



Adopted Budget for FY 2023

And

The Four-Year Financial Plan FY 2024-2027

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NEW YORK CITY HOUSING AUTHORITY
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May 5, 2023

Dear New Yorkers,

The New York City Housing Authority's (NYCHA) 2023-2027 Operating and Capital Plan was approved by the NYCHA Board on December 21, 2022. This comprehensive five-year budget presents a vision for making the best use of NYCHA's limited funds to improve quality of life for residents today and into the future.

Even though NYCHA has been underfunded by approximately \$1.89 billion in federal operating and capital funding since 2001, the Authority has been making progress over the past year, tackling the health and safety issues that matter most to residents while strengthening and preserving its properties. The plan funds key initiatives to perform comprehensive modernization of several developments; improve heating and elevator services as well as pest and waste management; and abate asbestos, lead, and mold. It also funds critical areas of the Authority's Transformation Plan, including by hiring additional skilled trades staff to carry out the Work Order Reform initiative and reduce the repairs backlog. The City's unprecedented commitment of \$2.8 billion in capital funds and \$234 million in operating funds for 2023 are making many of these initiatives possible.

The Authority's more than 2,100 buildings have more than \$40 billion in capital needs. Our capital plan is helping to address some of our aging buildings' most critical infrastructure needs, making a real difference for residents. The 2023 capital plan includes a commitment of more than \$6.6 billion from New York City to improve and upgrade our buildings over the next 10 years. The 2023-2027 Capital Plan includes \$3.3 billion for structural and exterior work; \$1.2 billion for heating and plumbing repairs and upgrades; and \$1.4 billion for resiliency measures; major repairs; and mitigation of lead, mold, and pests.

The Authority's expected 2023 deficit is \$35 million, which NYCHA is committed to closing through active management and cost-saving measures as appropriate. Federal funding traditionally has not kept pace with the increasing cost of maintaining aging buildings. Given the uncertainty of federal funding – the Authority does not yet know its specific allocations for 2023 – it's imperative that New York's congressional delegation continue advocating for the financial support that public housing desperately needs. Every level of government, including the State, must invest in the turnaround efforts at NYCHA, so that the Authority can continue and expand the work of improving residents' quality of life and preserving this vital resource of affordable housing.

Sincerely,

A handwritten signature in black ink, appearing to read "Annika Lescott-Martinez".

Annika Lescott-Martinez
Executive Vice President and Chief Financial Officer

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to New York City Housing Authority, New York for its annual budget for fiscal year beginning January 1, 2022. To receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as communication device.



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**New York City Housing Authority
New York**

For the Fiscal Year Beginning

January 01, 2022

Christopher P. Morill

Executive Director



**The Government Finance Officers Association
of the United States and Canada**

presents this

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to

**New York City Housing Authority
New York City Housing Authority, New York**



The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Christopher P. Morrell

Date: **July 15, 2022**

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Summary

The 2023? Budget along with a multi-year financial plan reflects the New York City Housing Authority's (NYCHA) efforts to achieve long-term financial stability. This plan consists of actions within NYCHA's control to address the realities of sharply diminishing federal subsidies, escalating non-discretionary costs and limited State aid to operate Public Housing.

NYCHA anticipates a \$35 million deficit for 2023 driven in part by a continued shortfall in rental revenue as the nation continues to recover from the pandemic. Additionally, it is expected that NYCHA's will continued to be challenged financially as a result of federal underfunding as well as increased in expense level to address the Agreement signed HUD/Southern District of New York (SDNY) agreement.

NYCHA is committed in taking the additional steps necessary to close these, and future year gaps. This budget book provides a summary of key data and narratives related to NYCHA's operations, programs, and financial policies and procedures.

Public Housing

Public Housing is the oldest federal program providing affordable housing for low- and moderate-income families. New York City opened the nation's first Public Housing development in 1936. In the 1970's, the federal effort to house the poor was expanded through the creation of the Section 8 program, providing rent subsidies that enable low-income families to lease apartments in the private housing market. Both programs limit the amount of rent that families pay based on their income. Operating assistance is provided by the federal government and is essential to bridge the gap between what residents pay and the actual costs of operating the developments.

NYCHA's public housing program is the largest in the nation with a portfolio comprising 160,752 apartments in 277 developments, providing housing for 154,907 families with 333,748 authorized residents. Of the population served, 24.9 percent of NYCHA residents are under the age of 18, and over 23 percent are 62 or older. The average household income is \$24,511 and the average rent is \$544/month.

There are 91,129 families renting through the Section 8 Program, serving 197,403 authorized residents. There is a total of 24,681 landlords who participate in the Section 8 Program. The average rent of a Section 8 unit is \$1,621 per month, with the resident ("Tenant Share") paying an average of \$371 and the voucher ("NYCHA Share") paying \$1,251. The average annual income of Section 8 residents is \$18,536.

The combined Public Housing and Section 8 Programs occupy 11.2 percent of New York City's rental apartments and serve 6.0 percent of the City's population. This would rank NYCHA as the thirty-fifth largest city in the United States.

Inadequate Federal Assistance for Operation

Since 2001, NYCHA has been forced to utilize its reserves to fund over \$1.3 billion of expenses because of reduced funding support from federal government. While there has been a funding increase in recent years in support of the national crisis due to the pandemic, historically, national appropriations have been inadequate in meeting the needs of housing authorities.

Section 8 Housing Voucher Program

The Housing Choice Voucher (HCV) Program, generally referred to as Section 8, is designed to assist low-income families, the elderly, and individuals with disabilities in obtaining safe, decent, and affordable housing in the private market by providing rental subsidy. NYCHA administers the largest Section 8 Program in the nation with over 92,000 households served through a network of nearly 25,000 participating landlords. NYCHA administers the program by providing rental subsidies to participating landlords on behalf of eligible tenants. Program participants pay rent directly to the landlord equal to about 30 percent of family income. NYCHA pays the landlord the difference between the tenant's rent and the approved contract rent on the apartment. These payments are referred to as Housing Assistance Payments or HAP. NYCHA earns a fee from HUD for administering the program.

HUD establishes the total number of authorized vouchers for a Public Housing Authority (PHA). The annual renewal funding to the PHA is based on the total of the Housing Assistance Payments made the previous year, adjusted for HUD's published inflation for the local market and congressional appropriations. Rental subsidy payments are primarily influenced by changes in local housing market costs and family income. Additionally, while HUD permits programs to maintain positive reserves balances, it may recapture these balances.

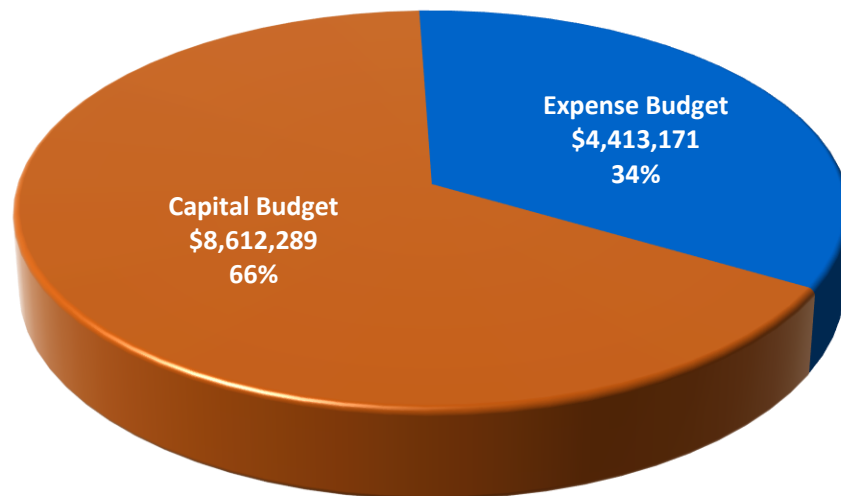
The number of vouchers that NYCHA can prospectively administer depends on the current year's allocation and funding availability, per-unit costs, availability of affordable housing stock and changes in family incomes. Program administration costs are primarily determined by labor costs and mandated program compliance activities including annual eligibility recertification of participants and housing quality standard inspections of landlord apartments.

Budget Overview

FY2023 Budget and Financial Plan

NYCHA is committed to transparency and providing detailed financial information to residents, elected officials, and all stakeholders with an interest in Public Housing. This Budget and Financial Plan provides detailed information about both the Capital and Operating Budgets. NYCHA's FY 2023 Adopted Budget is \$13.02 billion which consists of two major components: Operating and Capital. The Operating Budget is \$4.41 billion, and the Capital Budget (5-year plan Adopted for 2023) is \$8.61 billion.

Chart 1: FY 2023 Budget
\$13.02 billion
(\$000)



■ Capital Budget ■ Expense Budget

Operating Budget

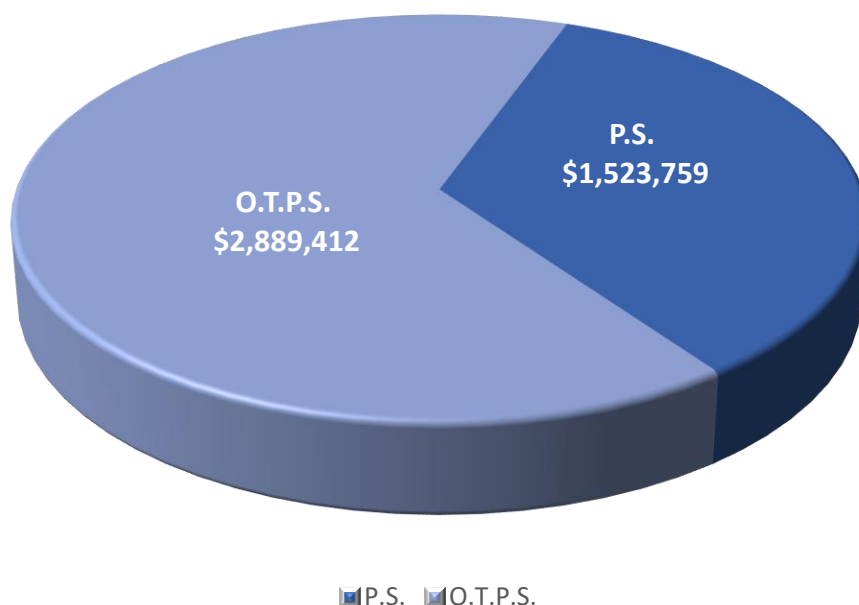
The New York City Housing Authority (NYCHA) Board adopted the 2023-2027 Operating Plan on December 21, 2022. The Five-Year Plan incorporates initiatives to address financial concerns.

The Plan projects an Operating deficit of \$35 million in 2023. NYCHA's Operating Budget is divided into two major areas: Personnel Services (PS) and Other Than Personnel Services (OTPS). The PS budget, which is \$1.52 billion, pays for salaries and fringe benefits for all of NYCHA's workforce. NYCHA has 12,212 full-time employees providing critical services to our

residents which includes building maintenance, annual inspections and certifications, grounds maintenance, community center staffing, social services, and other administrative services such as rent collection and administration of the Section 8 program.

The \$2.89 billion OTPS budget pays for the non-personnel costs for the Authority including payments for utilities at the developments, contract services (including painting, elevator maintenance, fire safety, plumbing and heating services), insurance, consulting services, equipment used by development staff to maintain the buildings and grounds, and payments to private landlords participating in the Section 8 Housing Choice Voucher Program.

**Chart 2: 2023 Operating Budget
(\$ 000)**



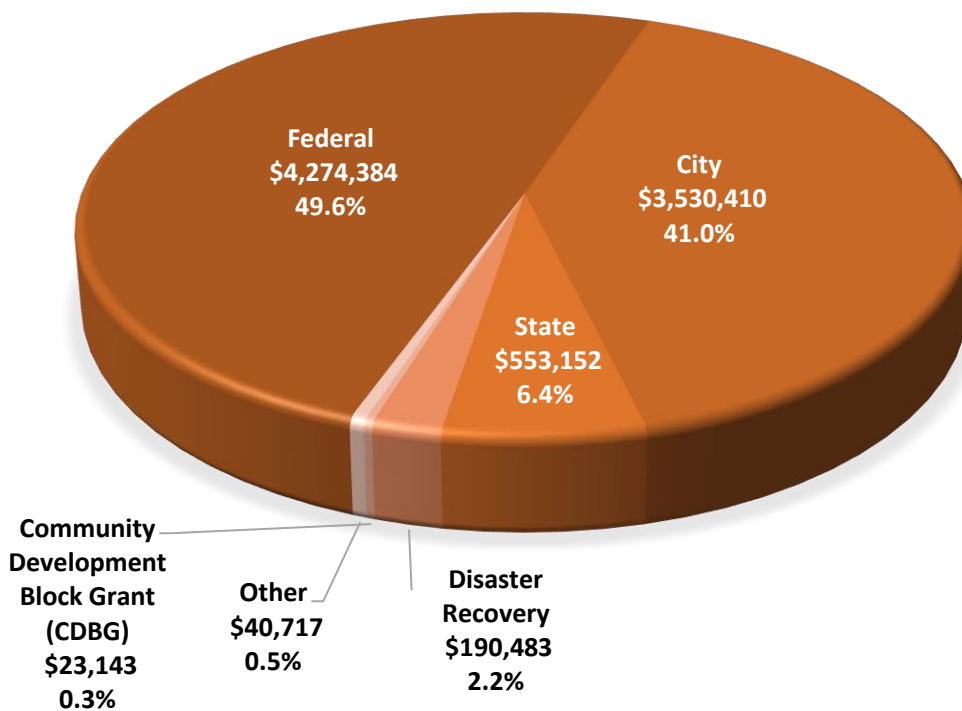
With the increased financial support from the City of New York under former mayor De Blasio, revenue has improved, however NYCHA continues to experience a structural deficit stemming from ongoing federal underfunding as well as mounting “uncontrollable” costs such as pension and benefits-related expenses.

The listing of budgets by department on pages **64 - 180** provides funding and workforce level summaries for each department followed by additional programmatic details on the Departmental Operating Budgets Section.

Capital Budget

NYCHA's \$8.6 billion 5-Year Capital Budget for 2023-2027 provides funding for renovation, new construction, and associated services. The Capital Budget consists primarily of two programs, construction, and non-construction. Construction programs include roof replacements, brickwork and other major preservation and modernization work. Non-construction programs include information technology initiatives, remediation, code compliance repairs, and capital-eligible debt service.

**Chart 3: 2023-2027 Capital Budget
(\$ 000)**



NYCHA's Capital Plan provides planned commitments for infrastructure improvements, major modernization, systemic upgrades and repair, resiliency, and fortification of developments damaged or impacted by Superstorm Sandy. The Plan is based on the current federal capital funding outlook, funding from local elected officials and the City of New York, and the anticipated disaster recovery funding from Superstorm Sandy.

Overall, nearly 50 percent of capital funding is from Annual Federal Capital Grants, 41 percent is from the City of New York, 6 percent comes from the State of New York, and the remaining 3 percent comes from other sources (Community Development Block Grant, Disaster Recovery, and Other).

Budget Gap

In 2022, NYCHA experienced a significant shortfall in rental revenue, but was able to end the year with a balanced budget, primarily from increased federal funding.

NYCHA expects to have a deficit of approximately \$35 million in 2023 in part from a continued shortfall in rental revenue as the nation continues to recover from the pandemic.

Federal Funding Decline

Funding for the operating subsidy is based on congressional appropriation. While there have been funding increases in recent years in support of the national crisis due to the pandemic, historically, national appropriations have been inadequate in meeting the needs of housing authorities. Historical data from 2001-2022 shows NYCHA's cumulative operating fund's account loss of over \$1.3 billion as a result of proration. During the same period NYCHA's federal capital grant funding cumulatively lost over \$0.9 billion.

As discussed in NYCHA's 2023-2027 Five Year Capital Plan, federal capital grants for infrastructure improvements and major rehabilitation have steadily declined over the last ten years, ultimately jeopardizing the preservation of public housing assets. Moreover, as the capital needs of aging buildings remain unmet, increased operating costs such as maintenance and repairs have placed a continued strain on the operating budget.

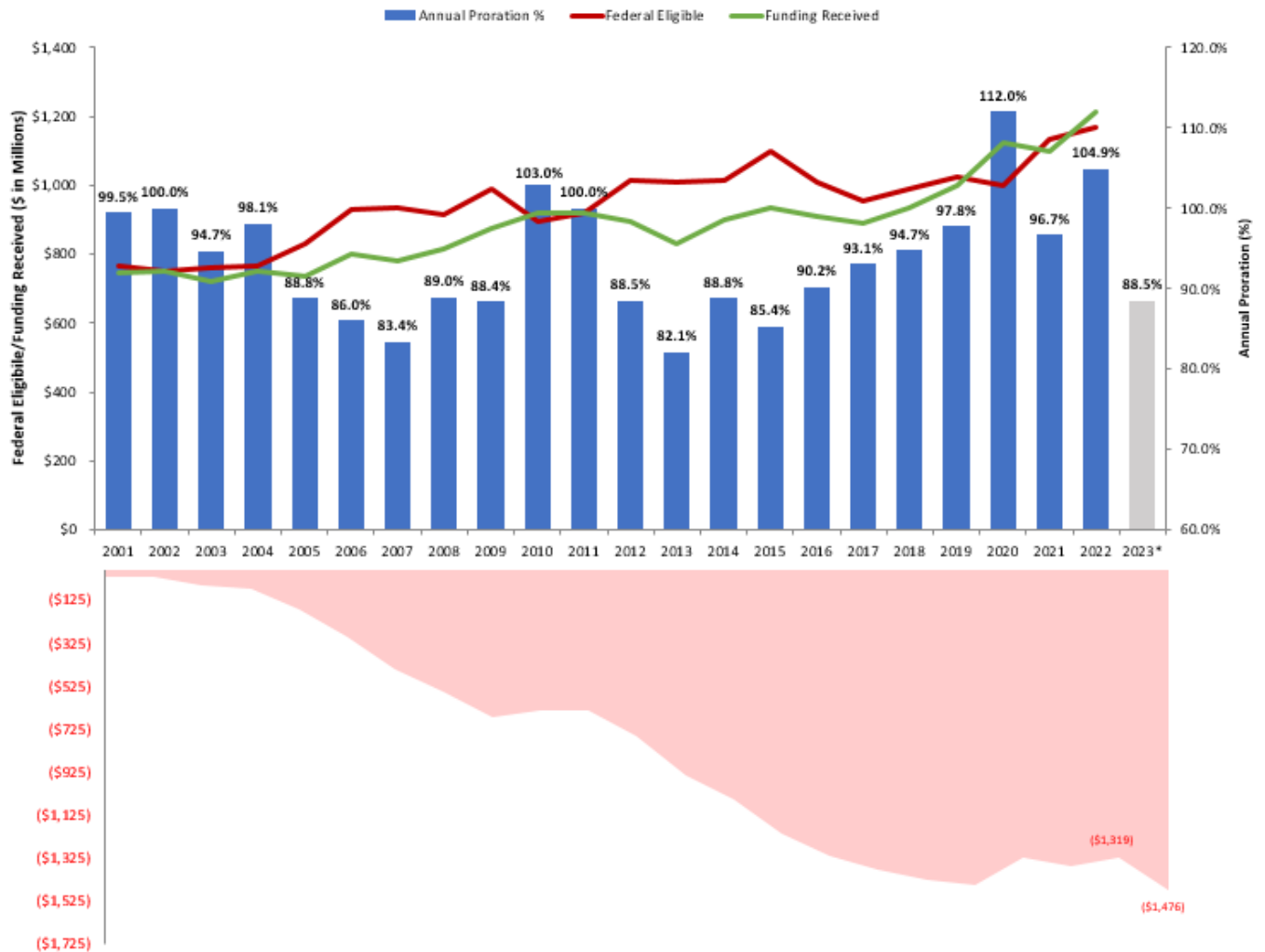
Federal Operating Funding Loss and Chronic Underfunding

HUD's Public Housing operating fund provides subsidies to public housing authorities nationwide to operate and maintain in local communities. Federal subsidies account for nearly 28 percent of NYCHA's General Fund revenue and all of NYCHA's Section 8 HCV Program revenue.

However, appropriations have generally fallen short of the funding levels required to fully fund public housing operations in accordance with HUD's eligibility formula. It is also important to note that while HUD's formula takes location into account, New York City has long advocated that the system is inequitable considering the City's uniquely high construction and employment costs in comparison to authorities across the US.

The 2023 Financial Plan assumes a proration level of 88.5 percent based on estimated eligibility using NYCHA's projected proportional funding allocation (22 percent when compared to nationwide funding) for the past 5 years (2018-2022) and adjusted to anticipated congressional appropriation for FY'23. Based on this approach, estimated funding eligibility for FY'23 is at 1.2 billion.

Chart 4: Historical Operating Subsidy Proration and Cumulative Loss



* FY'23 Adopted Budget estimated based on projected appropriation and eligibility

Capital Funding Loss

NYCHA's aging housing stock requires far more capital investment than has been available from Federal, State, and City grants. The 2017 Physical Needs Assessment (PNA) estimates over \$31.8 billion dollars in capital needs in the first five years. The capital needs are projected to grow anywhere from \$42.7 billion to \$68.6 billion over the next ten years depending on the estimated rate of deterioration.

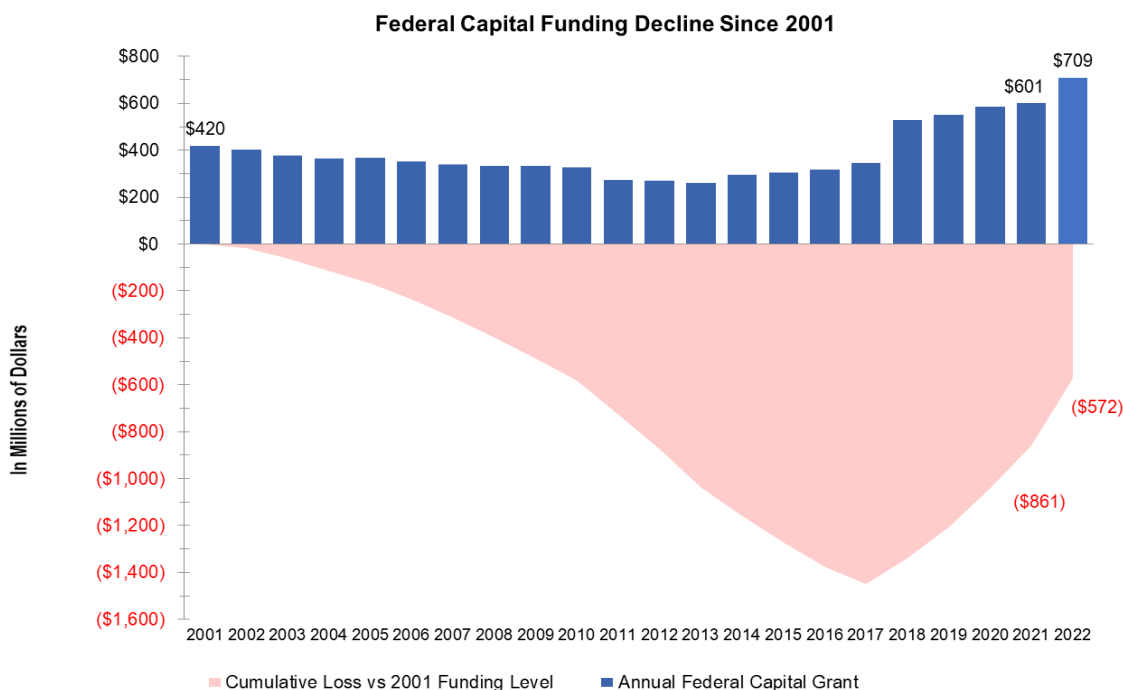
Funding available to NYCHA for capital improvements has failed to keep pace with growing needs and has historically declined. From 2001 to 2017, average annual federal capital grants have declined by nearly \$85 million, or 20 percent, when compared to the 2021 funding level of \$0.4 billion.

Historically, NYCHA has experienced a cumulative federal capital grant funding loss of nearly \$0.6 billion since 2001. Beginning in 2018 and continuing through 2022, federal capital funding has increased substantially and in fact, for the past two years, NYCHA was awarded \$0.6 billion and \$0.7 billion in 2021 and 2022, respectively.

While the federal capital fund allocation has been increasing in recent years (since 2018, funding has been above the 2001 level), funding shortfalls have meant that only \$3 billion has been invested in capital improvements during the last five years (2018-2022), not adequate to meet the rising cost of NYCHA’s aging infrastructure.

Despite the increase in appropriations to the Capital Fund program, rising costs of administering capital projects/program have resulted in very real cuts to the program. This chronic funding gap has severely restricted NYCHA’s ability to make necessary repairs and upgrades to brickwork, roofs, elevators, building systems (such as heating and plumbing systems), and apartment interiors.

Chart 5: Historical Capital Federal Funding and Cumulative Loss
(\$ in Millions)



Additional Revenues

With continued declines in federal funding that jeopardizes NYCHA’s long-term fiscal stability, NYCHA is constantly exploring opportunities and seeking partnerships to help ease the financial burden caused by chronic underfunding.

City Funded Initiatives

The City of New York is committed to supporting NYCHA's goals and mission. To address NYCHA's challenges, this administration has granted NYCHA approximately \$232 million in 2023 to fund several initiatives including:

- \$145 million to cover the costs of general wage increases negotiated by the City;
- \$50 million for the Vacant Unit Readiness program;
- \$31 million for salaries and benefits for staff in the Asset and Capital Management Department; and
- \$6 million for other special initiatives.

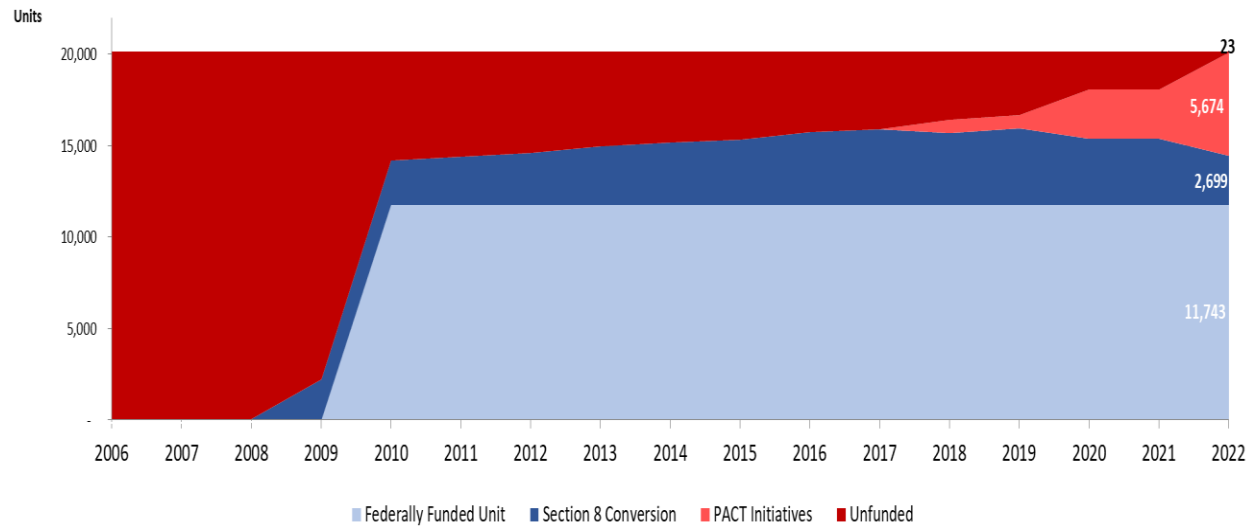
Support for Unsubsidized/Unfunded Units

NYCHA owns and operates 21 developments originally built by the City and the State of New York with 20,139 housing units that have been historically unfunded.

In 2008, NYCHA was able to secure funding for 11,743 out of 20,139 units through Federalization. Additionally, HUD, as part of the agreement, authorized the conversion of 8,396 units, (approximately 3,923 City & 4,473 State) into Project-Based Section 8 funded units through the 2008 Voluntary Conversion Plan (VCP).

Since 2008, NYCHA has been making transition of these unfunded units via VCP and recently through Rental Assistance Demonstration/Permanent Affordability Commitment Together (RAD/PACT) initiative*. In fact, it is the RAD/PACT process that dramatically improved the transition schedule and, as a result of successful implementation of the plan (except for 23 State units which should be converted to the Section 8 funding model upon vacancy) NYCHA has nearly completed its goal of securing funding for the unfunded units.

Chart 6: Unfunded Unit



* Unfunded units are expected to transition to Section 8 program via RAD and/or Project-Based Section 8.

** 2022 represents conversions as of September 1st, 2021.

Closing the Year

2022 was a challenging year due to the pandemic and it was especially difficult for our low-income residents. Although there was a significant reduction in tenant rent revenue, but NYCHA end 2022 with a balanced budget due to strong fiscal management.

Table 1: Closing the Year
(\$ in Millions)

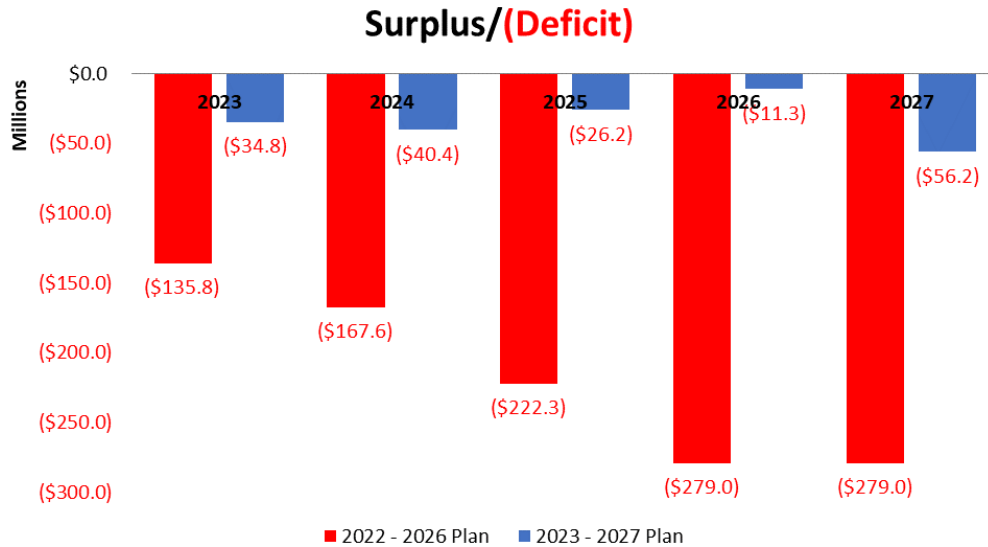
Sources	Adopted Budget	Q3 Yearend Reforecast	Variance (Adopted Less Reforecast)
Tenant Rental Revenue	\$867	\$851	\$(16)
Operating Subsidy	\$1,023	\$1,211	\$188
Section 8 Subsidy	\$1,448	\$1,593	\$145
Capital Transfer/Mgmt. Fee	\$245	\$248	\$3
City Funds	\$276	\$247	\$(29)
All Others	\$184	\$194	\$9
Withdraw from Reserves	\$100	\$100	\$0
Total Sources	\$4,144	\$4,445	\$300
Uses			
Personal Services (PS)			
Salaries	\$795	\$752	\$43
Overtime	\$99	\$174	\$(75)
Fringe	\$624	\$617	\$7
All Other Salaries	\$17	\$29	\$(12)
Total PS	\$1,535	\$1,572	\$(37)
Other than Personal Services (OTPS)			
Supplies	\$108	\$98	\$10
Contracts	\$524	\$627	\$(103)
Utilities	\$489	\$530	\$(42)
Section 8 HAP	\$1,293	\$1,290	\$3
Other OTPS	\$231	\$328	\$(96)
Total OTPS	\$2,644	\$2,872	\$(228)
Total Uses (PS & OTPS)	\$4,179	\$4,444	\$(265)
Surplus/(Deficit)	\$(35)	\$0	\$35

NYCHA's long-term fiscal condition has improved significantly in recent years, yet it is important to note that without its ongoing efforts to streamline its operations, and without continued financial support from the City, HUD, and the State, the Authority will be financially challenged in the years to come.

While NYCHA is continuing its effort to secure additional resources through a collective effort with partners including the city government, the cost to maintain the public housing program

remains challenging. The current plan, as a result of such efforts, provides dramatic improvement in the funding gap from the previous plan. Details of the plan are explained in the following sections. The plan projects a deficit of nearly \$35 million in 2023, \$40.4 million, \$26.2 million, \$11.3 million, and 56.2 million in 2024, 2025, 2026 and 2027 respectively.

Chart 7: Funding Gap comparison



Above chart illustrates Public Housing Funds (excludes funding from Section 8 program)

Personnel Services: Workforce

Workforce

In recent years, NYCHA has been steadily increasing staffing level to address HUD/ SDNY agreement. While the workforce level has been modestly improving, fringe expenses have been steadily increasing due to rising cost of health benefit expenses and other benefit related costs. In fact, in the past 10 years (2013 – 2022), while workforce levels have improved by under 2 percent, overall fringe expenses have increased by nearly 22 percent in the same period.

Chart 8: Historical Benefit Expenses vs. Workforce

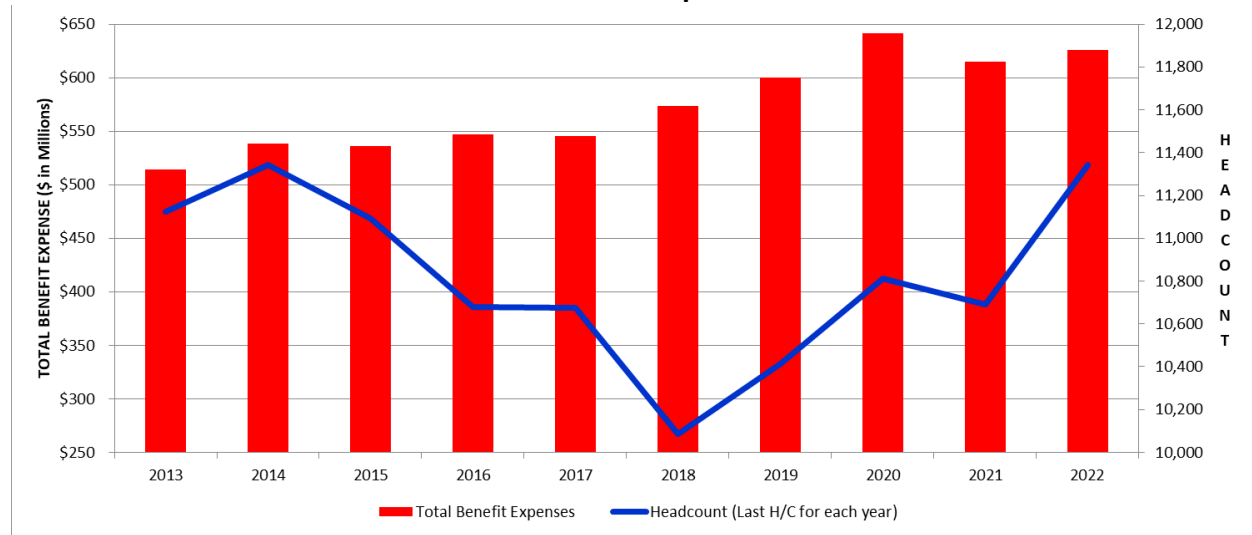


Table 2: Comparison of Benefit expense growth

	2013	2022	Change	%Change
Health	\$222.6	\$294.4	\$71.8	32.3%
Pension	155.5	157.1	\$1.6	1.02%
All Other	135.8	174.1	\$38.3	28.2%
Total Fringe Benefit	\$513.9	\$625.6	\$111.7	21.7%
Headcount	11,124	11,343	219	1.97%

With continued reductions in revenue and increased costs (e.g., benefit-related expenses), NYCHA faces challenges in ensuring the continuation of its core functions and the delivery of essential services to its residents.

Workforce Distribution

The 2022 plan highlights key changes to workforce levels to help address health and safety concerns in-line with HUD/SDNY Agreement and the Transformation Plan.

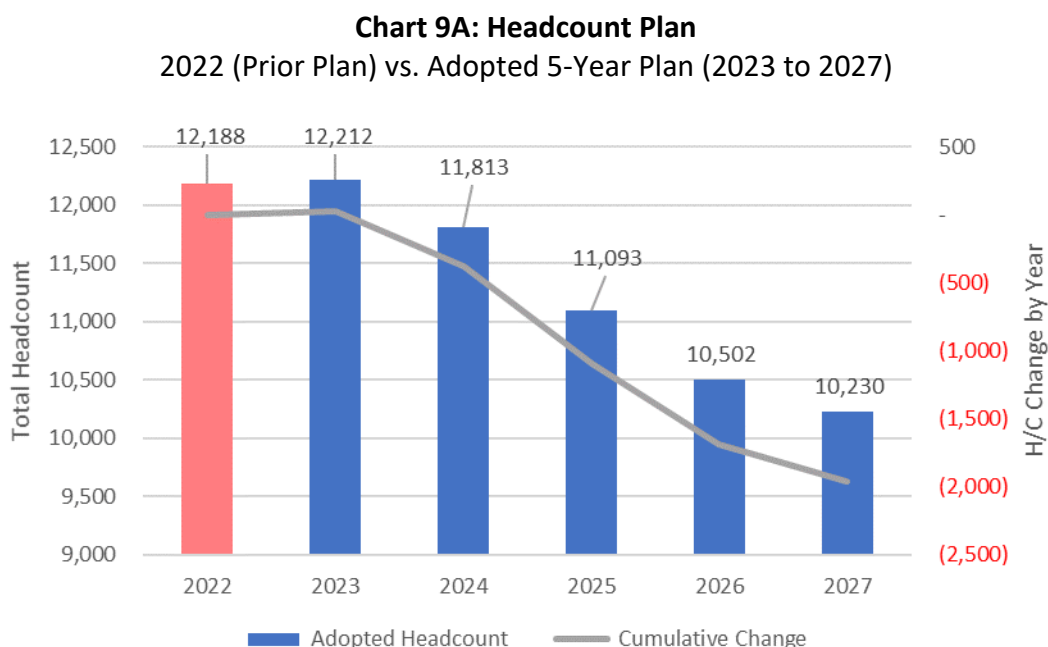


Chart 9B: Headcount Plan
Pillar Area (FY 2019 – FY 2023)

While there has been a realignment of assignment in pillar areas, continuing its commitment for success in HUD/SDNY Agreement, the Authority have expanded its resources which include over 700 additional headcount since the agreement became effective (Jan 2019).

Pillar Departments	Year-over-Year Change					Cumulative Change (2019 - 23)
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
Lead Hazard Control Department	76	60	-	3	(13)	126
Mold Hazard Control Department	9	22	15	3	2	51
Wasted Management	-	-	2	8	6	16
Pest Management	33	55	(1)	(4)	13	96
Heating Management Services Department	(25)	78	2	47	88	190
Elevator Services and Repairs Dept	14	58	48	5	(2)	123
Compliance	20	13	7	6	11	57
Environmental Health & Safety Department	-	48	1	2	-	51
Quality Assurance	-	20	5	7	(8)	24
Total	127	354	79	77	97	734

Salaries

Salaries are various expenses associated with workforce which includes some of the following:

- Full-time Salary is budgeted for \$762 million in 2023.
- Part-time Salary represents expenditures associated with part-time and temporary staff positions.
- Seasonal Salary expenditures are associated with the Authority's seasonal hiring program as well as temporary employment programs.
- Other Salary is an aggregation of assignment differentials, license differentials, increment payments, meal allowances and other miscellaneous pay adjustments.

This plan includes general wage increases (GWI) due to settled collective bargaining agreements (CBA) for the affected union/titles. To support NYCHA's financial burden as a result of CBA, the City of New York agreed to provide funding for the cost of labor agreements.

Seasonal Program

The budget for the Seasonal Program provides funding support for temporary staffing to help accommodate the seasonal needs of Operations. Historically, this line has been used to onboard temporary staff during the summer at the properties, which is known as "The Seasonal Program". The staff work for 40 hours a week for a 26-week period.

The 2023 Seasonal Program has been expanded to address various measures to supplement full-time workforces. Below are some key funded initiatives:

- \$10.5M in Skilled Trades staffing – Allows for flexibility to hire skilled trades/union staff titles for a temporary period to address short-term initiatives. Funding provides for temporary staff to help reduce the work order backlog as well as special initiatives to address RAD/PACT, Lead, Mold and Centralized Litigation. Programs include TEMPO (\$2.3M), Moveout initiative (\$7.5M), and Playground Inspection (\$650K).
- \$4.4M in the traditional Seasonal Program - this plan includes hiring staff working 40 hours a week for 26 weeks. The plan incorporates 3 hiring phases achieving approximately 400 staff at its peak.
- \$2M in temporary staffing for Pest Management initiative - To cover the cost to mitigate the rat issue at various sites for the next 6 months. Includes 70 Caretakers, 12 burrow-collapsing teams, and Maintenance workers to address these issues.
- \$1.3M for on-the-job training program of 30 "HPT trainees" as caretaker Hs. These caretakers will split their week at heating sites in the properties and NYCHAs training locations.

-
- \$2.5 M in temporary staffing for Lead Abatement. The program hires Community Services Aides (CSA), Community Coordinators serve as CSA's Supervisors play an essential part of the Visual Assessment Program. The program assists to be in compliant with HUD Agreement and approved actions.
 - \$2.5M for Mold Remediation to be in compliant with Mold HUD Action Plan The program hires 25 seasonal staff for Mold response Unit (MRU) and 22 seasonal cleaning Initiative (MCI). MRU helps to facilitate the case management of escalated mold and leak complaints to the independent court appointed. They also manage cases by the court-established Ombudsperson Call Center and other external referrals. Mold Clean Initiative (MCI) team works on addressing the backlog of mold cleaning and is responsible to individually place high-quality computer printed labels onto newly replaced roof fans to facilitate roof fan inspections.

2023 Outlook

NYCHA receives both operating and capital subsidies directly from HUD, based on formulas that are subject to congressional appropriation. NYCHA generally receives about \$2 billion in operating funding from the federal government for its public housing and Section 8 programs, and over \$0.6 billion annually (based on average funding for past three years) for its capital program.

Although the outlook on increased federal funding is encouraging, NYCHA still faces substantial challenges in the aftermath of the pandemic and instability in the current economic environment which has impacted the livelihood of NYCHA residents. Provided below are some of key risk factors as well as NYCHA's strategy to help improve and stabilize the nation's largest public housing authority.

While the outlook on federal funding seems to be encouraging as there likely to be some increase in funding levels partly in recognition of current economic environment as well as aftermath of unprecedented pandemic affecting livelihood of NYCHA residents, however, NYCHA still faces significant challenges. Provided below are some of key risk factors and NYCHA's strategy to help improve and stabilize of Nation's largest public housing.

2022 Accomplishments

The Blueprint for Change

NYCHA is continuing its strategy, A Blueprint for Change, introduced in 2020 by Chair and CEO Greg Russ which outlined a series of potential pathways for reorganization of the Authority and increased capital investment to help stabilize and improve its properties, drive jobs and recovery strategies.

The Blueprint aims to invest in the organization, buildings, and residents through three approaches:

A Stabilization Strategy, which puts forth the first-ever plan to comprehensively renovate and update every single NYCHA building. It can accomplish this by establishing a Public Housing Preservation Trust. While rehabilitating NYCHA buildings and apartments, the Public Trust would keep public housing 100 percent public and affordable and ensure that residents maintain their full rights and protections for perpetuity. Together, the Public Trust and the existing Permanent Affordability Commitment Together (PACT) initiative can bring the billions of dollars in investment that our buildings desperately need.

A Transformation Plan that will enable the Authority to improve the delivery of services for residents through a “Neighborhood Model” for property operations, among other organizational improvements. The Transformation Plan builds upon the work we’ve been doing to make significant progress in key areas that most impact residents’ quality of life, and it is centered around the imperative to foster a new culture of service at the Authority.

A Jobs and Recovery Strategy: While we bring massive investment to our buildings and residents’ homes – the largest investment in New York City’s public housing since the 1950s – we will generate jobs for New Yorkers, and we will prioritize NYCHA residents for the job training and employment. Every dollar put into public housing is more than doubled in the regional economy, thanks to the jobs and tax revenues generated by the investment. This will help the city recover economically from the COVID-19 pandemic.

Permanent Affordability Commitment Together (PACT)



PACT is New York City's implementation of the federal Rental Assistance Demonstration (RAD) program. PACT leverages the federally funded Project- Based Section 8 program and public-private partnerships to unlock funding to complete comprehensive repairs at public housing developments. Residents in PACT developments benefit from much needed renovations, enhanced property management and social services, while maintaining the same basic rights they possess in the public housing program. Residents will only pay 30 percent of their household income towards rent, their household will not be re-screened as the property converts to Section 8, and authorized family members will continue to have succession rights.

Through PACT, NYCHA plan is to provide comprehensive renovations in 62,000 apartments – a third of the Authority's stock and home to approximately 140,000 New Yorkers. All 62,000 apartments converted to Section 8 funding will remain permanently affordable. The Project-Based Section 8 program provides a more stable flow of federal subsidy and allows NYCHA and its partners to raise external financing to address a development's capital repair needs. Once developments are converted, new professional property managers are responsible for maintaining and operating the buildings. Non-profit community organizations are brought on-site to provide enhanced services and programs to all residents.

Since 2016, the PACT program has generated more than \$3.6 billion in capital funding for comprehensive apartment renovations and building infrastructure improvements for nearly 16,000 households. Approximately \$1 billion in renovations have already been completed, and \$2.5 billion in major upgrades are underway with more starting this year. An additional 20,120 households are part of active development projects in the process of resident engagement or pre-development. As of current, NYCHA has more than 36,100 apartments completed, in construction, or in a stage of resident engagement or pre-development.

Below are the latest updates on NYCHA's commitment to this initiative:

Ocean Bay (Bayside), Queens

In December 2016, NYCHA closed its first RAD transaction at Ocean Bay (Bayside) in the Rockaways neighborhood of Queens, converting 1,395 apartments in 24 elevator buildings from public housing to Section 8. NYCHA entered into a public-private partnership with MDG Construction + Design (developer), The Wavecrest Management Team (property manager),

Catholic Charities of Brooklyn and Queens (social services provider), and Ocean Bay Community Development Corporation (resident outreach and engagement). The project was financed with Superstorm Sandy recovery funds from FEMA, along with New York State Housing Finance Agency tax-exempt bonds and equity generated from federal 4 percent Low Income Housing Tax Credits. The project provided \$317 million in comprehensive repairs that were completed in 2019.

Twin Parks West, Bronx

This conversion is providing \$46 million for comprehensive repairs to 312 apartments in the Fordham Heights neighborhood of the Bronx. NYCHA entered into a public-private partnership with Gilbane Development Company (developer), Dantes Partners (developer), Apex Building Group (general contractor), and Kraus Management, Inc. (property manager). Social services are being provided by BronxWorks. The project is being financed with conventional debt. Phase I repairs are now complete and phase II repairs will be completed in 2023.

Highbridge-Franklin, Bronx

This conversion is providing \$38 million for comprehensive repairs to 336 apartments across 14 buildings in the Highbridge and Claremont neighborhoods of the Bronx. NYCHA entered into a public-private partnership with Gilbane Development Company (developer), Dantes Partners (developer), Apex Building Group (general contractor), and The Kraus Organization (property manager). Social services are being provided by BronxWorks. The project is being financed with conventional debt and a subsidy loan from the New York City Department of Housing Preservation and Development. Phase I repairs are now complete and phase II repairs will be completed in 2023.

Betances, Bronx

This conversion provided \$145 million for comprehensive repairs to 1,088 apartments across 40 buildings in the Mott Haven neighborhood of the Bronx. NYCHA entered into a public-private partnership with MDG Design + Construction (developer), The Wavecrest Management Team (property manager), and Catholic Charities Community Services, Archdiocese of New York (social services provider). The project was financed with conventional debt and developer equity. Repairs were completed in 2022.

Baychester/Murphy, Bronx

In December 2018, NYCHA closed on 722 units across 14 developments at Baychester and Murphy Houses in the Bronx, thus completing the PACT conversion of these two developments. The partner for this conversion is MBD Community Housing Corporation (developer and social services provider), Camber Property Group (developer), and L+M Partners (developer, general

contractor, and property manager). The project is being financed with conventional debt. Total repair work for the project totaled \$116 million. Repairs were completed in 2022.

Hope Gardens, Brooklyn

This conversion will provide \$280 million for comprehensive repairs to 1,321 apartments across 60 buildings in the Bushwick neighborhood of Brooklyn. NYCHA entered a public-private partnership with Pennrose Properties (developer), Procida Construction (general contractor), Pinnacle City Living (property manager), and Acacia Network (social services provider). Repairs are expected to be completed in the spring of 2023.

Brooklyn Mega Bundle II

This conversion will provide \$434 million for comprehensive repairs to 2,625 apartments across 38 buildings at these developments: 72 Warren Street, Armstrong I, Armstrong II, Berry Street-South 9th Street, Independence, Marcy Avenue-Greene Avenue Site A, Marcy Avenue-Greene Avenue Site B, Weeksville Gardens, Williams Plaza. NYCHA entered a public-private partnership with the Arker Companies, Omni NY LLC, Dabar Partners, and Bedford Stuyvesant Restoration Corporation (developer joint venture), Chateau GC and Renewal Construction Services LLC (general contractor), Progressive Management (property manager), and Bedford Stuyvesant Restoration (social services provider). Repairs began in 2020 and were completed in 2022.

PACT Manhattan Bundle

This conversion will provide \$383 million for comprehensive repairs to 1,718 units across 16 developments in Manhattan: 335 East 111th Street, Park Avenue-East 122nd, 123rd Streets, Manhattanville Rehab (Group 2), Manhattanville Rehab (Group 3), Public School 139 (Conversion), Samuel (MHOP) I, Samuel (MHOP) II, Samuel (MHOP) III, Fort Washington Avenue Rehab, Grampion, Washington Heights Rehab (Groups 1&2), Washington Heights Rehab Phase III, Washington Heights Rehab Phase IV (C), Washington Heights Rehab Phase IV (D), Wise Towers, 344 East 28th Street. The development team is a joint venture between Monadnock Development LLC, Community Preservation Corporation, Community Development Trust, Kalel Holdings, Lemor Development Group, and Community League of the Heights (social service provider). Repairs began in 2020 and will be completed in late 2023.

Boulevard, Belmont-Sutter Area, and Fiorentino Plaza, Brooklyn

Boulevard, Belmont-Sutter Area, and Fiorentino Plaza Houses will receive more than \$483 million in comprehensive renovations for the 1,673 apartments and 29 residential buildings across the three properties. The PACT partners are led by Hudson Companies, Property Resources Corporation, and Duvernay + Brooks. Rehabilitation work will be performed by Broadway Builders LLC and Melcara Corporation. Property management is now being provided

by Property Resources Corporation and Lisa Management, Inc. On-site social services are being provided by CAMBA. Repairs began in 2022 and anticipated for completion by 2025.

Linden and Penn-Wortman, Brooklyn

Linden Houses and Penn-Wortman will receive more than \$430 million in comprehensive renovations for the 1,922 apartments and 22 residential buildings across the two properties. The PACT partners for Linden and Penn-Wortman Houses are led by Douglaston Development, L+M Partners, Dantes Partners, and SMJ Development. Rehabilitation work will be performed by Levine Builders and L&M Builders Group. Property management and upkeep of the buildings and grounds are being provided by C&C Apartment Management. On-site social services are being led by University Settlement, in addition to existing services from CAMBA and Millennium Club, which are both located at the Penn-Wortman Community Center. Repairs began in 2022 and anticipated for completion by 2025.

Williamsburg, Brooklyn

Williamsburg Houses will receive \$490 million in comprehensive renovations to the 1,621 apartments and 20 residential buildings at the property. The PACT partners at Williamsburg are led by MDG Design and Construction and Wavecrest Management. MDG Design and Construction will perform the rehabilitation work. Wavecrest Management is now responsible for the day-to-day management and operation of the property. Social services are being provided by non-profit partners St. Nicks Alliance and Grand Street Settlement, which both have deep experience serving Williamsburg residents. Repairs began in 2022 and are anticipated for completion by 2025.

Harlem River I & II, Manhattan

Harlem River I and Harlem River II receive \$236 million in comprehensive renovations to the 693 apartments and 2 developments at the property. The PACT partners at Harlem River are led by Settlement Housing Fund and West Harlem Group Assistance. L+M Builders Group will perform the rehabilitation work. C&C Apartment Management LLC is now responsible for the day-to-day management and operation of the property. Social services are being provided by the C&C Social Service division, which has extensive experience providing residents with case management support. Repairs began in 2022 and anticipated for completion by 2025.

Audubon, Bethune Gardens and Marshall Plaza, Manhattan

Audubon, Bethune Gardens and Marshall Plaza will receive \$137.6 million in comprehensive renovations to the 557 apartments and 3 developments within the project. The PACT partners at Audubon, Bethune Gardens and Marshall Plaza are led by Dantes Partners. Apex Building Group and Pyramid ETC Companies will perform the rehabilitation work. Faria Management is now responsible for the day-to-day management and operation of the property. Social services

are being provided by non-profit partners Mosholu Montefiore Community Center (MMCC), which has experience serving residents at the three developments. Repairs began in 2023 and anticipated for completion by 2026.

Build to Preserve (BTP)

With the "Build to Preserve" program, NYCHA will redevelop underused land to raise funding for building rehabilitation. Build to Preserve is expected to fund approximately \$2 billion in capital repairs.

New residential buildings will be subject to Mandatory Inclusionary Housing (MIH) levels of affordability and increase the permanently affordable housing stock. 100 percent of the funds generated by new construction will first be used to fully renovate the adjacent development, and any remaining proceeds will go to repairs at other developments in the same neighborhood. NYCHA will ground lease—not sell—the land and will create plans with community input for comprehensive campus improvements. Renovations at existing NYCHA public housing apartments are performed at the same time as new buildings are constructed.

BTP at Sites in Chelsea, Manhattan

NYCHA released an RFP in April 2021 to implement a community-driven preservation and investment strategy at Fulton, Chelsea, Chelsea Addition, and Elliott Houses in the Chelsea neighborhood of Manhattan. In developing the RFP, NYCHA and resident leaders worked to incorporate the recommendations of the Chelsea Working Group. NYCHA created a Resident Review Committee (RRC) to review developer proposals, interview candidates, and work with NYCHA to select the finalist team. At the end of 2021, NYCHA and resident leaders for Elliott-Chelsea and Fulton Houses announced the selection of Essence Development and The Related Companies as the development team that will deliver comprehensive building and apartment upgrades for nearly 4,500 residents. Construction is anticipated to begin in 2023.

Transfer to Preserve

NYCHA continues to tap into its extensive unused development rights, known as "air rights," in order to raise revenue for the Authority. By transferring a portion of the Authority's approximately 80 million square feet of air rights, NYCHA expects to generate \$1 billion in capital repairs for adjacent apartments. The sale of unused transferable development rights to owners of privately owned sites, has already generated \$55M in revenue to pay for capital repairs at NYCHA developments. In 2020, NYCHA completed two air rights transfers, one at Ingersoll Houses in Brooklyn for nearly \$25 million and another at Hobbs Court in Manhattan for \$2.6 million. In 2022, NYCHA completed another sale at Manhattanville for \$27 million.

100 percent Affordable Housing and Seniors First

NYCHA will contribute resources to Housing New York, the Mayor's plan to secure 300,000 affordable apartments by 2026. All new development activities will include a transparent resident engagement process and will bring improved amenities for existing residents, as well as opportunities for new affordable housing, including for seniors. The plan to create affordable senior and family housing on underused NYCHA property was the outcome of an extensive and meaningful planning process with hundreds of residents and community advocates. NYCHA intends to retain rights to the land developed through a long-term ground lease and provide critical oversight to the project. NYCHA also stipulated that the developers are to train, hire, and engage NYCHA residents on a regular basis as the project progresses and give preference to residents for 25 percent of the units.

Below are the latest updates on NYCHA's commitment to this initiative:

Mill Brook Terrace, Bronx

In 2017, NYCHA leased a parcel with approximately 126,055 square feet of development rights for the construction of a 159-unit senior housing development. Construction was completed, and the new building opened in 2019.

Stonewall House, Brooklyn

In 2017, NYCHA leased a parcel with approximately 124,000 square feet of development rights for the construction of a 146-unit senior housing development. The project known as Stonewall House opened in 2019 as the City's first LGBT-friendly senior development for persons aged 62 or older.

Van Dyke III, Brooklyn

In 2018, NYCHA leased a parcel with approximately 191,500 square feet of residential development rights for the construction of a 180-unit family housing development. Construction was completed, and the new building opened in 2021.

East 165th Street – Bryant Ave, Bronx

In 2019, NYCHA leased a parcel of approximately 11,000 square feet on Block 2750, Lot 32, for the construction of a 62-unit supportive housing development. Construction was completed, and the new building opened in 2021.

Halletts Point Building 7, Queens

In 2019, NYCHA sold a parcel for the development of a 163-unit affordable development in Astoria, Queens. Construction is complete and the building is currently leasing up.

Betances V, Bronx

In 2019, NYCHA leased a parcel of approximately 12,600 square feet on Block 2287, Lot 26, for construction of a 152-unit senior housing development. Construction is complete and the building opened in 2022.

Soundview III Homeownership, Bronx

In 2020, NYCHA leased a parcel of approximately 39,000 square feet on Block 3315, Lot 20, for the construction of 72 apartments for cooperative homeownership. Construction is complete and homeownership opportunities are currently being marketed.

Melrose North, Bronx

In 2020, NYCHA leased a parcel of approximately 21,200 square feet on Block 2409, Lot 98, for construction of a 171-unit family housing development. Construction is underway.

Twin Parks Terrace, Bronx

In 2020, NYCHA leased a parcel of approximately 16,500 square feet on Block 3143, Lots 234, 236, and 240, for construction of a 182-unit family housing development. Construction is underway.

The Atrium, Brooklyn

In 2021, NYCHA leased a parcel of approximately 24,200 square feet on Block 1580, Lot 1, for the construction of a 190-unit senior housing development. Construction is underway.

Casa Celina, Bronx

In 2021, NYCHA leased a parcel of approximately 9,400 square feet on Block 3730, Lot 1, for the construction of a 205-unit senior housing development. Construction is underway.

Betances VI, Bronx

In 2021, NYCHA leased a parcel of approximately 9,800 square feet on Block 2291, Lot 1, for the construction of a 101-unit family housing development. Construction is underway.

Bushwick II CDA (Group E), Brooklyn

In 2019, NYCHA leased a parcel of approximately 15,500 square feet on Block 3325, Lot 1, for the construction of a senior housing development. NYCHA, in collaboration with HPD, issued an RFP in 2017 and construction is underway.

Morris Senior, Bronx

In 2022, NYCHA leased a parcel of approximately 13,000 square feet on Block 2902, Lot 36, for construction of senior affordable housing development with approximately 150-200 units. NYCHA issued an RFP in collaboration with HPD in 2019 and construction is underway.

Kingsborough Senior, Brooklyn

NYCHA intends to lease a parcel of approximately 18,000 square feet on Block 1344, Lots 1 and 175 for construction of senior affordable housing development with approximately 150-200 units. NYCHA issued an RFP in collaboration with HPD in 2019 and anticipates designating a developer in 2023.

Operate as an efficient landlord

NYCHA is first and foremost a landlord. The Authority must provide better customer service and property management for its residents.

HUD Agreement and Pillar Areas

On January 31, 2019, the U.S. Department of Housing and Urban Development (“HUD”), the New York City Housing Authority (“NYCHA”), and New York City (“the City”) signed an agreement (the “HUD Agreement”) to remedy the deficient physical conditions in NYCHA developments, ensure that NYCHA complies with its obligations under federal law, reform the management structure, and facilitate cooperation and coordination among HUD, NYCHA, and the City during the term of this Agreement. The agreement establishes a framework by which NYCHA will continue to evaluate and progress towards compliance with federal requirements. During the term of the agreement, an independent monitor will be in place with access to NYCHA information and personnel and will issue quarterly reports on NYCHA’s compliance with the agreement. To ensure compliance with federal obligations, the following departments were either established or re-organized and additional operating and capital investments were given.

Elevator Repair and Services Department (ERSD)

HUD Agreement Main Objective

Reduction of a "no-service" condition - within five years, 85 percent of buildings containing more than one elevator will have no more than one instance per year where all elevators are out of service at the same time.

Response to Disruption in Service - NYCHA shall reduce the duration of service outages by 10 percent and 75 percent of no-service shall be resolved within 18 hours of the time NYCHA learns of them.

Outage Identification and Notice - NYCHA shall institute and maintain a system that identifies every elevator outage by remote monitoring systems (REMS); within six months NYCHA will establish a system to provide residents of buildings affected by an unplanned outage notice within two hours of NYCHA learning of the outage.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
71	\$ 26,966,989	\$ 21,222,931	\$ 48,189,919

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	524	\$ 105,123,116	\$ 101,241,283	\$ 113,615,403	\$ 120,641,510	\$ 117,041,604
Capital	-	\$ 439,034,357	\$ -	\$ 19,200,000	\$ 10,742,072	\$ 35,239,500
Total	524	\$ 544,157,472	\$ 101,241,283	\$ 132,815,403	\$ 131,383,582	\$ 152,281,104

Notes

- HC and operating investments are derived from comparing adopted 2019 against adopted 2023 budget and capturing the incremental increase in budget from 2019 to 2022.
- The capital investments are derived from the adopted 2023 capital budget minus the new funds (ONLY “rolled” funds are included).

Accomplishments since Implementation

As a result of concerted effort made by the Elevator Services and Repairs Department, there were significant reduction in number of outages across the Authority. The improvements were attributed to preventive maintenance, particularly in the Mott Haven and Patterson Houses pilots

- There were fewer outages; from 1/1/22 - 9/30/22, there were 26,964 outages across the portfolio, ~14% lower than the 31,347 outages in the same timeframe in 2021.
- The average outage duration from 1/1/22 – 9/30/22 was 11.30 hours, an improvement from 12.54 hours for the same period the previous year; the outage duration decreased to 1366 hours from 7359 hours the previous year. The average response time was also better, 6.43 hours, compared to the previous year’s 6.55 hours.
- ESRD has reduced number of deficiencies over the year; there has been a 78.9% reduction from October 2021 to October 2022.

Heating Management and Services Department (HMSD)

HUD Agreement Main Objective

Provision of Heat - Ensure a temperature of at least 68 degrees during the day and at least 62 degrees at night during heating season.

Identification of Heat Failures - instituting and maintaining electronic temperature devices that will indicate a violation of the City Code heating requirement.

Response to Heating Failure - restore heat to units affected by a heating shortage within an average of 12 hours.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
(15)	\$ 27,463,413	\$ 538,794,551	\$ 566,257,965

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	712	\$ 150,604,021	\$ 130,562,203	\$ 142,318,557	\$ 149,106,673	\$ 146,093,393
Capital	-	\$ 840,336,417	\$ 137,823,269	\$ 114,338,027	\$ 107,836,170	\$ 58,476,090
Total	712	\$ 990,940,438	\$ 268,385,472	\$ 256,656,584	\$ 256,942,843	\$ 204,569,483

- Executed Neighborhood Model (HMSD Re-Org) which aims to “move decision making closer to the point of delivery”. These neighborhoods are drawn like the NA model to account for the city’s context and history, and to distribute workload evenly, with each containing 4-7 consolidations. With less consolidations to manage, each Heating Neighborhood Administrator (“HMA”) and deputy are expected to keep “eyes on all heat and hot water equipment” increasing accountability and efficiencies– a difficult feat with the current portfolios. Increased supervisory staff attention and chain of command will enable more hands-on management, quicker resolutions to issues and increased productivity.
- IT Improvements – Capitalizing in IT solutions to support the Heating Operations 2021 / 2022
 - Updated heat work order cancellation rules to include >=55
 - Uploaded Centralized storeroom inventory in Maximo
 - Created a Heating Dashboard report that captures all PM and IN values
 - Created a Heating Dashboard report that captures heat/no hot water work orders created in an area affected by an outage after an outage is closed
 - Created a Heat Dashboard report that captures work orders closed with no work done

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- Created a 3 year comparison heat and hot water outage report

In Progress

- Update the Boiler room daily inspection work order to include fuel detail for each boiler
- Create a report that captures details related to how heat and hot water work orders are being closed that includes a link to the picture attachment, employee name & Identification
- Create a report that captures HMSD's entire back log of work orders
- Reduce the number of Heating owner groups
- Add the development name to boiler room daily and twice weekly inspection notification emails
- Review current outage causes and repairs, add new repair and cause and remove and that do not capture this data accurately
- Allow HMSD Management staff the ability to create Q R Codes
- Unlock the feature that allows front line staff to scan QR Codes using their handheld devices (NYCHA assigned phone)

Lead Hazard and Control Department (LHCD)

HUD Agreement Main Objective

Priority Action Units and Common Areas - identify all developments were built prior to January 1st, 1978, and not exempt as a result of an inspection and an abatement. Perform at least one visual assessment and eliminate any lead-based paint hazards in the unit.

Abatement of Lead Based Paint - within five years NYCHA shall abate all lead-based paint in Harlem River Houses and Williamsburg Houses. NYCHA shall abate 100 percent of all lead-based paint in apartments, interior and exterior common areas.

Lead-Safe Work Practices - NYCHA shall comply with lead-safe work practice requirements and the Renovation, Repair, and Painting Rule when directing or performing renovation or maintenance work in lead paint developments.

Visual Assessments - each calendar year and at unit turnover, NYCHA shall perform visual assessments. Within one year of the execution of this agreement, NYCHA shall control deteriorated lead-based paint identified by visual assessments.

Biennial Risk Assessments Reevaluations - NYCHA shall conduct risk assessment reevaluations of all NYCHA housing that contains lead-based paint.

EIBLL/EBLL-Triggered Risk Assessments, investigations, and Abatement - in collaboration with NYC DOHMH, will identify all units where there are children under 6 years old and investigate any instances elevated lead blood levels to remedy and abate.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
21	\$ 3,181,891	\$ 83,209,039	\$ 86,390,930

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	126	\$ 30,088,907	\$ 16,064,185	\$ 18,126,739	\$ 19,291,316	\$ 18,676,038
Capital	-	\$ 89,182,928	\$ 114,473,000	\$ 200,208,000	\$ 100,513,000	\$ 113,731,000
Total	126	\$ 119,271,835	\$ 130,537,185	\$ 218,334,739	\$ 119,804,316	\$ 132,407,038

Accomplishments since Implementation

- NYCHA's Lead Hazard Control Department (LHCD) conducted 28,754 XRF inspections.
- The visual assessment team completed 26,616 inspections during the first round of visual assessments and 26,266 inspections during the second round of visual assessments.
- The risk assessment team performed assessments in 5,749 units, 2,517 common area locations and 1,359 exterior locations.
- The EBLL team conducted 392 CU6 Risk Assessments and 176 CU6 remediations. The team also conducted risk assessments in 41 public spaces and 37 remediations at the public spaces. In addition, 33 abatements and 11 dust Court Order to Abate (COTA) cleanings were completed. In total, LHCD performed 1,671 lead abatements.
- Between PACT and TEMPO, NYCHA transitioned from XRF testing to abatement in 2022.

In Progress

NYCHA's LHCD will continue its efforts with regards to XRF inspections, annual visual assessments, any cases of EBLLs referred by NYC DOHMH and lead abatements. As risk assessments are performed biennially, 2024 will be the next reevaluation period.

Office of Mold Assessment and Remediation (OMAR)

HUD Agreement Main Objective

Mold Incidence and Recurrence - where mold is identified a second mold complaint in the same unit or same common area room or within a 12-month period.

Remediation of Mold and Moisture - within at least seven days of a confirmed mold in a unit NYCHA will remediate mold if it can be performed by a Maintenance Worker or Caretaker; fifteen days for repairs that must be done by skilled trades workers or other specialized staff in one or more visits.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
30	\$ 14,925,708	\$ 27,101,940	\$ 42,027,648

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	51	\$ 8,618,064	\$ 8,718,922	\$ 8,939,100	\$ 9,134,531	\$ 9,317,650
Capital	-	\$ 37,072,033	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Total	51	\$ 45,690,097	\$ 10,718,922	\$ 10,939,100	\$ 11,134,531	\$ 11,317,650

Accomplishments since Implementation

- NYC From October 2021 through June 2022, verified mold complaints dropped as ventilation project progressed, but as of August 2022, “NYCHA’s performance in required mold cleaning and repair categories on a combined basis remains grossly deficient.”
- The Scorecard and Dashboard were launched in May 2022
- Initiatives
 - Enhanced Oversight Program (“EOP”) launched in July 2022 at six sites, mold inspectors and staff addressed fan cleanings, engaged skilled trades admins to prioritize work; OMAR led weekly check-ins with each consolidation; the Independent Mold Analyst (“IMA”) identified root causes. Round II began in October 2022 and continued through December 2022.
 - In partnership with the Ombudsperson Call Center (“OCC”), OMAR to conduct onsite outreach events at each consolidation to spread awareness about mold and leak resources.
 - Pilot for maintenance workers to conduct mold inspections was conducted from September 2021 through May 2022; OMAR observed decrease in open initial mold inspections, and the average days to inspect declined.
 - Mold Inspection Initiative launched in January 2022 and utilized PMSs to reduce backlog; they reached their goal of 1,000 mold inspections by November 2022.

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- Operation Mold Cleanup launched in May 2022 and prioritized cleanup and prevention. Caretaker X staff and painters were assigned paint WOs. Phase I – 9,254 WOs were closed (47%); Phase II to focus on remaining WOs.
 - Mold Cleaning Initiative launched in May 2022 (targeted mold cleaning WOs assigned to Caretaker X staff and painters), and as of November 2022, closed 1,486 WOs.
 - Building Line Initiative (“BLI”) aims to address root causes, i.e. aging infrastructure. As of November 2022, NYCHA was working on finishing plumbing renovations and electrical work.
 - 6,000 new roof fans were installed; vents in 66,145 units were cleaned.

In Progress

- For 95% of instances in which a resident reports a mold complaint that is subsequently verified or NYCHA identifies mold in a unit, consistent with the NYCHA Standard Procedure SP 040:14:1, Mold/Mildew Control in NYCHA Residential Buildings, Revised December 19, 2018, within five business days of the resident reporting or NYCHA identifying mold in the unit, NYCHA shall remove mold that is visible from within the unit. Currently, NYCHA's currently is meeting this obligation in 5.82% of the cases where a mold complaint is verified.
- Alternatively, NYCHA can meet obligation 17B by complying with remediating the mold and repairing its underlying root cause:
- Simple repairs - definition that all work can be performed by within 7 days and done by development staff i.e., Maintenance Worker or Caretaker. Currently NYCHA is meeting this obligation in 30.75% the cases where a mold complaint is verified.
- Complex repairs - definition that all work can be performed by within 15 days and done by skilled trades staff. Currently NYCHA is meeting this obligation in 4.67% of the cases where a mold complaint is verified.

Pest Management

HUD Agreement Main Objective

Pest Population Reduction - within three years, across its portfolio, NYCHA shall achieve a 50 percent reduction of its rat population, a 40 percent reduction in its mice population and a 40 percent reduction in its roach population.

Response to Resident complaints - within five years NYCHA shall respond to all rat complaints within five days and to all other pest complaints within ten days.

Targeted Relief for Infestations - for any unit with more than one pest infestation complaint verified by NYCHA staff within twelve months NYCHA shall remediate the adjacent units

Integrated Pest Management - NYCHA shall implement IPM programs which use current, comprehensive information on the life cycles of pests in combination with combination available pest control methods.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
34	\$ 8,455,138	\$ -	\$ 8,455,138

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	97	\$ 25,811,001	\$ 23,274,788	\$ 24,724,409	\$ 25,585,510	\$ 25,232,842
Capital	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	97	\$ 25,811,001	\$ 23,274,788	\$ 24,724,409	\$ 25,585,510	\$ 25,232,842

Accomplishments since Implementation

- NYCHA has made progress in improving response time (but we haven't reached Agreement-required reductions yet).
- In 2023, we are considering new NPIL methodology based on available data in Maximo (Note that we are currently working with Andy from the Monitor's team to iron out details of their proposal).
- Monitor claims pest complaints are increasing, while NYCHA finds that new complaints have been decreasing (which we attribute to IPM).
- Monitor's QA team finds the exterminators "proficient" but don't "go far enough"; remediations are not thorough.
- Problems with vendor work may be alleviated by restructuring PMD so that all exterminators report to them (Note that this went into effect at the end of January 2023 and has been going well).

Waste Management

HUD Agreement Main Objective

Daily Inspections and Trash Collection - NYCHA shall no less than once every 24 hours, inspect grounds and common areas of each building for cleaning and maintenance needs, including trash and correct such conditions. NYCHA shall ensure that trash on the grounds or common areas of each NYCHA building is collected and either removed from the premises or stored in a manner that prevents access by pests at least once every twenty-four hours.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
12	\$ (1,307,361)	\$ 2,767,459	\$ 1,460,098

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	36	\$ 11,198,041	\$ 8,798,209	\$ 9,019,295	\$ 9,220,622	\$ 9,361,942
Capital	-	\$ 80,328,155	\$ -	\$ 1,153,000	\$ -	\$ -
Total	36	\$ 91,526,196	\$ 8,798,209	\$ 10,172,295	\$ 9,220,622	\$ 9,361,942

Accomplishments since Implementation

- Waste Management Measurement App (WAMMA). an effective tool that NYCHA has been using to increase accountability among staff and drive improvements. Onsite inspections reveal significant improvements in trash collection and maintenance.
- NYCHA augmented garbage pickup in Brooklyn with a pilot program at seven developments; another successful pilot is the installation of automatic cardboard compactors, reducing amount of labor and allowing for increased storage of waste in compactors and containers.

Environmental Health and Safety (EH&S)

HUD Agreement Main Objective

Analyze, oversee, and improve environmental health and safety at NYCHA, which shall include but not limited to lead-based paint, mold, heating, pests, elevators, air quality, and other aspects of NYCHA's physical environment that affects residents' or safety.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
17	\$ 7,092,802	\$ -	\$ 7,092,802

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	51	\$ 10,354,428	\$ 7,776,219	\$ 8,870,118	\$ 9,473,471	\$ 9,113,297
Capital	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	51	\$ 10,354,428	\$ 7,776,219	\$ 8,870,118	\$ 9,473,471	\$ 9,113,297

Compliance

HUD Agreement Main Objective

Overseeing NYCHA's regulatory compliance regarding federal, state, and local obligations.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
23	\$ 5,080,306	\$ -	\$ 5,080,306

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	58	\$ 10,404,998	\$ 10,532,071	\$ 10,810,993	\$ 11,053,274	\$ 11,278,231
Capital	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	58	\$ 10,404,998	\$ 10,532,071	\$ 10,810,993	\$ 11,053,274	\$ 11,278,231

Accomplishments since Implementation

Creating of the Monitoring Unit leads NYCHA's On Site Monitoring (OSM) program. The On-Site Monitoring Team investigates topics covered by the January 31, 2019, Agreement between NYCHA and the United States Department of Housing and Urban Development ("HUD") and the City of New York ("the Agreement"), and other areas of high risk to NYCHA. The team then tracks corrections associated to deficiencies identified over a long period of time to bring properties into compliance.

Quality Assurance

HUD Agreement Main Objective

Identify maintenance performance problems that are related to particular buildings, units, managers, or staff.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
7	\$ 2,307,130	\$ -	\$ 2,307,130

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	24	\$ 3,471,725	\$ 3,468,543	\$ 3,570,105	\$ 3,660,307	\$ 3,745,008
Capital	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	24	\$ 3,471,725	\$ 3,468,543	\$ 3,570,105	\$ 3,660,307	\$ 3,745,008

Office of the Vice President of Healthy Homes

HUD Agreement Main Objective

Will act as liaison between NYCHA, Monitor, and City for compliance related updates for LHCD and OMAR.

Investment Detail

Investment since inception (FY 2019 - FY 2022)			
HC	Operating	Capital	Total
2	\$ 833,202	\$ -	\$ 833,202

Future Investment : 5 Years (FY 2023 - FY 2027)						
Funding	HC	FY23	FY24	FY25	FY26	FY27
Operating	4	\$ 884,316	\$ 895,064	\$ 921,356	\$ 944,453	\$ 965,295
Capital	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	4	\$ 884,316	\$ 895,064	\$ 921,356	\$ 944,453	\$ 965,295

Emergency Housing Voucher (EHV) Subsidies and Administrative Fee

The EHV program was established in 2021 as part of the American Rescue Plan Act (ARPA) to help address homelessness and other social issues as well as to help assist families with a high risk of housing instability. In July 2021, of the 70,000 housing choice vouchers allocated to local Public Housing Authorities (PHAs), NYCHA was awarded 5,738. NYCHA entered a memorandum with our Continuum of Care (CoC) including the Housing Preservation Development (HPD) to establish a partnership for the administration of EHV's. Our CoC has agreed to assist in the leasing of 70 percent or 4,016 of our 5,738 awarded vouchers. HUD obligated NYCHA \$102.7M in Housing Assistant Payments (HAP) and \$33M in fees to administer the program. Since the inception of the EHV program, NYCHA, along with its CoC partners, has issued over 8,000 vouchers and was able to assist over 2,000 families to find and lease units. The program faces some challenges, but NYCHA expects to have over 70 percent of its allocated vouchers leased in 2023.

Initiatives in 2023

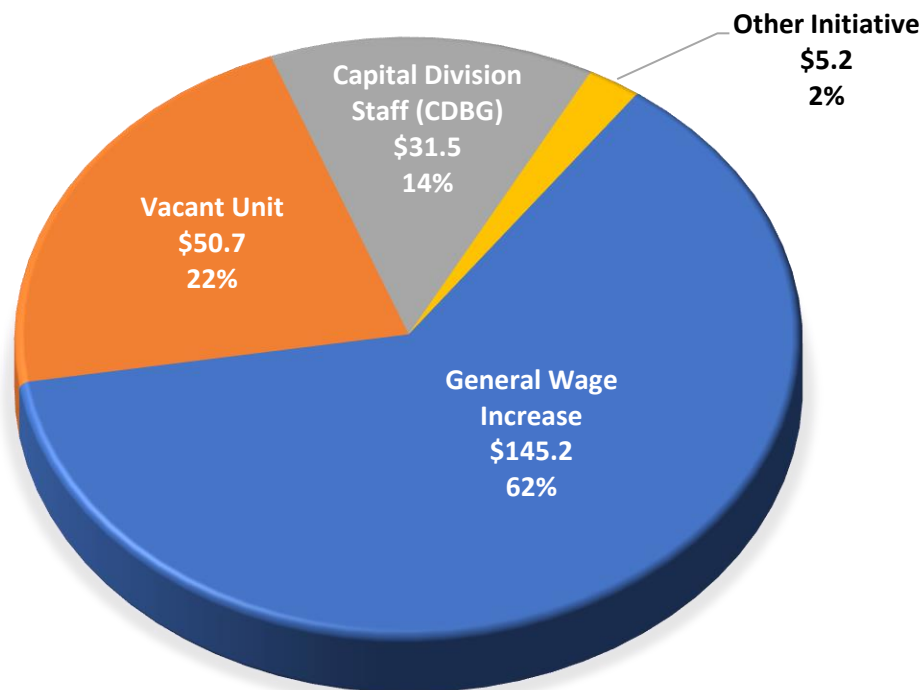
While the focus has been addressing existing issues, progress would be limited if measures were not taken to improve and streamline both the operational and cultural aspects of the organization. Recognizing these needs, NYCHA is exploring ways to leverage both internal and external partnerships to transform NYCHA. While difficult to quantify, benefits will be measured through metrics that are being designed as part of the ongoing initiatives.

City Funded Initiatives

The City of New York and its administration is committed in supporting NYCHA's goal and mission. To address NYCHA's challenges, this administration has granted NYCHA with approximately \$232.5 million in 2023 to fund several initiatives including:

- \$145.2 million to cover the costs of general wage increases
- \$ 50.7 million The Housing Grant to house Department of Homeless Services (DHS) referred homeless families in public housing
- \$31.5 million for Capital Division Staff
- \$5.2 million other funded initiatives

Chart 10: City Fund Allocation
(\$ in millions)



Blueprint for Change's Transformation Plan:

In response to the HUD Agreement, the Transformation Plan is NYCHA's vision for a more effective and responsive organization, driven by ideas and feedback received through numerous stakeholder engagement sessions throughout 2019 and 2020. It is part of "A Blueprint for Change," a comprehensive set of ideas to transform and stabilize the Authority that was introduced in July 2020.

As part of the Transformation Plan, developments that were previously managed by Mixed-Finance Asset Management and Next Generation Operations One departments, are now managed by their geographic borough Vice President. NYCHA developments have been grouped into neighborhoods, each overseen by a Neighborhood Administrator, and skilled trades employees have been allocated to each neighborhood, rather than borough wide.

Neighborhood Model

The Authority's vast size poses a significant challenge for the organization. The goal of the Neighborhood Model is to improve oversight and provide increased attention to NYCHA developments by creating smaller management portfolios. The implementation of the Neighborhood Model is a return of decision-making and control to the development level. This model empowers local managers to make decisions in the best interest of their sites, with minimal central office interference. These changes will provide a deeper understanding of developments' needs and challenges and allows for tailored solutions and appropriate allocation of resources. Furthermore, this approach will streamline the decision-making process closer to the front lines which will provide a mechanism to tackle challenges quicker. Over time, this model will increase connectivity among developments, residents, and existing neighborhoods and community networks.

Janitorial Reform

Janitorial Reform is adding accountability to the agency's maintenance of common areas, changing shift, and building schedules to enable performance measurement at the development and individual level. To accommodate the janitorial reform, the development staffing model was revised.



Whereas the previous model used dwelling units and property acreage to allocate staff, the new model groups developments into categories based on size and property layout, and then applies a time in motion estimate to determine the staffing levels.

An additional 146 Caretakers were funded at the developments in 2022 and an additional 28 Supervisors (Caretakers and Grounds) were added to properties.

Operating Budget

Overview

The Operating Budget for 2023 is \$4.41 billion. The 2023 budget includes various measures aimed at streamlining operations while meeting fiscal responsibilities.

Table 1 highlights NYCHA's actual revenues and expenses for 2021, and the 2022 and 2023 Adopted Budget by account type. It also indicates the variance between the Adopted 2022 and 2023 budget.

Operating Budget Table 1: Comparison 2022 - 2023
(\$000)

	FY 2021	FY 2022	FY 2023	Variance
	YTD Actual	Adopted Budget	Adopted Budget	FY 22 vs. FY 23
Expenditures				
<u>Personnel Services:</u>				
Salary F/T	698,089	774,035	762,188	(11,847)
Salary P/T	580	92	92	(0)
Seasonal	34,974	20,456	20,456	0
Overtime	164,673	99,125	100,000	875
Retro	32,503	286	233	(53)
Shift Differential	5,723	5,040	2,013	(3,027)
Fringe	645,140	624,349	627,672	3,322
Other Salary	12,681	12,103	11,105	(998)
Subtotal Personnel Services	1,594,364	1,535,487	1,523,759	(11,728)
<u>Other Than Personnel Services:</u>				
Leases	58,737	60,202	62,708	2,506
Supplies	88,173	107,721	110,401	2,680
Utilities	574,119	523,506	603,913	80,406
Equipment	19,984	32,012	45,546	13,533
Contracts	495,258	488,844	463,429	(25,415)
Insurance	88,645	92,955	103,363	10,408
Housing Assistance Payments	1,219,754	1,292,532	1,455,263	162,731
Debt Services	13,179	10,293	9,933	(361)
OTPS Other	20,380	35,897	34,857	(1,040)
Subtotal Other Than Personnel Services	2,578,230	2,643,962	2,889,412	245,450
Total Expenses	4,172,594	4,179,449	4,413,171	233,722
Revenues				
<u>Revenues from Operations:</u>				
Tenant Rental Revenue	897,336	867,085	850,292	(16,793)
Other Revenue from Operations	36,150	35,553	37,137	1,583
Subtotal Revenues from Operations	933,486	902,638	887,429	(15,209)
<u>Other Revenues:</u>				
Federal Subsidies	1,128,048	1,023,384	1,208,530	185,146
Debt Services Subsidy	117	81	40	(41)
Section 8 Phased Conversion	42,864	34,242	32,493	(1,749)
Section 8 Management Fees	-	-	-	-
Capital Fund Reimbursements	295,848	245,000	248,614	3,614
Interest on Investments	5,287	341	9,548	9,207
Other	52,449	10,599	24,782	14,183
Categorical Grants	4,416	5,341	2,604	(2,737)
Section 8 Subsidy	1,245,639	1,305,818	1,445,325	139,507
Section 8 Admin	128,545	98,602	120,475	21,873
City Funds	227,437	276,088	232,500	(43,589)
Subtotal Other Revenues	3,130,652	2,999,495	3,324,910	325,416
Total Revenues	4,064,139	3,902,133	4,212,339	310,206
Surplus /(Deficit) before Reserves	(108,455)	(277,317)	(200,832)	76,485
HAP Reserve (HUD-HELD)		\$9,528	30,641	21,113
Reserve		232,480	135,369	(97,111)
Surplus/(Deficit) net of Reserves	(108,455)	(35,309)	(34,822)	487

Operating Budget 2023 – 2027

NYCHA's Financial Plan sets forth projected operating costs on a cash basis for 2023 through 2027. The four-year financial plan is submitted to the Board simultaneously with the 2023 budget.

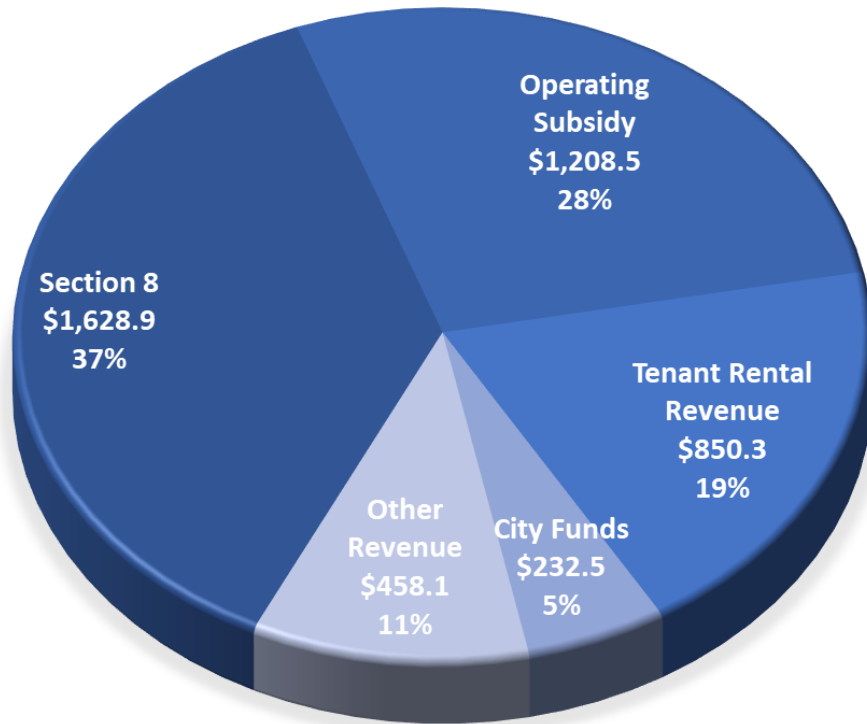
Operating Budget Table 2: 2023 – 2027 Financial Plan
(\$'000)

	FY23	FY24	FY25	FY26	FY27
Expenditures					
<u>Personnel Services:</u>					
Salary F/T	762,188	757,169	746,587	735,831	693,631
Salary P/T	92	92	92	92	92
Seasonal	20,456	20,456	20,456	20,456	20,456
Overtime	100,000	114,045	110,959	106,794	105,589
Salary Retro	233	233	233	233	233
Shift Differential	2,013	2,013	2,013	2,013	2,013
Fringe	627,672	636,897	644,974	657,141	679,853
Other Salaries	11,105	10,780	10,554	10,216	10,106
Subtotal Personnel Services	1,523,759	1,541,685	1,535,869	1,532,776	1,511,973
<u>Other Than Personnel Services:</u>					
Leases	62,708	63,089	65,028	65,060	66,372
Supplies	110,401	-	96,468	88,318	86,184
Utilities	603,913	602,002	601,510	579,199	579,199
Equipment	45,546	35,543	30,300	28,808	24,209
Contracts	463,429	378,368	359,946	340,963	336,543
Insurance	103,363	110,314	113,361	115,472	115,472
Section 8 Payments	1,455,263	1,746,940	2,104,493	2,419,257	2,731,363
Debt Services	9,933	9,539	9,113	8,657	8,190
OTPS Other	34,857	34,501	22,323	21,785	21,730
Subtotal Other Than Personnel Services	2,889,412	2,980,296	3,402,542	3,667,521	3,969,262
Total Expenses	4,413,171	4,521,981	4,938,410	5,200,297	5,481,235
Revenues					
<u>Revenues from Operations:</u>					
Tenant Rental Revenue	850,292	825,768	772,938	695,762	680,909
Other Revenue from Operations	37,137	33,664	31,009	27,993	26,906
Subtotal Revenues from Operations	887,429	859,432	803,948	723,755	707,815
<u>Other Revenues:</u>					
Federal Subsidies	1,208,530	1,250,629	1,326,958	1,315,546	1,238,790
Contract Based Section 8 Properties Subsidy	-	-	-	-	-
Debt Services Subsidy	40	8	-	-	-
Section 8 Phased Conversion	32,493	30,917	30,056	25,962	24,209
Section 8 Management Fees	-	-	-	-	-
Capital Funds Reimbursements	248,614	248,614	248,614	248,614	248,614
Interest on Investments	9,548	7,492	7,448	7,433	7,328
Other	24,782	54,973	57,869	30,561	15,152
Categorical Grants	2,604	5,306	5,306	4,649	4,649
Section 8 Subsidy	1,445,325	1,637,285	2,053,367	2,433,686	2,755,980
Section 8 Admin	120,475	139,753	161,220	183,768	207,507
Section 8 Admin Reserve	-	-	-	-	-
City Funds	232,500	231,049	217,399	214,997	214,997
Subtotal Other Revenues	3,324,910	3,606,024	4,108,236	4,465,216	4,717,225
Total Revenues	4,212,339	4,465,456	4,912,184	5,188,971	5,425,040
HAP Reserve (HUD-HELD)	30,641	118,026	-	-	-
Reserve	135,369	-	-	-	-
Total Revenue w/ Reserve	4,378,349	4,583,482	4,912,184	5,188,971	5,425,040
Surplus/ (Deficit) w/ Reserve	(34,822)	61,501	(26,227)	(11,326)	(56,194)

Operating Revenue

NYCHA receives revenue from various sources through several appropriations. The sources of funds to support the operating budget can be seen in Table 3 and are explained below:

**Operating Budget Chart 1: 2023 Operating Revenue
(\$000)**



7

Total Revenue \$4.38 Billion

Tenant Rental Revenue and Federal Operating Subsidies account for 47 percent of total revenues while Section 8 Subsidy for HAP and the Administrative Fees accounts for 37 percent of total revenues, as shown in the chart. The remaining 16 percent consists of many different components, but mainly Capital Fund Reimbursements and City Funds.

Operating Budget Table 3: 2023 Revenue by Funding Categories

	(%)
General Fund	57.8%
Section 8	36.5%
City Funds	5.3%
All Other Grants	0.4%
Total	100.0%

Tenant Rental Revenue

Projected rent paid to NYCHA by residents, or Tenant Rental Revenue, represents 19 percent of total revenues in 2023. Rent projections are modeled at the property level based on data that includes the number of occupied units, tenants' rent, and collection losses. It is important to note that Tenant Rental Revenue contributes less than half of the total revenues used to cover the Authority's public housing expenditures reflected in the General Fund.

This plan projects Tenant Rental Revenue to decrease from \$0.9 billion to \$0.7 billion mainly attributed to ongoing impacts of the pandemic (COVID-19) and efforts to transition from public housing to Section 8 to help attract financial resources. Separately, the projection includes a compounded growth rate of 1 percent for remaining public housing units.

Federal Subsidies

This Plan projects the Federal Operating Subsidy was increased from \$1.02 billion in 2022 to \$1.2 billion in 2023. The assessment used to determine anticipated Operating Subsidy revenue is based on many factors including the number of eligible units, projected expense levels, utility expense levels, and formula income, which in turn, is based on Tenant Rental Revenue. While this assessment determines the eligibility level, additional assumptions must be made to determine future appropriations and proration levels, which averaged nearly 95 percent for the past decade (FY'13 to '22).

Given the significant deviation in funding variables reflective current state of the economy (i.e., utility expense level, income level, etc.), this plan assumes NYCHA's proportional funding level compared to national appropriation. Historically, the average level of NYCHA's proportional funding when compared to national appropriation for the past 5 years (2018-2022) was approximately 22 percent. Using this ratio and estimated using the anticipated appropriation for FY'23, the estimated proration for FY'23 is approximately 88.5 percent of projected eligibility or 1.2 billion.

Section 8 Conversion at LLC properties

NYCHA receives no dedicated federal funding for 8,396 units under the LLC I (2,722) & LLC II (5,674) Developments. These developments are properties once owned by the City and the

State of New York. Each unfunded unit continues to burden the Authority as tenants rent from these properties is inadequate to support the ever-increasing operating costs. Over the years to secure funding NYCHA converts the unfunded units to Section 8.

NYCHA has since been working diligently to convert these unfunded units to the section 8 program and as a result of such effort, NYCHA has successfully converted all but remaining 23 unit as of January 2022 (LLC I units were converted in December 2021 and LLC II were converted in January 2022). The Plan assumes that the remaining 23 unfunded units will eventually be converted upon vacancy.

Section 8 Subsidies and Administrative Fee

Section 8 Subsidy represents the total of the Housing Assistance Payments (HAP) and the Administrative Fees subsidy in the Housing Choice Voucher (HCV) Program Fund.

The projected subsidy reflects the expected number of vouchers in service in the HCV Program five-year rental plan. This considers the interplay of the following: program attrition, restorations, per-unit costs, inflation factors applied by HUD, increases permitted to building owners under New York rent regulations, changes to the fair market rent and payment standards, and funding proration.

The Plan assumes Section 8 Subsidy will increase from \$1.4 billion to over \$2 billion within the next five years 2023-2027. The Administrative Fees is expected to increase from what was received in 2022 attributed to the projected increase in units. This assumes a total Unit Months Leased (UML) of 1,134,506 for a monthly average of 94,542 vouchers in 2023.

Categorical Grants

NYCHA receives grant awards from federal, state, city, and private sources to fund specific community development and benefits programs. The Plan reflects funding awarded and does not reflect anticipated funding. The budget reflects categorical grants in the amount of \$2.6 million (down from \$5.3 million in 2022), later rising to \$4.6 million in 2027.

Capital Fund Reimbursements

Capital Fund Reimbursements (CFRs) are reimbursements from the federal capital program to the operating program for capital-related costs incurred in the operating budget. The CFRs are for replacement reserves of NYCHA's mixed-finance portfolios. These reimbursements are projected to be \$248.6 million in 2023 reflective of an increase in capital funding allocation.

Interest on Investments

Interest on Investments represents expected earnings on cash and investments but excludes expected returns on self-insurance funds since these earnings are netted against insurance

costs. This revenue is projected to decrease from \$8.3 million in 2023 to \$6 million in 2027, reflecting expected decreases in interest yields over the Plan period.

Other Revenue from Operations

Other Revenue from Operations consists of ancillary fees, primarily from residents, including sales and services charges, parking fees, and appliance surcharges intended to defer a portion of the cost of excess utility consumption. Also include commercial tenant portfolio of storefront leases, rooftop leases, and sublease income from underutilized office space. Other Revenue from Operations is projected to decrease from \$35.4 million in 2023 to \$25.2 million in 2027 primarily attributed PACT developments transitioning from the public housing portfolio.

City Funds

The City of New York and its administration is committed in supporting NYCHA's goals and mission. To address NYCHA's challenges, this administration has granted NYCHA with approximately \$232.5 million in 2023 to fund various initiatives and programs in support of public housing program. The budgeted amount for 2023 is \$232 million which primarily composes of \$145.2 million for the reimbursement of general wage increases, \$50.7 million for the Vacant Unit Readiness Program, \$31.5 million via CDBG programs, and \$5.2 million for other city funded initiatives.

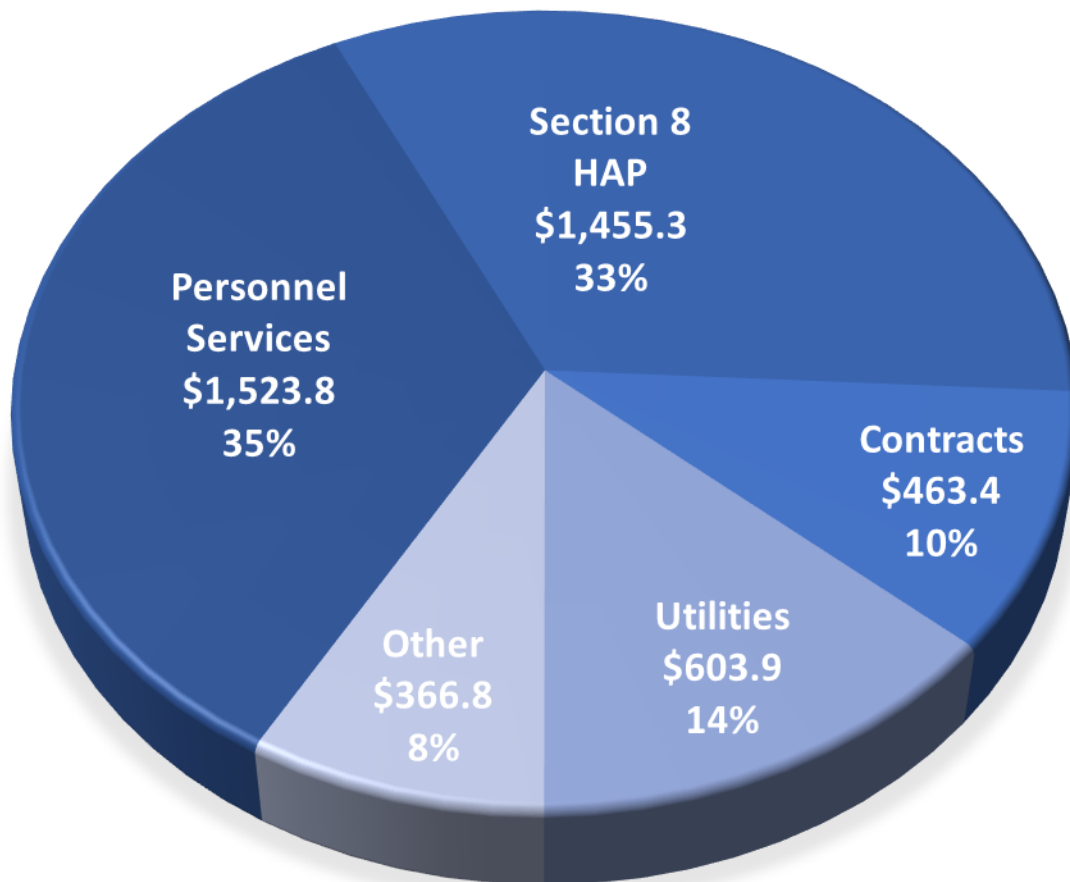
Other Non-Operating Revenues

Non-Operating Revenues are ancillary revenues that NYCHA generates from third parties through property assets. This category includes revenue from fee associated with Section 8 properties recapitalization as well as other preservation initiative, commercial storefront leases, rooftop leases, and sublease income from underutilized office space.

Operating Expenses

Table 6 shows by category the \$4.4 billion expenditures in NYCHA's 2023 Operating Budget:

**Operating Budget Chart 2: 2023 Use of Operating Funds
(\$000)**



Total Expenses \$4.41 billion

Personnel Services (Salaries and Other Benefits) accounts for 35 percent of the total operating budget expenditures. Section 8 Housing Assistance Payments account for 33 percent, Utilities and Contracts account for 14 percent and 10 percent, respectively, and all other expenses account for the remaining 8 percent of expenditures.

Personnel Services (PS)

The 2023 Budget includes \$1.52 billion in Personnel Services (PS) expenses which includes, full-time, part-time, and seasonal salaries, overtime, shift differential and fringe benefits.

- The full-time salary budget is \$762 million in 2023 and covers annual salaries for the 12,212 employees who work on average between 35 and 40 hours a week.
- The seasonal budget is \$20.5 million, and it provides funding support for temporary staffing to help accommodate seasonal needs of operations.
- The fringe benefits budget is \$627 million and covers the benefits associated with personnel. The fringe benefits budget covers Workers' Compensation, Social Security, health insurance, pension, welfare, annuity, retiree health insurance, retiree welfare and unemployment costs.
- The overtime budget is \$100 million which pays for scheduled and unscheduled overtime.
- The shift differential budget is approximately \$2 million and reflects trade staff that work outside of regular shifts.
- The retro budget is approximately \$0.2 million.
- The budget for other salary which covers longevity and service differential is \$12 million.

Other than Personnel Services (OTPS)

NYCHA will spend \$2.89 billion for Other Than Personnel Services (OTPS) which includes leases, supplies, equipment, utilities, contracts, insurance, Section 8 payments, and debt service.

- The budget for Section 8 payments is \$1,455 million and provides funding for payments to landlords who provide private housing to families in the Section 8 program. Under this federally funded program, families pay 30 percent of their income for rent and NYCHA pays the difference in rent up to a maximum amount.
- The utility budget of \$603 million includes fuels, cooking gas, electricity, and water Authority wide.
- The contracts budget is \$463 million, and includes funding for the contracts used for painting, elevator maintenance, fire safety, plumbing and the purchase of windows and doors.
- The budget for leases is \$62 million which represents the leasing of various borough and administrative offices throughout the city.
- The insurance budget is \$103 million and is used to pay tort claims and premiums; for multiple insurance coverage such as property insurance.
- The budget for supplies is \$110 million and represents goods and materials purchased for the daily maintenance of the developments, such as cleaning and janitorial supplies.

It also includes office supplies such as paper, pens, as well as the supplies for resident-oriented programming such as basketballs and art supplies.

- The equipment budget is \$45 million and is used to purchase equipment for developments as well as offices and includes items such as drills, snow blowers, electric saws, appliances, computers, and vehicles.
- The remaining budget of \$46 million funds miscellaneous items such as bank fees, debt service, postage, membership subscriptions and cash grants that are paid to resident associations.

Departmental Budget Summary

The following table is a summary of the expense budgets by department for 2023.

Operating Budget Table 3: 2023 Departmental Budget
(\$ in 000s)

DEPARTMENT	HC	PS	OTPS	TOTAL EXPENSES
Chief Executive Officer				
Office of the Chief Executive Officer	8	\$2,143	\$6,133	\$8,276
Inspector General	53	\$6,852	\$70	\$6,922
Equal Opportunity	5	\$798	\$37	\$835
NYCHA Board Members	-	\$	\$134	\$134
Office of the Secretary	20	\$2,997	\$153	\$3,150
Environmental Health & Safety	51	\$7,540	\$2,815	\$10,354
Communications	23	\$3,600	\$14	\$3,614
VP Internal Audit	7	\$1,288	\$1,705	\$2,993
VP Intergovernmental Affairs	10	\$1,619	\$24	\$1,642
Chief Executive Officer Total	177	\$26,837	\$11,084	\$37,921
EVP Finance				
Office of the EVP Finance	3	\$937	\$324	\$1,261
VP and Controller of Financial Accounting & Reporting Services	75	\$10,020	\$3,698	\$13,718
VP Financial Planning & Analysis	49	\$15,457	\$115	\$15,572
Accounts Payable and Utility Management	35	\$3,911	\$143,449	\$147,359
Risk Management	8	\$1,403	\$40,100	\$41,503
Treasury	11	\$1,753	\$614	\$2,367
EVP Finance Total	181	\$33,481	\$188,299	\$221,780
EVP Information Technology				
Office of the EVP IT	3	\$745	\$19,680	\$20,425
VP Enterprise Solutions Management	18	\$3,603	\$21	\$3,624
VP Infrastructure and Operations	88	\$16,901	\$38,283	\$55,184
VP Performance and Resource Management	13	\$2,398	\$41	\$2,439
VP Service Management	39	\$6,229	\$174	\$6,403
Cyber and Risk Management	6	\$1,121	-	\$1,121
EVP Information Technology Total	167	\$30,997	\$58,199	\$89,196
EVP Administration				
Office of EVP Administration	4	\$951	\$23	\$974
General Services	56	\$5,912	\$16,350	\$22,262
Human Resources	133	\$17,934	\$2,214	\$20,148
Customer Contact Center	173	\$16,132	\$1,456	\$17,588
Customer Operations	18	\$2,576	\$9	\$2,585
Real Estate Services	24	\$3,523	\$63,155	\$66,678
Employee Engagement	4	\$742	\$79	\$821
EVP Administration Total	412	\$47,769	\$83,286	\$131,055
EVP Legal Affairs & General Counsel				
Office of the EVP Legal Affairs & General Counsel	155	\$22,759	\$5,269	\$28,028
Chief Procurement Officer	144	\$18,206	\$978	\$19,184
EVP Legal Affairs & General Counsel Total	299	\$40,965	\$6,247	\$47,212
EVP Strategy & Innovation				
Office of the EVP Strategy & Innovation	3	\$645	\$1,011	\$1,656
VP Performance Management & Analysis	23	\$3,319	\$6	\$3,325
Strategic Planning	6	\$1,217	\$15	\$1,232
EVP Strategy & Innovation Total	32	\$5,182	\$1,031	\$6,213
Chief Compliance Officer				
Office of the Chief Compliance Officer	9	\$982	\$2,014	\$2,996
Regulatory and Contract Compliance	16	\$2,563	-	\$2,563
Compliance Monitoring and Investigations	33	\$4,846	-	\$4,846
Chief Compliance Officer Total	58	\$8,391	\$2,014	\$10,405

Table 4: 2023 Departmental Budget
(\$ in 000s)
(Continued)

DEPARTMENT	HC	PS	OTPS	TOTAL EXPENSES
EVP Leased Housing				
Office of the EVP Leased Housing	3	\$664	\$2,696	\$3,360
VP Leased Housing	366	\$47,209	\$91,923	\$139,132
Central Office Operations	38	\$4,890	\$156	\$5,046
Leased Housing Finance	26	\$3,284	\$41	\$3,325
Quality Assurance Performance Management	22	\$2,789	\$25	\$2,814
Leased Housing-CMA	-	-	\$1,372,519	\$1,372,519
EVP Leased Housing Total	455	\$58,836	\$1,467,360	\$1,526,197
Chief Asset & Capital Management Officer				
Chief Asset & Capital Management Officer Total	411	\$64,329	\$16,382	\$80,712
Chief Operating Officer				
Office of the Chief Operating Officer	18	\$3,423	\$2,770	\$6,193
Office of the SVP Public Housing Tenancy Administration	2	\$497	-	\$497
Applications & Tenancy Administration	89	\$10,393	\$27	\$10,420
PH Management Services	44	\$5,702	\$16	\$5,718
<u>Public Housing Tenancy Operations</u>	<u>20</u>	<u>\$2,731</u>	<u>\$73</u>	<u>\$2,803</u>
SVP Public Housing Tenancy Administration	155	\$19,323	\$116	\$19,439
SVP Support Services Office	4	\$900	\$112	\$1,013
Elevator Services and Repairs Dept	524	\$98,877	\$332	\$99,209
Emergency Management and Services	151	\$19,088	\$2,989	\$22,078
Heating Management Services	712	\$99,119	\$17,426	\$116,545
Pest Management	97	\$12,745	\$13,066	\$25,811
<u>Waste Management</u>	<u>36</u>	<u>\$4,430</u>	<u>\$4,934</u>	<u>\$9,365</u>
SVP Support Services	1,524	\$235,161	\$38,860	\$274,020
VP Resident Services	104	\$10,561	\$2,767	\$13,329
Senior Director of Community Partnerships	61	\$6,712	\$3,005	\$9,717
<u>Senior Director of Resident Initiatives</u>	<u>68</u>	<u>\$8,588</u>	<u>\$1,056</u>	<u>\$9,645</u>
EVP Resident Services, Partnerships & Initiatives	237	\$26,682	\$6,839	\$33,521
Office of the VP Healthy Homes	4	\$884	-	\$884
Asbestos	64	\$9,663	\$12,520	\$22,183
HH Performance Management	10	\$1,466	\$674	\$2,140
Mold Hazard Control	51	\$6,855	\$1,763	\$8,618
<u>Lead Hazard Control</u>	<u>126</u>	<u>\$16,914</u>	<u>\$13,175</u>	<u>\$30,089</u>
VP Healthy Homes	255	\$35,782	\$28,132	\$63,915
VP Operational Analysis & Contract Mgt Office	6	\$998	\$14,130	\$15,129
Management and Planning	10	\$3,906	\$1	\$3,907
New Technical Services	160	\$26,199	\$3,450	\$29,648
Paint Administration	170	\$36,386	\$7,482	\$43,868
<u>Rapid Response</u>	<u>40</u>	<u>\$9,249</u>	<u>\$26,538</u>	<u>\$35,787</u>
VP Operational Analysis & Contract Mgt	386	\$76,739	\$51,601	\$128,340
VP Public Safety	54	\$6,275	\$18,246	\$24,521
Quality Assurance Officer	36	\$4,840	\$463	\$5,303
Chief Operating Officer Total	2,665	\$408,226	\$147,026	\$555,252
Properties-Public Housing Operations				
VP Public Housing Operations BX	1,854	\$197,866	\$231,492	\$429,358
VP Public Housing Operations BK	2,335	\$256,185	\$267,225	\$523,410
VP Public Housing Operations MH	2,197	\$239,780	\$289,731	\$529,511
VP Public Housing Operations QN_SI	969	\$107,313	\$117,856	\$225,168
Properties-Public Housing Operations Total	7,355	\$801,143	\$906,303	\$1,707,446
Total NYCHA Budget	12,212	\$1,526,156	\$2,887,233	\$4,413,389

Head Count Plan

The following table details NYCHA's full-time headcount plan by department for 2023 through 2027. Also provided is the budgeted headcount for 2022 from the previous plan.

Table 5: 2023 – 2027 Authorized Head Count

	Prior Year FY 2022	FY 2023	FY 2024	Financial Plan FY 2025	FY 2026	FY 2027
Office of the Chief Executive Officer	15	8	8	8	8	8
Inspector General	53	53	53	53	53	53
NYCHA Board Members	-	-	-	-	-	-
Office of the Secretary	19	20	20	20	20	20
Environmental Health & Safety	51	51	51	51	51	51
Communications	24	23	23	23	23	23
Intergovernmental Relations	-	-	-	-	-	-
VP Internal Audit	13	7	7	7	7	7
VP Intergovernmental Affairs	10	10	10	10	10	10
Chief Executive Officer	185	172	172	172	172	172
Office of the EVP Finance	4	3	3	3	3	3
VP and Controller of Financial Accounting & Reporting Service	77	75	75	75	75	75
VP Financial Planning & Analysis	51	49	49	49	49	49
VP Financial Planning & Analysis-CMA	-	-	-	-	-	-
Accounts Payable and Utility Management	35	35	35	35	35	35
Accounts Payable and Utility Management CMA-Utilities	-	-	-	-	-	-
Risk Management	8	8	8	8	8	8
Risk Management-CMA-Insurance	-	-	-	-	-	-
Treasury	11	11	11	11	11	11
EVP Finance	186	181	181	181	181	181
Office of the EVP IT	3	3	3	3	3	3
VP Enterprise Solutions Management	18	18	18	18	18	18
VP Infrastructure and Operations	98	88	88	88	88	88
VP Performance and Resource Management	16	13	13	13	13	13
VP Service Management	33	39	39	39	39	39
Cyber and Risk Management	5	6	6	6	6	6
IT Infrastructure-CMA-Tech Systems and Maint	-	-	-	-	-	-
EVP Information Technology	173	167	167	167	167	167
Office of EVP Administration	3	4	4	4	4	4
General Services	62	56	56	56	56	56
General Services-CMA	-	-	-	-	-	-
Human Resources	127	133	133	133	133	133
Customer Contact Center	143	173	173	173	173	173
Customer Operations	15	18	18	18	18	18
Equal Opportunity	9	5	5	5	5	5
Real Estate Services	27	24	24	24	24	24
Real Estate Services-CMA	-	-	-	-	-	-
Employee Engagement	4	4	4	4	4	4
EVP Administration	390	417	417	417	417	417
Office of the EVP Legal Affairs & General Counsel	154	155	155	155	155	155
Chief Procurement Officer	151	144	144	144	144	144
Office of the EVP Legal Affairs & General Counsel	305	299	299	299	299	299

Table 6: 2023 – 2027 Authorized Head Count
(Continued)

	Prior Year FY 2022	FY 2023	FY 2024	Financial Plan FY 2025	FY 2026	FY 2027
Office of the Chief Compliance Officer	47	9	9	9	9	9
Regulatory and Contract Compliance	-	16	16	16	16	16
Compliance Monitoring and Investigations	-	33	33	33	33	33
Chief Compliance Officer	47	58	58	58	58	58
Office of the EVP Strategy & Innovation	4	3	3	3	3	3
VP Performance Management & Analysis	26	23	23	23	23	23
Strategic Planning	7	6	6	6	6	6
EVP Strategy & Innovation	37	32	32	32	32	32
Chief Asset & Capital Management Officer	422	411	411	411	411	411
Office of the Chief Operating Officer	14	18	18	18	18	18
SVP Public Housing Tenancy Administration	355	155	155	155	155	155
SVP Support Services Office	3	4	4	4	4	4
Elevator Services and Repairs Dept	526	524	524	524	524	524
Emergency Management and Services	180	151	151	151	151	151
Heating Management Services	624	712	712	712	712	712
Operations Strategic Initiatives	-	-	-	-	-	-
Pest Management	84	97	97	97	97	97
Waste Management	31	36	36	36	36	36
SVP Support Services	1,448	1,524	1,524	1,524	1,524	1,524
Office of the EVP Resident Services, Partnerships & Initiatives	2	4	4	4	4	4
VP Resident Services	113	104	104	104	104	104
Senior Director of Community Partnerships	73	61	61	61	61	61
Senior Director of Resident Initiatives	64	68	68	68	67	66
EVP Resident Services, Partnerships & Initiatives	252	237	237	237	236	235
Office of the VP Healthy Homes	4	4	4	4	4	4
Asbestos	46	64	64	64	64	64
HH Performance Management	-	10	10	10	10	10
Mold Hazard Control	49	51	51	51	51	51
Lead Hazard Control	139	126	126	126	126	126
VP Healthy Homes	238	255	255	255	255	255
VP Operational Analysis & Contract Mgt	400	386	386	386	386	386
VP Public Safety	59	54	54	54	54	54
Quality Assurance Officer	32	36	36	36	36	36
Chief Operating Officer	2,798	2,665	2,665	2,665	2,664	2,663
Office of the EVP Leased Housing	3	3	3	3	3	3
VP Leased Housing	346	366	366	366	366	366
Central Office Operations	36	38	38	38	38	38
Leased Housing Finance	23	26	26	26	26	26
Quality Assurance Performance Management	21	22	22	22	22	22
EVP Leased Housing	429	455	455	455	455	455
VP Public Housing Operations BX	1,814	1,854	1,713	1,438	1,213	1,088
VP Public Housing Operations BK	2,266	2,335	2,210	2,082	1,990	1,884
VP Public Housing Operations MH	2,197	2,197	2,064	1,838	1,597	1,557
VP Public Housing Operations QN_SI	939	969	969	878	846	846
Properties-Public Housing Operations	7,216	7,355	6,956	6,236	5,646	5,375
Total NYCHA Budget	12,188	12,212	11,813	11,093	10,502	10,230

Departmental Operating Budget

NYCHA Mission

The New York City Housing Authority (NYCHA) provides decent and affordable housing in a safe and secure living environment for low-and moderate-income residents throughout the five boroughs. NYCHA also administers a citywide Section 8 Leased Housing Program. To fulfill this mission, NYCHA must preserve its aging housing stock through timely maintenance and modernization of its developments. While continuing this effort, NYCHA works to enhance the quality of life by offering residents social services that give them opportunities to participate in a multitude of community, educational, and recreational programs, as well as job readiness and training initiatives.

Overview

This section provides detailed budget information by Department. In most cases, Departments are overseen by an Executive Vice President (EVP). Each EVP is responsible for a portfolio of Departments and offices within a specific area. This section includes Departmental missions, and responsibilities. The budgets for NYCHA's Budget Responsibility Groups (BRGs) are listed by account type. In addition, changes from the prior year are identified. The Departments are grouped by their EVP in this section, and the Organizational Chart provides an overview of NYCHA.

Departmental budgets do not include the anticipated service reductions and hiring freeze.

Key NYCHA Officials

The Board (Chief Executive Officer, Vice-Chair, Member)

The NYCHA Board is comprised of seven members appointed by the mayor. The mayor designates three Members, two of whom are appointed by the mayor for five-year terms, and the Chair, who is appointed by the mayor and reports to the mayor, constitute the governing Board of NYCHA. One member is designated to be the Vice-Chair, and in the event of a vacancy in the office of the Chair or when the Chair is absent or unable to act, the Vice-Chair assumes his/her duties and powers.

The Board Members are responsible for voting on contracts, resolutions, policies, motions, rules, and regulations at regularly scheduled meetings of the Members of the Authority.

The Chair presides at Board meetings, directs the business and affairs of the Authority, and is responsible for the execution of all policies, resolutions, motions, and rules and regulations adopted by the Board. Additionally, he/she issues and promulgates official orders, and makes rules and regulations for the conduct, management, and operation of the Authority, and signs and executes on behalf of the Authority all leases, deeds, contracts, and commitments of the Authority.

The following departments and offices report directly to the Chair: The Office of the Corporate Secretary, the Office of the Inspector General, Department of Equal Opportunity, NYCHA Board Members, Vice-President (VP) for Intergovernmental Affairs, Chief Communication Officers,

Executive Vice-President (EVP) for and Legal Affairs & General Counsel, EVP & Chief Information Officer, EVP for Leased Housing, EVP for Real Estate & Special Projects, EVP Strategic Innovation, VP & Chief Financial Officer and Chief Compliance Officer.

Chief Operating Officer

Principal executive administrator of the Authority, the Chief Operating Officer (COO) assists the Chair in the supervision of the business affairs of the Authority and is responsible for the execution of all orders, rules, and regulations made or approved by the Board.

The COO directly supervises the following: Executive Vice President (EVP) for Administration, EVP for Capital Projects, EVP for Community Operations, EVP for Operations, VP for Public Safety, VP for Healthy Homes, VP for Public Housing Tenancy Administration and Quality Assurance Officer.

Departmental Details

Chief Executive Officer

(Office of the Chief Executive Officer)

Overview / Mission Statement

The Office of the CEO's goal is to oversee NYCHA's operations and to supervise every department. In addition, the Office of the CEO leads the major NYCHA initiatives to create safe, clean, and connected communities for residents and preserve public housing for the future. The following report directly to the CEO:

- Executive Vice-President (EVP) for Finance and Chief Financial Officer;
- Executive Vice-President (EVP) and Chief Information Officer;
- Executive Vice-President (EVP) and Chief Administration Officer;
- Executive Vice-President (EVP) for Legal Affairs and General Counsel;
- Executive Vice-President (EVP) for Strategy Innovation;
- Chief Compliance Officer;
- Chief Operating Officer (COO);
- Chief Asset & Capital Management Officer; and
- Executive Vice-President (EVP) for LHD;

Below are listed of departments within the Office of the CEO:

- Inspector General (IG);
- Department of Equal Opportunity (DEO);
- NYCHA Board Members;
- Office of the Secretary;
- Department of Environmental Health & Safety (EHS);
- Department of Communications (DOC);
- Intergovernmental Relations;
- Office of the Vice-President (VP) Internal Audit; and
- Office of the Vice-President (VP) Intergovernmental Affairs

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	14	\$1,678	15	\$2,247	8	\$1,354 ▼	(7)	(\$892)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$5		\$53		\$53		-
Salary Retro		\$23		\$2		\$2		-
Shift Differential		-		-		-		-
Fringe		\$1,223		\$1,280		\$729 ▼		(551)
Other Salary		\$6		\$5		\$5		-
Subtotal PS	14	\$2,936	15	\$3,587	8	\$2,143 ▼	(7)	(\$1,444)
OTPS								
Leases		-		-		-		-
Supplies		\$6		\$7		\$2,505 ▲		\$2,499
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$347		\$12,806		-		(\$12,806)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$149		\$1,208		\$3,628 ▲		\$2,420
Subtotal OTPS		\$502		\$14,021		\$6,133 ▼		(\$7,888)
Total Budget	14	\$3,438	15	\$17,608	8	\$8,276	(7)	(\$9,332)

Financial Review

The 2023 Operating Expense budget for the Chief Executive Officer is \$8.28 million, of which \$2.14 million is for PS and \$6.13 million is for OTPS.

(Inspector General)

Overview / Mission Statement

The Office of the Inspector General (OIG), which is supervised by the New York City Department of Investigation (DOI), is responsible for the investigation and elimination of corrupt or other criminal activity, conflict of interest, and unethical conduct by NYCHA officers and employees, residents, or persons doing business with or receiving funds directly or indirectly from NYCHA.

Responsibilities

Respond to and investigate all reports of corruption, or other criminal activity, or conflict of interest, by any NYCHA officer, employee, resident, individual or company doing business with NYCHA.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	46	\$3,772	53	\$3,864	53	\$4,169 ▲	-	\$304
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$53		\$69		\$69		-
Salary Retro		\$9		\$0		\$0		-
Shift Differential		-		-		-		-
Fringe		\$2,593		\$2,531		\$2,596 ▲		65
Other Salary		\$14		\$18		\$18		-
Subtotal PS	46	\$6,440	53	\$6,483	53	\$6,852 ▲	-	\$369
OTPS								
Leases		-		-		-		-
Supplies		\$19		\$9		\$9		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$35		\$16		-		(\$16)
Insurance		-		\$50		\$51 ▲		\$1
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$6		\$10		\$10		-
Subtotal OTPS		\$59		\$86		\$70 ▼		(\$16)
Total Budget	46	\$6,499	53	\$6,569	53	\$6,922	-	\$353

Financial Review

The 2023 Operating Expense budget for the Office of the Inspector General is \$6.92 million, of which \$6.85 million is for PS and \$0.70 million is for OTPS.

(Department of Equal Opportunity)

Overview / Mission Statement

The Department of Equal Opportunity (DEO) promotes and monitors equal opportunity compliance in employment and public housing. DEO's mission is to foster agency-wide equal opportunity, inclusiveness, and non-discrimination throughout NYCHA to persons who live or work at NYCHA, who receive NYCHA services. DEO conducts investigations of discrimination and provides equal opportunity training and assistance services. We value inclusiveness and deliver equal opportunity services without regard to race, color, gender/sex (including pregnancy, gender identity), religion, national origin, disability, alienage and citizenship status, age, marital status, familial status, military status, natural hair, partnership status, predisposing genetic characteristic, sexual orientation, prior record of arrest or conviction, unemployment status, prior salary history, consumer credit history, caregiver status, or status as a victim of domestic violence, sex offenses, stalking or dating violence.

Responsibilities

- Investigate and recommend resolution of complaints of employment and fair housing discrimination.
- Administer and disseminate NYCHA's equal opportunity, sexual harassment prevention, and fair housing non-discrimination policy statements.
- Provide technical assistance and supplemental training to NYCHA staff, residents, and external stakeholders on the NYCHA nondiscrimination policies.
- Conciliate alleged discrimination or work-related complaints between parties.
- Monitor current discrimination laws and policies.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	9	\$902	9	\$737	5	\$484 ▼	(4)	(\$253)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$2		\$0		\$0		-
Shift Differential		-		-		-		-
Fringe		\$705		\$495		\$293 ▼		(202)
Other Salary		\$12		\$21		\$21		-
Subtotal PS	9	\$1,622	9	\$1,254	5	\$798 ▼	(4)	(\$455)
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$1		\$1		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$311		\$575		-		(\$575)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1		\$36		\$36		-
Subtotal OTPS		\$313		\$612		\$37 ▼		(\$575)
Total Budget	9	\$1,935	9	\$1,866	5	\$835	(4)	(\$1,031)

Financial Review

The 2023 Operating Expense budget for Department of Equal Opportunity is \$0.84 million, of which \$0.79 million is for PS and \$0.04 million is for OTPS.

(NYCHA Board Member)

Overview / Mission Statement

The NYCHA Board is comprised of seven (7) members appointed by the mayor including three (3) resident members. The mayor designates one of the members as the Chair. The Chair is the Chief Executive Officer of the Authority and is responsible for the supervision of the business and affairs of the Authority. Members' duties include voting on contracts, resolutions, policies, motions, rules, and regulations at regularly scheduled meetings.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	-	-	-	-	-	-	-	-
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		-		-		-		-
Shift Differential		-		-		-		-
Fringe		-		\$0		\$0		-
Other Salary		-		\$0		\$0		-
Subtotal PS	-	-	-	\$0	-	\$0	-	\$0
OTPS								
Leases		-		-		-		-
Supplies		\$0		\$0		\$0		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$24		\$31		-		(\$31)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$68		\$133 ▲		\$65
Subtotal OTPS		\$24		\$100		\$134 ▲		\$34
Total Budget	-	\$24	-	\$100	-	\$134	-	\$34

Financial Review

The 2023 Operating Expense budget for the NYCHA Board Member Department is 0.13 million.

(Office of the Secretary)

Overview / Mission Statement

The Corporate Secretary serves as an advisor to the Board Members as well as their primary liaison to the Executive Team and external stakeholders, and is further charged with leading professional and administrative staff in several fast-paced extremely deadline-driven departments, which include the following:

- Board Logistics Unit;
- Calendar and Documents Unit;
- Office of Impartial Hearings; and
- Guardian Ad Litem Unit

Responsibilities

- Serve as advisor and primary liaison to Board Members,
- Execute all Board Member logistics including:
 - Preparing, resolving, and creating briefing packages for all Board Members
 - Handling of all correspondence,
 - Ensuring timely submission and review of timesheets,
 - Maintaining an accurate accounting of time for stipend purposes,
- Record and issue minutes of votes cast at Board Meetings and Committee Meetings, and,
- Issue notifications of all NYCHA Board Meetings and adjournments/cancellations, whenever required.
- Maintain an index of all resolutions considered by the Board and the corresponding minutes, in addition to other corporate records.
- Issue all true copies of official Authority documents.
- Process all Termination of Tenancy, Grievance, Applicant Appeals and Trespass cases and Guardian Ad Litem ("GAL") matters including various Tenancy-related Applications to Re-open Defaults, Removal of Permanent Exclusion, and Blatch.

- Adjudicate and issue decisions regarding:
 - Termination of Tenancy proceedings for residents of Authority properties,
 - Remaining Family Member Grievance,
 - Rent Rate Grievance,
 - Section 8 Termination,
 - Section 8 Share of Subsidy,
 - Public Housing and Section 8 Applicants' Appeals, and,
 - Resident's Appeal of exclusion of a visitor, pursuant to issuance of a Trespass Notice resulting from an arrest on or adjacent to Authority property.
- Prepare a weekly Tenancy Calendar resulting from disposed matters.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	12	\$1,193	19	\$1,737	20	\$1,844 ▲	1	\$107
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$3		\$1		\$1		-
Shift Differential		-		-		-		-
Fringe		\$755		\$1,116		\$1,119 ▲		3
Other Salary		\$30		\$33		\$33		-
Subtotal PS	12	\$1,981	19	\$2,886	20	\$2,997 ▲	1	\$110
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$3		\$3		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$7		\$350		\$150 ▼		(\$200)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$0		\$0		-
Subtotal OTPS		\$9		\$353		\$153 ▼		(\$200)
Total Budget	12	\$1,989	19	\$3,240	20	\$3,150	1	(\$90)

Financial Review

The 2023 Operating Expense budget for the Office of the Secretary is \$3.15 million, of which \$2.99 million is for PS and \$0.15 million is for OTPS.

(Department of Environmental Health & Safety)

Overview / Mission Statement

The mission of the Environmental Health and Safety (EH&S) Department is to ensure decent, safe, and sanitary environments for our residents and employees. In partnership with the Authority's operating units, the EH&S Department will be responsible for providing oversight, analysis, and evaluation of all matters and work conducted by the Authority which have any impact upon the environmental health and safety of the residents and employees of the Authority and its real property, EH&S Department will conduct inspections of work performed that impacts environmental health and safety for mold, lead, asbestos, heat, elevators, and pests and vermin.

2022 Achievements

EHS's 2022 Goals focused on expanding and improving oversight, response, and reporting on lead, asbestos, mold, pests, elevators; heating; employee safety and other environmental hazards that may impact NYCHA residents and employees. EHS implemented enhancements to several existing oversight activities, in addition to creating new processes and strategies to expand EHS oversight. EHS also focused on developing and formalizing structured and standardized processes for overall program administration, data management and reporting. Additionally, EHS continues to proactively engage with residents and staff on health and safety issues.

Employee Safety

- Developed JSA process including utilizing Safety Reports to perform and document JSAs. Currently transferring caretaker JSAs to new Safety Reports Template.
- Conducted survey of safety training participants to identify areas for improvement.
- Improved safety training attendance for Heating Management Services Department.
- Developed Smartsheet to document and analyze results of all NYCHA employee exposure assessments. Transferred data from historical pdf reports to Smartsheet.
- Established Compactor Room Operations Oversight process to proactively identify hazardous conditions, equipment, and operations in NYCHA Compactor Rooms.
- Transferred current Issues Log to Smartsheet to allow for improved data control, tracking, and reporting and created dashboard to report out on trends, highlight aging/outstanding issues, average time to closeout items, etc.

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- Improved the MIS tracking and reporting tool in Smartsheet.

Environmental Hazards

- Collaborated with IT to create 2022 Visual Assessment Phase I QA process, checklists, and reporting.
- Established and implemented LOT-5, Risk Assessment QA Process.
- Increased storeroom and Lead Disclosure oversight inspection frequency and distribution across all NYCHA storerooms and applicable management offices.
- Developed an oversight process for Asbestos Investigations that will go live in Q1 2023.
- Developed an oversight process to ensure that health and safety conditions in NYCHA units are abated prior to turnover.
- Collaborated with Procurement, Law Department and other stakeholders to issue RFP and select new IH vendors before EOY 2022.

Building System Safety

- Improve corrective action tracking and reporting and increase visibility/transparency of Heating Oversight inspection findings by transferring HOT inspection checklists from Smartsheet to Maximo.
- Assessed current state of fire safety programs and systems across NYCHA and developed recommendations to improve and strengthen NYCHA's fire safety program and compliance.
- In September of 2022, HOT began to develop a Feedwater Testing and analysis process to ensure that HMSD staff are following feedwater testing and chemical treatment procedures. HOT is expected to start implementing in April 2023.
- Implemented a new EOT 3 process to expand existing oversight processes to include additional review of regulatory requirements (e.g., DOB CAT 1 and CAT 5 inspections).

Analysis and Engagement

- Developed a Scoring Model for Oversight Activities.
- Built Dashboards for EOT; FSOT; Make It Safe; Issues Log; Mold Inspection; Asbestos; Compactor Room; and Pesticide Storage.
- Built automated tools to support new Dept. Initiatives.
- Expanded AEU Data Quality Assurance Program to include validating Quarterly Report.
- Developed Contract Management Process.
- Built Smartsheet Purchase Request approval workflow.
- Kicked off project with IT to build Department SharePoint Site.
- Developed EHS topic specific presentations for TA Leaders/Association.

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- Developed 2022 Bi-Annual Newsletters.
 - Published six Unit photo essays.

2023 Goals

- Development of the EHS Manual.
- Make improvements and modification to the safety training program.
- Increased data driven analysis of oversight inspections and their impacts.
- Host second Annual Safety Awards.
- Expansion of EHS' asbestos oversight.
- Define impact metrics for applicable oversight processes.
- Execute 2023 Engagement Plan with residents and stakeholders.
- Creation of EHS SharePoint Site for centralized and standardized recordkeeping and communications.
- Continued integration of processes into Maximo.
- Continuance of cross training exercises.
- Develop audit tools to evaluate employee safety performance and programs.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023			Variance	
	HC	Actual	HC	Budget	HC	Budget		HC	FY22 vs. FY23
PS									
Salary Full-Time	45	\$4,085	51	\$4,469	51	\$4,764 ▲		-	\$295
Salary Part-Time	-	-	-	-	-	-		-	-
Seasonal		-		-		-			-
Overtime		\$145		-		-			-
Salary Retro		\$163		-		-			-
Shift Differential		-		-		-			-
Fringe		\$3,031		\$2,713		\$2,776 ▲			63
Other Salary		\$45		-		-			-
Subtotal PS	45	\$7,470	51	\$7,182	51	\$7,540 ▲		-	\$357
OTPS									
Leases		-		-		-			-
Supplies		\$47		\$204		\$204			-
Equipment		-		-		-			-
Utilities		-		-		-			-
Contracts		\$1,808		\$2,523		\$2,470 ▼			(\$53)
Insurance		-		-		-			-
Section 8 Payments		-		-		-			-
Debt Service		-		-		-			-
Other OTPS		\$90		\$141		\$141			-
Subtotal OTPS		\$1,945		\$2,867		\$2,815 ▼			(\$53)
Total Budget	45	\$9,414	51	\$10,050	51	\$10,354		-	\$305

Financial Review

The 2023 Operating Expense budget for Environmental Health & Safety is \$10.354 million, of which \$7.54 million is for PS and \$2.82 million is for OTPS.

(Department of Communications)

Overview / Mission Statement

The Department of Communications (DOC) produces and disseminates information to approximately 339,000 public housing residents, 29,000 residents of PACT/ RAD developments, 92,000 families participating in federal rent subsidies (the Section 8 Leased Housing Program), more than 12,500 staff members and thousands of additional stakeholders regarding NYCHA's policies, programs and services. DOC provides guidance, messaging, direction and management for all communications platforms and productions, and promotes NYCHA's brand and identity to target audiences with a goal of adapting a customer-focused strategic marketing approach. DOC is comprised of five service areas (Media Relations, Editorial, Digital Marketing & Design, Language Services Unit and Photography & Events) and through these units, drives all reactive and proactive media relations; develops press releases; responds to reporter inquiries; prepares talking points and briefing documents; produces stories and content for the NYCHA Journal, NYCHANow and NYCHA Connect; drafts staff and resident letters, emails, robocalls and flyers; prepares executive remarks and legislative testimony; edits departmental documents; oversees NYCHA's official social media channels; provides assistance with graphic design and branding; specializes in website development, management and content creation; delivers in-house video production and editing; photographs special events; provides residents with translation and interpretation services; and delivers audiovisual assistance for in-person and virtual meetings attended by residents and other internal and external stakeholders.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	21	\$1,609	24	\$2,205	23	\$2,161 ▼	(1)	(\$43)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$0		-		\$100 ▲		100
Salary Retro		\$24		\$2		\$2		-
Shift Differential		-		-		-		-
Fringe		\$1,119		\$1,352		\$1,324 ▼		(28)
Other Salary		\$17		\$12		\$12		-
Subtotal PS	21	\$2,770	24	\$3,571	23	\$3,600 ▲	(1)	\$29
OTPS								
Leases		-		-		-		-
Supplies		\$12		\$7		\$7		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$482		\$1,331		-		(\$1,331)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$3		\$7		\$7		-
Subtotal OTPS		\$496		\$1,346		\$14 ▼		(\$1,331)
Total Budget	21	\$3,266	24	\$4,917	23	\$3,614	(1)	(\$1,303)

Financial Review

The 2023 Operating Expense budget for Communications is \$3.61 million, of which \$3.60 million is for PS and \$0.01 million is for OTPS.

(Office of the Vice-President Internal Audit)

Overview / Mission Statement

Department of Internal Audit and Assessment provides independent audits and assessments of NYCHA's operations, the adequacy of internal controls, the accuracy of financial data and compliance with applicable laws, regulations, and procedures. These work objectives are accomplished by conducting operational, financial, compliance, and Information Technology (IT) audits selected through a formal enterprise-wide risk assessment process. These audits are conducted in accordance with Generally Accepted Government Auditing Standards (GAGAS) issued by the Government Accountability Office (GAO), Comptroller General of the United States. The Department of Internal Audit and Assessment prepares an annual audit plan with input from senior NYCHA management. The plan is reviewed by Executive management and is approved by the Audit and Finance Committee. The plan ensures that, on a rotating basis, all facets of NYCHA operations are subject to periodic audits. Additionally, it identifies critical areas of NYCHA's operations that may require more frequent audit scrutiny.

Responsibilities

- Conduct operational, financial, compliance and information technology (IT) audits (Central Office and field) selected through a formal enterprise-wide risk assessment process and in accordance with Generally Accepted Government Auditing Standards (GAGAS);
- Prepare and obtain approval for the annual audit plan to ensure all facets of NYCHA's operations are subject to periodic audits, and to ensure critical operational, financial, compliance and technology risks areas are appropriately assessed based on International Standards for the Professional Practice of Internal Auditing standards and guidelines; and
- Manage and coordinate any external audits/ reviews of NYCHA operations conducted by federal, state and city entities such as but not limited to HUD, the New York City Comptroller's Office, the New York State Comptroller's Office, Office of Inspector General (OIG) and other entities.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	6	\$459	13	\$1,223	7	\$753 ▼	(6)	(\$470)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$0		\$1		\$1		-
Shift Differential		-		-		-		-
Fringe		\$364		\$786		\$444 ▼		(342)
Other Salary		\$37		\$91		\$91		-
Subtotal PS	6	\$860	13	\$2,101	7	\$1,288 ▼	(6)	(\$813)
OTPS								
Leases		-		-		-		-
Supplies		\$0		\$1		\$1		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$1,096		\$1,381		\$1,500 ▲		\$119
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$4		\$204		\$204		-
Subtotal OTPS		\$1,100		\$1,585		\$1,705 ▲		\$119
Total Budget	6	\$1,960	13	\$3,687	7	\$2,993	(6)	(\$693)

Financial Review

The 2023 Operating Expense budget for VP Internal Audit is \$2.99 million, of which \$1.29 million is for PS and \$1.70 million is for OTPS.

Overview / Mission Statement

The Office of Intergovernmental Relations is responsible for acting as the Authority's liaison with State and City legislative bodies, and various governmental agencies. It works with members of the State Legislature and the City Council on oversight issues, legislation, or appropriations relative to the Authority's operations.

Responsibilities

- Prepare NYCHA's annual legislative program; Prepare NYCHA's annual legislative program; Prepare NYCHA's annual legislative program; Assist the Law Department in the preparation of legislation for consideration by the State Legislature and comment on other legislative proposals that may impact Authority programs or functions;
- Work with the Department of Communications to prepare NYCHA's remarks and any supplemental materials needed when testimony is required before a legislative committee;
- Coordinate comments by the Authority on regulations proposed by State or Municipal entities and ensure their timely submission;
- Provide briefing documents to the Chair, Board Members, and principal staff on matters before the State Legislature and City Council; and
- Resolve constituent issues presented by elected officials.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	9	\$641	10	\$989	10	\$1,015 ▲	-	\$26
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$0		-		-		-
Salary Retro		\$11		\$0		\$0		-
Shift Differential		-		-		-		-
Fringe		\$491		\$625		\$603 ▼		(22)
Other Salary		\$2		\$1		\$1		-
Subtotal PS	9	\$1,146	10	\$1,615	10	\$1,619 ▲	-	\$4
OTPS								
Leases		-		-		-		-
Supplies		(\$0)		\$1		\$1		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$261		\$13		-		(\$13)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1		\$3		\$23 ▲		\$20
Subtotal OTPS		\$262		\$17		\$24 ▲		\$7
Total Budget	9	\$1,408	10	\$1,631	10	\$1,642	-	\$11

Financial Review

The 2023 Operating Expense budget for Office of the VP Intergovernmental Affairs is \$1.64 million, of which \$1.62 million is for PS and \$0.02 million is for OTPS.

EVP Finance

(Office of the EVP Finance)

Overview / Mission Statement

The EVP for Finance is NYCHA's Chief Financial Officer (CFO) and is responsible for all the budget, accounting and financial planning, and risk management for NYCHA. The EVP has fiduciary responsibility for the Authority.

The following Departments report to CFO:

- The VP for Finance, Accounting & Investment Services
- Financial Accounting & Reporting Services;
- Accounting Payable and Utility Management;
- Treasury;
- Risk Management; and
- Financial Planning & Analysis

Responsibilities

- Develop and maintain appropriate financial policies and procedures to manage the Authority's working capital effectively.
- Develop and maintain effective mechanisms for the preparation of annual budgets and estimates as well as the production of reliable financial forecasts.
- Develop and provides various financial metrics and analysis to help guide fiscal implication of new initiative and current programs.
- Monitors and track workforce measures through the maintenance of positional budgeting process.
- Provide sound advice on the financial implications of the Authority's Board decisions.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	3	\$374	4	\$623	3	\$613 ▼	(1)	(\$10)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		\$7		\$7		-
Salary Retro		\$3		\$4		\$4		-
Shift Differential		-		-		-		-
Fringe		\$248		\$353		\$312 ▼		(41)
Other Salary		-		\$2		\$2		-
Subtotal PS	3	\$626	4	\$988	3	\$937 ▼	(1)	(\$51)
OTPS								
Leases		-		-		-		-
Supplies		\$0		\$1		\$1		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$51		-		\$100 ▲		\$100
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$24		\$224		\$224		-
Subtotal OTPS		\$75		\$224		\$324 ▲		\$100
Total Budget	3	\$700	4	\$1,212	3	\$1,261	(1)	\$49

Financial Review

The 2023 Operating Expense budget for the Office of the EVP Finance is \$1.26 million, of which \$0.94 million is for PS and \$0.32 million is for OTPS.

(Vice-President and Controller of Financial Accounting & Reporting Services)

Overview / Mission Statement

The mission of Vice-President (VP) and Controller of Financial Accounting & Reporting Services is to ensure the fiscal integrity of the New York City Housing Authority and to implement innovative and cost-effective service models designed to safeguard and optimize the Authority's resources. Through prudent guidance and management of the Authority's resources and services, appropriate levels of internal control, innovation, leadership, and spirited teamwork, Financial Accounting & Reporting Services ensures compliance with applicable laws and regulations and produces timely, reliable financial reports and analyses. Departmental responsibilities follow:

The General Ledger department ensures that the financial transactions of the Authority are recorded in a timely, accurate and complete manner in conformance with Generally Accepted Accounting Principles and GASB in order to meet internal and external financial reporting requirements including, but not limited to, Annual Comprehensive Financial Report, reporting to City of New York, tax authorities and business partners. In addition, the General Ledger department facilitates the independent audits of the Authority's financial statements and the Single audit and ensures that the Authority's accounting procedures are in compliance with HUD's asset management guidelines.

The Revenue and Receivable department provides residential and commercial rent collection and billing processes for the Authority, billings/drawdowns of subsidies and grants, billing and collection of PACT/RAD transactions, administration of parking facilities, and other collection activities including but not limited to cases outsourced to third party attorneys. In addition, the Revenue and Receivable department ensures that all transactions relating to billing and collection activity and PACT transactions are recorded timely and accurately into the general ledger and the rent collection system as well as reconciled to bank statements and other sources of information.

The Payroll department administers the payroll for over 13,000 NYCHA employees, ensuring compliance with federal, state, and city regulations including but not limited to proper withholdings, W-2, and 1095C forms. The Payroll department processes and/or calculates transactions for pay docks, suspensions, overtime pay, final pay to employees who have left NYCHA, annuity and welfare funds calculations among other transaction types. In addition, the Payroll department reviews and approves retroactive payments determined from a collective bargaining agreement or per salary adjustment. Lastly, the Payroll department provides quality customer service to NYCHA's employees, HR Dept, and various outside parties including unions.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
<u>PS</u>								
Salary Full-Time	68	\$5,666	77	\$5,957	75	\$5,764 ▼	(2)	(\$193)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$33		\$18		\$18		-
Salary Retro		\$211		\$5		\$5		-
Shift Differential		-		-		-		-
Fringe		\$4,297		\$3,989		\$3,784 ▼		(204)
Other Salary		\$292		\$449		\$449		-
Subtotal PS	68	\$10,500	77	\$10,417	75	\$10,020 ▼	(2)	(\$397)
<u>OTPS</u>								
Leases		-		-		-		-
Supplies		\$2		\$10		\$10		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$184		\$371		\$3,641 ▲		\$3,270
Insurance		-		-		-		-
Section 8 Payments		(\$9)		-		-		-
Debt Service		\$2		\$2		\$21 ▲		\$19
Other OTPS		\$70		\$25		\$25		-
Subtotal OTPS		\$250		\$408		\$3,698 ▲		\$3,290
Total Budget	68	\$10,749	77	\$10,826	75	\$13,718	(2)	\$2,892

Financial Review

The 2023 Operating Expense budget for VP Financial Accounting & Reporting Services Office is \$13.71 million, of which \$10.02 million is for PS and \$3.69 million is for OTPS.

(The Office of VP Financial Planning and Analysis)

Overview / Mission Statement

As an integral part of Finance, the Department of Financial Planning and Analysis has two primary responsibilities: preparing NYCHA's 5-Year Capital & Operation Plan and advising the Board and Chief Operating Officer on issues affecting NYCHA's fiscal health and the efficiency of services and programs. Specifically, this includes developing revenue and expenditure estimates by analyzing various drivers and evaluating service delivery, implementing the estimates through NYCHA-wide system updates, and, most importantly, monitoring budget movements and actual revenues and expenditures. Since the majority of NYCHA's budget comes from the federal government, legislative and executive actions in Washington must also be followed closely. These components allow DFPA to prepare and present the Financial Plan which must be approved by the Board.

The Department of Financial Planning and Analysis's mission is to promote prudent financial planning and budgeting throughout the Authority and ensure that NYCHA executives are equipped with the information needed to adopt a budget each year that reflects the needs of residents and ensures NYCHA's longstanding fiscal stability.

Responsibilities

Below are some of responsibilities that DFPA is tasked provide on regular basis.

- Financial Plan and process.
- Annual preparation and presentation of the five-year Operating and Capital Financial Plans.
- Administer budget and financial planning functions related to developing and managing NYCHA's operating and capital budget.
- Facilitate short- and long-term financial planning and implement operating and capital budget.
- Maintaining multi-year, multi-funded capital budget and Capital Plan.
- Publication of annual Financial report, Budget Book, and both Operating & Capital Plan Narratives.
- Evaluation and monitoring of NYCHA's fiscal condition.
- Providing analysis and making recommendations on cost effect alternatives to the Executive Department.
- Projecting revenues and expenditures to assist in short-term and long-term planning.
- Providing executive team with statistical and other financial data to help them make decisions.

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- Advising the Board and Executive Directors on matters affecting the Authority's financial condition.
 - Serving as a NYCHA-wide resource for budget planning, development, and management of finance.
 - Ongoing Budget Process review to help ensure departmental functions are fiscally aligned to organization's overall goal.
 - Monitoring the obligations and expenditures of capital grants ensuring timely utilization of appropriated funds.
 - Examining the impact government regulations have on NYCHA's funding and financial management, and act as liaison to external funding agencies on issues such as submission of funding requests and budget performance reports.
 - Monthly review of authority's financial to help identify key concerns as well as issues and help provide guideline on use of resources.
 - Financial Information System, reporting and other support.
 - Supporting and maintaining the integrity of NYCHA's various financial systems.
 - Financial reports
 - Personnel Services reports which include but not limited to:
 - Biweekly Salary FT analysis
 - HC reports
 - Payroll
 - Overtime Reports
 - Forecast reports/variance reports
 - Statistical reports: budget vs actual reports, flash reports, weekly obligations
 - Capital obligations & expenditure reports.
 - Preparing a diverse list of ad hoc reports.
 - Offering training on budget-related Oracle/ Hyperion applications
 - Providing ongoing support for departments, including budget manuals, training workshops, and seminars.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
<u>PS</u>								
Salary Full-Time	43	\$3,605	51	\$4,409	49	\$4,568 ▲	(2)	\$159
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$24		\$20		\$20		-
Salary Retro		\$272		\$19		\$19		-
Shift Differential		-		-		-		-
Fringe		\$2,659		\$10,162		\$10,810 ▲		649
Other Salary		\$39		\$105		\$40 ▼		(65)
Subtotal PS	43	\$6,600	51	\$14,714	49	\$15,457 ▲	(2)	\$743
<u>OTPS</u>								
Leases		-		-		-		-
Supplies		-		\$5		\$5		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$25,336		\$52		\$52		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		(\$4)		\$53		\$58 ▲		\$5
Subtotal OTPS		\$25,332		\$110		\$115 ▲		\$5
Total Budget	43	\$31,932	51	\$14,824	49	\$15,572	(2)	\$748

Financial Review

The 2023 Operating Expense budget for Financial Planning and Analysis is \$15.57 million, of which \$15.46 million is for PS and \$0.12 million is for OTPS.

(Accounts Payable and Utility Management)

Overview / Mission Statement

To efficiently and effectively process all invoices and requisitions in a timely and accurate manner and that the necessary data, records and reports are maintained and submitted in accordance with NYCHA's policies and procedures. This staff is also charged with providing quality customer service to both NYCHA staff and our vendors and contractors. Additional control functions in place include vendor file maintenance for all NYCHA suppliers/vendors/contractors, lien/assignment database, levy monitoring, DEO monitoring, retention, escrow monitoring, and reporting. To procure, monitor and process all utility accounts and payments (including electric, water, gas, oil, steam). Ensure compliance with city and other agency reporting requirements.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	30	\$2,452	35	\$2,353	35	\$2,164 ▼	-	(\$189)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$120		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,863		\$1,635		\$1,554 ▼		(80)
Other Salary		\$133		\$192		\$192		-
Subtotal PS	30	\$4,568	35	\$4,180	35	\$3,911 ▼	-	(\$269)
OTPS								
Leases		-		-		-		-
Supplies		\$12		\$20		\$20		-
Equipment		-		-		-		-
Utilities		\$1,871		\$3,484		\$142,700 ▲		\$139,216
Contracts		\$138		\$909		\$705 ▼		(\$205)
Insurance		\$54		\$4		\$4		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$18		\$20		\$20		-
Subtotal OTPS		\$2,093		\$4,437		\$143,449 ▲		\$139,012
Total Budget	30	\$6,662	35	\$8,617	35	\$147,359	-	\$138,742

Financial Review

The 2023 Operating Expense budget for Accounts Payable and Utility Management is \$147.36 million, of which \$3.91 million is for PS and \$143.45 million is for OTPS.

(Risk Management)

Overview / Mission Statement

The core mission of the Risk Management Department (RMD) is to protect NYCHA from the risk of financial loss. To fulfill this mission, RMD focuses on three major areas of risk transfer responsibilities: Insurance Procurement, Claim Management and Risk Control, and Insurance Compliance. RMD is a proactive partner and a resource to every Department at NYCHA with respect to risk and insurance-related matters. In a broader sense, that role includes the collection and analysis of underwriting and claims data and collaboration with each Department to (1) identify, (2) analyze, and (3) avoid, mitigate, or transfer the risks which NYCHA (including staff, residents and our business and community partners) face every day. Oversee the workers' compensation third-party administrator (TPA); Manage the claim process and approve medical payments to providers and the TPA; Work with the Safety Committee to reduce NYCHA's loss exposures and hazards; Procure excess insurance, and the services of insurance brokers, consultants, actuaries, outside auditors and third-party administrators; Prepare financial analyses of insurance data; Review of tort legal fee and settlements analyze reserve to payments, and manage cash allocations to the self-insurance funds; and verify that all NYCHA contractors and lessees have the requisite insurance coverage, and review/update these requirements in the General Terms and Conditions section of applicable contracts, leases, and agreements.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
<u>PS</u>								
Salary Full-Time	6	\$764	8	\$877	8	\$877 ▲	-	\$0
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		\$5		\$5		-
Overtime		-		-		-		-
Salary Retro		\$78		-		-		-
Shift Differential		-		-		-		-
Fringe		\$577		\$536		\$507 ▼		(29)
Other Salary		\$2		\$15		\$15		-
Subtotal PS	6	\$1,422	8	\$1,432	8	\$1,403 ▼	-	(29)
<u>OTPS</u>								
Leases		-		-		-		-
Supplies		(\$0)		\$5		\$5		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		-		-		-
Insurance		\$69		\$23,760		\$40,093 ▲		\$16,333
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$2		\$2		-
Subtotal OTPS		\$69		\$23,767		\$40,100 ▲		\$16,333
Total Budget	6	\$1,490	8	\$25,200	8	\$41,503	-	\$16,303

Financial Review

The 2023 Operating Expense budget for Risk Management is \$41.50 million, of which \$1.40 million is for PS and \$40.10 million is for OTPS.

(Treasury)

Overview / Mission Statement

Treasury's mission is to manage cash flow, assure the availability of adequate cash to meet operating and capital expenditure requirements, issue payments directly or facilitate the delivery of payment files to NYCHA's financial institutions, issuance of debt and maintenance of debt covenants, manage bank relationships, manage Fiscal Agent obligations, recording of cash and investment activity, and invest excess cash in HUD-approved investment securities.

Treasury's three (3) groups and their responsibilities are as follows:

- **Investments:** Authority Investments are managed within the Investment group of the Treasury Department, following a formal investment strategy that is periodically updated. NYCHA's investment strategy involves a consideration of the basic risks of fixed income investing, including market risk, credit risk, re-investment risk. Investments are placed via a competitive bidding process. The Investment group ensures that all assets of the Authority are fully collateralized.
- **Cash Management:** The Cash Management group manages the cash flow related to investments, operating and capital funds. Cash Management prepares a detailed monthly cash flow forecast and reviews actual cash flow activity each month. Cash Management provides support for other Departments and individuals at NYCHA, as necessary for business. Maintains bank relationships and bank records and arranges for the opening and closing of bank accounts.
- **Treasury Operations:** Serves as Administrator of the Commercial Card Program (issuing new card, assisting with cardholder issues). Provide summary reporting on Commercial Card usage (over \$200K expended per month) and performs a monthly compliance review. Manage Authority's checks (payroll, vendor payments and landlord rent) payments and positive pay (fraud prevention) systems.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	9	\$970	11	\$1,036	11	\$1,055 ▲	-	\$19
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$33		-		-		-
Shift Differential		-		-		-		-
Fringe		\$678		\$664		\$636 ▼		(27)
Other Salary		\$35		\$62		\$62		-
Subtotal PS	9	\$1,716	11	\$1,762	11	\$1,753 ▼	-	(\$9)
OTPS								
Leases		-		-		-		-
Supplies		\$0		\$12		\$12		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$0		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$408		\$602		\$602		-
Subtotal OTPS		\$408		\$614		\$614		\$0
Total Budget	9	\$2,124	11	\$2,375	11	\$2,367	-	(\$9)

Financial Review

The 2023 Operating Expense budget for the Treasury is \$2.37 million, of which \$1.75 million is for PS and \$0.61 million is for OTPS.

EVP Information Technology

(Office of the EVP IT)

Overview / Mission Statement

The Office of the Chief Information Officer (CIO) and EVP for Information & Technology (IT) oversees and manages the planning, development, delivery, and maintenance of all technology products and services utilized within the Authority. The departments and employees that report to the CIO are collectively referred to as “NYCHA IT” and are responsible for providing day-to-day IT service delivery and operations. NYCHA IT’s mission is to enable NYCHA to provide quality housing by delivering meaningful, innovative, high-performing, cost-effective technology solutions.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	3	\$899	3	\$458	3	\$483 ▲	-	\$26
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$20		\$1		\$1		-
Shift Differential		-		-		-		-
Fringe		\$627		\$260		\$256 ▼		(4)
Other Salary		\$7		\$5		\$5		-
Subtotal PS	3	\$1,552	3	\$724	3	\$745 ▲	-	\$21
OTPS								
Leases		-		-		-		-
Supplies		\$0		\$1		\$1		-
Equipment		\$5,955		\$10,693		\$19,679 ▲		\$8,986
Utilities		-		-		-		-
Contracts		\$723		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1		-		-		-
Subtotal OTPS		\$6,679		\$10,694		\$19,680 ▲		\$8,986
Total Budget	3	\$8,232	3	\$11,417	3	\$20,425	-	\$9,007

Financial Review

The 2023 Operating Expense budget for the Office of the EVP IT is \$20.43 million, of which \$0.75 million is for PS and \$19.68 million is for OTPS.

(Office of the VP Enterprise Solutions Management)

Overview / Mission Statement

The ESM department is responsible for managing the end-to end IT product delivery lifecycle including solution planning, enterprise architecture, project management, solutions delivery and deployment. This unit is central to how NYCHA IT provides services to its clients and the NYCHA stakeholder community. The units in this department are Solutions Management & Innovation, Enterprise Architecture, and Program & Portfolio Management. It includes centralized teams of staff directly involved in all phases of product and project delivery – architects, business analysts, project & program managers, quality assurance testers, and trainers.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	15	\$2,468	18	\$2,196	18	\$2,273 ▲	-	\$77
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$7		-		-		-
Salary Retro		\$99		\$3		\$3		-
Shift Differential		\$0		\$1		\$1		-
Fringe		\$1,834		\$1,313		\$1,270 ▼		(43)
Other Salary		\$47		\$56		\$56		-
Subtotal PS	15	\$4,456	18	\$3,569	18	\$3,603 ▲	-	\$35
OTPS								
Leases		-		-		-		-
Supplies		\$9		\$2		\$2		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$2,081		\$253		\$17 ▼		(\$236)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$0		\$2		\$2		-
Subtotal OTPS		\$2,090		\$257		\$21 ▼		(\$236)
Total Budget	15	\$6,546	18	\$3,826	18	\$3,624	-	(\$201)

Financial Review

The 2023 Operating Expense budget for Office of the VP Enterprise Solutions Management is \$3.62 million, of which \$3.60 million is for PS and \$0.02 million is for OTPS.

(Office of the VP Infrastructure and Operations)

Overview / Mission Statement

The Infrastructure and Operations department is the backbone of the Information Technology team. The team is tasked with ensuring the Housing Authority has a strong, stable and secure technology environment that enables the business to deliver services to new Yorkers effectively and efficiently. I&O strives to use innovative ideas to optimize and manage its environment, implementing industry standard best practices and automated processes. I&O is comprised of three teams: Network and Telecom team – Maintains all Authority data\voice communication lines and networking services which provide the connectivity allowing computers, servers, sensors, phones, call buttons, sites, etc. to communicate with each other over wide area, campus area and local area networks.

Infrastructure Management team – Building upon the communication channels enabled by the network team, the infrastructure team manages the compute environment for the Authority, including data center management, server environments (UNIX\LINUX and Windows), cloud technologies, and storage. The infrastructure team also provides core services such as identity and access management, data management, and desktop engineering. Application Management and Support (AMS) team – Supports the application tier that utilizes the compute and network infrastructure for the Authority, including actively monitoring application availability and performance, remediating code defects, and optimizing systems by developing automated and innovative solutions. Working together these teams ensure the Authority has access to the critical applications and communications needed to run the organization and positively affect the lives of New Yorkers.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	97	\$9,269	98	\$10,916	88	\$10,572 ▼	(10)	(\$344)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$342		\$222		\$230 ▲		7
Salary Retro		\$41		-		-		-
Shift Differential		\$1		\$6		\$6		-
Fringe		\$6,895		\$6,486		\$5,707 ▼		(779)
Other Salary		\$286		\$386		\$386		-
Subtotal PS	97	\$16,834	98	\$18,017	88	\$16,901 ▼	(10)	(\$1,116)
OTPS								
Leases		-		-		-		-
Supplies		\$1,121		\$524		\$524		-
Equipment		(\$44)		\$243		\$243		-
Utilities		-		-		-		-
Contracts		\$36,858		\$39,749		\$37,504 ▼		(\$2,244)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$2		\$12		\$12		-
Subtotal OTPS		\$37,937		\$40,527		\$38,283 ▼		(\$2,244)
Total Budget	97	\$54,771	98	\$58,545	88	\$55,184	(10)	(\$3,361)

Financial Review

The 2023 Operating Expense budget for Office of the VP Infrastructure and Operations is \$55.18 million, of which \$16.90 million is for PS and \$38.28 million is for OTPS.

(Office of the VP Performance and Resource Management)

Overview / Mission Statement

The ITPR department proactively, holistically manage the resources that support NYCHA's technology solutions and ensures a close alignment to the Authority's business goals and objectives. In Addition, ITPR oversee the performance and process management of ITPR to ensure our resources and services are optimized. ITPR staff serve as central liaisons to NYCHA central office departments (such as Finance, Legal, Procurement, Communications, DRES, HR, etc.) for planning, requesting, and fulfilling the administrative needs on behalf of all NYCHA IT staff, operations, and services.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	15	\$2,063	16	\$2,144	13	\$1,516 ▼	(3)	(\$628)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$4		-		-		-
Salary Retro		\$120		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,522		\$1,250		\$862 ▼		(388)
Other Salary		\$43		\$20		\$20		-
Subtotal PS	15	\$3,753	16	\$3,414	13	\$2,398 ▼	(3)	(\$1,016)
OTPS								
Leases		-		-		-		-
Supplies		\$5		\$2		\$2		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$297		\$463		\$24 ▼		(\$439)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$5		\$14		\$14		-
Subtotal OTPS		\$306		\$479		\$41 ▼		(\$439)
Total Budget	15	\$4,059	16	\$3,894	13	\$2,439	(3)	(\$1,455)

Financial Review

The 2023 Operating Expense budget for the VP Performance and Resource Management is \$2.44 million, of which \$2.40 million is for PS and \$0.04 million is for OTPS.

(Office of the VP Service Management)

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	29	\$3,362	33	\$2,875	39	\$3,652 ▲	6	\$776
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$76		\$90		\$92 ▲		2
Salary Retro		\$43		\$4		\$4		-
Shift Differential		\$0		\$1		\$1		-
Fringe		\$2,598		\$1,821		\$2,265 ▲		444
Other Salary		\$99		\$215		\$215		-
Subtotal PS	29	\$6,178	33	\$5,007	39	\$6,229 ▲	6	\$1,222
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$2		\$2		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$2,591		\$1,786		\$169 ▼		(\$1,617)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$2		\$3		\$3		-
Subtotal OTPS		\$2,593		\$1,791		\$174 ▼		(\$1,617)
Total Budget	29	\$8,771	33	\$6,798	39	\$6,403	6	(\$395)

Financial Review

The 2023 Operating Expense budget for the VP Service Management is \$6.40 million, of which \$6.23 million is for PS and \$0.17 million is for OTPS.

(Office of the VP Cyber and Risk Management)

Overview / Mission Statement

The Cybersecurity & Risk Management department is accountable for protecting NYCHA's operations through a clear information security strategy and roadmap which aims to protect our organization, its stakeholders, systems and data from against cyberattacks or unauthorized access. The role of this unit is to continuously improve the cyber security posture at NYCHA and manage the associated risks and potential impact to the Authority. Responsibilities include advising on the development of new technology & tools and leading the implementation of information security policies, security best practices, processes, and guidelines.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	4	\$246	5	\$608	6	\$716 ▲	1	\$108
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$0		-		-		-
Shift Differential		-		-		-		-
Fringe		\$152		\$363		\$405 ▲		43
Other Salary		\$6		-		-		-
Subtotal PS	4	\$404	5	\$970	6	\$1,121 ▲	1	\$151
OTPS								
Leases		-		-		-		-
Supplies		-		-		-		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$71		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		-		-		-
Subtotal OTPS		\$71		\$0		\$0		\$0
Total Budget	4	\$475	5	\$970	6	\$1,121	1	\$151

Financial Review

The 2023 Operating Expense budget for Cyber and Risk Management is \$1.121 million for PS.

EVP Administration

(Office of EVP Administration)

Overview / Mission Statement

The Office of the Executive Vice President and Chief Administrative Officer provides administrative services to the Authority. The departments in this area are responsible for providing staff with training, space and services necessary for the Authority to function. These centralized services are provided through the departments and offices that report to this EVP.

The following departments report to the Office of the Executive Vice President and Chief Administrative Officer:

- General Services
- Human Resources
- Customer Contact Center
- Customer Operations
- Real Estate Services
- Employee Engagement

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	3	\$528	3	\$405	4	\$613 ▲	1	\$208
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		-		\$0		\$0		-
Shift Differential		-		-		-		-
Fringe		\$371		\$237		\$328 ▲		92
Other Salary		\$1		\$10		\$10		-
Subtotal PS	3	\$900	3	\$651	4	\$951 ▲	1	\$300
OTPS								
Leases		-		-		-		-
Supplies		-		-		-		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$108		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$19		\$23		\$23		-
Subtotal OTPS		\$126		\$23		\$23		\$0
Total Budget	3	\$1,027	3	\$674	4	\$974	1	\$300

Financial Review

The 2023 Operating Expense budget for the Office of EVP Administration is \$0.97 million, of which \$0.95 million is for PS and \$0.02 million is for OTPS.

(General Services)

Overview / Mission Statement

General Services is responsible for the Authority's fleet administration, delivery of mail services, imaging and printing services, as well as the administration of the Authority's Zip Car, EZ Pass and Gas Card programs.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	54	\$3,045	62	\$3,621	56	\$3,307 ▼	(6)	(\$314)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$63		\$39		\$44 ▲		5
Salary Retro		\$90		\$10		\$10		-
Shift Differential		\$1		\$5		\$5		-
Fringe		\$2,588		\$2,675		\$2,389 ▼		(286)
Other Salary		\$151		\$156		\$156		-
Subtotal PS	54	\$5,936	62	\$6,507	56	\$5,912 ▼	(6)	(\$595)
OTPS								
Leases		-		-		-		-
Supplies		\$771		\$3,309		\$4,453 ▲		\$1,145
Equipment		\$642		\$3,507		\$4,250 ▲		\$743
Utilities		-		-		-		-
Contracts		\$1,771		\$3,379		\$5,315 ▲		\$1,937
Insurance		\$32		\$75		\$76 ▲		\$1
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$924		\$2,255		\$2,255		-
Subtotal OTPS		\$4,140		\$12,524		\$16,350 ▲		\$3,826
Total Budget	54	\$10,076	62	\$19,031	56	\$22,262	(6)	\$3,231

Financial Review

The 2023 Operating Expense budget for General Services is \$22.26 million, of which \$5.91 million is for PS and \$16.35 million is for OTPS.

(Human Resources)

Overview / Mission Statement

The Human Resources Department administers NYCHA's human capital program, serving a critical role as strategic business partner to NYCHA departments, advising NYCHA on recruitment, labor and employee relations, benefits administration, professional development, performance management, and retention of a qualified and talented workforce.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	121	\$9,455	127	\$10,118	133	\$10,926 ▲	6	\$808
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$241		-		-		-
Overtime		\$183		\$69		\$69		-
Salary Retro		\$643		\$13		\$13		-
Shift Differential		\$0		-		-		-
Fringe		\$7,353		\$6,361		\$6,631 ▲		271
Other Salary		\$344		\$295		\$295		-
Subtotal PS	121	\$18,219	127	\$16,855	133	\$17,934 ▲	6	\$1,079
OTPS								
Leases		-		-		-		-
Supplies		\$50		\$127		\$127		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$2,728		\$2,759		\$1,971 ▼		(\$788)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$326		\$116		\$116		-
Subtotal OTPS		\$3,104		\$3,003		\$2,214 ▼		(\$788)
Total Budget	121	\$21,323	127	\$19,858	133	\$20,148	6	\$290

Financial Review

The 2023 Operating Expense budget for Human Resources is \$20.15 million, of which \$17.93 million is for PS and \$2.21 million is for OTPS.

(Customer Contact Center)

Overview / Mission Statement

The Customer Contact Center (CCC) is NYCHA's single point of contact for residents to report emergencies and schedule routine maintenance repairs in their apartments and developments. Information on required procedures in the Leased Housing Department (LHD) and the Applications and Tenancy Administration Department (ATAD) is also provided. The CCC was first introduced in 2005 to improve the delivery of essential services as well as to improve the overall customer experience.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	118	\$6,763	143	\$7,320	173	\$9,186 ▲	30	\$1,866
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$89		\$101		\$182 ▲		81
Salary Retro		\$62		\$21		\$21		-
Shift Differential		\$19		\$15		\$15		-
Fringe		\$5,093		\$5,792		\$6,648 ▲		856
Other Salary		\$106		\$80		\$80		-
Subtotal PS	118	\$12,131	143	\$13,329	173	\$16,132 ▲	30	\$2,803
OTPS								
Leases		-		-		-		-
Supplies		\$23		\$26		\$26		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$3,538		\$5,137		\$1,415 ▼		(\$3,721)
Insurance		-		\$14		\$14		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$0		\$1		\$1		-
Subtotal OTPS		\$3,561		\$5,177		\$1,456 ▼		(\$3,721)
Total Budget	118	\$15,692	143	\$18,506	173	\$17,588	30	(\$918)

Financial Review

The 2023 Operating Expense budget for the Customer Contact Center is \$17.60 million, of which \$16.13 million is for PS and \$1.47 million is for OTPS.

(Customer Operations)

Overview / Mission Statement

Customer Operations' mission is to provide excellent customer service by quickly and professionally responding to correspondence inquiries (in excess of 20K annually), diligently managing the intake of the overall correspondence for the agency, and professionally working with internal and external partners for the administration of services provided at NYCHA's community facilities.

Additionally, the department serves as a key stakeholder in handling many of the Compliance Department's property management related inquiries.

Community Facilities Leasing and Administration oversees key administrative functions of NYCHA's portfolio of 450 community spaces. The current community portfolio consists of 350 occupied spaces, 85 percent of which are occupied by entities contracted with a City Agency.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	17	\$1,414	15	\$1,338	18	\$1,559 ▲	3	\$221
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$55		\$8		\$8		-
Shift Differential		-		-		-		-
Fringe		\$1,028		\$886		\$984 ▲		98
Other Salary		\$37		\$26		\$26		-
Subtotal PS	17	\$2,534	15	\$2,258	18	\$2,576 ▲	3	\$319
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$9		\$9		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		-		-		-
Subtotal OTPS		\$1		\$9		\$9		\$0
Total Budget	17	\$2,535	15	\$2,267	18	\$2,585	3	\$319

Financial Review

The 2023 Operating Expense budget for Customer Operations is \$2.59 million, of which \$2.58 million is for PS and \$0.01 million is for OTPS.

(Real Estate Services)

Overview / Mission Statement

The Department of Real Estate Services (DRES) oversees the leasing of the Authority's owned commercial real estate property portfolio and all related leasing and licensing activities, and also manages the Authority's Central Office (corporate) leased space, including facility management and the administration of related service contracts and managing all facility-related matters. DRES is responsible for transacting and administering the Authority's commercial real property leases and ancillary contracts, including retail commercial stores, rooftop wireless communications facilities, laundry and vending contracts, and Central Office (corporate) space leasing and facility management. The Building Services Unit in DRES provides occupancy support services to departments occupying the Authority's Central Office leased sites, including maintaining the Central Office seating inventory and initial space planning and furniture layouts, administering service contracts, ensuring sufficient maintenance and upkeep of the Central Office sites and liaising with each Landlord's property management to ensure that the Central Office sites are properly maintained and that the Authority's departments are provided with an optimal work environment.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
<u>PS</u>								
Salary Full-Time	24	\$2,111	27	\$2,206	24	\$1,969 ▼	(3)	(\$237)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$59		\$107		\$107		-
Salary Retro		\$115		\$51		\$51		-
Shift Differential		\$0		-		-		-
Fringe		\$1,532		\$1,492		\$1,326 ▼		(166)
Other Salary		\$53		\$70		\$70		-
Subtotal PS	24	\$3,870	27	\$3,926	24	\$3,523 ▼	(3)	(\$403)
<u>OTPS</u>								
Leases		\$58,737		\$60,102		\$62,608 ▲		\$2,506
Supplies		\$25		\$26		\$26		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		(\$149)		\$15		\$450 ▲		\$435
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		(\$3)		\$71		\$71		-
Subtotal OTPS		\$58,610		\$60,214		\$63,155 ▲		\$2,941
Total Budget	24	\$62,480	27	\$64,140	24	\$66,678	(3)	\$2,538

Financial Review

The 2023 Operating Expense budget for Real Estate Services is \$66.68 million, of which \$3.52 million is for PS and \$63.16 million is for OTPS.

(Employee Engagement)

Overview / Mission Statement

The Employee Engagement Department develops and implements employee recognition, health and wellness programs, and works with employee associations, to create an environment where all employees are empowered to give their best each day. We work closely with our change ambassador network to communicate initiatives and be the conduit to provide feedback, suggestions, and ideas from our workforce. The end goal of our Department is for our employees be committed to NYCHA's goals and values, and to feel motivated to contribute to the Authority's organizational success, which in turn will allow our employees to extend optimal service to our residents.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	4	\$120	4	\$428	4	\$473 ▲	-	\$45
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$0		-		-		-
Salary Retro		\$15		-		-		-
Shift Differential		-		-		-		-
Fringe		\$94		\$262		\$269 ▲		6
Other Salary		\$0		-		-		-
Subtotal PS	4	\$229	4	\$690	4	\$742 ▲	-	\$51
OTPS								
Leases		-		-		-		-
Supplies		\$1		-		-		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		-		\$79 ▲		\$79
Subtotal OTPS		\$1		\$0		\$79 ▲		\$79
Total Budget	4	\$230	4	\$690	4	\$821	-	\$130

Financial Review

The 2023 Operating Expense budget for Employee Engagement is \$0.82 million, of which \$0.74 million is for PS and \$0.08 million is for OTPS.

EVP Legal Affairs & General Counsel

(Office of the EVP Legal Affairs and General Counsel)

Overview / Mission Statement

The Executive Vice-President for Legal Affairs and General Counsel and the attorneys of the Law Department provide legal counsel and representation to NYCHA and develop legal strategies to support the long-term interests of NYCHA, its residents, and its developments. The Law Department is divided into the following practice groups: Appeals; Commercial Litigation; Contracts; General Litigation; Housing Litigation; Labor and Employee Relations; Legal Counsel; Real Estate and Economic Development; and Tort.

Responsibilities:

- Provide legal advice and service in support of NYCHA's residents and its operations, including but not limited to, general liability, labor and employment, contracting, legislation, policies and procedures, tenancy matters, and real estate development/economic development initiatives.
- Draft and negotiate contracts, review requests for proposals and solicitations, advise on federal, state and local laws and regulations as well as ensuring compliance with NYCHA's Procurement Policy Manual (PPM) and HUD's procurement requirements.
- Provide guidance to NYCHA's Community Engagement and Partnerships Department concerning resident association matters, including, but not limited, to resident association elections, and tenant participation activities.
- Represent NYCHA in litigation matters in federal and state courts and in administrative proceedings before city, state, and federal agencies.
- Represent NYCHA in Administrative Tenancy proceedings in the Impartial Hearing Office for various non-desirability, breach of rules and regulations, remaining family member grievances, Section 8 and various other grievance and administrative actions.
- Represent NYCHA in appeals of its administrative determinations, Housing Court decisions or determinations rendered by regulatory agencies.
- Represent NYCHA in real estate transactions, including leasing of property for affordable housing development, and preservation of NYCHA developments through HUD's rental assistance demonstration (RAD/PACT) program.
- Foster employee accountability through labor relations negotiations and employee disciplinary proceedings.
- Provide legal advice and support in establishing the New York City Public Housing Preservation Trust.

The Executive Vice-President for Legal Affairs also oversees the Office of the Chief Procurement Officer; Office of SVP Supply Management & Procurement; Procurement; Procurement Policy & Performance Management; Purchasing, Logistics & Inventory; and Procurement Ethics & Vendor Responsibility.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	140	\$12,649	154	\$13,044	155	\$13,633 ▲	1	\$589
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$9		-		-		-
Salary Retro		\$87		\$25		\$25		-
Shift Differential		-		-		-		-
Fringe		\$9,094		\$8,216		\$8,568 ▲		351
Other Salary		\$516		\$534		\$534		-
Subtotal PS	140	\$22,355	154	\$21,819	155	\$22,759 ▲	1	\$940
OTPS								
Leases		-		-		-		-
Supplies		\$25		\$50		\$50		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$9,031		\$6,472		\$4,924 ▼		(\$1,549)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$117		\$296		\$296		-
Subtotal OTPS		\$9,173		\$6,818		\$5,269 ▼		(\$1,549)
Total Budget	140	\$31,527	154	\$28,637	155	\$28,028	1	(\$608)

Financial Review

The 2023 Operating Expense budget for the Office of the EVP Legal Affairs and General Counsel is \$28.03 million, of which \$22.76 million is for PS and \$5.27 million is for OTPS.

(Office of the Chief Procurement Officer)

Overview / Mission Statement

Under the direction of the Chief Procurement Officer, the Office of the SVP Supply Management and Procurement (SMP) supports NYCHA's mission to provide affordable, quality housing by ensuring effective and efficient procurement of goods and services while supporting the organization's broader sustainability, supplier diversity, and social equity initiatives. SVP SMP is responsible for planning and directing the execution of NYCHA's service procurement operations including sourcing and purchasing of materials, supplies, equipment and implementation of services as needed by NYCHA. SVP SMP oversees the VP of Procurement, the VP of Purchasing, Logistics and Inventory, the VP of Procurement Policy and Performance Management and the Department of Procurement Ethics and Vendor Responsibility. Our departments work together to implement best procurement practices in compliance with all policies and procedures of the Authority.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	269	\$10,190	151	\$10,721	144	\$10,378 ▼	(7)	(\$343)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$472		\$107		\$607 ▲		500
Salary Retro		\$220		\$15		\$15		-
Shift Differential		(\$20)		\$7		\$7		-
Fringe		\$7,658		\$7,404		\$7,020 ▼		(384)
Other Salary		\$296		\$180		\$180		-
Subtotal PS	269	\$18,815	151	\$18,433	144	\$18,206 ▼	(7)	(\$227)
OTPS								
Leases		-		-		-		-
Supplies		\$291		\$88		\$148 ▲		\$60
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		(\$17,029)		\$1,904		\$813 ▼		(\$1,091)
Insurance		\$59		\$1		\$1		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$39		\$14		\$15 ▲		\$1
Subtotal OTPS		(\$16,641)		\$2,008		\$978 ▼		(\$1,030)
Total Budget	269	\$2,174	151	\$20,441	144	\$19,184	(7)	(\$1,257)

Financial Review

The 2023 Operating Expense budget for Office of the Chief Procurement Officer is \$19.18 million, of which \$18.21 million is for PS and \$0.98 million is for OTPS.

Overview / Mission Statement

The Office of Strategy & Innovation (S&I) works with all parts of the Authority to set the agency's long-term strategic vision and manage the agency's performance under the terms of the 2019 HUD Agreement. Uniting implementation, continuous improvement, and performance management teams, S&I uses creative and innovative methods to solve the agency's most difficult structural and systemic problems, with a particular focus on the resident experience.

Responsibilities

- Lead the agency's Transformation effort and long-term strategic planning, including changes to the agency's business and operating model.
- Coordinate the Authority's efforts with the Federal Monitor, HUD and the US Attorney's Office.
- Ensure the Authority uses data and analytics to drive operational decisions and planning.
- Serve as a senior advisor to the Chair on all organizational matters, efficiency improvements, and innovation.

Goals for 2023

- Accelerate implementation of the Transformation Plan, including key operational changes within the Neighborhood Model and Work Order Reform.
- Leverage the HUD Agreement for positive change within the six pillar areas and agency-wide.
- Launch Borough and Neighborhood based performance management include localized NYCHASat meetings.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	25	\$2,548	37	\$3,727	32	\$3,207 ▼	(5)	(\$519)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$27		-		-		-
Overtime		-		-		-		-
Salary Retro		\$156		\$5		\$5		-
Shift Differential		-		-		-		-
Fringe		\$1,885		\$2,139		\$1,926 ▼		(213)
Other Salary		\$42		\$43		\$43		-
Subtotal PS	25	\$4,659	37	\$5,914	32	\$5,182 ▼	(5)	(\$732)
OTPS								
Leases		-		-		-		-
Supplies		\$63		\$15		\$15		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$3,708		\$970		\$1,001 ▲		\$31
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$4		\$16		\$16		-
Subtotal OTPS		\$3,775		\$1,000		\$1,031 ▲		\$31
Total Budget	25	\$8,434	37	\$6,914	32	\$6,213	(5)	(\$701)

Financial Review

The 2023 Operating Expense budget for the EVP Strategy & Innovation is \$6.213 million, of which \$5.182 million is for PS and \$1.031 million is for OTPS.

(VP Performance Management & Analysis)

Overview / Mission Statement

Mission for the Office of the Senior VP Performance Management & Analytics is to provide best-in-class business analytic support to assist NYCHA's Executive staff and departments to successfully execute long-term strategic goals and achieve day to day operational effectiveness and efficiency. The department promotes a data driven culture to improve decision making at all levels of the Authority.

Responsibilities

- **Performance Tracking:** This includes the NYCHA Statistics, Trends, and Tracking (STAT) meetings and process, the Borough STAT meetings, providing daily work order reports to various departments, as well as ad hoc analyses for NYCHA initiatives.
- **Analytics and Reporting:** The department maintains historical data files on NYCHA residents and developments and provides descriptive statistical analyses of tenant-related data files, development data, waiting list attributes, crime statistics, NYC Housing and Vacancy Survey Data, and Census Data. We also provide standard and ad hoc reports on various operational indicators.
- We also create the NYCHA Official Map and maintain the online NYCHA interactive maps, Recovery and Resiliency Maps, the Capital Projects Maps, and the development site plans.
- **Mandated Reporting:** The department is responsible for key mandated reports such as the NYCHA's Annual and Five-Year Plans to HUD, Significant Amendments to the Annual Plan, NYCHA's section of the New York City Consolidated Plan, the Mayor's Management Report (MMR), and the Citywide Performance Reporting (CPR), Social Indicators Report, Veterans Benefit Report, and the Financial Integrity Statement, etc.
- **NYCHA Publications:** The department prepares and publishes the NYCHA Development Data Book and the Resident Data Book. The department also compiles the data for the NYCHA Fact Sheet.
- **Policy Impact Analysis and Forecasting:** We analyze the impact of changes in federal law, proposed policy proposals, and forecast rent changes for the public housing and Section 8 programs.
- **Technical Assistance and Support:** We assist departments with program evaluations, special projects, and work on research collaborations with external entities such as other city agencies, universities, etc.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	19	\$1,654	26	\$2,221	23	\$2,006 ▼	(3)	(\$215)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$144		\$5		\$5		-
Shift Differential		-		-		-		-
Fringe		\$1,252		\$1,376		\$1,265 ▼		(111)
Other Salary		\$41		\$43		\$43		-
Subtotal PS	19	\$3,090	26	\$3,646	23	\$3,319 ▼	(3)	(\$326)
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$5		\$5		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$3		\$3		-		(\$3)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1		\$1		\$1		-
Subtotal OTPS		\$5		\$9		\$6 ▼		(\$3)
Total Budget	19	\$3,095	26	\$3,654	23	\$3,325	(3)	(\$329)

Financial Review

The 2023 Operating Expense budget for the (VP Performance Management & Analysis is \$3.325 million, of which \$3.319 million is for PS and \$0.006 million is for OTPS.

(Strategic Planning)

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	4	\$522	7	\$937	6	\$784 ▼	(1)	(\$153)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$25		-		-		-
Overtime		-		-		-		-
Salary Retro		\$1		-		-		-
Shift Differential		-		-		-		-
Fringe		\$363		\$514		\$433 ▼		(81)
Other Salary		\$1		-		-		-
Subtotal PS	4	\$912	7	\$1,451	6	\$1,217 ▼	(1)	(\$234)
OTPS								
Leases		-		-		-		-
Supplies		-		\$5		\$5		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$3,462		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$2		\$10		\$10		-
Subtotal OTPS		\$3,464		\$15		\$15		\$0
Total Budget	4	\$4,376	7	\$1,466	6	\$1,232	(1)	(\$234)

Financial Review

The 2023 Operating Expense budget for the Strategic Planning is \$1.23 million, of which \$1.22 million is for PS and \$0.02 million is for OTPS.

Chief Compliance Officer
(Office of the Chief Compliance Officer)

Overview / Mission Statement

The Compliance Department's mission is to ensure that the New York City Housing Authority (NYCHA) complies with laws and regulations and is ethical in fulfilling its overall mission to provide safe, affordable housing to its residents. The Department consists of eight units: Executive, Monitoring/Violations, Procedures, Compliance Integration Reporting & Evaluation, Compliance Inquiry Review and Assessment, Privacy, Records Management and Transaction Monitoring.

Responsibilities

- Oversees NYCHA's compliance with federal, state, and local laws and regulations.
- Ensures the accuracy of NYCHA's regulatory reporting and statements.
- Develops and maintains updated procedures that align with laws and regulations.
- Advises the Environmental Health and Safety Officer about environmental health and safety issues.
- Ensures the integrity of the Public Housing Assessment System (PHAS) and all other inspections at NYCHA.
- Maintains a communication channel for compliance-related complaints made by NYCHA residents, employees, contractors, and the general public.
- Responds to complaints as appropriate.
- Promotes compliance through communication and special initiatives.
- Ensures that NYCHA management and staff receive appropriate compliance training.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance FY22 vs. FY23
	HC	Actual	HC	Budget	HC	Budget	
PS							
Salary Full-Time	3	\$406	3	\$431	58	\$5,177 ▲	55 \$4,746
Salary Part-Time	-	-	-	-	-	-	-
Seasonal		-		-		-	-
Overtime		-		-		-	-
Salary Retro		-		-		-	-
Shift Differential		-		-		-	-
Fringe		\$265		\$248		\$3,214 ▲	2,966
Other Salary		\$2		-		-	-
Subtotal PS	3	\$673	3	\$679	58	\$8,391 ▲	55 \$7,712
OTPS							
Leases		-		-		-	-
Supplies		\$26		\$28		\$28	-
Equipment		-		-		-	-
Utilities		-		-		-	-
Contracts		\$597		\$277		\$175 ▼	(\$102)
Insurance		-		-		-	-
Section 8 Payments		-		-		-	-
Debt Service		-		-		-	-
Other OTPS		\$1,298		\$1,811		\$1,811	-
Subtotal OTPS		\$1,921		\$2,116		\$2,014 ▼	(\$102)
Total Budget	3	\$2,594	3	\$2,794	58	\$10,405	55 \$7,611

Financial Review

The 2023 Operating Expense budget for the Office of the Chief Compliance Officer is \$10.41 million, of which \$8.39 million is for PS and \$2.01 million is for OTPS.

EVP Leased Housing

Overview / Mission Statement

The Leased Housing Department (LHD) administers NYCHA's Housing Choice Voucher and Emergency Housing Voucher Programs (Section 8). Under this federally funded program, NYCHA provides assistance to eligible families to lease privately-owned apartments that meet Housing Quality Standards (HQS) and Section 8 program requirements. The Section 8 Program provides a rent subsidy, allowing families to pay a reasonable share of the rent with the Section 8 subsidy making up the difference, up to a maximum amount called the payment standard. The monthly subsidy payment (or the Housing Assistance Payment) made to the Section 8 owner on behalf of the family is usually the difference between thirty percent of the household's total adjusted gross income and the contract rent approved by NYCHA for the apartment.

As of December 2022, there are 94,678 Section 8 households (204,527 authorized residents) in NYCHA's Section 8 program. This total includes the 2,265 households (5,555 authorized residents) who live in former State- and City-funded developments. 25,391 private landlords participate in the program. NYCHA's Section 8 program is expanding through the Section 8 Project-Based Voucher (PBV) program, with 20,514 total units, of which 13,404 are rented through PACT

The department has 455 staff and is comprised of the following departments, in addition to the Offices of Executive Vice President and Vice President:

- Office of the Vice-President Leased Housing
 - Emergency Housing Voucher
 - Inspection
 - Brooklyn Client Services
 - Bronx Client Services
- Central Office Operations
- Leased Housing Finance
- Quality Assurance & Performance Management

(Office of the VP Leased Housing)

Overview / Mission Statement

The office is responsible for managing following departments:

- Emergency Housing Voucher
- Inspection
- Brooklyn Client Services
- Bronx Client Services

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023			Variance	
	HC	Actual	HC	Budget	HC	Budget		HC	FY22 vs. FY23
PS									
Salary Full-Time	275	\$18,832	346	\$23,554	366	\$24,867	▲	20	\$1,313
Salary Part-Time	-	-	-	-	-	-		-	-
Seasonal		-		\$39		\$39			-
Overtime		\$1,941		\$539		\$4,328	▲		3,789
Salary Retro		\$125		-		-			-
Shift Differential		\$0		-		-			-
Fringe		\$16,004		\$17,167		\$17,647	▲		481
Other Salary		\$282		\$325		\$328	▲		2
Subtotal PS	275	\$37,185	346	\$41,624	366	\$47,209	▲	20	\$5,585
OTPS									
Leases		-		-		-			-
Supplies		\$12		\$45		\$45			-
Equipment		-		-		-			-
Utilities		\$146		\$182		\$547	▲		\$365
Contracts		\$344		\$3,033		\$1,960	▼		(\$1,074)
Insurance		-		-		-			-
Section 8 Payments		\$391		-		\$83,980	▲		\$83,980
Debt Service		-		-		-			-
Other OTPS		\$2		\$1,952		\$5,392	▲		\$3,440
Subtotal OTPS		\$895		\$5,213		\$91,923	▲		\$86,710
Total Budget	275	\$38,079	346	\$46,837	366	\$139,132		20	\$92,295

Financial Review

The 2023 Operating Expense budget for the VP Leased Housing is \$139.13 million, of which \$47.21 million is for PS and \$91.92 million is for OTPS.

(Central Office Operations)

Overview / Mission Statement

Located at 90 Church Street in Manhattan, the Leased Housing Central Office Operations units are responsible for providing customer service for our Section 8 tenants and property owners. This includes but is not limited to the oversight of the Owner Extranet, eviction certification requests, portability transfer requests; fraud investigation referrals; lead based paint cases; project-based voucher (PBV) program administration, coordinating with HPD the scheduling and reporting of HQS inspections at NYCHA's 13 former City/State developments and collaborating with various stakeholders within NYCHA's Permanent Affordability Commitment Together (PACT) program. The department is comprised of 38 staff.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	35	\$2,410	36	\$2,537	38	\$2,676 ▲	2	\$139
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$84		-		\$259 ▲		259
Salary Retro		\$29		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,906		\$1,823		\$1,850 ▲		28
Other Salary		\$53		\$104		\$104		-
Subtotal PS	35	\$4,482	36	\$4,464	38	\$4,890 ▲	2	\$426
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$13		\$13		-
Equipment		-		-		-		-
Utilities		\$30		\$34		\$35 ▲		\$1
Contracts		-		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$13		\$108		\$108		-
Subtotal OTPS		\$44		\$155		\$156 ▲		\$1
Total Budget	35	\$4,526	36	\$4,619	38	\$5,046	2	\$427

Financial Review

The 2023 Operating Expense budget for Central Office Operations is \$5.05 million, of which \$4.89 million is for PS and \$0.16 million is for OTPS.

(Leased Housing Finance)

Overview / Mission Statement

Located at 90 Church Street in Manhattan, the Leased Housing Finance Department is responsible for the overall oversight of all revenue and expense analyses and forecast for monthly Housing Assistance Payment (HAP) payments to owners, planning and monitoring the five year leasing and ending plan for both the program and administrative fees; reviewing and reconciling monthly payment adjustments, overseeing and reconciling the monthly check run process between Siebel invoices and Oracle payments, creating and updating vendor records in Siebel, voiding stale checks, analyzing the annual HUD renewal funding allocation to NYCHA and advising management of fiscal impact, and monitoring the operating budget. The department is comprised of 26 staff.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	19	\$1,452	23	\$1,727	26	\$1,954 ▲	3	\$227
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$17		\$2		\$13 ▲		11
Salary Retro		\$78		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,207		\$1,199		\$1,288 ▲		90
Other Salary		\$34		\$29		\$29		-
Subtotal PS	19	\$2,788	23	\$2,957	26	\$3,284 ▲	3	\$327
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$7		\$7		-
Equipment		-		-		-		-
Utilities		\$17		\$19		\$20 ▲		\$1
Contracts		\$0		\$10		\$10		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$4		\$4		-
Subtotal OTPS		\$18		\$41		\$41 ▲		\$1
Total Budget	19	\$2,805	23	\$2,997	26	\$3,325	3	\$328

Financial Review

The 2023 Operating Expense budget for the Leased Housing Finance is \$3.33 million, of which \$3.28 million is for PS and \$0.04 million is for OTPS.

(Quality Assurance and Performance Management)

Overview / Mission Statement

Located at 90 Church Street in Manhattan, the Quality Assurance and Performance Management Department is responsible for quality assurance reviews, Section 8 Management Assessment Program (SEMAP) monitoring and reporting, HUD submissions and corrections, business process redesign, ad hoc quality control (QC) reviews, statistical reporting, newsletter publication, department procedures revisions and maintenance, QC training, project management for systems upgrades, and audit coordination for internal and external parties. The department is comprised of 22 staff.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	19	\$1,408	21	\$1,585	22	\$1,667 ▲	1	\$82
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$1		\$7		\$3 ▼		(5)
Salary Retro		\$41		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,104		\$1,103		\$1,102 ▼		(1)
Other Salary		\$15		\$17		\$17		-
Subtotal PS	19	\$2,568	21	\$2,713	22	\$2,789 ▲	1	\$76
OTPS								
Leases		-		-		-		-
Supplies		\$0		\$5		\$5		-
Equipment		-		-		-		-
Utilities		\$16		\$18		\$19 ▲		\$1
Contracts		\$1		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$1		\$1		-
Subtotal OTPS		\$17		\$24		\$25 ▲		\$1
Total Budget	19	\$2,586	21	\$2,737	22	\$2,814	1	\$77

Financial Review

The 2023 Operating Expense budget for the Quality Assurance and Performance Management is \$2.81 million, of which \$2.79 million is for PS and \$0.03 million is for OTPS.

Chief Asset and Capital Management Officer

Overview / Mission Statement

Asset & Capital Management (A&CM) integrates and aligns the Authority's existing development, modernization, and asset management work. This includes a \$4.5 billion capital program – one of the largest in New York State – as well as a historic real estate transaction portfolio. A&CM brings comprehensive repairs to NYCHA buildings and apartments through innovative financing models, strong partnership with residents and other stakeholders, strategic, data-driven portfolio planning, and cost-effective project delivery and management. The Division also positions NYCHA's housing portfolio for the future by incorporating innovative building materials, construction methods, and technology, improving residents' quality of life while enhancing building performance and management systems.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	176	\$18,089	211	\$17,962	411	\$39,917 ▲	200	\$21,955
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$23		\$67		\$67		-
Salary Retro		\$135		\$44		\$44		-
Shift Differential		-		-		-		-
Fringe		\$14,074		\$12,870		\$23,755 ▲		10,885
Other Salary		\$569		\$546		\$546		-
Subtotal PS	176	\$32,891	211	\$31,489	411	\$64,329 ▲	200	\$32,840
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$2		\$92 ▲		\$91
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$4,757		\$0		\$14,980 ▲		\$14,980
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$684		\$885		\$1,310 ▲		\$425
Subtotal OTPS		\$5,441		\$887		\$16,382 ▲		\$15,495
Total Budget	176	\$38,332	211	\$32,376	411	\$80,712	200	\$48,335

Financial Review

The 2023 Operating Expense budget for the Chief Asset and Capital Management Officer is \$80.71 million, of which \$64.33 million is for PS and \$16.38 million is for OTPS.

Chief Operating Officer

(Office of the Chief Operating Officer)

Overview / Mission Statement

The Chief Operating Officer (“COO”) is primarily responsible for overseeing all public housing operations, including property management and tenancy administration, and is the principal executive administrator of the Authority, and is responsible for the execution of all orders, rules and regulations made or approved by the Authority. Executive Vice Presidents (“EVP”), Senior Vice Presidents (“SVP”), and Vice Presidents (“VP”) act for the COO when required, and work with the COO in the day-to-day operations and administrations of the business of the Authority. Each EVP/SVP/VP is responsible for a portfolio of units and sub-units within a specific cluster or area.

The following report directly to the COO:

- Office of the Chief Operating Officer
- Office of the Deputy Chief Operating Officer
- EVP for Resident Services, Programs, and Initiatives
- Quality Assurance Office
- Office of the SVP for Healthy Homes
- Office of the SVP Public Housing Tenancy Administration

The Deputy Chief Operating Officer is responsible for of the following departments:

- SVP for Operations Support Services
- Office of the VP for Safety and Security
- VP for Operational Analysis and Contract Management
- VPs for Borough Operations

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	14	\$1,249	14	\$1,556	18	\$2,167 ▲	4	\$611
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$9		\$27		\$27		-
Salary Retro		\$12		-		-		-
Shift Differential		-		-		-		-
Fringe		\$711		\$951		\$1,226 ▲		275
Other Salary		\$3		\$3		\$3		-
Subtotal PS	14	\$1,985	14	\$2,537	18	\$3,423 ▲	4	\$886
OTPS								
Leases		-		-		-		-
Supplies		\$1,452		\$1		\$1		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$769		\$1,806		\$1,743 ▼		(\$63)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$30		\$26		\$1,026 ▲		\$1,000
Subtotal OTPS		\$2,251		\$1,833		\$2,770 ▲		\$937
Total Budget	14	\$4,235	14	\$4,370	18	\$6,193	4	\$1,823

Financial Review

The 2023 Operating Expense budget for the Office of the Chief Operating Officer is \$6.19 million, of which \$3.42 million is for PS and \$2.77 million is for OTPS.

(Public Housing Tenancy Operations)

(Office of the Senior Vice-President Public Housing Tenancy Administration)

Overview / Mission Statement

The Public Housing Tenancy Administration's (PHTA) Overall Mission is to optimize the Tenancy Administration of the Public Housing program by providing guidance, oversight, policy, and process enhancements to support Property Management. The departments under this area are committed to ensuring that Property Management has the tools and support to increase opportunities for low- and moderate-income New Yorkers and continue to provide safe and affordable housing.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	2	\$221	1	\$180	2	\$325 ▲	1	\$145
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$0		-		-		-
Shift Differential		-		-		-		-
Fringe		\$140		\$99		\$171 ▲		72
Other Salary		\$0		-		-		-
Subtotal PS	2	\$362	1	\$280	2	\$497 ▲	1	\$217
OTPS								
Leases		-		-		-		-
Supplies		-		-		-		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		-		-		-
Subtotal OTPS		\$0		\$0		\$0		\$0
Total Budget	2	\$362	1	\$280	2	\$497	1	\$217

Financial Review

The 2023 Operating Expense budget for Office of the VP Public Housing Tenancy Administration is \$0.50 million which is for PS.

(Public Housing Tenancy Operations)

Overview / Mission Statement

The Public Housing Tenancy Operations Department (PHTO) mission is to provide support and guidance to Property Management undergoing RAD/PACT conversion and ensure that NYCHA continues to comply with the Low-Income Housing Tax Credit program requirements.

Achievements

PHTO successfully converted the following PACT Rounds. 1,718 units converted – Manhattan Bundle. 6,476 units converted – Round 8. Our goal is to support Property Management and Liaise between various departments so each development can have a smooth transition. There are a total of 12,136 units scheduled to convert in 2023. The breakdown is as follows: 7,457 units converting in Round 9. 4,679 units converting in Round 10.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	22	\$1,530	23	\$1,591	20	\$1,384 ▼	(3)	(\$207)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		\$332		\$332		-
Overtime		\$3		\$15		\$15		-
Salary Retro		\$3		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,129		\$1,157		\$976 ▼		(182)
Other Salary		\$23		\$24		\$24		-
Subtotal PS	22	\$2,688	23	\$3,120	20	\$2,731 ▼	(3)	(\$389)
OTPS								
Leases		-		-		-		-
Supplies		-		\$7		\$7		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$92		\$744		-		(\$744)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$3		\$66 ▲		\$63
Subtotal OTPS		\$92		\$754		\$73 ▼		(\$681)
Total Budget	22	\$2,780	23	\$3,874	20	\$2,803	(3)	(\$1,071)

Financial Review

The 2023 Operating Expense budget for Public Housing Tenancy Operations is \$2.80 million, of which \$2.73 million is for PS and \$0.07 million is for OTPS.

(Applications and Tenancy Administration)

Overview / Mission Statement

The Applications and Tenancy Administration Department (ATAD) Mission is to provide management and oversight of public housing waitlist and admissions, public housing tenant transfers, and apartment vacancies.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	85	\$6,376	89	\$6,060	89	\$6,060 ▼	-	-
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$0		-		-		-
Salary Retro		\$84		-		-		-
Shift Differential		-		\$0		\$0		-
Fringe		\$4,418		\$4,366		\$4,217 ▼		(149)
Other Salary		\$99		\$117		\$117		-
Subtotal PS	85	\$10,977	89	\$10,543	89	\$10,393 ▼	-	(149)
OTPS								
Leases		-		-		-		-
Supplies		\$7		\$25		\$25		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$4		-		-		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$1		\$1		-
Subtotal OTPS		\$11		\$27		\$27		\$0
Total Budget	85	\$10,988	89	\$10,569	89	\$10,420	-	(149)

Financial Review

The 2023 Operating Expense budget for Applications and Tenancy Administration is \$10.42 million, of which \$10.39 million is for PS and \$0.03 million is for OTPS.

Overview / Mission Statement

Management Services Department (MSD) Mission is to provide support to Property Management with policy development and implementation, and oversight of lease enforcement activities.

Responsibilities

Support public housing operations by managing the implementation of key initiatives to strengthen service delivery and enhance the Authority's effectiveness as a landlord.

Responsible for operations policy development and implementation, as well as overseeing lease enforcement activities.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	27	\$2,184	36	\$2,620	44	\$3,348 ▲	8	\$728
Salary Part-Time	0	\$24	-	-	-	-	-	-
Seasonal		\$2		\$60		\$60		-
Overtime		\$5		-		-		-
Salary Retro		\$172		-		-		-
Shift Differential		-		-		-		-
Fringe		\$1,641		\$1,737		\$2,255 ▲		518
Other Salary		\$30		\$39		\$39		-
Subtotal PS	27	\$4,058	36	\$4,456	44	\$5,702 ▲	8	\$1,246
OTPS								
Leases		-		-		-		-
Supplies		-		\$15		\$15		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$142		\$300		-		(\$300)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1		\$1		\$1		-
Subtotal OTPS		\$143		\$316		\$16 ▼		(\$300)
Total Budget	27	\$4,201	36	\$4,772	44	\$5,718	8	\$946

Financial Review

The 2023 Operating Expense budget for Office of the PH Management Services is \$5.72 million, of which \$5.70 million is for PS and \$0.02 million is for OTPS.

(Office of the Senior Vice-President Support Services)

(SVP Support Services Office)

Overview / Mission Statement

The Office of the Senior Vice President of Support Services is responsible for management and operational oversight of the Emergency Management and Services, Elevator Service and Repair, Heating Management Services, Pest Management and Waste Management Departments.

The Operations Support Services Division is responsible for ensuring that NYCHA residents receive adequate and consistent heat, hot water and elevator service in a waste and pest free environment.

The office is responsible for managing following department:

- Elevator Services and Repairs Department
- Emergency Management and Services
- Heating Management Services
- Pest Management
- Waste Management

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	1	\$61	3	\$380	4	\$557 ▲	1	\$177
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		-		-		-		-
Shift Differential		-		-		-		-
Fringe		\$49		\$255		\$342 ▲		88
Other Salary		-		\$1		\$1		-
Subtotal PS	1	\$111	3	\$636	4	\$900 ▲	1	\$265
OTPS								
Leases		-		-		-		-
Supplies		\$1		\$10		\$10		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		\$103		\$101 ▼		(\$2)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		\$1		\$1		-
Subtotal OTPS		\$1		\$114		\$112 ▼		(\$2)
Total Budget	1	\$111	3	\$750	4	\$1,013	1	\$263

Financial Review

The 2023 Operating Expense budget for the SVP Support Services Office is \$1.01 million, of which \$0.9 million is for PS and \$0.11 million is for OTPS.

(Elevator Services and Repairs Department)

Overview / Mission Statement

The Elevator Services and Repair Department is responsible for providing safe and reliable service of 3,068 NYCHA-owned elevators. Staff responds to elevator-related emergencies and complaints 24 hours a day, seven days a week. They repair elevator outages and conduct routine preventive maintenance. Heavy-duty repairs such as replacing hoist motors, generators, hoist machines, hoist cables, traveling cables and control boards are also performed. Additional responsibilities include installing remote monitoring and Closed-Circuit Television (CCTV) in elevators, overseeing the rehabilitation of elevators, maintenance, and requirement contracts, and conducting periodic Category 1 and Category 5 mandated inspections/tests. The Elevator Services and Repair Department has an Elevator Training Center where all elevator personnel and others are trained on topics related to the elevator industry.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	462	\$40,433	526	\$47,695	524	\$51,625 ▲	(2)	\$3,930
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$1,296		-		-		-
Overtime		\$15,614		\$12,217		\$12,077 ▼		(140)
Salary Retro		\$5,787		-		-		-
Shift Differential		\$854		\$723		\$723		-
Fringe		\$42,922		\$32,188		\$34,276 ▲		2,088
Other Salary		\$222		\$175		\$175 ▲		0
Subtotal PS	462	\$107,128	526	\$92,998	524	\$98,877 ▲	(2)	\$5,879
OTPS								
Leases		-		-		-		-
Supplies		\$496		\$253		\$253		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$460		\$0		\$0		-
Insurance		\$96		\$4		\$4		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$161		\$76		\$76		-
Subtotal OTPS		\$1,213		\$332		\$332		\$0
Total Budget	462	\$108,341	526	\$93,330	524	\$99,209	(2)	\$5,879

Financial Review

The 2023 Operating Expense budget for Elevator Services and Repairs Department is \$99.209 million, of which \$98.877 million is for PS and \$0.332 is for OTPS.

(Emergency Management and Services)

Overview / Mission Statement

NYCHA's Emergency Management and Services Department (EMSD) is charged with the preparation for, support of, and response to all emergencies and potential hazards impacting essential services and day-to-day operations, to include large-scaled disasters. EMSD accomplishes this responsibility with a strategic network of public and private partners to ensure the protection of NYCHA's infrastructure and the preparedness of its stakeholders, both internal and external. EMSD was formed in April of 2022 with the merging of NYCHA's Office of Emergency Management and Emergency Services Department.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	149	\$9,587	180	\$10,679	151	\$9,631 ▼	(29)	(\$1,049)
Salary Part-Time	-	-	-	\$0	-	-	-	(\$0)
Seasonal		-		-		-		-
Overtime		\$1,253		\$1,657		\$1,546 ▼		(110)
Salary Retro		\$112		-		-		-
Shift Differential		\$546		\$270		\$270		-
Fringe		\$8,217		\$8,765		\$7,545 ▼		(1,219)
Other Salary		\$106		\$96		\$96		-
Subtotal PS	149	\$19,822	180	\$21,466	151	\$19,088 ▼	(29)	(\$2,378)
OTPS								
Leases		-		-		-		-
Supplies		\$473		\$492		\$492		-
Equipment		-		-		\$740 ▲		\$740
Utilities		-		-		-		-
Contracts		\$776		\$2,221		\$1,631 ▼		(\$590)
Insurance		\$138		\$79		\$79		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$54		\$47		\$47		-
Subtotal OTPS		\$1,441		\$2,839		\$2,989 ▲		\$150
Total Budget	149	\$21,263	180	\$24,306	151	\$22,078	(29)	(\$2,228)

Financial Review

The 2023 Operating Expense budget for Emergency Management and Services is \$22.078 million, of which \$19.088 million is for PS and \$2.989 million is for OTPS.

(Heating Management Services)

Overview / Mission Statement

The Heating Management Services Department (HMSD) is responsible for ensuring adequate and consistent heat and hot water is provided to residents citywide. HMSD is responsible for the management and repair of boiler plants, tank rooms, and ancillary equipment to maintain NYCHA's building heating systems, from the boiler plants to the heat distribution pipes to the apartment radiators. HMSD performs an annual equipment inspection process of all NYCHA's heat-generating and distribution equipment. Staff conducts daily inspections of boiler rooms to perform safety checks. HMSD is a 24-hour operation and the 24-Hour heat desk tracks, monitors and reports all no-heat and no-hot water service interruptions.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	548	\$35,884	624	\$37,864	712	\$48,629 ▲	88	\$10,764
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$443		\$1,318		\$1,318		-
Overtime		\$16,002		\$11,524		\$10,577 ▼		(947)
Salary Retro		\$212		-		-		-
Shift Differential		\$1,052		\$958		\$958		-
Fringe		\$36,639		\$31,913		\$37,079 ▲		5,166
Other Salary		\$480		\$558		\$558		-
Subtotal PS	548	\$90,711	624	\$84,136	712	\$99,119 ▲	88	\$14,983
OTPS								
Leases		-		-		-		-
Supplies		\$343		\$111		\$111		-
Equipment		(\$2)		-		-		-
Utilities		-		-		-		-
Contracts		\$455		\$376		\$16,798 ▲		\$16,422
Insurance		\$492		\$83		\$93 ▲		\$10
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$345		\$423		\$423		-
Subtotal OTPS		\$1,633		\$993		\$17,426 ▲		\$16,433
Total Budget	548	\$92,345	624	\$85,129	712	\$116,545	88	\$31,416

Financial Review

The 2023 Operating Expense budget for the Heating Management Services is \$116.545 million, of which \$99.119 million is for PS and \$17.426 million is for OTPS.

(Pest Management)

Overview / Mission Statement

Reduce pest populations on NYCHA grounds, apartments, and public spaces by using Integrated Pest Management (IPM), which focuses on getting to the root cause of the infestation and addressing that. If there is a hole, we focus on sealing it. The initial visits will take longer but through this IPM approach NYCHA will see fewer repeat infestations. With this as our guiding principle, we have enacted trainings, a new standard procedure, IT solutions to better track IPM, new supplies and better tracking of supplies, and created new teams to support extermination.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	67	\$3,450	84	\$4,368	97	\$5,798 ▲	13	\$1,430
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$2,991		\$2,237		\$2,237 ▲		0
Overtime		\$402		\$10		\$35 ▲		25
Salary Retro		\$150		-		-		-
Shift Differential		\$0		-		-		-
Fringe		\$3,132		\$3,483		\$4,652 ▲		1,169
Other Salary		\$109		\$22		\$22		-
Subtotal PS	67	\$10,233	84	\$10,121	97	\$12,745 ▲	13	\$2,625
OTPS								
Leases		-		-		-		-
Supplies		\$646		\$1,813		\$1,813		-
Equipment		-		\$2,419		\$2,419		-
Utilities		-		-		-		-
Contracts		\$365		\$8,804		\$8,804		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$41		\$28		\$28		-
Subtotal OTPS		\$1,053		\$13,066		\$13,066		\$0
Total Budget	67	\$11,287	84	\$23,186	97	\$25,811	13	\$2,625

Financial Review

The 2023 Operating Expense budget for Pest Management is \$25.811 million, of which \$12.745 million is for PS and \$13.066 million is for OTPS.

(Waste Management)

Overview / Mission Statement

NYCHA's Waste Management & Pest Control Department seeks to align the two functions of waste management and pest control in order to integrate best practices of both. Our mission is to improve the quality of life for residents and employees whose daily lives are affected by litter/waste and pests. We are committed to ensuring that trash on the grounds and common areas of each NYCHA development is removed from the premises or stored in a manner that prevents further pest infestation. We collaborate with multiple departments to address pest and waste issues from a systems approach, by identifying structural, operational, and educational opportunities for improvement.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	20	\$1,344	30	\$1,969	36	\$2,398 ▲	6	\$429
Salary Part-Time	0	\$76	-	\$92	-	\$92	-	-
Seasonal		-		-		-		-
Overtime		\$510		-		\$14 ▲		14
Salary Retro		\$18		-		-		-
Shift Differential		\$10		-		-		-
Fringe		\$1,321		\$1,270		\$1,914 ▲		645
Other Salary		\$15		\$12		\$12		-
Subtotal PS	20	\$3,294	30	\$3,343	36	\$4,430 ▲	6	\$1,088
OTPS								
Leases		-		-		-		-
Supplies		\$114		\$122		\$54 ▼		(\$68)
Equipment		-		\$2,000		\$4,500 ▲		\$2,500
Utilities		-		-		-		-
Contracts		\$96		\$1,751		\$361 ▼		(\$1,390)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$20		\$20		\$20		-
Subtotal OTPS		\$230		\$3,893		\$4,934 ▲		\$1,041
Total Budget	20	\$3,524	30	\$7,236	36	\$9,365	6	\$2,129

Financial Review

The 2023 Operating Expense budget for Waste Management is \$9.365 million, of which \$4.430 million is for PS and \$4.934 million is for OTPS.

Overview / Mission Statement

The Office of EVP Resident Services, Partnerships & Initiatives (RSP& I) formerly known as Community Engagement & Partnerships (CEP), connects NYCHA residents to critical programs, services, and opportunities, and engages residents around agency and community priorities. RSP&I supports NYCHA's extensive network of Resident Associations and resident-led groups, and manages partnerships, programs, and initiatives through 3 main offices as shown below:

- VP Resident Services
 - Office Of the VP Resident Services
 - Resident Outreach Services
 - Resident Participation & Civic Engagement Services
 - Resident Relocation Services
- Senior Director of Community Partnerships
 - Office Of Senior Director of Community Partnerships
 - Family Partnership
 - Public/Private Partnerships
- Senior Director of Residents Initiatives
 - Office of the Senior Director Resident Initiatives
 - Resident Economic Empowerment & Sustainability (REES)
 - Resident Health Initiatives

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	2	\$312	2	\$312	4	\$528 ▲	2	\$216
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		-		-		-		-
Shift Differential		-		-		-		-
Fringe		\$213		\$176		\$291 ▲		115
Other Salary		\$2		\$2		\$2		-
Subtotal PS	2	\$527	2	\$490	4	\$820 ▲	2	\$331
OTPS								
Leases		-		-		-		-
Supplies		\$56		\$8		\$8		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$699		\$50		-		(\$50)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$120		\$3		\$3		-
Subtotal OTPS		\$875		\$61		\$11 ▼		(\$50)
Total Budget	2	\$1,402	2	\$550	4	\$831	2	\$281

Financial Review

The 2023 Operating Expense budget for the Office of EVP Resident Services, Partnerships, and Initiatives is \$0.83 million, of which \$0.82 million is for PS and \$0.01 million is for OTPS.

(VP Resident Services)

Overview / Mission Statement

Resident Services provides strategic leadership, guidance, direction, and oversight of all engagement services across three departments within the area of Resident Services, Partnerships, and Initiatives (RSPI). The role of Resident Participation and Civic Engagement Services, Resident Outreach Services, and Resident Relocation Services is to foster relationships, engage and partner with residents and stakeholders to improve the overall quality of life for all residents that lives in a public housing and/or Section 8 development.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	91	\$6,027	113	\$6,312	104	\$5,954 ▼	(9)	(\$358)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$311		-		-		-
Overtime		\$80		\$63		\$63		-
Salary Retro		\$169		-		-		-
Shift Differential		\$0		\$0		-		(0)
Fringe		\$4,617		\$4,604		\$4,451 ▼		(\$154)
Other Salary		\$104		\$87		\$94 ▲		7
Subtotal PS	91	\$11,308	113	\$11,066	104	\$10,561 ▼	(9)	(\$505)
OTPS								
Leases		-		-		-		-
Supplies		\$24		\$42		\$42		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$233		\$606		-		(\$606)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$548		\$2,446		\$2,725 ▲		\$279
Subtotal OTPS		\$805		\$3,095		\$2,767 ▼		(\$327)
Total Budget	91	\$12,112	113	\$14,161	104	\$13,329	(9)	(\$833)

Financial Review

The 2023 Operating Expense budget for the VP Resident Services is \$13.33 million, of which \$10.56 million is for PS and \$2.77 million is for OTPS.

Overview / Mission Statement

NYCHA's Community Partnerships Department builds lasting relationships between a variety of community, corporate, not-for-profit and internal NYCHA entities and the residents living in our NYCHA communities. The goal of these partnerships is to identify and develop social service, quality-of-life and community-enriching opportunities from which residents of many backgrounds and demographics can benefit.

There are three main units making up the Community Partnership Department:

1. Office of the Senior Director of Community Partnerships
2. Family Partnerships Department (FPD)
3. The Office of Public and Private Partnerships (OPPP)

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	67	\$4,309	73	\$4,675	61	\$3,896 ▼	(12)	(\$779)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$941		-		-		-
Overtime		\$28		\$3		\$3		-
Salary Retro		\$139		\$0		-		(0)
Shift Differential		\$0		\$0		-		(0)
Fringe		\$3,343		\$3,363		\$2,732 ▼		(631)
Other Salary		\$100		\$81		\$81		-
Subtotal PS	67	\$8,861	73	\$8,123	61	\$6,712 ▼	(12)	(\$1,410)
OTPS								
Leases		-		-		-		-
Supplies		\$77		\$16		\$16		-
Equipment		-		-		-		-
Utilities		\$694		\$592		\$610 ▲		\$18
Contracts		\$2,905		\$10,889		\$2,282 ▼		(\$8,607)
Insurance		\$590		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1,477		\$98		\$98		-
Subtotal OTPS		\$5,742		\$11,594		\$3,005 ▼		(\$8,590)
Total Budget	67	\$14,603	73	\$19,717	61	\$9,717	(12)	(\$10,000)

Financial Review

The 2023 Operating Expense budget for the Senior Director of Community Partnerships is \$9.72 million, of which \$6.71 million is for PS and \$3.01 million is for OTPS.

(Office of the Senior Director of Residents Initiatives)

Overview / Mission Statement

The Senior Director of Residents Initiatives is comprised of the Office of Senior Director Resident Initiatives, Resident Health Initiatives and Resident Economic Empowerment & Sustainability (REES) departments.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	60	\$4,249	64	\$4,382	68	\$4,751 ▲	4	\$369
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		\$540 ▲		540
Overtime		\$31		\$0		\$0		-
Salary Retro		\$123		-		-		-
Shift Differential		-		\$1		-		(1)
Fringe		\$3,033		\$3,005		\$3,263 ▲		257
Other Salary		\$47		\$35		\$35		-
Subtotal PS	60	\$7,482	64	\$7,424	68	\$8,588 ▲	4	\$1,165
OTPS								
Leases		-		-		-		-
Supplies		\$21		\$385		\$61 ▼		(\$323)
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$721		\$41		\$730 ▲		\$689
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$92		\$27		\$265 ▲		\$238
Subtotal OTPS		\$834		\$452		\$1,056 ▲		\$604
Total Budget	60	\$8,316	64	\$7,876	68	\$9,645	4	\$1,769

Financial Review

The 2023 Operating Expense budget for Senior Director of Residents Initiatives is \$9.65 million, of which \$8.59 million is for PS and \$1.06 million is for OTPS.

(VP Healthy Homes)

(Office of the Vice-President Healthy Homes)

Overview / Mission Statement

The Healthy Homes Department is committed to providing residents with the healthy safe housing they deserve. The Healthy Homes department oversees environmental issues as it relates to lead-based paint, asbestos, mold, leaks, and water quality. Healthy Homes is committed to providing safe and hazard free housing for all NYCHA residents. The Healthy Homes department consists of four subunits, the Lead Hazard Control department, the Asbestos department, the Office of Mold Assessment and Remediation, and the Performance Management and Quality Assurance department.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	194	\$13,776	238	\$17,061	255	\$19,230 ▲	17	\$2,169
Salary Part-Time	-	\$2	-	-	-	-	-	-
Seasonal		\$3,242		\$900		\$900		-
Overtime		\$2,486		\$2,715		\$2,715		-
Salary Retro		\$302		-		-		-
Shift Differential		\$0		\$1		\$1		-
Fringe		\$11,472		\$11,891		\$12,734 ▲		842
Other Salary		\$217		\$203		\$203		-
Subtotal PS	194	\$31,497	238	\$32,771	255	\$35,782 ▲	17	\$3,011
OTPS								
Leases		-		-		-		-
Supplies		\$426		\$323		\$323		-
Equipment		\$103		-		-		-
Utilities		-		-		-		-
Contracts		\$7,720		\$35,940		\$27,690 ▼		(\$8,250)
Insurance		\$18		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$664		\$370		\$120 ▼		(\$250)
Subtotal OTPS		\$8,931		\$36,633		\$28,132 ▼		(\$8,500)
Total Budget	194	\$40,429	238	\$69,403	255	\$63,915	17	(\$5,489)

Financial Review

The 2023 Operating Expense budget for VP Healthy Homes is \$63.92 million, of which \$35.78 million is for PS and \$28.13 million is for OTPS.

(Asbestos)

Overview / Mission Statement

The Healthy Homes Asbestos Department is currently aligning multiple asbestos-related programs (Asbestos Investigation, Asbestos In-House Minor Abatements, and Asbestos Small/Large Vendor Abatements) to better serve the Housing Authority's operational demands such as move-outs, gas riser's replacements, emergency steam/water leaks, court cases, and better align with current best practices in the industry with the focus on environmental health and safety. The Department will be implementing new measures to expand capacity to reduce response time, follow federal, state, and local regulations, establish a comprehensive asbestos planning and protocol framework, streamline operational procedures to make it more efficient, productive, and address the significant increase in investigation/asbestos-related work throughout NYCHA.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	40	\$2,638	46	\$3,853	64	\$5,124 ▲	18	\$1,271
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-	-	-
Overtime	-	\$817	-	\$1,000	-	\$1,000	-	-
Salary Retro	-	\$36	-	-	-	-	-	-
Shift Differential	-	\$0	-	\$1	-	\$1	-	-
Fringe	-	\$2,230	-	\$2,664	-	\$3,382 ▲	-	718
Other Salary	-	\$36	-	\$157	-	\$157	-	-
Subtotal PS	40	\$5,757	46	\$7,674	64	\$9,663 ▲	18	\$1,989
OTPS								
Leases	-	-	-	-	-	-	-	-
Supplies	-	\$67	-	\$105	-	\$105	-	-
Equipment	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Contracts	-	\$229	-	\$2,042	-	\$12,320 ▲	-	\$10,278
Insurance	-	-	-	-	-	-	-	-
Section 8 Payments	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Other OTPS	-	\$49	-	\$96	-	\$96	-	-
Subtotal OTPS		\$344		\$2,243		\$12,520 ▲		\$10,278
Total Budget	40	\$6,102	46	\$9,916	64	\$22,183	18	\$12,267

Financial Review

The 2023 Operating Expense budget for Asbestos is \$22.18 million, of which \$9.66 million is for PS and \$12.52 million is for OTPS.

(HH Performance Management)

Overview / Mission Statement

The Healthy Homes Performance Management and Quality Assurance Department's (HHQAPM) mission is to assist the Healthy Homes operational departments and units in leveraging data and technologies to work more strategically, with more operational resilience, reduce redundancy, and work more transparently and efficiently to accomplish their goals. HHQAPM is currently providing operational oversight and direction for the Lead Hazard Control XRF Inspection Initiative and is building and launching a new case management and quality assurance process and system for the HH Asbestos investigation program. Additionally, a medium-term asbestos historical data recording and transformation project is entering its phase 2 development to incorporate additional data sets.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	-	-	-	-	10	\$911 ▲	10	\$911
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		-		-		-		-
Shift Differential		-		-		-		-
Fringe		-		-		\$555 ▲		555
Other Salary		-		-		-		-
Subtotal PS	-	-	-	\$0	10	\$1,466 ▲	10	\$1,466
OTPS								
Leases		-		-		-		-
Supplies		-		-		-		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		-		\$674 ▲		\$674
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		-		-		-
Subtotal OTPS		\$0		\$0		\$674 ▲		\$674
Total Budget	-	\$0	-	\$0	10	\$2,140	10	\$2,140

Financial Review

The 2023 Operating Expense budget for HH Performance Management is \$2.14 million, of which \$1.47 million is for PS and \$0.67 million is for OTPS.

(Mold Hazard Control)

Overview / Mission Statement

The Office of Mold Assessment and Remediation (OMAR) is committed to providing residents with the healthy and safe homes they deserve which encompass a mold and leak free living environment. OMAR aims to improve the Authority's compliance by serving as the agency representative for the federal Baez consent decree, monitoring the NYCHA Mold Action Plan implementation, updating standard procedures related to mold and leaks, managing the metrics and analytics visualizations to improve operational response, responding to complex mold and leaks, managing specialized initiatives (i.e. ventilation program, Building Line Initiative), and case managing repairs escalated to Ombudsperson Call Center (OCC). Within OMAR is the Office of Water Quality (the Department) which oversees NYCHA's water management and responds when contaminants are detected in water systems or when situations arise that create doubt on the water quality in developments within NYCHA. The mission of the Department is to ensure NYCHA's water supply is protected from harmful contaminants, and, if contaminants are detected, implement a standardized treatment and response plan to remediate the affected water system. The Department is also responsible for communication with NYCHA residents, coordinate interdepartmental deployment of resources, and liaise as necessary with the NYC Department of Health and Mental Hygiene (DOHMH).

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	34	\$2,661	49	\$3,566	51	\$3,766 ▲	2	\$200
Salary Part-Time	-	\$2	-	-	-	-	-	-
Seasonal		\$1,394		-		-		-
Overtime		\$278		\$500		\$500		-
Salary Retro		\$38		-		-		-
Shift Differential		\$0		-		-		-
Fringe		\$2,152		\$2,405		\$2,578 ▲		173
Other Salary		\$22		\$11		\$11		-
Subtotal PS	34	\$6,548	49	\$6,482	51	\$6,855 ▲	2	\$373
OTPS								
Leases		-		-		-		-
Supplies		\$52		\$1		\$1		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$445		\$4,027		\$1,750 ▼		(\$2,277)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$477		\$262		\$12 ▼		(\$250)
Subtotal OTPS		\$974		\$4,290		\$1,763 ▼		(\$2,527)
Total Budget	34	\$7,521	49	\$10,772	51	\$8,618	2	(\$2,154)

Financial Review

The 2023 Operating Expense budget for Mold Hazard Control is \$8.62 million, of which \$6.86 million is for PS and \$1.76 million is for OTPS.

(Lead Hazard Control)

Overview / Mission Statement

The Healthy Homes Lead Hazard Control Department's mission is to provide lead safe/free living conditions for all NYCHA residents through inspections, assessments, and abatements; with the immediate focus on households with a child under 6 years old, as they are the most vulnerable for lead poisoning. The Abatement Unit addresses abatement of lead-based paint in both vacant and occupied units throughout NYCHA utilizing both in-house lead abatement workers and vendors. The Inspection Unit is comprised of three subunits to complete XRF testing, visual assessments, and risk assessments. The Dust Wipe Unit also utilizes both in-house staff and vendors to collect dust wipes after work such as remediation, abatement, or as a part of a risk assessment. The Lead Documentation Unit handles move outs, HPD exemption applications and any elevated blood lead level (EBLL) notices received from the Department of Health and Mental Hygiene. Lead Hazard Control also has an administration unit that handles staffing and human resources, time keeping, invoices, and procurement.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	118	\$8,108	139	\$9,211	126	\$8,855 ▼	(13)	(\$355)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$1,848		\$900		\$900		-
Overtime		\$1,391		\$1,215		\$1,215		-
Salary Retro		\$227		-		-		-
Shift Differential		-		-		-		-
Fringe		\$6,828		\$6,556		\$5,909 ▼		(648)
Other Salary		\$158		\$35		\$35		-
Subtotal PS	118	\$18,560	139	\$17,917	126	\$16,914 ▼	(13)	(\$1,003)
OTPS								
Leases		-		-		-		-
Supplies		\$230		\$217		\$217		-
Equipment		\$103		-		-		-
Utilities		-		-		-		-
Contracts		\$6,836		\$29,871		\$12,946 ▼		(\$16,925)
Insurance		\$18		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$138		\$12		\$12		-
Subtotal OTPS		\$7,325		\$30,100		\$13,175 ▼		(\$16,925)
Total Budget	118	\$25,885	139	\$48,017	126	\$30,089	(13)	(\$17,928)

Financial Review

The 2023 Operating Expense budget for Lead Hazard Control is \$30.09 million, of which \$16.91 million is for PS and \$13.18 million is for OTPS.

(The Office of Vice President of Operational Analysis and Contract Management Office)

(Office of the VP Operational Analysis and Contract Management Office)

Overview / Mission Statement

The Office of the Vice President of Operational Analysis and Contract Management provides support, guidance and oversight to support service departments.

This office strives to deliver improved services to our residents, a harmonious working environment for the staff and collaboration among all departments by creating an atmosphere that encourages critical thinking, fosters innovation and promotes accountability.

The Office is responsible for of the following departments:

- Management and Planning
- Paint Administration
- New Technical Services
- Rapid Response

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	6	\$373	7	\$690	6	\$599 ▼	(1)	(\$91)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		-		-		-		-
Salary Retro		\$6		-		-		-
Shift Differential		-		-		-		-
Fringe		\$261		\$488		\$397 ▼		(90)
Other Salary		\$3		\$2		\$2		-
Subtotal PS	6	\$644	7	\$1,180	6	\$998 ▼	(1)	(\$182)
OTPS								
Leases		-		-		-		-
Supplies		\$13		\$1		\$4,992 ▲		\$4,991
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		-		\$120		\$8,360 ▲		\$8,240
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		-		-		\$778 ▲		\$778
Subtotal OTPS		\$13		\$121		\$14,130 ▲		\$14,009
Total Budget	6	\$656	7	\$1,301	6	\$15,129	(1)	\$13,828

Financial Review

The 2023 Operating Expense budget for Vice President of Operational Analysis and Contract Management Office is \$15.13 million, of which \$1.00 million is for PS and \$14.13 million is for OTPS.

(Management and Planning)

Overview / Mission Statement

The Department of Management & Planning provides analytical support and executes short-term process improvements for field operations.

This department strives to improve the services delivered to our residents and streamline the processes that support field operations.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
<u>PS</u>								
Salary Full-Time	9	\$4,026	13	\$1,105	10	\$851 ▼	(3)	(\$254)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$3,726		-		-		-
Overtime		\$1,835		\$76		\$50 ▼		(26)
Salary Retro		\$258		-		-		-
Shift Differential		\$0		-		-		-
Fringe		\$4,468		\$2,732		\$3,001 ▲		269
Other Salary		\$86		\$5		\$5		-
Subtotal PS	9	\$14,398	13	\$3,918	10	\$3,906 ▼	(3)	(\$12)
<u>OTPS</u>								
Leases		-		-		-		-
Supplies		\$236		\$1		\$1		-
Equipment		\$2		-		-		-
Utilities		-		-		-		-
Contracts		\$446		\$250		-		(\$250)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$80		-		-		-
Subtotal OTPS		\$765		\$251		\$1 ▼		(\$250)
Total Budget	9	\$15,163	13	\$4,169	10	\$3,907	(3)	(\$262)

Financial Review

The 2023 Operating Expense budget for Management and Planning is \$3.91 million, of which \$3.91 million is for PS and less than \$0.01 million is for OTPS.

(Paint Administration)

Overview / Mission Statement

The Paint Administration Department provides technical assistance and expertise to field operations in the areas of painting and plastering.

The department helps to maintain our assets and service our residents by performing painting and plastering of our building common areas and residential units and includes inspection and maintenance of playground equipments.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	176	\$12,330	173	\$14,261	170	\$14,927 ▲	(3)	\$666
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$5,063		\$8,197		\$8,197		-
Overtime		\$7,717		\$3,600		\$2,352 ▼		(1,248)
Salary Retro		\$4,364		-		-		-
Shift Differential		\$1		-		-		-
Fringe		\$12,161		\$11,350		\$10,841 ▲		(509)
Other Salary		\$117		\$69		\$69		-
Subtotal PS	176	\$41,753	173	\$37,477	170	\$36,386 ▼	(3)	(\$1,091)
OTPS								
Leases		-		-		-		-
Supplies		\$421		\$819		\$605 ▼		(\$214)
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$102		\$6,866		\$6,866		-
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$8		\$10		\$10		-
Subtotal OTPS		\$530		\$7,695		\$7,482 ▼		(\$214)
Total Budget	176	\$42,283	173	\$45,172	170	\$43,868	(3)	(\$1,305)

Financial Review

The 2023 Operating Expense budget for Paint Administration Department is \$43.87 million, of which \$36.39 million is for PS and \$7.48 million is for OTPS.

(New Technical Services)

Overview / Mission Statement

The Technical Services Department provides technical assistance and expertise to field operations in the areas of carpentry, electrical, plumbing, roofing, welding, and fabrication.

The department provides repair service to residents, support field operations, and performs repairs needed to maintain our assets.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	143	\$12,293	171	\$13,585	160	\$13,493 ▼	(11)	(\$92)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$725		-		-		-
Overtime		\$6,671		\$3,880		\$2,511 ▼		(1,368)
Salary Retro		\$141		-		-		-
Shift Differential		\$14		\$2		\$2		-
Fringe		\$13,070		\$10,797		\$10,133 ▲		(664)
Other Salary		\$156		\$59		\$59		-
Subtotal PS	143	\$33,069	171	\$28,322	160	\$26,199 ▼	(11)	(\$2,124)
OTPS								
Leases		-		-		-		-
Supplies		\$733		\$721		\$721		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$832		\$3,964		\$2,636 ▼		(\$1,328)
Insurance		\$10		\$79		\$83 ▲		\$4
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$91		\$42		\$10 ▼		(\$32)
Subtotal OTPS		\$1,666		\$4,806		\$3,450 ▼		(\$1,356)
Total Budget	143	\$34,734	171	\$33,128	160	\$29,648	(11)	(\$3,480)

Financial Review

The 2023 Operating Expense budget for Technical Services is \$29.65 million, of which \$26.20 million is for PS and \$3.45 million is for OTPS.

(Rapid Response)

Overview / Mission Statement

The Rapid Response Department provides expeditious and holistic repair services to a subset of residents under a program (TEMPO Repair) dedicated to comprehensively managing an enhanced outreach, education, inspection, and remediation program in apartments where a child under six resides or visits.

For a select portfolio of buildings, they also oversee repair and management services provided to our residents and repairs needed to maintain our assets through use of Private Management contracts.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	38	\$658	36	\$3,380	40	\$3,645 ▲	4	\$264
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$409		\$2,365		\$2,365		-
Overtime		\$527		\$751		\$493 ▼		(258)
Salary Retro		\$1,042		-		-		-
Shift Differential		\$0		-		-		-
Fringe		\$566		\$2,710		\$2,746 ▲		36
Other Salary		\$17		\$1		\$1		-
Subtotal PS	38	\$3,219	36	\$9,207	40	\$9,249 ▲	4	\$42
OTPS								
Leases		-		-		-		-
Supplies		\$19		\$377		\$377		-
Equipment		-		-		-		-
Utilities		\$5,195		\$5,943		\$5,914 ▼		(\$28)
Contracts		\$14,636		\$15,481		\$19,176 ▲		\$3,695
Insurance		\$914		\$1,159		\$1,062 ▼		(\$98)
Section 8 Payments		\$10,063		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$959		\$10		\$10		-
Subtotal OTPS		\$31,786		\$22,970		\$26,538 ▲		\$3,569
Total Budget	38	\$35,005	36	\$32,176	40	\$35,787	4	\$3,611

Financial Review

The 2023 Operating Expense budget for Rapid Response is \$35.79 million, of which \$9.25 million is for PS and \$26.54 million is for OTPS.

(Office of the VP Public Safety)

Overview / Mission Statement

Mission of The Office of the VP Public Safety is to create a safe environment for its employees, residents and visitors that work and live at NYCHA. The Office of Safety & Security responds to safety and security matters at NYCHA. This is achieved by ensuring compliance with agency security policies and procedures, administering security access systems, installing, and maintaining security hardware, conducting first-line investigations, and scheduling the work of both NYCHA Special Officers and contracted guard services at NYCHA locations. The Office's role includes administrative responsibility for all security guard contracts and operations covering over 140 locations throughout the five boroughs. This is achieved by creating agency security policies and procedures, administering security access systems, conducting first-line investigations, creating initiatives with outside agencies for the purpose of protecting all who live, work, and visit NYCHA. In coordination with Community Operations, the Office of Safety & Security monitors and maintains access control alarm systems and closed-circuit television (CCTV) systems for most of the community and senior centers in all five boroughs. The Office of Safety & Security also investigates any criminal activities that may occur at these centers.

The Office of Safety & Security also provides leadership to residents by encouraging them to unite and work towards the safety of their communities and improving their quality of life.

The Office of Safety & Security monitors and authorizes access card issuance; coordinates the placement of surveillance devices; conducts risk assessments; investigates Safety & Security Incident Reports; installs, maintains, and repairs locks, cameras, intercoms, and mirrors; conducts post-incident inspections; provides direct supervision to contracted guards; and responds directly to incidents and emergencies. In addition to its responsibilities at NYCHA locations, the Office of Safety & Security works directly with the Office of the Inspector General, Department of Equal Opportunity, Quality Assurance, Human Resources and Compliance Departments on investigations. This office works with the Office of Facility Planning and Administration on coordinating fire safety training with private building management, installation of security systems and evacuation procedures for NYCHA corporate locations.

The Office of Safety & Security is responsible for the administration of NYCHA's Employee Identification Program and for managing the collection of terminated employee ID cards, as well as the maintenance of the access control database. In addition, the Office of Safety & Security also produces Restricted Access and/or Terminated flyers for dissemination throughout Central Office locations, as deemed necessary. These actions prevent terminated employees from accessing NYCHA's office space and prevent former employees from representing themselves as current employees in the developments, limiting our exposure to

criminal acts. The Office of Safety & Security also produces employee photos on behalf of various departments, for investigative purposes. As the initial security processing point, the OSS is also responsible for fingerprinting new employees for the Human Resources Department. The administrative staff of the Office of Safety & Security are tasked with requesting Purchase Orders as well as processing payments of invoices for NYCHA's guard services and various vendors for goods and services.

Financial Overview

Expenditures by account type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	46	\$3,604	59	\$3,906	54	\$3,547 ▼	(5)	(\$360)
Salary Part-Time	0	\$464	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$778		\$23		\$23		-
Salary Retro		\$100		-		-		-
Shift Differential		\$6		\$10		\$10		-
Fringe		\$3,305		\$2,849		\$2,637 ▼		(213)
Other Salary		\$45		\$59		\$59		-
Subtotal PS	46	\$8,301	59	\$6,848	54	\$6,275 ▼	(5)	(\$572)
OTPS								
Leases		-		-		-		-
Supplies		\$204		\$854		\$854		-
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$4,264		\$19,867		\$17,237 ▼		(\$2,630)
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$33		\$155		\$155		-
Subtotal OTPS		\$4,502		\$20,876		\$18,246 ▼		(\$2,630)
Total Budget	46	\$12,803	59	\$27,724	54	\$24,521	(5)	(\$3,202)

Financial Review

The 2023 Operating Expense budget for Safety and Security is \$24.52 million, of which \$6.28 million is for PS and \$18.25 million is for OTPS.

(Quality Assurance)

Overview / Mission Statement

The mission of the Quality Assurance (QA) Unit is to provide objective assurance to management and regulators that residents receive high-quality workmanship from both staff and vendors. The QA Unit is responsible for improving performance and accountability by ensuring that maintenance and repairs are completed to industry standards in alignment with existing policies and procedures. The QA Unit will identify and address risks; deploy third-party contractors for training; and guide business process improvements. Identifying maintenance performance problems that are related to particular buildings, units, managers, or staff. Using available information and research tools, including work-order data, resident interviews, employee interviews, and site visits. Considering both performance on individual work orders and performance of maintenance repairs from the first identification of need to the ultimate correction of the problem (“end-to-end”). Reviewing work performed by NYCHA in advance of Public Housing Assessment System (PHAS) inspections to determine whether that work was industry-standard quality. Verifying and contributing to compliance with the Agreement insofar as the Agreement bears on maintenance work at NYCHA. Communicating with the public and stakeholders regarding quality assurance issues, including maintaining a forum for employee and resident complaints (including anonymous complaints), regarding quality assurance issues. Providing relevant QA Unit findings to NYCHA managers, including the Chief Operating Officer, and (during the term of the Agreement) to the Monitor, SDNY, and HUD.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	30	\$1,867	32	\$2,353	24	\$1,871 ▼	(8)	(\$482)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		-		-		-		-
Overtime		\$13		-		-		-
Salary Retro		\$58		-		-		-
Shift Differential		\$0		-		-		-
Fringe		\$1,266		\$1,630		\$1,238 ▼		(392)
Other Salary		\$17		-		-		-
Subtotal PS	30	\$3,221	32	\$3,983	24	\$3,109 ▼	(8)	(\$874)
OTPS								
Leases		-		\$100		\$100		-
Supplies		\$14		\$63		\$113 ▲		\$50
Equipment		-		-		-		-
Utilities		-		-		-		-
Contracts		\$6		-		\$250 ▲		\$250
Insurance		-		-		-		-
Section 8 Payments		-		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$0		-		-		-
Subtotal OTPS		\$20		\$163		\$463 ▲		\$300
Total Budget	30	\$3,242	32	\$4,146	24	\$3,572	(8)	(\$574)

Financial Review

The 2023 Operating Expense budget for Office of the Quality Assurance is \$3.57 million, of which \$3.11 million is for PS and \$0.46 million for OTPS.

Properties-Public Housing Operations

(Brooklyn Property Management)

Overview / Mission Statement

In line with the New York City Housing Authority (NYCHA) overall goals to secure more than \$40 billion in Capital needs, Brooklyn Property Management Department will continue to strive to provide the best resident customer service possible by improving service levels and mentoring staff to achieve better communication and customer service across the board.

Working with the newly created work order reform unit is one of those tools that will help Brooklyn Operations to achieve better communication with residents and demonstrate that structural changes are being made that will allow Brooklyn Property Management to be better prepared to address conditions in a more orderly and efficient manner. The training and mentoring of staff will be utilized to accomplish these goals as set forth in the mission statement.

Brooklyn Operations will continue to hold meetings with our Staff, Residents and Tenant Association Presidents to continue to foster a stronger working relationship with our stakeholders, Neighborhood Administrators and the Executive Team. The Borough of Brooklyn Operations will continue to focus on processing available job openings through Human Resources with filling vacancies in order to support providing the best possible service.

Brooklyn Operations will continue to foster increased cooperation amongst staff up and down the chain of command with having access to supervision and the hierarchy in order to consult with and collaborate on implementing strategies to work around and clear impediments in established processes to better serve our residents and the buildings that are their homes.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023			Variance	
	HC	Actual	HC	Budget	HC	Budget		HC	FY22 vs. FY23
PS									
Salary Full-Time	2,081	\$122,907	2,263	\$126,619	2,332	\$118,982 ▼		69	(\$7,636)
Salary Part-Time	-	-	-	-	-	-		-	-
Seasonal		\$5,697		\$1,626		\$1,450 ▼			(176)
Overtime		\$34,676		\$19,285		\$19,507 ▲			222
Salary Retro		\$4,931		-		-			-
Shift Differential		\$1,181		\$1,068		\$5 ▼			(1,063)
Fringe		\$118,824		\$109,861		\$114,034 ▲			4,173
Other Salary		\$2,109		\$1,665		\$1,625 ▼			(39)
Subtotal PS	2,081	\$290,325	2,263	\$260,123	2,332	\$255,603 ▼		69	(\$4,520)
OTPS									
Leases		-		-		-			-
Supplies		\$23,955		\$28,885		\$27,457 ▼			(\$1,428)
Equipment		\$3,139		\$3,967		\$4,019 ▲			\$51
Utilities		\$160,684		\$139,092		\$120,652 ▼			(\$18,441)
Contracts		\$113,660		\$89,424		\$89,225 ▼			(\$198)
Insurance		\$23,689		\$21,169		\$19,352 ▼			(\$1,818)
Section 8 Payments		\$62,731		-		-			-
Debt Service		-		-		-			-
Other OTPS		\$9,783		\$3,166		\$2,531 ▼			(\$635)
Subtotal OTPS		\$397,641		\$285,705		\$263,236 ▼			(\$22,469)
Total Budget	2,081	\$687,966	2,263	\$545,828	2,332	\$518,839		69	(\$26,989)

Financial Review

The 2023 Operating Expense budget for Brooklyn Property Management is \$518.84 million, of which \$255.60 million is for PS and \$263.24 million is for OTPS.

(Bronx Property Management)

Overview / Mission Statement

The Bronx Property Management Department endeavors to provide service to the residents of the Bronx Portfolio. Appointments will be honored to the best of our ability with a plan of action for the timely completion of all repairs in apartments. Effective communication between the borough office, Neighborhood Administrators, the residents, and our internal departments/support will be a focal point. This will ensure that relationships are built with all parties so that resolutions are agreed upon prior to any work beginning, and during the repair process in order to ensure satisfaction. Training and mentoring will continue to be done with the managers and superintendents to ensure a cohesive atmosphere of confidence at the developments. Expectations and goals will be established and pursued to show progress, improvements, and regular reviews of best practices for challenging concerns. The VP and OA will conduct field visits twice per week each to mentor, train and support the field staff.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	1,559	\$88,212	1,811	\$99,675	1,851	\$90,704 ▼	40	(\$8,970)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$3,670		\$1,139		\$1,016 ▼		(123)
Overtime		\$28,983		\$15,519		\$15,352 ▼		(166)
Salary Retro		\$3,607		-		-		-
Shift Differential		\$728		\$700		\$4 ▼		(696)
Fringe		\$87,948		\$87,074		\$88,718 ▲		1,644
Other Salary		\$1,566		\$1,440		\$1,399 ▼		(41)
Subtotal PS	1,559	\$214,714	1,811	\$205,546	1,851	\$197,193 ▼	40	(\$8,353)
OTPS								
Leases		-		-		-		-
Supplies		\$21,195		\$24,816		\$22,975 ▼		(\$1,840)
Equipment		\$4,130		\$3,328		\$3,414 ▲		\$86
Utilities		\$144,918		\$142,404		\$123,128 ▼		(\$19,275)
Contracts		\$94,968		\$61,739		\$60,296 ▼		(\$1,443)
Insurance		\$24,524		\$16,837		\$15,342 ▼		(\$1,494)
Section 8 Payments		\$23,218		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$10,295		\$2,354		\$4,187 ▲		\$1,832
Subtotal OTPS		\$323,247		\$251,478		\$229,343 ▼		(\$22,135)
Total Budget	1,559	\$537,961	1,811	\$457,024	1,851	\$426,536	40	(\$30,488)

Financial Review

The 2023 Operating Expense budget for Bronx Property Management is \$426.54 million, of which \$197.19 million is for PS and \$229.54 million is for OTPS.

(Queens/Staten Island Property Management)

Overview / Mission Statement

The Queens/Staten Island Property Management Department strives to meet the needs of our residents with respect, compassion, and a quality of service that will set standards above expectations by providing a safe, clean environment, by ensuring our staff maintains a high level of professionalism, and by giving courteous service to our residents. Our staff is trained and mentored out in the field and in meetings by the managerial staff.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	868	\$48,941	936	\$54,083	966	\$49,691 ▼	30	(\$4,392)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$1,709		\$766		\$683 ▼		(83)
Overtime		\$10,300		\$8,061		\$8,315 ▲		254
Salary Retro		\$2,182		-		-		-
Shift Differential		\$392		\$384		\$2 ▼		(382)
Fringe		\$44,977		\$47,018		\$47,123 ▲		105
Other Salary		\$861		\$789		\$789		-
Subtotal PS	868	\$109,362	936	\$111,100	966	\$106,602 ▼	30	(\$4,498)
OTPS								
Leases		-		-		-		-
Supplies		\$9,941		\$11,612		\$12,293 ▲		\$681
Equipment		\$1,520		\$1,522		\$1,533 ▲		\$11
Utilities		\$63,904		\$65,763		\$57,259 ▼		(\$8,504)
Contracts		\$44,897		\$36,295		\$37,799 ▲		\$1,504
Insurance		\$7,678		\$8,311		\$7,305 ▼		(\$1,006)
Section 8 Payments		\$12,770		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$1,645		\$619		\$622 ▲		\$3
Subtotal OTPS		\$142,356		\$124,122		\$116,812 ▼		(\$7,311)
Total Budget	868	\$251,718	936	\$235,222	966	\$223,414	30	(\$11,808)

Financial Review

The 2023 Operating Expense budget for Queens/Staten Island Property Management is \$223.41 million, of which \$106.60 million is for PS and \$116.81 million is for OTPS.

(Manhattan Property Management)

Overview / Mission Statement

Manhattan Property Management's mission is committed to creating value, fostering relationships and making a difference. At Manhattan Property Management, we will continue our growth through innovation and technology. We are improving our customer service and reliability to our residents by increasing our repair response time and quality of service. Within our management offices, staff will demonstrate professionalism and provide effective communication with our residents. Also, we invest in our employees, as our staff is our greatest asset and without them, our mission is not achievable. We are developing and mentoring staff for better performance and promotional growth through training and interactive meetings.

Financial Overview

Expenditures by Account Type (\$000)

	FY 2021		FY 2022		FY 2023		Variance	
	HC	Actual	HC	Budget	HC	Budget	HC	FY22 vs. FY23
PS								
Salary Full-Time	1,891	\$106,631	2,194	\$121,402	2,194	\$112,125 ▼	-	(\$9,278)
Salary Part-Time	-	-	-	-	-	-	-	-
Seasonal		\$4,062		\$1,461		\$1,303 ▼		(158)
Overtime		\$31,358		\$18,076		\$18,057 ▼		(19)
Salary Retro		\$4,491		-		-		-
Shift Differential		\$936		\$887		\$4 ▼		(882)
Fringe		\$103,905		\$105,714		\$105,956 ▲		242
Other Salary		\$1,879		\$1,611		\$1,583 ▼		(28)
Subtotal PS	1,891	\$253,262	2,194	\$249,151	2,194	\$239,027 ▼	-	(\$10,124)
OTPS								
Leases		-		-		-		-
Supplies		\$24,407		\$31,267		\$28,386 ▼		(\$2,881)
Equipment		\$4,538		\$4,332		\$4,748 ▲		\$416
Utilities		\$178,259		\$165,030		\$152,056 ▼		(\$12,974)
Contracts		\$122,967		\$82,304		\$79,958 ▼		(\$2,346)
Insurance		\$29,592		\$20,872		\$19,346 ▼		(\$1,526)
Section 8 Payments		\$20,229		-		-		-
Debt Service		-		-		-		-
Other OTPS		\$8,165		\$3,826		\$2,445 ▼		(\$1,381)
Subtotal OTPS		\$388,157		\$307,630		\$286,937 ▼		(\$20,692)
Total Budget	1,891	\$641,419	2,194	\$556,781	2,194	\$525,965	-	(\$30,816)

Financial Review

The 2023 Operating Expense budget for Manhattan Property Management is \$525.97 million, of which \$239.03 million is for PS and \$286.94 million is for OTPS.

Capital Budget

Overview

NYCHA prepares an annual budget for capital expenditures and a four-year financial plan for the renovation and modernization of its developments. Capital projects span multiple years. Table 1 highlights the projects budgeted for 2023 and planned for the following four years.

NYCHA's 2023 – 2027 Capital Plan provides approximately \$8.6 billion in planned commitments for infrastructure improvements, major modernization, other systemic upgrades and repair, resiliency, and fortification of developments damaged or impacted by Superstorm Sandy. The Plan is based on the current federal capital funding outlook, funding from local elected officials and the City of New York, as well as remaining funding allocated for disaster recovery due to damage from Superstorm Sandy.

The Plan includes \$7.8 billion in federal and city funds to address physical improvements to the Authority's buildings. The city funding includes \$2.1 billion of the total \$2.8 billion allocated to address lead, mold, heating, elevators and pests. The Federal funding includes \$922 million to address structural and exterior work, including brick and roof projects, \$925 million to address heating and plumbing work and \$118 million for elevator replacements. The State funding includes \$211 million for boilers and \$326 million for elevator replacements. Overall, of the \$8.612 billion dollars included in this Plan, 49.6 percent is from Annual Federal Capital Grants, 41.0 percent is from the City of New York, 6.4 percent comes from the State of New York, and 3.0 percent comes from other sources (Community Development Block Grant, Disaster Recovery, and Other).

Table 1: Capital Budget: FY 2023 – FY 2027
(\$000)

Non-CPD EVP Programs	FY2023	FY2024	FY2025	FY2026	FY2027
ADMINISTRATION	500	-	-	-	-
CHAIR	200	27,661	48,717	60,221	60,219
HEALTHY HOMES	146,016	120,473	204,208	104,513	117,731
IT	61,073	14,404	14,404	14,528	14,528
LAW	1	-	-	-	-
OPERATIONS	143,994	50,883	50,883	50,883	58,643
RESIDENT SERV PARTNER & INIT	3,967	1,750	1,000	1,000	1,000
SUPPLY MANAGEMENT	1,032	-	-	-	-
Subtotal Non-CPD EVP Programs	356,782	215,171	319,212	231,145	252,122
CPD Programs	FY2023	FY2024	FY2025	FY2026	FY2027
A and E	45,377	24,000	24,000	24,000	24,000
Consulting Costs	9,009	-	-	-	-
CM Fees	30,376	-	-	-	-
Energy	84,466	18,680	22,732	7,228	8,000
Boilers	747,787	62,626	53,321	64,906	41,476
Heating	90,024	75,197	61,017	42,930	17,000
Plumbing	78,111	8,950	57,736	-	8,689
IT Hardware and Software	64	-	-	-	-
Bathrooms	117	-	13,600	34,303	10,000
Electrical	44	-	-	-	-
Electrical_Lighting	500	-	-	2	-
Elevators	416,571	-	19,200	10,742	35,240
Floors	11	-	-	-	-
Interior Doors	1,969	-	-	-	-
Lighting	6,621	-	5,167	-	5,389
Environmental	46	-	-	-	-
Exterior Compactors	50,788	-	1,153	-	-
Fire Alarm	3,616	3,737	1,075	1,442	-
Fire Escapes	98	-	-	-	-
Garbage Disposal	4,851	-	-	-	-
Interior Compactors	24,190	-	-	-	-
Miscellaneous	98	-	-	-	-
Section 504	3,410	-	-	-	-
Vehicles	310	-	-	-	-
Ventilation	32	-	-	-	-
Contingency	27,345	5,000	5,000	5,000	5,000
Front Line Costs	159	-	-	-	-
CCTV_Layered Access	76,918	7,643	-	-	-
Entrances_Exits	14,799	1,241	13,579	36,097	6,169
Intercoms_Security	1,278	-	-	-	-
Apartment Renovation	15,789	-	-	-	-
Brickwork	95,229	80,602	81,113	53,137	25,786
Brickwork_Roofs	23,017	27,000	23,343	-	-
Community Center Renov	113,538	18,545	-	380	-
Foundations	4,932	1,000	-	1,000	-
General Construction	357,217	382,460	185,136	100,687	94,994
Grounds	30,431	2,190	-	-	-
Major Renovation	301,080	190,000	11,500	-	125,000
Roofs	272,467	92,486	145,901	101,599	126,886
Subtotal CPD Programs	2,932,685	1,001,357	724,574	483,454	533,629
Other Capital-Eligible Costs					
Management Fees	70,875	70,875	70,875	70,875	70,875
Contingency	13,453	3,869	2,040	1,915	1,915
Debt Service	123,970	59,226	38,464	38,462	38,463
Reimb To Operate	177,188	177,188	177,188	177,188	177,188
RAD Transfer	63	-	-	-	-
Subtotal Other Capital-Eligible Costs	385,550	311,159	288,568	288,440	288,442
Total Capital Plan	3,675,017	1,527,687	1,332,354	1,003,039	1,074,192

Use of Capital Funds

NYCHA plans to spend \$3.68 billion for capital improvements during FY 2023. These funds are spent on construction as well as non-construction projects and programs.

Non-Construction Projects and Development Program

In 2023, NYCHA will spend \$277 million on non-construction projects. Such projects include the installation of energy efficient technology, upgrades to computer systems, lead and asbestos abatement, and apartment work.

2022 Accomplishments: Asset & Capital Management Division

Completed Projects:

In 2022, NYCHA's Asset and Capital Management (A&CM) Division (which incorporates the former Capital Projects Division) succeeded in completing capital work at 99 developments, valued at \$423 million across 97 capital projects, impacting more than 76,000 households. These projects include roof replacements, building exteriors, heating, improvements to playgrounds, security enhancements, waste management, apartment renovations, among other improvements. As of the end of December 2022, there was ongoing construction at 206 projects impacting over 115,000 households, and reflecting a total investment of \$1.8 billion, of which approximately 50 percent is projected to be completed by the end of 2023. The projects in the A&CM portfolio include jobs funded primarily by Federal, State, and City partners. A&CM also leveraged Energy Performance Contract (EPC) funding of approximately \$310 million of which 70 percent of work has been completed for lighting, energy and water efficiency work, heating controls, and in some developments, boiler replacements. Remaining work includes condensing domestic hot water installations at Soundview and completion of heating controls at 9 developments.

In compliance with HUD's mandated deadlines, NYCHA places priority on achieving its Capital Plan obligation and expenditure targets ahead of schedule. NYCHA's goal is to obligate 90 percent of its capital funds within 16 to 18 months, ahead of HUD's 24-month obligation deadline.

To date, the grants under the Capital Fund Programs have been obligated and expended as follows:

HUD Obligation and Expenditure: Capital Fund Grant						
Year	Budget (M)	Obligation (M)	% Obl.	Expenditure (M)	% Exp.	Remarks
2018	\$373	\$373	100%	\$373	100%	90% of the funds were obligated by March 2020, 14 months ahead of schedule and was fully obligated by September 2021 100% of the grant was fully expended by September 2021, 8 months ahead of schedule
2019	\$372	\$363	99%	\$264	71%	Grant to be fully expended by April 2024
2020	\$301	\$242	80%	\$0		
2021	\$295	\$168	57%	\$0		
2022	\$295	\$108	37%	\$0		

City Capital projects also comprise a large share of the portfolio managed by NYCHA's Asset and Capital Management (A&CM) Division. Approximately 89 percent of the funds in the City Plan are attached to the HUD Agreement. The funding is allocated for addressing lead, mold, heating plants, elevators, and waste management. Other City-funded projects include roof replacement, façade repairs, security enhancements, grounds improvement, and energy conservation measures.

Below are NYCHA's selected capital projects accomplishments for 2022 and goals for 2023:

Capital Accomplishments on HUD Agreement Pillars

Heating & Plumbing

- Approximately \$200 million has been provided through the Mayor's Heating initiative to address issues at 20 developments, impacting approximately 45,000 residents. This initiative includes boiler replacement, domestic hot water system, and heating controls. It is expected that this system of repairs as well as new system replacement will result in approximately \$5 million in energy savings.
- The separation of Domestic Hot Water (DHW) from the heating systems will permit the heating system to be turned off in summer months, enabling better preventive maintenance of the boilers as well as reducing wear on the boilers, thereby extending their useful life.

-
- Gas riser replacements and underground fire and water line projects totaling over \$53 million are at various stages of the construction cycle. Developments impacted are Smith, Castle Hill, and Wagner.

Elevators

- In 2022, 20 elevator projects were in the design phase. Seven (7) projects went into procurement phase and 9 went into construction phase during the year.

Lead Abatement through Comprehensive Modernization

- A&CM partners with Healthy Homes on several key priorities for NYCHA and supports the mission of providing lead safe/free living conditions for all NYCHA residents. One way to address this key pillar of the HUD Agreement, involves allocating Capital Funds to implement large-scale improvement projects as part of A&CM's Comprehensive Modernization ("Comp Mod") program.
- A&CM selected two sites (St. Nicholas Houses in Harlem and Todt Hill Houses on Staten Island) for comprehensive modernization. These sites were selected due to high rates of lead-based paint, high numbers of children under the age of 6, and high numbers of leak and mold work tickets. Comprehensive modernization projects will include complete lead abatement – of units, common areas, residential buildings, and building sites, including exterior areas and community centers.
- The Comprehensive Modernization program will invest a total of \$814 million into these properties, which are comprised of 20 buildings housing over 4,000 residents. NYCHA is electing to use the Design-Build project delivery method to focus on selecting the highest quality vendors that provide the most value to NYCHA and its residents. The selected Design-Build teams will also manage resident temporary moves, resident engagement, design, construction, and the abatement of hazardous materials under one large contract for a more cohesive and aligned project.
- As part of the Gowanus Neighborhood Rezoning, in 2022 the City of New York has allocated \$200 million for repairs and renovations at Wyckoff Gardens and Gowanus Houses. A&CM will use these funds for comprehensive in-unit renovations at all apartments at Gowanus Houses (1,134 units) and Wyckoff Gardens (528 units). This work will include all interior apartment component replacements as identified during the scoping process, which may include but is not limited to walls, plumbing (including riser work), fixtures in bathrooms and kitchens, flooring, interior doors, electrical wiring, and lighting fixtures.

Additional Capital Accomplishments

Mayoral Roofing Initiative					
Replacing the roofs will make buildings cooler and consume less energy, while also protecting apartments from water leakage. Upon completion, NYCHA will be out of deferred maintenance and into life-cycle costs on roofing.					
Roofs Status					
Tranche	Total # of Roofs To be Completed	Total # of Developments To be Completed	Total # of Roofs Completed	Total # of Developments Completed	Remarks
I	65	6	65	6	Completed in 2018
II	78	7	54	6	Legal issues at Breukelen delayed the completion of 25 roofs. Legal issues were resolved and 1 roof was completed in 2022 and 24 more roof to be completed
III	94	10	94	10	Construction has been completed at all developments
IV	133	12	94	5	Construction has started in 11 developments. One development is in the design process
V	100	8	12	0	These projects are in varying stages of design and procurement
VI	175	32	0	0	These roofing projects are in planning phase
Total	645	75	319	27	

Waste Management (A&CM)

A&CM supports NYCHA's work on Waste Management and Pest Control by managing and advancing several initiatives with capital funds.

NYCHA has completed the following installations through the Neighborhood Rat Reduction (NRR) funding as shown below. The initiative is projected to be completed by October 2023.

- In 2022, A&CM awarded two Design-Build procurements for the redesign of waste and recycling facilities (waste yards) at 7 sites, and for installation of a pneumatic waste

collection system at Polo Grounds Towers. In each case, construction will commence in 2023.

Work Details	# of Developments	Quantity Completed	Cost
Interior compactors	27	133/157	\$5 million
Exterior compactors	17	43/43	\$450,000
Bulk Crushers	5	5/5	\$3.15 million
Rat Slabs	11	33/50	\$12.5 million

- In 2022, NYCHA initiated the planning and procurement for additional CCAP waste management work. Architecture and Engineering services were procured for the redesign of waste yards at 16 developments. Design services for the \$37.7 million construction budget began in September 2022.
- Job Order Contract (JOC) work orders were issued for the replacement in kind of interior compactors at 23 developments. The \$14.1 million work includes new, improved flooring, LED lighting, ensuring functional hose bibs, and other upgrades that make the interior compactor rooms more functional for staff.
- Cardboard balers: Through 2022, NYCHA had 39 cardboard balers in operation, providing a convenient means of handling cardboard boxes at 38 developments and 1 NYCHA vehicle repair shop. In addition to the balers, NYCHA had two dedicated cardboard compactors at Morris I and Marcy Houses. In 2022 an additional compactor was converted to be cardboard-only at Queensbridge Houses, and DSNY has approved an additional 4 cardboard compactor locations to be built in the new waste yard designs. Dedicated cardboard equipment is key to increasing recycling and keeping waste yards tidy.
- Mattress Recycling Program: In 2022, 44 sites continued to participate in NYCHA's Mattress Recycling Program. This program is extremely beneficial to the cleanliness of the properties in that it keeps mattresses from overwhelming bulk waste management. The program has transitioned to Operations' Waste Management Department.
- Waste Management Behavioral Change Campaign: The Campaign for a Clean NYCHA was created and tested through 2021. In 2022 the team finalized recommended implementation plans based on feedback from key departments within the Authority. The objective of the campaign is to apply public awareness and behavioral change techniques, including updating outdated waste management and recycling signage and replacing it with standard up-to-date signage.

Other NYC Portfolio Items

Security Enhancements

- In 2022, one final layered access point installation was completed at Patterson Houses, as part of the former Mayor's Action Plan for Neighborhood Safety.
- CCTV projects were completed at 6 developments in 2022.

Quality of Life		
Work Details	Developments	Cost
Basketball court renovations and playground upgrades	• Patterson • Albany • Astoria • Atlantic Terminal Site 4B • Bay View • Beach 41st St – Beach Channel Drive • Elliott • Nostrand • Ocean Hill Apartments • Sheepshead Bay • Todt Hill • Vladeck II • Wagner	\$6.72 Million
Grounds Renovation	• Throggs Neck • Chelsea	\$1.75 Million
Community center upgrades	• Borinquen Plaza II • White	\$5 Million

Ventilation Modernization						
In 2022, A&CM continued work to modernize ventilation systems at 4 developments (5 sites) located in East Harlem as part of the East Harlem Rezoning portfolio.						
Development	Apts	Fans	% Completed	Contractors	Funding Source	Stage
Jefferson	1,524	72	72%	Maric Mechanical	City	Construction
Carver	732	56	70%	P&K Contracting	City	Construction
Wagner-I	1,088	68	84%	Consolidated	City	Construction
Wagner-II	1,152	36	23%	Maric Mechanical	City	Construction
Washington	1,515	84	22%	P&K Contracting	City	Construction

Energy Efficiency and Decarbonization

- Construction for four active EPCs is substantially complete. Scope of work included Whitman and Patterson boiler replacements, new Building Management System (BMS) and heating controls including apartment temperature sensors at 58 developments; LED lighting upgrades (apartment & public space) at 70 developments; and Soundview domestic hot water (DHW) decoupling from central boiler plants.
- Executed 4 task orders with 4 ESCO's. Closed on a new EPC for \$51 million at 3 developments. Scope of work includes lighting upgrades, BMS heating controls and electric DHW installations at Adams.
- Coordinated with New York Power Authority (NYPA) and NYSEERDA for manufactures to develop a cold climate window heat pump to provide heating and cooling. Two manufactures were awarded in 2022 to develop these window units. Test units will be installed in 24 apartments in June 2023 and operate throughout the 2023-2024 heating season. NYCHA will then purchase 30,000 window units for full role out.
- Entered into \$4 million in Weatherization Assistance Program Agreements at 7 developments.
- NYCHA partnered with the Fund for Public Housing to secure funding to establish a Clean Energy Academy and train at least 100 NYCHA residents preparing them for the Clean Energy Transition job opportunities. Curriculum is being developed with LaGuardia college for classes beginning in 2023.
- In 2022 NYCHA completed an induction stove pilot at 1471 Watson Avenue. 15 apartments had apartment stoves installed. NYCHA will begin design for complete electrification of Watson Avenue in 2023.

Extreme Weather and Stormwater Management

- NYCHA continued its successful partnership with New York City's Department of Environmental Protection (DEP) to reduce neighborhood flooding and improve local waterways through the installation of Green Infrastructure (GI) at NYCHA developments. This program began with four demonstration sites installed beginning in 2011; maintenance at those sites is ongoing. Replanting has taken place at Edenwald and Bronx River Houses. A second phase of GI construction, consisting of 18 sites, reached substantial completion or close-out across all sites in 2022. A third phase, consisting of an additional 18 sites, reached 100 percent design in 2022 and are currently in construction procurement. Construction kick-off is expected in the fall of 2023. A project intended to mitigate more severe rainstorms, known as "cloudburst" flooding, is planned for South Jamaica Houses. Designs for the cloudburst project at South Jamaica Houses were completed in 2022 and construction procurement is now in

progress. Construction kickoff is expected in August of 2023. Councilwoman Adams has provided \$305,000 in funding for lighting and benches to be included in the project.

- The NYC Extreme Weather Task Force incorporated information from NYCHA's climate adaptation plan into its strategies and funded \$84 million of additional stormwater mitigation work at 7 NYCHA campuses. A feasibility study identifying the most effective landscape-based stormwater mitigation pathways at 5 sites was completed in Q2 2022. Design for one site, Jefferson, was procured via mini solicitation and completed in February 2023, with construction to be procured early in 2023; one site, Moore, will be designed and constructed by DEP; and a multi-site solicitation for full design for the remaining five was released in January of 2023, with design expected to kick off in Q3 of 2023.
- NYCHA has aggressively pursued federal funding through FEMA's Building Resilient Infrastructure and Communities (BRIC) program to scope and implement hazard mitigation projects.
- A previously funded study for a cloudburst mitigation project at Clinton Houses was completed in December 2021. The report was used to apply for construction funding through the Building Resilient Infrastructure and Communities (BRIC) program. That application was selected, and the project was granted an \$8.5 million award. DEP will be overseeing the design of this project and NYCHA will manage construction. Designing services are currently ongoing and construction completion is expected in 2025. Councilwoman Ayala has provided \$263,000 for additional resident amenities.
- A stormwater hazard mitigation project was also proposed for Breukelen Houses, and was selected for award by FEMA, with \$18 million in FEMA funding and \$14 million of local match derived from Breukelen's allocation of the Extreme Weather Task Force funds.
- Two scoping applications NYCHA applied for were selected for funding: one project will identify protections that will cost-effectively mitigate coastal flooding hazards at four vulnerable properties, and one will scope a network of resilience hubs that can help NYCHA residents withstand and recover from a range of climate-induced events. Both studies will increase NYCHA's ability to secure full implementation funding for the construction of future mitigation projects.

Storage, Solar and Electric Mobility

- Construction has completed on NYCHA's first two solar leases, one for 1.8 MW at Queensbridge North and South and one for 1.2 MW of solar power across 40 roofs across Kingsborough, Glenwood, and Carver. In addition to the 3 MW of installed solar power, an additional 8 MW are in development. Over two dozen NYCHA residents have

been trained and hired to install the solar projects that have completed construction. NYCHA plans to issue an additional solar lease solicitation later this year.

- Sustainability Department, in partnership with Con Edison, have identified four pilot sites in Brooklyn, Manhattan, and Queens for NYCHA’s first electric micro-mobility charging and storage stations. These stations will provide residents with safe outdoor charging and storage options for their devices. The RFP is in development and expected release is Summer 2023.

Local Law 11

Pursuant to the NYC Department of Buildings regulations, NYCHA repairs unsafe conditions found at the exterior walls of NYCHA-owned buildings. Buildings greater than six (6) stories are required to be inspected once every five years. Upon filing an “UNSAFE” report, the owner, or person in charge, shall immediately commence such repairs or reinforcements as required in the provisions of the administrative code (RCNY §103-04).

A total of 16 buildings were completed at a cost of \$22 million in 2022:

- Completed Cycle 9 inspections at 289 LL11 buildings.
- Completed Cycle 9 filings of 289 buildings with DOB.
- Increased the number of safe buildings in Cycle 8 from 607 to 653.
- Received authorization for approximately \$48.5 million.
- Expended approximately \$18.5 million for repair work and approximately \$22.6 million on sidewalk sheds. In 2022, 29,093 linear feet of sheds were installed.
- Removed approximately 31,345 linear feet of sidewalk sheds in 2022.

2022 Accomplishments: Information Technology Solutions

NYCHA’s Information Technology (IT) Department continues to make significant service improvements for both internal and external customers through the implementation of advanced technologies and upgrades that support NYCHA’s transformation business strategy. NYCHA ITs mission is to enable NYCHA to provide quality housing by delivering meaningful, innovative, high-performing, cost-effective technology solutions. In 2022, NYCHA IT conducted an organizational redesign to streamline its IT service delivery and operations.

Enterprise Systems Management (ESM)

NYCHA IT completed over 460 Enhancements across all NYCHA systems and delivered over 70 projects, upgrades and replacements. Highlights include:

- Projects, upgrades and replacements:
- Resident & Stakeholder Projects

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- Completed an online Capital Projects Tracker, a public facing site that publishes important information to residents and other stakeholders about NYCHA capital investments
 - Created a searchable Work Order Database, which allows stakeholders who are assisting residents to easily obtain information on work order statusMade enhancements to Siebel to ensure that NYCHA complies with legal and regulatory requirements such as the Fields and Roberge-Arcelay Settlements
 - Key Upgrades and Replacements
 - Upgraded the Kronos Timekeeping System to version 8.1
 - Commenced Microsoft Windows 20H2 Desktop Image Roll Out
 - Replaced Bluecoat Web Filtering of on-premises desktops with Zscaler
 - Central Office Systems
 - Completed the LegalStratus implementation to support NYCHA’s Law Department with a modern, Salesforce-based case management system
 - Implemented eComply for use with compliance around prevailing wages for Capital Projects
 - Completed the Application Portfolio Optimization project, which will provide guidance for NYCHA’s technology planning for the next five-to-ten years

Key enhancements were made to the Maximo Asset Management system in support of critical business needs, including:

- NYCHA’s Lead-based Paint Initiatives
- Updated Maximo to support an XRF-testing threshold change from 1.0 to 0.5 mg/cm2
- This created a single source for child-under-six data that can be used, not only for lead-based paint management, but for other work order types in Maximo
- This allowed NYCHA’s Asset and Capital Management group to track Lead Abatement related work in Maximo for the first time
- Work Order Reform
- NYCHA completed enhancements to the MyNYCHA App to allow residents to upload photos to their work orders to help with identifying and resolving issues

Completed additional enhancements allow Maintenance Workers and Skilled Trades more visibility while addressing an assigned Work Order and they can now close associated open Work Orders

Other Work Order Areas

Created a facility in Maximo to allow certain users to close old Work Orders for administrative reasons (after review).

Enhanced Maximo capabilities to handle new Elevator mechanic certification requirements to meet compliance with a new local law.

Infrastructure Management and Network

In 2022, NYCHA IT began efforts to substantially upgrade NYCHA's technology debt to improve stability, security and reliability. Highlights include:

- Consolidated VMware computer environment, allowing IT to deprecate End of Life systems, consolidate support under a single team, and improve overall system performance.
- Completed initial data center resiliency efforts to protect key NYCHA applications and provide continuity in the event of an unplanned interruption of services. Those applications most critical to supporting NYCHA residents will seamlessly move to the secondary data center with all data protected in a cloud environment.
- Worked with an industry leader to perform a detailed assessment of the current NYCHA networking architecture and processes. This review resulted in detailed recommendations to improve overall network stability, reliability, and security.
- Implementation of the recommendations began in 2022 and continues into 2023.
- Upgraded critical environmental components in the 90 Church data center (power and cooling) and identified and remediated issues related to emergency shut down capabilities.
- Migrated over 500 virtual systems used to support critical NYCHA applications and services from end-of-life technology to a consolidated, state-of-the-art, highly available and redundant platform. This included retiring over 250 servers that were no longer needed, reducing complexity and cost of supporting the environments.
- Completed Oracle Application upgrades in response to end of support for Microsoft Internet Explorer.
- Deprecation of Internet Explorer across the organization.
- Completed Upgrade of NYCHA "Tier2" Radio System including rooftop antenna/repeater upgrades and supporting systems.
- Assisted NYCHA Cyber in enhancing NYCHA security posture by transitioning Internet access from legacy based Firewalls to new state of the art Palo Alto Firewalls
- Assisted NYCHA Cyber in transitioning Internet Content Filtering from legacy based BlueCoat to Cloud based zScaler services.

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- Migrated all user Internet traffic from Legacy 1gb circuit to 10gb services, providing faster and more reliable internet service
 - Completed installation and turn up of NYCHA Neighborhood Planner offices for Manhattan and Brooklyn
 - Transitioned Voice services from legacy Dell services to new Virtual environment within the Hitachi infrastructure.

IT Service Management (ITSM)

- Service delivery improvements in 2022 focused on updates to the IT operating model, improving internal processes, and improving business alignment for technology investments. Highlights include:
- Issued a revised Change Management policy, standardizing processes for documenting and implementing changes to IT hardware and software
- Implemented scorecards for IT Service Desk performance measurement.
- IT Service Desk answered 42,764 phone calls and IT staff resolved 86,604 tickets in support of end users with technology issues.
- Transitioned after-hours standby support to IT service desk to provide more reliable 24x7 support to emergency response and maintenance staff working nights and weekends.
- IT staff conducted multiple development site visits to survey end users and identify common technology issues experienced by property management staff in preparation to setup neighborhood technician model.
- Established NYCHA Tech Community – a group of individuals representing all NYCHA business units to collaborate on technology use and innovation.
- Introduced regular Helpful Tips from the IT Service Desk series to address commonly reported user issues.
- Began refresh of end-of-life printers for property management offices in December
- Added T-Mobile as alternate mobile carrier to provide expanded coverage for maintenance staff in areas with weak Verizon signal.
- Implemented Service Desk customer satisfaction QA with callbacks to users with unsatisfied survey results.

Cyber Security

Due to the increasing Cyber threats, NYCHA has taken measures to further protect its data and systems. IT continues to build a mature cybersecurity program to protect NYCHA data and employees from cyber threats and has onboarded a Deputy Chief Information Security Officer. Additional measures include:

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- Reduced vulnerabilities by 50 percent while doubling vulnerability assessment coverage
 - Upgraded web content filtering solution to a cloud-based product capable of protecting off premise NYCHA assets.
 - Expanded endpoint detection and response capability to over 95 percent of NYCHA
 - Expanded security event visibility with Citywide Security Operations Command
 - Conducted penetration testing in coordination with Cyber Command.
 - Enrolled in Department of Homeland Security CISA Cyber Hygiene program for regular assessment of public facing assets.
 - Tested Incident Response plan with tabletop exercises.

Performance and Resource Management (ITPR)

In 2022, NYCHA IT completed several initiatives that benefit the operational and administrative efficiencies of the department, including:

- Established new enterprise purchasing contracts that will expedite and streamline the procurement of goods and services. IT partnered with Procurement and Law to enter into contracts that leverage existing government contracts with pre-established rate savings and advantageous terms. In addition, these contracts extended NYCHA's MWBE commitments through the vendor partners.
- Published NYCHA IT's 2022-2024 Strategic Direction, outlining the department's strategic initiatives in support of NYCHA's Transformation Plan and NYCHA stakeholders.

2023 Capital Plan Highlights: Asset & Capital Management Division

In 2023, NYCHA will continue delivering capital improvements with funding from Federal, State, and City sources. The Asset and Capital Management (A&CM) Division will receive \$1.436 billion in new Federal Funding over the period from 2023 to 2027 for investment in NYCHA's building portfolio. The projections over the upcoming years are summarized below:

PROJECT DESCRIPTION	CF2023 - CF2027					TOTAL CF2023 - CF2027
	2023	2024	2025	2026	2027	
1. BRICK/ROOF/LOCAL LAW 11	\$40,296,560	\$77,602,006	\$87,816,533	\$68,060,000	\$24,796,051	\$298,571,149
2. ELEVATORS	\$0	\$0	\$19,200,000	\$10,742,072	\$35,239,500	\$65,181,572
3. M.E.P. BOILERS	\$113,449,370	\$73,907,274	\$86,602,474	\$107,836,170	\$58,476,090	\$440,271,379
4. M.E.P. STATE PHASE II HEATING PIPELINE	\$31,917,255	\$12,023,549	\$0	\$0	\$0	\$43,940,804
5. M.E.P. PLUMBING & UNDERGROUND LINES	\$3,300,000	\$2,450,000	\$16,200,000	\$0	\$0	\$21,950,000
6. M.E.P. RISER / BATHROOMS	\$0	\$0	\$13,600,000	\$34,303,307	\$10,000,000	\$57,903,307
7. SAFETY & SECURITY	\$706,217	\$12,620,856	\$14,654,081	\$37,539,092	\$6,169,000	\$71,689,246
8. GENERAL RENOVATIONS	\$50,049	\$1,310,117	\$0	\$1,000,000	\$0	\$2,360,166
9. ENERGY	\$8,207,103	\$6,089,883	\$3,500,000	\$1,200,000	\$1,000,000	\$19,996,986
10. COMPREHINSIVE MODERNIZATION	\$10,000,000	\$10,000,000	\$11,500,000	\$0	\$125,000,000	\$156,500,000
11. LL11 \$111M SWAP	\$40,000,000	\$51,892,447	\$19,107,553	\$0	\$0	\$111,000,000
12. NON-PHYSICAL IMPROVEMENTS (NPI)	\$30,600,000	\$29,000,000	\$29,000,000	\$29,000,000	\$29,000,000	\$146,600,000
ANNUAL ALLOCATION	\$278,526,555	\$276,896,131	\$301,180,641	\$289,680,641	\$289,680,641	\$1,435,964,608

Heating & Plumbing

- Approximately \$200 million is being provided through the Mayor's Heating initiative to address heating issues at 20 developments, impacting approximately 45,000 residents.
- Approximately \$148 million over the next five years is allocated for Heating and Heat related projects at five developments. The scope of work expands beyond heating system replacement to include domestic hot water decoupling and temperature controls.
- Gas riser replacements, underground steam line, fire and water line projects in excess of \$98 million are at various stages of the construction cycle. Developments impacted are Bronx River, Justice Sotomayor, and Farragut.
- Heating plant replacements are planned for 9 developments. Additionally, there are 2 developments that are being federally funded as a supplement to State funding. These projects will fully replace heating plants and ancillary equipment to optimize the total lifecycle investment, and to reduce fuel consumption.
- Underground steam distribution replacements are planned for 3 developments. Federal funding will be used for these 3 developments to supplement City funding to cover non-capitally eligible work and other professional services fees. The underground steam lines at these 3 locations will complement the recently completed heating plant replacements to help ensure reliable and efficient heat delivery.
- In addition, this allocation will be used for Heat Pump installations at 7 developments (including Woodside and Soundview), roof tanks at 3 developments (including Butler), and underground fire/water lines at 2 developments, including Whitman.

Elevators

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- In 2023, Phase I planning for critical capital work will advance to replace 335 elevators at 20 NYCHA developments, as part of a \$300 million funding agreement with the Dormitory Authority of the State of New York (DASNY) that was signed in April 2022. The financing was made possible through close collaboration between NYCHA, the New York State Legislature, and Governor Hochul - who all worked together to develop a framework for modernizing NYCHA's elevator infrastructure, as outlined in the 2019 U.S. Department of Housing and Urban Development agreement.

Lead and Comprehensive Modernization

- Procurement activities will accelerate for the Comp Mod projects at Saint Nicholas Houses and Todt Hill Houses due to the two Requests for Proposals released in late 2022. Proposals are estimated to be received in May 2023 for potential award and signing of a Design-Build Agreement by the end of the year.

Brick & Roof Projects

- For the FY 2023-2027 Capital Plan, \$299 million, or approximately 21 percent of the allocation of the Federal Plan, is targeted at building exteriors, including brick and roof projects.
- This work will ensure that building exteriors are watertight by replacing aging, deficient roofs and repairing brick façades.
- A significant portion of this funding will be allocated for Local Law 11 brickwork replacement projects at 6 developments.
- An additional \$149 million is allocated for emergency sheds and inspections.
- The remaining portion of this funding will support major exterior roof work at 3 developments. These sites have been prioritized based upon the Physical Needs Assessment (PNA) level of deficiencies and roof ratings, as well as an analysis of the volume of work order tickets.

Waste Management (A&CM)

NYCHA has the following capital work projected through 2028 and funded through the City Capital Action Plan:

Measure	Total Funding	Funded Units	Funded Developments
Interior compactor replacements	\$116.5 million	1600	130
Waste yard redesigns and installations	\$443.2 million	244*	192

*Includes the number of exterior compactors and bulk crushers that have been funded for up to 192 waste yards.

- The Design Build contract began on 10/29/2022 for 7 waste yards. The team is working through the designs and construction will start in Spring 2023.
- The Design Build contract for a pneumatic waste collection system at Polo Grounds Towers began on 6/30/2022. The team will mobilize for construction in Winter 2023 and start groundbreaking Spring 2023.
- Interior Compactor Batch 1: This project will provide the installation of 187 units across 23 developments. Work is scheduled to begin in January 2023.
- Interior Compactor Batch 2: This project will provide the installation of 191 units across 15 developments. Work is scheduled to begin by Summer 2023.
- Waste Yards Batch 1: This project is currently in the design phase. Designs for 16 developments will be completed by Summer 2023 with a target of getting a construction bid out by end of calendar year.
- Mattress Recycling Program: NYCHA is applying to EPA grants to secure multiyear funding for the Mattress Recycling Program due to NYCHA budget cuts.
- Waste Management Behavioral Change Campaign: NYCHA is applying to an EPA grant to hire additional Resident Participation and Civic Engagement staff to roll out the campaign. NYCHA's Sustainability Team will serve as technical advisors on the rollout and tweak messaging as programs change.
- On-site processing of organics: NYCHA will continue to work with GCF and Compost Power through the NYS DEC grant to provide food scrap diversion and onsite processing at Polo Grounds Towers and Patterson Houses. NYCHA will also explore additional onsite processing technologies like micro-anaerobic digestion through existing AE contracts.

As part of the Mayor's Neighborhood Rat Reduction (NRR) Initiative, NYCHA received over \$30 million in funds to replace or install exterior and interior compactors, excavate and clean basement crawl spaces and install bulk crushers. These measures will assist in reducing resident

exposure to rodents, which studies have shown can trigger asthma attacks and spread communicable diseases. The remaining installations will be completed by Quarter 3, 2023.

Security

- From the Federal Plan, \$72 million, or about 5 percent, will be allocated for fire alarm and security systems. Of this amount, \$65 million is slated for inclusive security upgrade to install new main entrances, intercom and CCTV at 6 sites, including Kingsborough, O'Dwyer, and Roosevelt I and II.

Energy Efficiency and Decarbonization

- NYCHA closed on new \$51 million EPC for 3 developments in January 2023. NYCHA plans to submit 3 additional packages to HUD for approval in 2023.
- NYCHA plans to enter into \$250,000 Weatherization Assistance Program Agreements for the April 2023 to March 2024 program year. In 2016 NYCHA set a goal of securing \$30 million in Weatherization Assistance Program (WAP) by 2025. To date, NYCHA WAP contracts total \$20 million. WAP is a program of the US Department of Energy, administered by NYS Homes and Community Renewal. WAP provides grants of up to 80 percent of the cost of repairs and capital improvements that improve the energy efficiency of housing serving low-income residents.
- A&CM is working with an architecture and engineering firm to design a net-zero solution at Ravenswood building 12. The construction RFP will be released in March 2023 and is a key part of NYCHA's participation in RetrofitNY, a deep energy retrofit competition of the New York State Energy Research and Development Authority (NYSERDA). The net-zero solution also reflects NYCHA's commitment to testing new technology to inform future capital investments toward meeting the City's goal of reducing Greenhouse Gases by 80 percent by 2050.
- NYCHA will be installing and piloting an energy efficient packaged window heat pump units in 24 apartments starting June 2023. The units will operate and be monitored for 2023-2024 heating season as a part of the new and innovative Clean Heat For All challenge. The goal is to test the cold climate heat pump technology with the efficiency of a split system that can be easily installed through an existing window opening.

2023 Plan Highlights: Information Technology

IT has a host of initiatives to be implemented to in 2023, planned work includes:

Enterprise Systems Management (ESM)

In 2023, NYCHA IT will work with other departments in the Authority including Operations, Leased Housing, and Administration, to kick-off the following major, long-term initiatives:

- Resident Case Management System (RCMS) – replacement of NYCHA’s Siebel CRM, AS400 and related systems with a more modern, user-friendly solution.
- Human Capital Management (HCM) – implementing NYCHA’s first Human Resource management system with a strong, industry leader (Workday).
- Maximo Re-platform – cloud- based implementation of New Maximo Application Suite to support asset and work order management with a more maintainable system than is currently implemented.
- Movaris Replacement – sunset and replacement of current legacy form-based request and workflow application with ServiceNow application.

In addition to these major initiatives, NYCHA will continue to update its existing systems as needed to ensure compliance with applicable laws, regulations, and legal settlements, for example:

- Changes to the current CRM system to comply with the final rule implementing the Housing Opportunity through Modernization Act of 2016 (HOTMA)
- Changes to the current Maximo Asset Management system to comply with any changes resulting from the National Standards for The Physical Inspection of Real Estate (NSPIRE).

Other initiatives will strengthen the foundation of NYCHA’s Solution Life Cycle Management processes, including:

- Establish solution lifecycle management frameworks, processes, & standards, including relevant templates, and support documents,
- Establish an enterprise technology solutions library,
- Establish Solution Life Cycle Evaluation Program that will provide metrics and reporting to IT Executives and Stakeholders,
- Implement testing tools, including automated testing,
- Establish an enterprise architecture framework.

Infrastructure Management and Network

In 2023, multiple enhancements are planned to IT related infrastructure in support of increased reliability of NYCHA-wide systems, including:

- Completion of Java vulnerability mitigation (Shared with Security),

-
- Microsoft Exchange 2019 Upgrade,
 - Basic Authentication Depreciation,
 - Tape library deprecation,
 - Implement OneDrive for Business,
 - Implement CMDB and increase visibility of business services.

NYCHA IT will continue to deliver a transparent, proactive and highly automated infrastructure environment through the following work:

- Complete the transition of NYCHA's Customer Contact Center (CCC) systems to Genesys Cloud based services,
- Complete implementation of Cisco network recommendations,
- Complete the transition of NYCHA's non-agent-based population from Cisco Telephony and Voice mail to MS Teams and LTE/Mobile services,
- Multiple enhancements planned to IT related infrastructure in support of increased reliability of NYCHA-wide systems,
- Complete extension of 4g service into Pest Control Storage Rooms,
- Replace General Storeroom Meraki with 4g / LTE extenders.

IT Service Management (ITSM)

In 2023, IT will continue to expand its delivery of support to field and development staff through the following initiatives:

- Complete refresh of end-of-life printers across all borough management offices
- Reduce central office printers by consolidating and eliminating devices with low usage – targeting 50 percent reduction in central office printer maintenance costs
- Update IT self-service portal to include request options for business and IT services formerly requested via Movaris system
- Begin population of Configuration Management Database (CMDB) to inventory IT assets for critical business services

Continued focus will be on improving service delivery and support of areas critical to NYCHA's mission, including:

- Assigning dedicated field support technicians to each borough in alignment with neighborhood model
- Upgrading NYCHA's Resident Watch Lines

Cyber Security

In 2023, IT will continue to deliver measurable and effective security controls for NYCHA through the following initiatives:

- Improve network visibility through internal Intrusion Detection System capabilities
- Reduce vulnerabilities by another 50 percent
- Expand penetration testing with third-party entities
- Develop and track KPIs for technical security controls

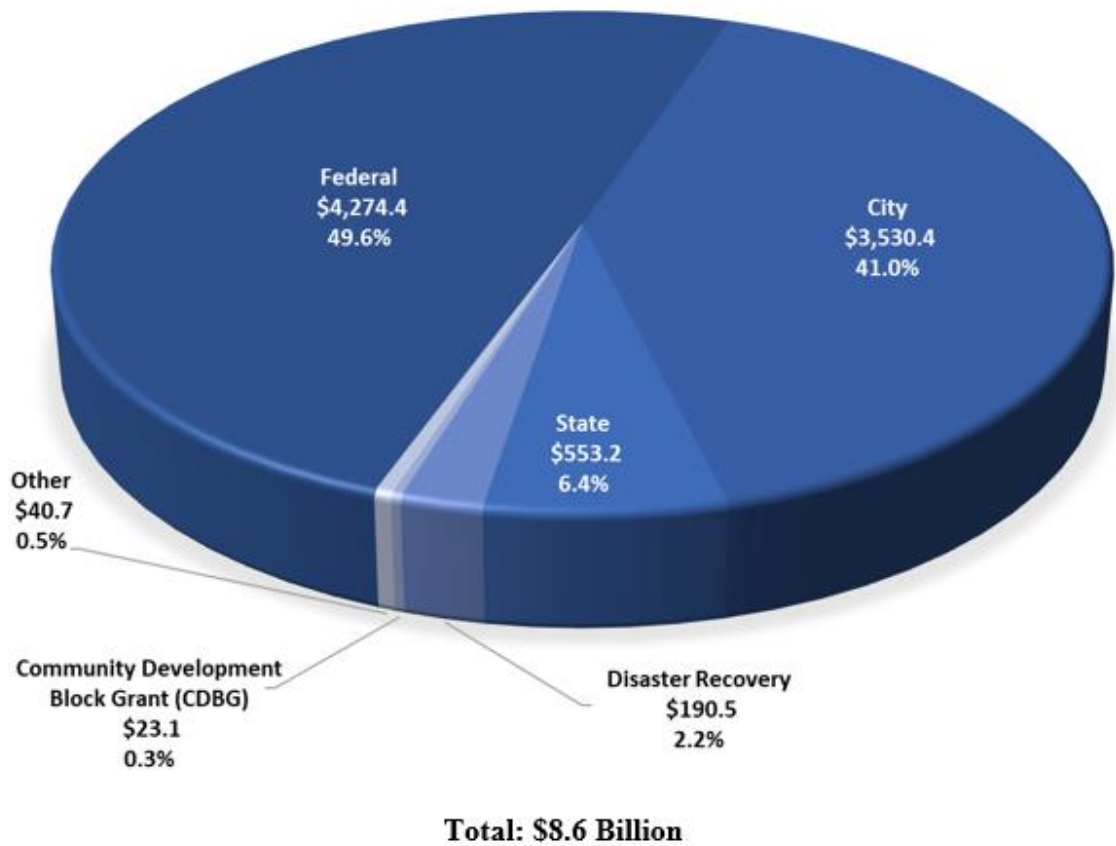
Performance and Resource Management (ITPR)

In 2023, IT will work on establishing a performance-driven culture and proactively manage limited resources through the following initiatives:

- Establish an IT Vendor Management program to deepen our relationship with key vendor partners and enhance vendor performance management
- Launch a new IT Performance Management Reporting structure, developing new KPIs to measure performance and optimize operations
- Kick off an Employee Recognition program to celebrate staff achievements, highlight staff milestones reached, and promote employee engagement

Capital Funding Summary

FY 2023 – 2027 Capital Funding by Funding Source
(\$ In Millions)



Other includes Safety & Security Grants, Insurance for Capital and Dormitory Authority of the State of New York (DASNY) grants.

Table 2: Comparison of FY 2022 and FY 2023 Budgets
(\$000)

	FY 2022	FY 2022	FY 2023	Variance
	Actuals	Adopted Budget	Budget	FY 2022 vs. FY 2023
		Prev. Plan	Current	
<u>Non-CPD EVP Programs</u>				
ADMINISTRATION	-	\$ 1,724	\$ 500	\$ 1,224
CHAIR	-	-	200	(200)
HEALTHY HOMES	\$ 53,962	\$ 140,926	\$ 146,016	(5,090)
IT	\$ 13,648	\$ 15,824	\$ 61,073	(45,249)
LAW	\$ 1	-	1	(1)
OPERATIONS	\$ 28,681	\$ 138,026	\$ 143,994	(5,968)
RESIDENT SERV PARTNER & INIT	\$ 552	\$ 204	\$ 3,967	(3,763)
SAFETY & SECURITY	\$ 11	\$ 225	-	225
SUPPLY MANAGEMENT	-	-	\$ 1,032	(1,032)
Subtotal Non-CPD EVP Programs	\$ 96,854	\$ 296,929	\$ 356,782	\$ (59,853)
<u>CPD Programs</u>				
A and E	\$ 22,347	\$ 21,086	\$ 45,377	\$ (24,291)
Consulting Costs	\$ 2,502	\$ 9,379	\$ 9,009	370
CM Fees	\$ 84,419	\$ 49,477	\$ 30,376	19,101
Energy	\$ 7,568	\$ 10,553	\$ 84,466	(73,914)
Boilers	\$ 111,432	\$ 570,945	\$ 747,787	(176,843)
Heating	\$ 15,705	\$ 23,402	\$ 90,024	(66,622)
Plumbing	\$ 19,435	\$ 70,269	\$ 78,111	(7,842)
IT Hardware and Software	-	\$ 64	\$ 64	-
Bathrooms	\$ 21	\$ 117	\$ 117	-
Electrical	\$ 744	\$ 2,720	\$ 44	2,676
Electrical_Lighting	-	\$ 1,000	\$ 500	500
Elevators	\$ 7,876	\$ 151,614	\$ 416,571	(264,957)
Floors	\$ 39	\$ 11	\$ 11	-
Interior Doors	-	\$ 300	\$ 1,969	(1,669)
Lighting	\$ 20,253	\$ 14,538	\$ 6,621	7,917
Environmental	-	\$ 42	\$ 46	(4)
Exterior Compactors	\$ 2,353	\$ 3,137	\$ 50,788	(47,650)
Fire Alarm	\$ 1,230	\$ 3,878	\$ 3,616	261
Fire Escapes	\$ 18	\$ 406	\$ 98	308
Furniture/Equip	\$ 2,138	\$ 7	-	7
Garbage Disposal	\$ 1,413	\$ 4,980	\$ 4,851	129
Interior Compactors	\$ 1,826	\$ 1,931	\$ 24,190	(22,259)
Miscellaneous	\$ 16,383	\$ 346	\$ 98	248
Section 504	\$ 1,188	\$ 779	\$ 3,410	(2,631)
Vehicles	-	\$ 470	\$ 310	160
Ventilation	\$ 3,052	-	\$ 32	(32)
Contingency	-	\$ 9,158	\$ 27,345	(18,187)
Front Line Costs	\$ 50,131	\$ 154	\$ 159	(5)
CCTV_Layered Access	\$ 10,264	\$ 38,662	\$ 76,918	(38,256)
Entrances_Exits	\$ 2,513	\$ 14,898	\$ 14,799	99
Intercoms_Security	\$ 652	\$ 468	\$ 1,278	(810)
Apartment Renovation	\$ 866	\$ 8,402	\$ 15,789	(7,387)
Brickwork	\$ 57,676	\$ 80,970	\$ 95,229	(14,259)
Brickwork_Roofs	\$ 22,677	\$ 9,625	\$ 23,017	(13,393)
Community Center Renov	\$ 6,016	\$ 45,633	\$ 113,538	(67,905)
Foundations	\$ 3,516	\$ 4,883	\$ 4,932	(49)
General Construction	\$ 255,909	\$ 180,701	\$ 357,217	(176,516)
Grounds	\$ 11,465	\$ 27,732	\$ 30,431	(2,699)
Major Renovation	\$ 14,683	\$ 32,983	\$ 301,080	(268,096)
Roofs	\$ 127,575	\$ 151,734	\$ 272,467	(120,733)
Subtotal CPD Programs	\$ 885,885	\$ 1,547,453	\$ 2,932,685	\$ (1,385,232)
<u>Other Capital-Eligible Costs</u>				
Management Fees	\$ 70,875	-	\$ 70,875	\$ (70,875)
Contingency	-	\$ 1,818	\$ 13,453	(11,635)
Debt Service	\$ 42,742	\$ 59,773	\$ 123,970	(64,197)
Reimb To Operate	\$ 177,188	-	\$ 177,188	(177,188)
Rad Transfer	-	\$ 327	\$ 63	264
Subtotal Other Capital-Eligible Costs	\$ 290,806	\$ 61,918	\$ 385,550	\$ (323,631)
Total Capital Plan	\$ 1,273,546	\$ 1,906,300	\$ 3,675,017	\$ (1,768,717)

Rollover Policy

NYCHA's policy regarding unspent capital funds is to roll them over to the next fiscal year. This allows departments to continue their projects using unspent funds from the previous year as part of the current year's budget.

Capital Revenue Budget

The largest capital revenue source for NYCHA is HUD. The Federal Quality Housing and Work Responsibility Act of 1998 created the Capital Fund Program (CFP), which has been the primary vehicle through which HUD has allocated modernization and other capital funds to PHAs. NYCHA's 2022 Capital Budget of \$8.6 billion dollars included in this Plan, 50 percent is from Annual Federal Capital Grants, 41 percent is from City of New York, 6 percent is from State, 0.27 percent is from Community Development Block Grant (CDBG), 2 percent related to disaster recovery, and 1 percent comes from other sources.

As structural improvements to the building envelope are made, we expect to see a reduction in our operating expenses.

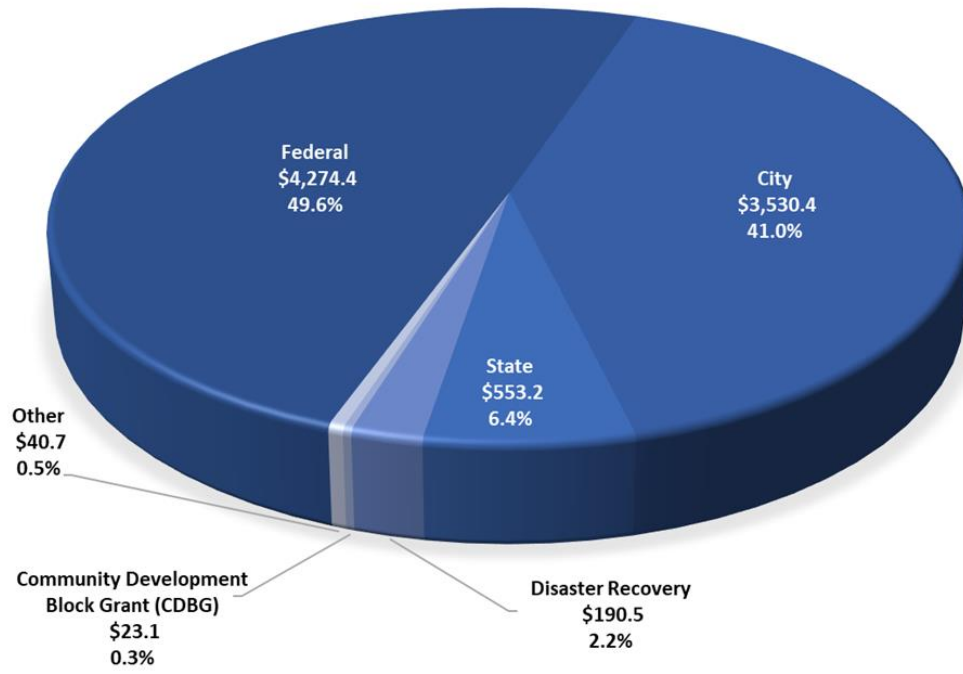
Capital Fund Program (CFP)

Under NYCHA's HUD-funded Capital Fund Program, or CFP, a new grant is awarded each year. Each award typically has a term of four years. Due to overlapping terms, NYCHA has four to five awards open at any time. HUD requires that these awards be 90 percent to 100 percent committed within two years of the start date and 100 percent expended within four years. Table 4 lists the open CFP grants which will support the 2023 Capital Budget, included are the obligation and expenditure deadlines.

**Table 3: Summary of Open CFP Grants
(\$000)**

Grant/Award Name	Grant Award	Start Date	90% Obligation Deadline	Expenditure Deadline
CAPITAL FUND 2018	528,246	5/29/2018	5/28/2021	5/28/2023
CAPITAL FUND 2019	551,749	4/15/2019	4/15/2022	4/15/2024
CAPITAL FUND 2020	585,012	3/26/2020	3/25/2023	3/25/2025
CAPITAL FUND 2021	601,271	2/23/2021	2/23/2023	2/23/2025
CAPITAL FUND 2022	708,752	5/12/2022	5/12/2024	5/12/2026

**Chart 1: 2023 Capital Budget Sources
(\$000)**



Total 8.6 billion

Capital Projects by Developments

As capital projects may span multiple years, the budgets in this section detail modernization work and corresponding budgets by development for FY 2023 - FY 2027. Capital budget information by development is arranged by borough.

**Table 1: 2023 Summary of Capital Budget by Borough
(\$000)**

Borough	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Totals
Bronx	\$ 412,494	\$ 48,624	\$ 81,462	\$ 68,752	\$ 13,000	\$ 624,332
Brooklyn	855,845	205,234	41,404	53,687	27,965	1,184,135
Central Office	1,363,232	1,072,556	976,293	738,638	813,511	4,964,231
Manhattan	714,428	74,315	99,772	103,815	149,298	1,141,627
Queens	183,467	120,166	128,274	31,136	36,476	499,520
Staten Island	145,552	6,792	5,149	7,011	33,942	198,445
Total NYCHA	\$ 3,675,017	\$ 1,527,687	\$ 1,332,354	\$ 1,003,039	\$ 1,074,192	\$ 8,612,289

Table 2: FY 2023 Capital Project by Developments
(\$000)

		FY23	FY24	FY25	FY26	FY27	Total
Bronx							
1010 EAST 178TH ST	12485-PUBLIC SPACE PAINT_AT_1010 E178TH	1	0	0	0	0	1
	12780-LOCAL LAW 11 INSP2_AT_1010 E178TH	121	0	0	0	0	121
	13021-VENTILATION_AT_1010 E178TH	3	0	0	0	0	3
	1010 EAST 178TH ST Total:	124	0	0	0	0	124
1162-1176 WASHINGTON AV	12437-VENTILATION_AT_1162-1176 W	6	0	0	0	0	6
	12815-PUBLIC SPACE PAINT_AT_1162-1176 W	24	0	0	0	0	24
	1162-1176 WASHINGTON AVE Total:	30	0	0	0	0	30
1471 WATSON AVE	12300-VENTILATION_AT_1471 WATSON AVE	4	0	0	0	0	4
	1471 WATSON AVE Total:	4	0	0	0	0	4
ADAMS	12009-VENTILATION_AT_ADAMS	129	0	0	0	0	129
	8729-ELEVATORS_AT_ADAMS	11,724	0	0	0	0	11,724
	10481-AGF EXT COMPACTORS_AT_ADAMS	335	0	0	0	0	335
	10505-AGF INT COMPACTORS_AT_ADAMS	719	0	0	0	0	719
	11487-LOCAL LAW 11 INSP_AT_ADAMS	93	0	0	0	0	93
	12550-AGF INT COMPACTOR_AT_ADAMS	26	0	0	0	0	26
	12692-AGF WASTE YARD_AT_ADAMS	50	0	0	0	0	50
	ADAMS Total:	13,077	0	0	0	0	13,077
BAILEY AVE - WEST 193rd ST	12092-VENTILATION_AT_BAILEY-W193	7	0	0	0	0	7
	9896-CCTV_AT_BAILEY-W193	71	0	0	0	0	71
	10641-LOCAL LAW 11_AT_BAILEY-W193	35	0	0	0	0	35
	11342-ROOFS2_AT_BAILEY-W193	2,945	0	0	0	0	2,945
	12395-CC-UPGRADE_AT_BAILEY SC	499	0	0	0	0	499
	12906-STAFF AUGMENTATION_AT_BAILEY-W193	39	0	0	0	0	39
	BAILEY AVE - WEST 193rd ST Total:	3,595	0	0	0	0	3,595
BOSTON ROAD PLAZA	12073-VENTILATION_AT_BOSTON RD	9	0	0	0	0	9
	9162-ELEVATORS_AT_BOSTON RD	22	0	0	0	0	22
	9658-CC-UPGRADE3_AT_BOSTON RD CC	2,002	0	0	0	0	2,002
	12825-CCTV_AT_BOSTON RD PLZ	140	0	0	0	0	140
	BOSTON ROAD PLAZA Total:	2,172	0	0	0	0	2,172
BOSTON SECOR	12134-VENTILATION_AT_BOSTON SECOR	99	0	0	0	0	99
	12691-CCTV 2_AT_BOSTON SECOR	235	0	0	0	0	235
	BOSTON SECOR Total:	334	0	0	0	0	334
BOYNTON AVE REHAB	12605-AGF EXT COMPACTOR_AT_BOYNTON REH	63	0	0	0	0	63
	BOYNTON AVE REHAB Total:	63	0	0	0	0	63
BRONX RIVER	10721-ELEVATOR LOCK_AT_BRONXRIVER	32	0	0	0	0	32
	10788-ELEVATORS2_AT_BRONXRIVER	688	0	0	0	0	688
	9311-CC-UPGRADE3_AT_BRONXRIVER CC	1	0	0	0	0	1
	9863-CC-UPGRADE2_AT_BRONXRIVER	1,000	0	0	0	0	1,000
	10434-HEATING3_AT_BRONXRIVER	9,990	0	0	0	0	9,990
	10450-AGF EXT COMPACTORS_AT_BRONXRIVER	389	0	0	0	0	389
	12700-AGF WASTE YARD_AT_BRONXRIVER	50	0	0	0	0	50
	BRONX RIVER Total:	12,151	0	0	0	0	12,151

		FY23	FY24	FY25	FY26	FY27	Total
BRONX RIVER ADDITION	12302-VENTILATION_AT_BRONXRIVER A	19	0	0	0	0	19
	10787-ELEVATORS_AT_BRONXRIVER A	153	0	0	0	0	153
	10399-BOILER_AT_BRONXRIVER A	39,621	5,000	5,000	0	0	49,621
	10575-AGF EXT COMPACTORS_AT_BX RIVER A	300	0	0	0	0	300
	11484-LOCAL LAW 11_INSP_AT_BRONXRIVER A	510	0	0	0	0	510
	12701-AGF WASTE YARD_AT_BRONXRIVER A	50	0	0	0	0	50
	12950-A&E FEES2_AT_BRONXRIVER A	9	0	0	0	0	9
	BRONX RIVER ADDITION Total:	40,662	5,000	5,000	0	0	50,662
BRYANT AVE - EAST 174TH ST	11925-ROOFS2_AT_BRYANT-E174TH	15	0	0	0	0	15
	BRYANT AVE - EAST 174TH ST Total:	15	0	0	0	0	15
BUTLER	11934-VENTILATION2_AT_BUTLER	14	0	0	0	0	14
	9898-GROUNDS2_AT_BUTLER	1,516	0	0	0	0	1,516
	9933-ROOFS4_AT_BUTLER	1,619	0	0	0	0	1,619
	10163-LOCAL LAW 11_AT_BUTLER	114	0	0	0	0	114
	10292-ELEVATORS3_AT_BUTLER	2,744	0	0	0	0	2,744
	10401-BOILER_AT_BUTLER	0	0	5,303	10,000	0	15,303
	11294-PLUMBINGS5_AT_BUTLER	0	0	2,400	0	0	2,400
	11946-CONCRETE REPAIRS_AT_BUTLER	180	0	0	0	0	180
	12190-GROUNDS6_AT_BUTLER	800	0	0	0	0	800
	BUTLER Total:	6,987	0	7,703	10,000	0	24,689
CASTLE HILL	9292-PLUMBING3_AT_CASTLE HILL	9,573	0	0	0	0	9,573
	12362-AGF EXT COMPACTOR 2_AT_CSTLE HILL	226	0	0	0	0	226
	12624-ELEVATORS4_AT_CASTLE HILL	25,954	0	0	0	0	25,954
	12684-A&E FEES_AT_CASTLE HILL	16	0	0	0	0	16
	12702-AGF WASTE YARD_AT_CASTLE HILL	50	0	0	0	0	50
	CASTLE HILL Total:	35,820	0	0	0	0	35,820
CLAREMONT PARKWAY - FRANKLIN AVE	11013-VENTILATION_AT_CLAREMONT PK	32	0	0	0	0	32
	12798-BOILER_AT_CLAREMONT PKWY	73	0	0	0	0	73
	10370-BRICKWORK_AT_CLAREMONT PK	129	0	0	0	0	129
	12515-AGF INTCOMPACTORS_AT_CLAREMONT PK	102	0	0	0	0	102
	12554-AGF INT COMPACTOR_AT_CLAREMONT PK	11	0	0	0	0	11
	12939-A&E FEES_AT_CLAREMONT PK	6	0	0	0	0	6
	CLAREMONT PARKWAY - FRANKLIN AVE Total:	353	0	0	0	0	353
CLAREMONT REHAB GROUP 2	8939-CC-UPGRADE_AT_MORRIS I	1,580	0	0	0	0	1,580
	10968-FIRE PRO-ESCAPE_AT_CLAREMONT CONS	3	0	0	0	0	3
	CLAREMONT REHAB GROUP 2 Total:	1,583	0	0	0	0	1,583
CLAREMONT REHAB GROUP 3	12011-VENTILATION_AT_CLAREMONT REH	11	0	0	0	0	11
	CLAREMONT REHAB GROUP 3 Total:	11	0	0	0	0	11
CLAREMONT REHAB GROUP 4	11648-LEAD ABATEMENT_AT_CLAREMONT 4	4	0	0	0	0	4
	CLAREMONT REHAB GROUP 4 Total:	4	0	0	0	0	4
CLAREMONT REHAB GROUP 5	12794-PUBLIC SPACE PAINT_AT_CLAREMONT 5	15	0	0	0	0	15
	CLAREMONT REHAB GROUP 5 Total:	15	0	0	0	0	15
CLASON POINT GARDENS	11649-LEAD ABATEMENT_AT_CLASON PT	10	0	0	0	0	10
	10741-CARBON MONOXIDE_AT_CLASON PT	6	0	0	0	0	6
	CLASON POINT GARDENS Total:	16	0	0	0	0	16
COLLEGE AVE - EAST 165TH ST	12816-PUBLIC SPACE PNT_AT_COLLEGE-E165	24	0	0	0	0	24
	COLLEGE AVE - EAST 165TH ST Total:	24	0	0	0	0	24
DAVIDSON	11010-VENTILATION_AT_DAVIDSON	8	0	0	0	0	8
	7120-CC-UPGRADE_AT_DAVIDSON	281	0	0	0	0	281
	10466-AGF EXT COMPACTORS_AT_DAVIDSON	300	0	0	0	0	300
	12704-AGF WASTE YARD_AT_DAVIDSON	50	0	0	0	0	50
	DAVIDSON Total:	639	0	0	0	0	639

		FY23	FY24	FY25	FY26	FY27	Total
EAGLE AVE - EAST 163RD ST	11317-VENTILATION_AT_EAGLE-E163	50	0	0	0	0	50
	10457-AGF INT COMPACTORS_AT_EAGLE AVE	65	0	0	0	0	65
	12557-AGF INT COMPACTOR_AT_EAGLE-E163	12	0	0	0	0	12
	12576-AGF WASTE YARD_AT_EAGLE-E163	46	0	0	0	0	46
	EAGLE AVE - EAST 163RD ST Total:	173	0	0	0	0	173
EAST 152ND ST - COURTLAND	12090-VENTILATION_AT_E152ND-COURT	65	0	0	0	0	65
	9901-CCTV2_AT_E152ND-COURT	102	0	0	0	0	102
	EAST 152ND ST - COURTLAND AVE Total:	167	0	0	0	0	167
EAST 165TH ST - BRYANT AVE	12705-AGF WASTE YARD_AT_E165TH-BRYANT	46	0	0	0	0	46
	EAST 165TH ST - BRYANT AVENUE Total:	46	0	0	0	0	46
EAST 173RD ST - VYSE AVENUE	1082-ENTR/EXIT-DWEL_AT_E173RD-VYSE	854	0	0	0	0	854
	EAST 173RD ST - VYSE AVENUE Total:	854	0	0	0	0	854
EAST 180TH ST - MONTEREY AVE	11008-VENTILATION_AT_E180TH-MON	4	0	0	0	0	4
	12280-VENTILATION2_AT_E180TH-MON	1	0	0	0	0	1
	10228-GROUNDS2_AT_E180TH-MON	1,525	0	0	0	0	1,525
	10316-LOCAL LAW11_AT_E180TH-MON	18	0	0	0	0	18
	10443-SECTION 5042_AT_E180TH-MON	50	0	0	0	0	50
	10559-AGF EXT COMPACTORS_AT_E180TH-MON	1,988	0	0	0	0	1,988
	11255-GROUNDS_AT_MONTEREY	293	0	0	0	0	293
	12187-SEC ENHANCEMENTS_AT_MONTEREY	1,000	0	0	0	0	1,000
	12392-CC-UPGRADE_AT_MONTEREY CC	500	0	0	0	0	500
	12858-STAFF AUGMENTATION_AT_E180TH-MON	24	0	0	0	0	24
	EAST 180TH ST - MONTEREY AVE Total:	5,403	0	0	0	0	5,403
EASTCHESTER GARDENS	11650-LEAD ABATEMENT_AT_EASTCHESTER	9	0	0	0	0	9
	9266-ROOFS3_AT_EASTCHESTER	107	0	0	0	0	107
	9537-FIRE PRO-ALARM_AT_EASTCHESTER CC	646	0	0	0	0	646
	9857-BOILER_AT_EASTCHESTER	3,311	0	0	0	0	3,311
	10206-LOCAL LAW 11_AT_EASTCHESTER	39	0	0	0	0	39
	10334-CC-UPGRADE2_AT_EASTCHESTER	3,801	0	0	0	0	3,801
	11482-LOCAL LAW 11 2_AT_EASTCHESTER	7	0	0	0	0	7
	12899-STAFF AUGMENTATION_AT_EASTCHESTER	54	0	0	0	0	54
	EASTCHESTER GARDENS Total:	7,973	0	0	0	0	7,973
EDENWALD	12066-VENTILATION_AT_EDENWALD	204	0	0	0	0	204
	9435-PLUMBING9_AT_EDENWALD	264	0	0	0	0	264
	EDENWALD Total:	468	0	0	0	0	468
FOREST	12132-VENTILATION_AT_FOREST	10	0	0	0	0	10
	8823-ROOFS2_AT_FOREST	449	0	0	0	0	449
	10033-LOCAL LAW 11_AT_FOREST	13	0	0	0	0	13
	10568-AGF EXT COMPACTORS_AT_FOREST	389	0	0	0	0	389
	12706-AGF WASTE YARD_AT_FOREST	51	0	0	0	0	51
	12743-CC-UPGRADE2_AT_FOREST	1,058	0	0	0	0	1,058
	FOREST Total:	1,970	0	0	0	0	1,970
FT INDEPENDENCE ST - HEATH AVE	12065-VENTILATION_AT_FT IND	284	0	0	0	0	284
	10780-SECTION 504_AT_FT IND	500	0	0	0	0	500
	FT INDEPENDENCE ST - HEATH AVE Total:	784	0	0	0	0	784

		FY23	FY24	FY25	FY26	FY27	Total
GLEBE AVE - WESTCHESTER AVE	12301-VENTILATION_AT_GLEBE-WEST	4	0	0	0	0	4
	9626-FIRE PRO-ALARM_AT_GLEBE-WEST	26	0	0	0	0	26
	12733-AGF WASTE YARD_AT_GLEBE-WEST	46	0	0	0	0	46
	GLEBE AVE - WESTCHESTER AVE Total:	76	0	0	0	0	76
GRAVESEND	11993-VENTILATION_AT_GRAVESEND	388	0	0	0	0	388
	12093-GROUNDS3_AT_GRAVESEND	250	0	0	0	0	250
	12478-PUBLIC SPACE PAINT_AT_GRAVESEND	197	0	0	0	0	197
	7816-SANDY GC_AT_GRAVESEND	724	0	0	0	0	724
	8331-SANDY RENO_AT_GRAVESEND	1,365	0	0	0	0	1,365
	10475-AGF INT COMPACTORS_AT_GRAVESEND	1,192	0	0	0	0	1,192
	10694-SANDYPLAYGROUNDS_AT_GRAVESEND	270	0	0	0	0	270
	12563-AGF INT COMPACTOR_AT_GRAVESEND	56	0	0	0	0	56
	GRAVESEND Total:	4,443	0	0	0	0	4,443
GUN HILL	11315-VENTILATION_AT_GUN HILL	3	0	0	0	0	3
	11651-LEAD ABATEMENT_AT_GUN HILL	52	0	0	0	0	52
	12498-PUBLIC SPACE PAINT_AT_GUN HILL	2	0	0	0	0	2
	9566-FIRE PRO-ALARM3_AT_GUN HILL	0	197	0	0	0	197
	11906-ROOFS2_AT_GUN HILL	33	0	0	0	0	33
	12628-ELEVATORS3_AT_GUN HILL	11,626	0	0	0	0	11,626
	12670-A&E FEES_AT_GUN HILL	16	0	0	0	0	16
	12824-CCTV_AT_GUN HILL	675	0	0	0	0	675
	GUN HILL Total:	12,407	197	0	0	0	12,604
HARRISON AVE REHAB (GROUP A)	11922-ROOFS2_AT_HARRISON A	15	0	0	0	0	15
	HARRISON AVE REHAB (GROUP A) Total:	15	0	0	0	0	15
HARRISON AVE REHAB (GROUP B)	11908-ROOFS2_AT_HARRISON B	16	0	0	0	0	16
	HARRISON AVE REHAB (GROUP B) Total:	16	0	0	0	0	16
HIGHBRIDGE GARDENS	12012-VENTILATION2_AT_HIGHBRIDGE	10	0	0	0	0	10
	12975-FIRE SUPPR SYSTEM2_AT_HIGHBRIDGE	2,014	0	0	0	0	2,014
	10291-ELEVATORS2_AT_HIGHBRIDGE	1,832	0	0	0	0	1,832
	11942-CONCRETE REPAIRS_AT_HIGHBRIDGE	24	0	0	0	0	24
	HIGHBRIDGE GARDENS Total:	3,880	0	0	0	0	3,880
JACKSON	12010-VENTILATION_AT_JACKSON	166	0	0	0	0	166
	13062-ELECTRICAL6_AT_JACKSON	172	0	0	0	0	172
	12893-RELOCATION_AT_JACKSON	1	0	0	0	0	1
	8405-BOILER_AT_JACKSON	2,096	0	0	0	0	2,096
	9469-SECTION 504_AT_JACKSON	220	0	0	0	0	220
	10032-LOCAL LAW 11_AT_JACKSON	154	0	0	0	0	154
	10124-ELECTRICAL3_AT_JACKSON	44	0	0	0	0	44
	10127-ROOFS5_AT_JACKSON	37	0	0	0	0	37
	10525-AGF EXT COMPACTORS2_AT_JACKSON	2,117	0	0	0	0	2,117
	11947-CONCRETE REPAIRS_AT_JACKSON	46	0	0	0	0	46
	JACKSON Total:	5,053	0	0	0	0	5,053

		FY23	FY24	FY25	FY26	FY27	Total
JUSTICE SOTOMAYOR	11653-LEAD ABATEMENT_AT_SOTOMAYOR	5	0	0	0	0	5
	9314-IT_AT_SOTOMAYOR CC	42	0	0	0	0	42
	12995-RELOCATION_AT_SOTOMAYOR	2	0	0	0	0	2
	7286-MAJOR RENO2_AT_SOTOMAYOR	6,295	0	0	0	0	6,295
	9034-MAJOR RENO3_AT_SOTOMAYOR	35,560	0	0	0	0	35,560
	9035-MAJOR RENO4_AT_SOTOMAYOR	1,516	0	0	0	0	1,516
	9135-CC-UPGRADE2_AT_SOTOMAYOR	500	0	0	0	0	500
	9320-CC-UPGRADE3_AT_SOTOMAYOR	4,250	0	0	0	0	4,250
	9428-BATHROOMS2_AT_SOTOMAYOR	117	0	0	0	0	117
	9802-BOILER_AT_SOTOMAYOR	231	0	0	0	0	231
	9988-HEATING3_AT_SOTOMAYOR	24,542	0	0	0	0	24,542
	10105-LOCAL LAW 11_AT_SOTOMAYOR	1,003	0	0	0	0	1,003
	10759-LOCAL LAW 11 INSPECT_AT_SOTOMAYOR	102	0	0	0	0	102
	12290-AGF EXT COMPACTORS_AT_SOTOMAYOR	430	0	0	0	0	430
	12372-PLUMBING_AT_SOTOMAYOR	1,400	0	0	0	0	1,400
	12779-LOCAL LAW 11 INSP_AT_SOTOMAYOR	638	0	0	0	0	638
	12878-STAFF AUGMENTAT_AT_SOTOMAYOR	24	0	0	0	0	24
	JUSTICE SOTOMAYOR Total:	76,656	0	0	0	0	76,656
MARBLE HILL	12493-PUBLIC SPACE PAINT_AT_MARBLE HILL	668	0	0	0	0	668
	9899-SEC ENHANCEMENTS2_AT_MARBLE HILL	4	0	0	0	0	4
	10216-CC-UPGRADE2_AT_MARBLE HILL	1,600	0	0	0	0	1,600
	10352-AGF BOILER_AT_MARBLE HILL	16,802	0	0	0	0	16,802
	12182-LIGHTING2_AT_MARBLE HILL	70	0	0	0	0	70
	12183-CCTV3_AT_MARBLE HILL	200	0	0	0	0	200
	12185-GROUNDS7_AT_MARBLE HILL	389	0	0	0	0	389
	12217-A&E FEES3_AT_MARBLE HILL	16	0	0	0	0	16
	12284-AGF INT COMPACTORS_AT_MARBLE HILL	965	0	0	0	0	965
	12597-AGF INT COMPACTOR_AT_MARBLE HILL	41	0	0	0	0	41
	12832-CC-UPGRADE3_AT_MARBLE HILL	200	0	0	0	0	200
	12835-CC-UPGRADE4_AT_MARBLE HILL	100	0	0	0	0	100
	12876-STAFF AUGMENTATION_AT_MARBLE HILL	24	0	0	0	0	24
	12881-STAFF AUGMENTAT_AT_MARBLE HILL	24	0	0	0	0	24
	MARBLE HILL Total:	21,102	0	0	0	0	21,102
MCKINLEY	11314-VENTILATION_AT_MCKINLEY	80	0	0	0	0	80
	8967-BOILER_AT_MCKINLEY	7,301	0	0	0	0	7,301
	10564-AGF EXT COMPACTORS_AT_MCKINLEY	335	0	0	0	0	335
	12716-AGF WASTE YARD_AT_MCKINLEY	51	0	0	0	0	51
	MCKINLEY Total:	7,767	0	0	0	0	7,767
MELROSE	12146-VENTILATION_AT_MELROSE	3	0	0	0	0	3
	12991-RELOCATION_AT_MELROSE	3	0	0	0	0	3
	8909-GROUNDS2_AT_MELROSE	179	0	0	0	0	179
	9823-SEC ENHANCEMENTS2_AT_MELROSE	2,558	0	0	0	0	2,558
	MELROSE Total:	2,743	0	0	0	0	2,743
MIDDLETOWN PLAZA	12091-VENTILATION_AT_MIDDLETOWN	3	0	0	0	0	3
	12826-CCTV_AT_MIDDLETOWN RD	140	0	0	0	0	140
	MIDDLETOWN PLAZA Total:	143	0	0	0	0	143
MILL BROOK	10994-VENTILATION_AT_MILLBROOK	35	0	0	0	0	35
	11654-LEAD ABATEMENT_AT_MILLBROOK	3	0	0	0	0	3
	12497-PUBLIC SPACE PAINT_AT_MILLBROOK	19	0	0	0	0	19
	10174-SEC ENHANCEMENTS_AT_MILLBROOK	19	0	0	0	0	19
	10365-LOCAL LAW 11_AT_MILLBROOK	0	0	0	6,040	0	6,040
	10428-PLUMBING2_AT_MILLBROOK E	1,000	0	0	0	0	1,000
	10508-AGF INT COMPACTORS_AT_MILLBROOK E	120	0	0	0	0	120
	11016-CC-UPGRADE_AT_MILLBROOK	1,800	0	0	0	0	1,800
	12020-SEC ENHANCEMENTS3_AT_MILL BROOK	11,589	0	0	0	0	11,589
	12744-GROUNDS6_AT_MILLBROOK	1,002	0	0	0	0	1,002
	12874-STAFF AUGMENTATION_AT_MILL BROOK	24	0	0	0	0	24
	12875-STAFF AUGMENTATION 2_AT_MILLBROOK	24	0	0	0	0	24
	MILL BROOK Total:	15,635	0	0	6,040	0	21,675

		FY23	FY24	FY25	FY26	FY27	Total
MILL BROOK EXTENSION	10544-AGF EXT COMPACTORS_AT_MILLBROOK E	300	0	0	0	0	300
	12451-ROOFS4_AT_MILLBROOK E	1,700	0	0	0	0	1,700
	12549-AGF INT COMPACTOR_AT_MILLBROOK E	4	0	0	0	0	4
	12695-AGF WASTE YARD_AT_MILLBROOK E	50	0	0	0	0	50
	12781-LOCAL LAW 11 INSP2_AT_MILLBROOK E	105	0	0	0	0	105
	12902-STAFF AUGMENTATION_AT_MILLBROOK E	41	0	0	0	0	41
	MILL BROOK EXTENSION Total:	2,201	0	0	0	0	2,201
MITCHEL	11991-VENTILATION_AT_MITCHEL	16	0	0	0	0	16
	12127-VENTILATION2_AT_MITCHEL	53	0	0	0	0	53
	12502-PUBLIC SPACE PAINT_AT_MITCHEL	830	0	0	0	0	830
	12992-RELOCATION_AT_MITCHEL	3	0	0	0	0	3
	9189-AGF ELEVATORS_AT_MITCHEL	3,248	0	0	0	0	3,248
	9523-PLUMBING2_AT_MITCHEL	1,265	0	0	0	0	1,265
	9743-BATHROOMS3_AT_MITCHEL	0	0	6,600	16,903	5,000	28,503
	10409-BOILER_AT_MITCHEL	28	4,000	10,404	10,000	0	24,432
	10429-PLUMBING3_AT_MITCHEL	2,735	0	0	0	0	2,735
	10494-AGF EXT COMPACTORS_AT_MITCHEL	430	0	0	0	0	430
	10504-AGF INT COMPACTORS_AT_MITCHEL	1,377	0	0	0	0	1,377
	10638-LOCAL LAW 11_AT_MITCHEL	331	0	0	0	0	331
	11017-CC-UPGRADE2_AT_MITCHEL	4,400	0	0	0	0	4,400
	12021-SEC ENHANCEMTS_AT_MITCHEL	1,517	0	0	0	0	1,517
	12547-AGF EXT COMPACTOR_AT_MITCHEL	81	0	0	0	0	81
	12551-AGF INT COMPACTOR_AT_MITCHEL	37	0	0	0	0	37
	MITCHEL Total:	16,350	4,000	17,004	26,903	5,000	69,257
MONROE	12084-VENTILATION_AT_MONROE	9	0	0	0	0	9
	12503-PUBLIC SPACE PAINT_AT_MONROE	770	0	0	0	0	770
	8147-CC-UPGRADE_AT_MONROE	522	0	0	0	0	522
	9044-CC-UPGRADE3_AT_MONROE	1,160	0	0	0	0	1,160
	9927-ROOFS2_AT_MONROE	2,692	0	0	0	0	2,692
	9938-GARBAGE DISPOS2_AT_MONROE	31	0	0	0	0	31
	10095-LOCAL LAW 11_AT_MONROE	13	0	0	0	0	13
	10177-CCTV2_AT_MONROE	164	0	0	0	0	164
	10410-BOILER_AT_MONROE	134	0	0	0	0	134
	10467-AGF INT COMPACTORS_AT_MONROE	1,175	0	0	0	0	1,175
	10493-AGF EXT COMPACTORS_AT_MONROE	324	0	0	0	0	324
	11248-CC-UPGRADE4_AT_MONROE	5,738	0	0	0	0	5,738
	11312-FIRE PRO-ALARM2_AT_MONROE	0	512	0	0	0	512
	12228-A&E FEES_AT_MONROE	6	0	0	0	0	6
	12266-LOCAL LAW 11 3_AT_MONROE	3,637	0	0	0	0	3,637
	12556-AGF WASTE YARD_AT_MONROE	58	0	0	0	0	58
	12559-AGF INT COMPACTOR_AT_MONROE	59	0	0	0	0	59
	MONROE Total:	16,493	512	0	0	0	17,006
MOORE	12299-VENTILATION2_AT_MOORE	3	0	0	0	0	3
	9917-GROUNDS_AT_MOORE	148	0	0	0	0	148
	10088-PLUMBING3_AT_MOORE	5	0	0	0	0	5
	12718-AGF WASTE YARD_AT_MOORE	46	0	0	0	0	46
	MOORE Total:	202	0	0	0	0	202
MORRISANIA	12496-PUBLIC SPACE PAINT_AT_MORRISANIA	136	0	0	0	0	136
	9147-SEC ENHANCEMTS_AT_MORRISANIA	55	0	0	0	0	55
	13095-HEATING4_AT_MORRISANIA	2,875	0	0	0	0	2,875
	MORRISANIA Total:	3,066	0	0	0	0	3,066

		FY23	FY24	FY25	FY26	FY27	Total
MORRISANIA AIR RIGHTS	9441-ELEVATORS2_AT_MORRISANIA A	71	0	0	0	0	71
	9911-ELEVATORS3_AT_MORRISANIA A	10,110	0	0	0	0	10,110
	10411-BOILER_AT_MORRISANIA A	5,097	0	0	0	0	5,097
	10535-AGF EXT COMPACTO2_AT_MORRISANIA A	1,505	0	0	0	0	1,505
	11920-ROOFS2_AT_MORRISANIA A	20	0	0	0	0	20
	13092-SECTION 504 2_AT_MORRISANIA A	0	130	0	0	0	130
	MORRISANIA AIR RIGHTS Total:	16,803	130	0	0	0	16,933
MORRIS I	11872-VENTILATION_AT_MORRIS I	57	0	0	0	0	57
	9141-GROUNDS_AT_MORRIS	305	0	0	0	0	305
	9342-GROUNDS2_AT_MORRIS	533	0	0	0	0	533
	9849-BOILER_AT_MORRIS I	19	0	0	0	0	19
	11917-ROOFS3_AT_MORRIS I	10	0	0	0	0	10
	13097-HEATING2_AT_MORRIS I	9,200	0	0	0	0	9,200
	MORRIS I Total:	10,124	0	0	0	0	10,124
MORRIS II	11873-VENTILATION_AT_MORRIS II	76	0	0	0	0	76
	9337-GROUNDS2_AT_MORRIS II	435	0	0	0	0	435
	9850-BOILER_AT_MORRIS II	3	0	0	0	0	3
	9861-ROOFS2_AT_MORRIS II	3,109	0	0	0	0	3,109
	10532-AGF EXT COMPACTORS2_AT_MORRIS II	2,208	0	0	0	0	2,208
	13096-HEATING3_AT_MORRIS II	13,225	0	0	0	0	13,225
	MORRIS II Total:	19,057	0	0	0	0	19,057
MOTT HAVEN	11657-LEAD ABATEMENT_AT_MOTT HAVEN	4	0	0	0	0	4
	12085-VENTILATION_AT_MOTT HAVEN	15	0	0	0	0	15
	10323-BOILER_AT_MOTT HAVEN	10,689	0	0	0	0	10,689
	10592-AGF INT COMPACTORS_AT_MOTT HAVEN	646	0	0	0	0	646
	11018-CC-UPGRADE_AT_MOTT HAVEN	1,600	0	0	0	0	1,600
	12022-SEC ENHANCEMTS2_AT_MOTT HAVEN	45	0	0	0	0	45
	12555-AGF INT COMPACTOR_AT_MOTT HAVEN	11	0	0	0	0	11
	12687-PLUMBINGS_AT_MOTT HAVEN	1,089	0	0	0	0	1,089
	12739-LOCAL LAW 152_AT_MOTT HAVEN	557	0	0	0	0	557
	12796-LL152 STAFF AUGMENT_AT_MOTT HAVEN	50	0	0	0	0	50
	12872-STAFF AUGMENTATION_AT_MOTT HAVEN	24	0	0	0	0	24
	MOTT HAVEN Total:	14,730	0	0	0	0	14,730
MURPHY	12188-SEC ENHANCEMTS_AT_MURPHY	1,000	0	0	0	0	1,000
	MURPHY Total:	1,000	0	0	0	0	1,000
PARKSIDE	11658-LEAD ABATEMENT_AT_PARKSIDE	26	0	0	0	0	26
	12076-VENTILATION_AT_PARKSIDE	10	0	0	0	0	10
	9569-FIRE PRO-ALARM2_AT_PARKSIDE	0	106	0	0	0	106
	10335-CC-UPGRADE2_AT_PARKSIDE	2,078	0	0	0	0	2,078
	12186-LIGHTING2_AT_PARKSIDE	2,500	0	0	0	0	2,500
	12851-STAFF AUGMENTATION_AT_PARKSIDE	24	0	0	0	0	24
	12863-STAFF AUGMENTATION 2_AT_PARKSIDE	24	0	0	0	0	24
	PARKSIDE Total:	4,661	106	0	0	0	4,766

		FY23	FY24	FY25	FY26	FY27	Total
PATTERSON	8786-BRICK/ROOFS_AT_PATTERSON	2,000	27,000	23,343	0	0	52,343
	8999-SECTION 504_AT_PATTERSON	96	0	0	0	0	96
	9246-PLUMBING7_AT_PATTERSON	148	0	0	0	0	148
	9345-CC-UPGRADE2_AT_PATTERSON	414	0	0	0	0	414
	9897-GROUNDS3_AT_PATTERSON	24	0	0	0	0	24
	11019-CC-UPGRADE3_AT_PATTERSON	5,100	0	0	0	0	5,100
	11831-PLUMBING8_AT_PATTERSON	534	0	0	0	0	534
	12023-SEC ENHANCEMTS_AT_PATTERSON	40	0	0	0	0	40
	12079-LOCAL LAW 11 2_AT_PATTERSON	50	0	0	0	0	50
	12268-A&E FEES2_AT_PATTERSON	1	0	0	0	0	1
	12374-GC3_AT_PATTERSON	0	0	1,000	1,200	1,000	3,200
	12857-STAFF AUGMENTATION 2_AT_PATTERSON	24	0	0	0	0	24
	12879-STAFF AUGMENTAT_AT_PATTERSON	24	0	0	0	0	24
	12880-STAFF AUGMENTAT2_AT_PATTERSON	24	0	0	0	0	24
	PATTERSON Total:	8,478	27,000	24,343	1,200	1,000	62,021
PELHAM PARKWAY	11659-LEAD ABATEMENT_AT_PELHAM PKWY	5	0	0	0	0	5
	12133-VENTILATION2_AT_PELHAM PKWY	8	0	0	0	0	8
	12993-RELOCATION_AT_PELHAM PKWY	2	0	0	0	0	2
	12366-HEATINGS5_AT_PELHAM PKWY	0	0	5,000	14,758	7,000	26,758
	PELHAM PARKWAY Total:	15	0	5,000	14,758	7,000	26,772
RANDALL AVE - BALCOM AVE	11316-VENTILATION_AT_RAND-BALCOM	36	0	0	0	0	36
	RANDALL AVE - BALCOM AVE Total:	36	0	0	0	0	36
SACK WERN	12449-UPGRADE_AT_SACKWERN	500	0	0	0	0	500
	12057-VENTILATION_AT_SACKWERN	25	0	0	0	0	25
	SACK WERN Total:	525	0	0	0	0	525
SAINT MARY'S PARK	12453-VENTILATION_AT_STMARY'S PK	87	0	0	0	0	87
	12983-MOLD REMEDIATION_AT_ST. MARYS PK	613	0	0	0	0	613
	10701-LOCAL LAW 11_AT_ST MARY'S PK	95	0	0	0	0	95
	12192-SECTION 504_AT_ST MARYS PK	350	0	0	0	0	350
	12905-STAFF AUGMENTATION_AT_STMARY'S PK	28	0	0	0	0	28
	SAINT MARY'S PARK Total:	1,173	0	0	0	0	1,173
SEDGWICK	11660-LEAD ABATEMENT_AT_SEDGWICK	8	0	0	0	0	8
	12131-VENTILATION_AT_SEDGWICK	1	0	0	0	0	1
	12802-HEATING/VACUUM TANK_AT_SEDGWICK	55	0	0	0	0	55
	9636-FIRE PRO-ALARM3_AT_SEDGWICK	0	400	0	0	0	400
	10215-ENTR/EXIT-DWEL2_AT_SEDGWICK	66	0	0	0	0	66
	13093-SECTION 504 2_AT_SEDGWICK	0	180	0	0	0	180
	SEDGWICK Total:	131	580	0	0	0	711
SOUNDVIEW	9315-IT_AT_SOUNDVIEW CC	42	0	0	0	0	42
	12166-HEATING4_AT_SOUNDVIEW	1,000	0	0	0	0	1,000
	12367-HEATINGS5_AT_SOUNDVIEW	0	10,091	22,412	8,988	0	41,491
	SOUNDVIEW Total:	1,042	10,091	22,412	8,988	0	42,533
SOUTH BRONX AREA (SITE 402)	11011-VENTILATION_AT_SBRONX(402)	59	0	0	0	0	59
	12943-A&E FEES_AT_SBRONX(402)	6	0	0	0	0	6
	SOUTH BRONX AREA (SITE 402) Total:	65	0	0	0	0	65
STEBBINS AVE - HEWITT PLACE	12147-VENTILATION_AT_STEBBINS-HEW	16	0	0	0	0	16
	12797-BOILER_AT_STEBBINS-HEWITT	257	0	0	0	0	257
	8734-ENERGY INIT_AT_STEBBINS-HEW	0	0	0	863	0	863
	STEBBINS AVE - HEWITT PLACE Total:	273	0	0	863	0	1,136
TELLER AVE - EAST 166TH ST	12013-VENTILATION_AT_TELLER-E166	39	0	0	0	0	39
	12814-PUBLIC SPACE PAINT_AT_TELLER-E166	24	0	0	0	0	24
	12922-BOILER_AT_TELLER-E166	25	0	0	0	0	25
	10372-BRICKWORK2_AT_TELLER-E166	2	0	0	0	0	2
	TELLER AVE - EAST 166TH ST Total:	89	0	0	0	0	89

		FY23	FY24	FY25	FY26	FY27	Total
THROGGS NECK	11652-LEAD ABATEMENT2_AT_THROGGS NK	6	0	0	0	0	6
	11662-LEAD ABATEMENT_AT_THROGGS NK	6	0	0	0	0	6
	3203-FLOORS_AT_THROGGS NK	11	0	0	0	0	11
	9635-FIRE PRO-ALARM_AT_THROGGS NK	0	1,007	0	0	0	1,007
	9765-GROUNDS2_AT_THROGGS NK	33	0	0	0	0	33
	10642-LOCAL LAW 11_AT_THROGGS NK	102	0	0	0	0	102
	THROGGS NECK Total:	159	1,007	0	0	0	1,167
THROGGS NECK ADDITION	11313-VENTILATION_AT_THROGGS NK A	78	0	0	0	0	78
	9338-CC-UPGRADE_AT_THROGGS NK A	1,000	0	0	0	0	1,000
	9340-CC-UPGRADE3_AT_THROGGS NK A	600	0	0	0	0	600
	THROGGS NECK ADDITION Total:	1,678	0	0	0	0	1,678
TWIN PARKS EAST (SITE 9)	11009-VENTILATION_AT_TWIN PK E(9)	70	0	0	0	0	70
	10019-LOCAL LAW 11_AT_TWIN PK E(9)	1,523	0	0	0	0	1,523
	10487-AGF EXT COMPACTORS_AT_TWIN PK E9	300	0	0	0	0	300
	11924-ROOFS_AT_TWIN PK E(9)	9	0	0	0	0	9
	12189-DOORS2_AT_TWIN PK E(9)	800	0	0	0	0	800
	12731-AGF WASTE YARD_AT_TWIN PK E(9)	51	0	0	0	0	51
	12948-A&E FEES_AT_TWIN PK E(9)	2	0	0	0	0	2
	TWIN PARKS EAST (SITE 9) Total:	2,754	0	0	0	0	2,754
TWIN PARKS WEST (SITES 1 & 2)	11933-VENTILATION_AT_TWIN PK W1&2	71	0	0	0	0	71
	TWIN PARKS WEST (SITES 1 & 2) Total:	71	0	0	0	0	71
UNION AVE - EAST 163RD ST	10097-LOCAL LAW 11_AT_UNION-E163	26	0	0	0	0	26
	13020-VENTILATION_AT_UNION-E163	29	0	0	0	0	29
	UNION AVE - EAST 163RD ST Total:	56	0	0	0	0	56
UNION AVE - EAST 166TH ST	11012-VENTILATION_AT_UNION-E166	4	0	0	0	0	4
	UNION AVE - EAST 166TH ST Total:	4	0	0	0	0	4
UNIVERSITY AVE REHAB	9921-CCTV_AT_UNI REHAB	1,206	0	0	0	0	1,206
	UNIVERSITY AVE REHAB Total:	1,206	0	0	0	0	1,206
WEBSTER	11663-LEAD ABATEMENT_AT_WEBSTER	4	0	0	0	0	4
	12014-VENTILATION_AT_WEBSTER	150	0	0	0	0	150
	1023-ELEVATORS_AT_WEBSTER	142	0	0	0	0	142
	9267-ROOFS2_AT_WEBSTER	1,181	0	0	0	0	1,181
	10540-AGF EXT COMPACTORS2_AT_WEBSTER	2,208	0	0	0	0	2,208
	11197-SEC ENHANCENTS8_AT_WEBSTER	800	0	0	0	0	800
	WEBSTER Total:	4,486	0	0	0	0	4,486
WEST TREMONT AVE - SEDGEWICK AVE AREA	12041-VENTILATION_AT_WTREM-SEDG	3	0	0	0	0	3
	12122-VENTILATION2_AT_WTREM-SEDG	28	0	0	0	0	28
	9052-ROOFS3_AT_SEDGWICK	9	0	0	0	0	9
	12040-A&E FEES_AT_WTREM-SEDG	1	0	0	0	0	1
	12949-A&E FEES2_AT_WTREM-SEDG	2	0	0	0	0	2
	WEST TREMONT AVE - SEDGEWICK AVE AREA Total:	43	0	0	0	0	43
WEST TREMONT REHAB (GROUP 1)	10140-LOCAL LAW 11_AT_WFARMS RD REH	70	0	0	0	0	70
	WEST TREMONT REHAB (GROUP 1) Total:	70	0	0	0	0	70
Bronx Total		412,494	48,624	81,462	68,752	13,000	624,332
Brooklyn							
303 VERNON AVE	11983-VENTILATION_AT_303 VERNON	10	0	0	0	0	10
	9440-ELEVATORS3_AT_303 VERNON	2,169	0	0	0	0	2,169
	10557-AGF EXT COMPACTORS2_AT_303 VERNON	1,988	0	0	0	0	1,988
	303 VERNON AVE Total:	4,167	0	0	0	0	4,167

		FY23	FY24	FY25	FY26	FY27	Total
33-35 SARATOGA AVE	9918-ELEVATORS_AT_SARATOGA	2,000	0	0	0	0	2,000
	12734-AGF WASTE YARD_AT_SARATOGA V	46	0	0	0	0	46
	33-35 SARATOGA AVE Total:	2,046	0	0	0	0	2,046
ALBANY	11359-VENTILATION_AT_ALBANY	2	0	0	0	0	2
	11664-LEAD ABATEMENT_AT_ALBANY	5	0	0	0	0	5
	12957-RELOCATION_AT_ALBANY	1	0	0	0	0	1
	9889-GROUNDS2_AT_ALBANY	125	0	0	0	0	125
	ALBANY Total:	133	0	0	0	0	133
ALBANY II	11360-VENTILATION_AT_ALBANY II	1	0	0	0	0	1
	ALBANY II Total:	1	0	0	0	0	1
ATLANTIC TERMINAL SITE 4B	12033-VENTILATION_AT_ATLANTIC T	3	0	0	0	0	3
	9161-AGF ELEVATORS_AT_ATLANTIC T	2,989	0	0	0	0	2,989
	9391-GROUNDS2_AT_ATLANTIC T	49	0	0	0	0	49
	10108-LOCAL LAW 11_AT_ATLANTIC T	2,372	0	0	0	0	2,372
	12782-LOCAL LAW 11 INSP2_AT_ATLANTIC T	131	0	0	0	0	131
	ATLANTIC TERMINAL SITE 4B Total:	5,544	0	0	0	0	5,544
BAY VIEW	9891-GROUNDS2_AT_BAYVIEW	34	0	0	0	0	34
	10351-BOILER_AT_BAYVIEW	25,987	0	0	0	0	25,987
	11216-GROUNDS4_AT_BAYVIEW	647	0	0	0	0	647
	12763-LAYERED ACCESS_AT_BAYVIEW	375	0	0	0	0	375
	BAY VIEW Total:	27,043	0	0	0	0	27,043
BEDFORD - STUYVESANT REHA	11985-VENTILATION_AT_BED-STUY REH	3	0	0	0	0	3
	12603-AGF EXT COMPACTOR_AT_BED-STUY REH	20	0	0	0	0	20
	BEDFORD - STUYVESANT REHAB Total:	23	0	0	0	0	23
BERRY ST - SOUTH 9TH ST	8925-SEC ENHANCMENTS2_AT_BERRY-S9TH	90	0	0	0	0	90
	BERRY ST - SOUTH 9TH ST Total:	90	0	0	0	0	90
BORINQUEN PLAZA I	12034-VENTILATION2_AT_BORINQUEN I	57	0	0	0	0	57
	9377-ROOFS2_AT_BORINQUEN I	7,556	0	0	0	0	7,556
	9436-CC-UPGRADE_AT_BORINQUEN I	102	0	0	0	0	102
	10452-AGF EXT COMPACTORS_AT_BORINQUEN I	324	0	0	0	0	324
	11300-ENERGY SOLAR_AT_BORINQUEN I	4,000	0	0	0	0	4,000
	12172-CC-UPGRADE2_AT_BORINQUEN I	900	0	0	0	0	900
	12553-AGF EXT COMPACTOR_AT_BORINQUEN I	36	0	0	0	0	36
	12610-AGF INT COMPACTOR_AT_BORINQUEN I	26	0	0	0	0	26
	BORINQUEN PLAZA I Total:	13,002	0	0	0	0	13,002
BORINQUEN PLAZA II	11361-VENTILATION3_AT_BORINQUEN II	134	0	0	0	0	134
	12699-AGF WASTE YARD_AT_BORINQUEN II	46	0	0	0	0	46
	13013-GROUNDS3_AT_WHITE	350	0	0	0	0	350
	13015-CC-UPGRADE_AT_BORINQUEN II	460	0	0	0	0	460
	BORINQUEN PLAZA II Total:	990	0	0	0	0	990
BOULEVARD	12269-LOCAL LAW 11_AT_BOULEVARD	19	0	0	0	0	19
	BOULEVARD Total:	19	0	0	0	0	19
BREUKELN	11666-LEAD ABATEMENT_AT_BREUKELN	2	0	0	0	0	2
	7525-BRICK/ROOFS_AT_BREUKELN	77	0	0	0	0	77
	10109-LOCAL LAW 11_AT_BREUKELN	3	0	0	0	0	3
	12152-LOCAL LAW152_AT_BREUKELN	50	0	0	0	0	50
	12153-LOCAL LAW 152_AT_BREUKELN	2	0	0	0	0	2
	12180-CC-UPGRADE2_AT_BREUKELN	430	0	0	0	0	430
	12365-HEATING6_AT_BREUKELN	0	0	5,869	12,688	4,000	22,557
	12741-LOCAL LAW 152 2_AT_BREUKELN	1,162	0	0	0	0	1,162
	BREUKELN Total:	1,725	0	5,869	12,688	4,000	24,283

		FY23	FY24	FY25	FY26	FY27	Total
BREVOORT	11667-LEAD ABATEMENT_AT_BREVOORT	5	0	0	0	0	5
	10772-HEATING/VACUUM TANKS_AT_BREVOORT	220	0	0	0	0	220
	12915-EXT COMPACTOR_AT_BREVOORT	127	0	0	0	0	127
	13061-ROOF TANKS_AT_BREVOORT	1,528	0	0	0	0	1,528
	9931-ROOFS2_AT_BREVOORT	2,983	0	0	0	0	2,983
	10139-LOCAL LAW 11_AT_BREVOORT	90	0	0	0	0	90
	10214-GROUNDS_AT_BREVOORT	690	0	0	0	0	690
	10330-BOILER_AT_BREVOORT	8,357	0	0	0	0	8,357
	10418-PLUMBING4_AT_BREVOORT	1,000	0	0	0	0	1,000
	10451-AGF EXT COMPACTORS_AT_BREVOORT	324	0	0	0	0	324
	BREVOORT Total:	15,323	0	0	0	0	15,323
BROWNSVILLE	12035-VENTILATION_AT_BROWNSVILLE	1	0	0	0	0	1
	12917-EXT COMPACTORS_AT_BROWNSVILLE	60	0	0	0	0	60
	9592-FIRE PRO-ALARM_AT_BROWNSVILLE	214	0	0	0	0	214
	9828-AGF BOILER2_AT_BROWNSVILLE	40,580	0	0	0	0	40,580
	10094-LOCAL LAW 11_AT_BROWNSVILLE	24	0	0	0	0	24
	10130-ROOFS_AT_BROWNSVILLE	4,751	0	0	0	0	4,751
	10190-CC-UPGRADE_AT_BROWNSVILLE	103	0	0	0	0	103
	10378-CC-UPGRADE2_AT_BROWNSVILLE	105	8,781	0	0	0	8,886
	12240-PLUMBING2_AT_BROWNSVILLE	3,067	0	0	0	0	3,067
	12312-LOCAL LAW 11_AT_BROWNSVILLE	2,030	0	0	0	0	2,030
	12850-STAFF AUGMENTAT_AT_BROWNSVILLE	24	0	0	0	0	24
	12853-STAFF AUGMENTA_AT_BROWNSVILLE	24	0	0	0	0	24
	BROWNSVILLE Total:	50,981	8,781	0	0	0	59,762
BUSHWICK	9431-EXT COMPACTORS2_AT_BUSHWICK	110	0	0	0	0	110
	10181-CC-UPGRADE2_AT_BUSHWICK	2,570	0	0	0	0	2,570
	BUSHWICK Total:	2,680	0	0	0	0	2,680
BUSHWICK II (GROUPS B&D)	11431-FIRE ALARM SYSTEM_AT_BUSHWICK 2BD	561	0	0	0	0	561
	BUSHWICK II (GROUPS B&D) Total:	561	0	0	0	0	561
BUSHWICK II CDA (GROUP E)	10453-LOCAL LAW 11_AT_BUSHWICK 2E	3	0	0	0	0	3
	BUSHWICK II CDA (GROUP E) Total:	3	0	0	0	0	3
CAREY GARDENS	11994-VENTILATION_AT_CAREY	10	0	0	0	0	10
	7478-LIGHTING_AT_CAREY	50	0	0	0	0	50
	7819-SANDY GC_AT_CAREY	132	0	0	0	0	132
	8319-SANDY RENO_AT_CAREY	1,659	0	0	0	0	1,659
	10288-AGF ELEVATORS2_AT_CAREY	2,042	0	0	0	0	2,042
	CAREY GARDENS Total:	3,893	0	0	0	0	3,893
CONEY ISLAND	10976-VENTILATION_AT_CONEY ISL	18	0	0	0	0	18
	12015-VENTILATION_AT_CONEY ISL1&2&4	4	0	0	0	0	4
	7855-SANDY GC_AT_CONEY ISL	541	0	0	0	0	541
	8299-SANDY RENO_AT_CONEY ISL	240	0	0	0	0	240
	9937-GARBAGE DISPOS2_AT_CONEY ISL	1,280	0	0	0	0	1,280
	12677-A&E FEES_AT_CONEY ISL-8	16	0	0	0	0	16
	12703-AGF WASTE YARD_AT_CONEY ISL	46	0	0	0	0	46
	CONEY ISLAND Total:	2,145	0	0	0	0	2,145
CONEY ISLAND (SITE 8)	7814-SANDY GC_AT_CONEY ISL-8	46	0	0	0	0	46
	8304-SANDY RENO_AT_CONEY ISL-8	369	0	0	0	0	369
	9775-BRICK/ROOF_AT_CONEY ISL-8	555	0	0	0	0	555
	10422-PLUMBING_AT_CONEY ISL-8	732	0	0	0	0	732
	12007-APARTMENT RENO_AT_CONEY ISL-8	1,638	0	0	0	0	1,638
	12313-ENTR/EXIT-DWEL_AT_CONEY ISL-8	885	0	0	0	0	885
	12625-ELEVATORS_AT_CONEY ISL-8	1,775	0	0	0	0	1,775
	12866-STAFF AUGMENTATION_AT_CONEY ISL-8	24	0	0	0	0	24
	CONEY ISLAND (SITE 8) Total:	6,023	0	0	0	0	6,023

		FY23	FY24	FY25	FY26	FY27	Total
CONEY ISLAND I (SITE 1B)	11995-VENTILATION_AT_CONEY ISL-1B	15	0	0	0	0	15
	7823-SANDY GC_AT_CONEY ISL-1B	218	0	0	0	0	218
	8309-SANDY RENO_AT_CONEY ISL-1B	208	0	0	0	0	208
	10290-AGF ELEVATORS2_AT_CONEY ISL-1B	421	0	0	0	0	421
	12193-GROUNDS_AT_CONEY ISL-1B	750	0	0	0	0	750
	CONEY ISLAND I (SITE 1B) Total:	1,613	0	0	0	0	1,613
CONEY ISLAND I (SITES 4 & 5)	10978-VENTILATION_AT_CONEY ISL4&5	16	0	0	0	0	16
	7843-SANDY GC_AT_CONEY ISL4&5	744	0	0	0	0	744
	8302-SANDY RENO_AT_CONEY ISL4&5	138	0	0	0	0	138
	10267-SANDYPLAYGROUNDS_AT_CONEY ISL4&5	80	0	0	0	0	80
	10289-AGF ELEVATORS2_AT_CONEY ISL4&5	3,063	0	0	0	0	3,063
	10341-LOCAL LAW 11_AT_CONEY ISL4&5	32	0	0	0	0	32
	12471-CCTV_AT_CONEY ISL4&5	250	0	0	0	0	250
	12532-LL152 STAFF AUGME_AT_CONEY ISL4&5	60	0	0	0	0	60
	12533-PLUMBING2_AT_CONEY ISL4&5	338	0	0	0	0	338
	12848-STAFF AUGMENTAT_AT_CONEY ISL4&5	24	0	0	0	0	24
	CONEY ISLAND I (SITES 4 & 5) Total:	4,744	0	0	0	0	4,744
COOPER PARK	11669-LEAD ABATEMENT_AT_COOPER PK	5	0	0	0	0	5
	11980-VENTILATION_AT_COOPER PARK	78	0	0	0	0	78
	12480-PUBLIC SPACE PAINT_AT_COOPER PK	47	0	0	0	0	47
	10189-GROUNDS3_AT_COOPER PARK	500	0	0	0	0	500
	10331-BOILER_AT_COOPER PARK	8,506	0	0	0	0	8,506
	10498-AGF EXT COMPACTORS_AT_COOPER PARK	324	0	0	0	0	324
	COOPER PARK Total:	9,460	0	0	0	0	9,460
CYPRESS HILLS	11358-VENTILATION_AT_CYPRESS	380	0	0	0	0	380
	7361-BRICK/ROOF_AT_CYPRESS	1,722	0	0	0	0	1,722
	9824-BOILER_AT_CYPRESS	4,343	0	0	0	0	4,343
	11299-FIRE PRO-ALARM2_AT_CYPRESS	0	510	0	0	0	510
	12765-CCTV 2_AT_CYPRESS	433	0	0	0	0	433
	12845-STAFF AUGMENTATION_AT_CYPRESS	24	0	0	0	0	24
	CYPRESS HILLS Total:	6,902	510	0	0	0	7,412
FARRAGUT	12036-VENTILATION_AT_FARRAGUT	48	0	0	0	0	48
	7744-LIGHTING_AT_FARRAGUT CC	0	0	0	2	0	2
	9907-LIGHTING2_AT_FARRAGUT	116	0	0	0	0	116
	9928-ROOFS2_AT_FARRAGUT	2,695	0	0	0	0	2,695
	9966-HEATING5_AT_FARRAGUT	8,193	0	0	0	0	8,193
	10262-LOCAL LAW 11_AT_FARRAGUT	7	0	0	0	0	7
	10388-INT COMPACTORS2_AT_FARRAGUT	92	0	0	0	0	92
	10563-AGF EXT COMPACTORS_AT_FARRAGUT	377	0	0	0	0	377
	12371-ROOFS3_AT_FARRAGUT	0	0	1,400	0	0	1,400
	12566-AGF EXT COMPACTOR_AT_FARRAGUT	72	0	0	0	0	72
	FARRAGUT Total:	11,599	0	1,400	2	0	13,001
FIORENTINO PLAZA	10979-VENTILATION_AT_FIORENTINO	19	0	0	0	0	19
	12981-MOLD REMEDIATION_AT_UNITY PLZ	106	0	0	0	0	106
	7548-CC-UPGRADE2_AT_UN PL(4,5A) CC	1,412	0	0	0	0	1,412
	9853-BOILER_AT_FIORENTINO	48	0	0	0	0	48
	12775-EXT LIGHTING_AT_UNITY PLZ CON	150	0	0	0	0	150
	FIORENTINO PLAZA Total:	1,734	0	0	0	0	1,734

		FY23	FY24	FY25	FY26	FY27	Total
GARVEY (GROUP A)	11892-VENTILATION2_AT_GARVEY	37	0	0	0	0	37
	9621-FIRE PRO-ALARM2_AT_GARVEY	282	0	0	0	0	282
	10145-LOCAL LAW 11A_AT_GARVEY	44	0	0	0	0	44
	12472-CCTV_AT_GARVEY	250	0	0	0	0	250
	12847-STAFF AUGMENTAT_AT_GARVEY	24	0	0	0	0	24
	12855-STAFF AUGMENTA_AT_GARVEY	24	0	0	0	0	24
	12867-STAFF AUGMENTATION_AT_GARVEY	24	0	0	0	0	24
	GARVEY (GROUP A) Total:	685	0	0	0	0	685
GLENMORE PLAZA	11890-VENTILATION_AT_GLENMORE	9	0	0	0	0	9
	10259-LOCAL LAW 11_AT_GLENMORE	64	0	0	0	0	64
	10567-AGF EXT COMPACTORS_AT_GLENMORE	290	0	0	0	0	290
	12370-HEATING3_AT_GLENMORE	0	0	0	3,256	3,000	6,256
	12766-EXT LIGHTING_AT_GLENMORE	178	0	0	0	0	178
	12829-DOORS_AT_GLENMORE PLZ	422	0	0	0	0	422
	GLENMORE PLAZA Total:	964	0	0	3,256	3,000	7,220
GLENWOOD	11671-LEAD ABATEMENT_AT_GLENWOOD	29	0	0	0	0	29
	10785-ELEVATORS3_AT_GLENWOOD	1,530	0	0	0	0	1,530
	12481-PUBLIC SPACE PAINT_AT_GLENWOOD	79	0	0	0	0	79
	7111-LIGHTING2_AT_GLENWOOD	75	0	0	0	0	75
	9608-FIRE PRO-ALARM_AT_GLENWOOD CC	431	0	0	0	0	431
	10222-CC-UPGRADE_AT_GLENWOOD	655	0	0	0	0	655
	10482-AGF INT COMPACTORS_AT_GLENWOOD	2,581	0	0	0	0	2,581
	11215-CC-UPGRADE2_AT_GLENWOOD	135	0	0	0	0	135
	11291-HEATING7_AT_GLENWOOD	1,900	0	0	0	0	1,900
	12564-AGF INT COMPACTOR_AT_GLENWOOD	150	0	0	0	0	150
	12860-STAFF AUGMENTATION 2_AT_GLENWOOD	24	0	0	0	0	24
	12882-STAFF AUGMENTAT_AT_GLENWOOD CC	24	0	0	0	0	24
	GLENWOOD Total:	7,612	0	0	0	0	7,612
GOWANUS	12080-VENTILATION_AT_GOWANUS	9	0	0	0	0	9
	10771-HEATING/VACUM TANKS_AT_GOWANUS	110	0	0	0	0	110
	8033-SANDY GC_AT_GOWANUS	52	0	0	0	0	52
	8366-SANDY RENO_AT_GOWANUS	198	0	0	0	0	198
	8681-CC-UPGRADE3_AT_GOWANUS	3,530	0	0	0	0	3,530
	9613-FIRE PRO-ALARM2_AT_GOWANUS	0	0	292	0	0	292
	10186-SEC ENHANCEMTS2_AT_GOWANUS	127	0	0	0	0	127
	10276-SANDY CCTV_AT_GOWANUS	14	0	0	0	0	14
	10329-BOILER_AT_GOWANUS	8,343	0	0	0	0	8,343
	12627-ELEVATORS3_AT_GOWANUS	23,284	0	0	0	0	23,284
	12934-STAFF AUGMENTATION_AT_GOWANUS	60	0	0	0	0	60
	12935-LOCAL LAW 152_AT_GOWANUS	1,300	0	0	0	0	1,300
	12952-AGF COMP MOD_AT_GOWANUS	13,000	117,000	5,051	0	0	135,051
	GOWANUS Total:	50,026	117,000	5,343	0	0	172,369
HABER	11999-VENTILATION_AT_HABER	50	0	0	0	0	50
	7813-SANDY GC_AT_HABER	2	0	0	0	0	2
	8317-SANDY RENO_AT_HABER	935	0	0	0	0	935
	10463-AGF INT COMPACTORS_AT_HABER	265	0	0	0	0	265
	12562-AGF INT COMPACTOR_AT_HABER	11	0	0	0	0	11
	12629-ELEVATORS_AT_HABER	5,357	0	0	0	0	5,357
	12681-A&E FEES2_AT_HABER	16	0	0	0	0	16
	HABER Total:	6,635	0	0	0	0	6,635
HOWARD	11891-VENTILATION_AT_HOWARD	125	0	0	0	0	125
	9627-FIRE PRO-ALARM2_AT_HOWARD	386	0	0	0	0	386
	9864-CCTV_AT_HOWARD	150	0	0	0	0	150
	10496-AGF EXT COMPACTORS_AT_HOWARD	335	0	0	0	0	335
	12447-CCTV 2_AT_HOWARD	854	0	0	0	0	854
	12709-AGF WASTE YARD_AT_HOWARD	51	0	0	0	0	51
	HOWARD Total:	1,901	0	0	0	0	1,901

		FY23	FY24	FY25	FY26	FY27	Total
HUGHES APTS	8571-PLUMBING2_AT_HUGHES APTS	25	0	0	0	0	25
	9588-FIRE PRO-ALARM_AT_HUGHES APTS	189	0	0	0	0	189
	10183-SEC ENHANCEMTS_AT_HUGHES	34	0	0	0	0	34
	10510-AGF INT COMPACTORS_AT_HUGHES	419	0	0	0	0	419
	12177-CCTV_AT_HUGHES	204	0	0	0	0	204
	12473-CCTV_AT_HUGHES APTS	219	0	0	0	0	219
	12561-AGF INT COMPACTOR_AT_HUGHES APTS	11	0	0	0	0	11
	HUGHES APTS Total:	1,102	0	0	0	0	1,102
HYLAN	11989-VENTILATION_AT_HYLAN	4	0	0	0	0	4
	9826-ELEVATORS2_AT_HYLAN	3,700	0	0	0	0	3,700
	HYLAN Total:	3,704	0	0	0	0	3,704
INGERSOLL	11673-LEAD ABATEMENT_AT_INGERSOLL	5	0	0	0	0	5
	6411-GC2_AT_INGERSOLL	1,510	0	0	0	0	1,510
	7606-BRICK/ROOF_AT_INGERSOLL	1,349	0	0	0	0	1,349
	9381-GROUNDS3_AT_INGERSOLL	214	0	0	0	0	214
	9384-GROUNDS4_AT_INGERSOLL	41	0	0	0	0	41
	10110-LOCAL LAW 11_AT_INGERSOLL	209	0	0	0	0	209
	10317-BRICK/ROOF2_AT_INGERSOLL	12,892	0	0	0	0	12,892
	INGERSOLL Total:	16,221	0	0	0	0	16,221
KINGSBOROUGH	11674-LEAD ABATEMENT_AT_KINGSBORO	121	0	0	0	0	121
	10212-GROUNDS2_AT_KINGSBOROUGH	1,585	0	0	0	0	1,585
	10574-AGF EXT COMPACTORS_AT_KINGSBORO	290	0	0	0	0	290
	11310-ENTR/EXIT_AT_KINGSBORO	0	0	12,338	24,928	6,169	43,435
	KINGSBOROUGH Total:	1,996	0	12,338	24,928	6,169	45,431
KINGSBOROUGH EXT	7405-ENERGY CONSERV_AT_KINGSBORO	160	0	0	0	0	160
	11308-ENTR/EXIT_AT_KINGSBORO E	0	0	1,241	0	0	1,241
	KINGSBOROUGH EXT Total:	160	0	1,241	0	0	1,401
LAFAYETTE	10975-VENTILATION_AT_LAFAYETTE	148	0	0	0	0	148
	9579-FIRE PRO-ALARM2_AT_LAFAYETTE	0	0	59	0	0	59
	10396-ELEVATORS4_AT_LAFAYETTE	6,542	0	0	1,644	14,796	22,982
	10478-INT COMPACTORS_AT_LAFAYETTE	19	0	0	0	0	19
	10531-AGF EXT COMPACTORS_AT_LAFAYETTE	226	0	0	0	0	226
	12174-CC-UPGRADE_AT_LAFAYETTE	501	0	0	0	0	501
	12446-PLAYGROUNDS_AT_LAFAYETTE	350	0	0	0	0	350
	12713-AGF WASTE YARD_AT_LAFAYETTE	51	0	0	0	0	51
	12846-STAFF AUGMENTAT_AT_LAFAYETTE CC	24	0	0	0	0	24
	LAFAYETTE Total:	7,861	0	59	1,644	14,796	24,359
LINDEN	10377-SECTION 5042_AT_LEAVITT-34	25	0	0	0	0	25
	11961-LOCAL LAW 11 INSP_AT_LINDEN	12	0	0	0	0	12
	LINDEN Total:	37	0	0	0	0	37
LONG ISLAND BAPTIST HOUSE	12148-VENTILATION2_AT_LI BAPTIST	11	0	0	0	0	11
	9848-BOILER_AT_LI BAPTIST	68	0	0	0	0	68
	10390-INT COMPACTORS2_AT_LI BAPTIST	20	0	0	0	0	20
	12769-EXT LIGHTING_AT_LI BAPTIST	182	0	0	0	0	182
	12837-DOORS_AT_LI BAPTIST	200	0	0	0	0	200
	LONG ISLAND BAPTIST HOUSES Total:	481	0	0	0	0	481

		FY23	FY24	FY25	FY26	FY27	Total
LOW HOUSES	11889-VENTILATION2_AT_LOW	30	0	0	0	0	30
	10437-SECTION 504_AT_LOW	36	0	0	0	0	36
	10495-AGF EXT COMPACTORS_AT_LOW	300	0	0	0	0	300
	10578-LAYERED ACCESS_AT_LOW	202	0	0	0	0	202
	10841-ROOFS3_AT_LOW	11,144	0	0	0	0	11,144
	12176-CCTV_AT_LOW	232	0	0	0	0	232
	12714-AGF WASTE YARD_AT_LOW	51	0	0	0	0	51
	12770-CCTV_AT_LOW	459	0	0	0	0	459
	12873-STAFF AUGMENTATION_AT_LOW	24	0	0	0	0	24
	LOW HOUSES Total:	12,477	0	0	0	0	12,477
MARCY	12501-PUBLIC SPACE PAINT_AT_MARCY	338	0	0	0	0	338
	7547-GROUNDS2_AT_MARCY	40	0	0	0	0	40
	7638-BOILER2_AT_MARCY	20	0	0	0	0	20
	7643-PLUMBING3_AT_MARCY	882	0	0	0	0	882
	9132-CC-UPGRADE_AT_MARCY	1,188	0	0	0	0	1,188
	9609-FIRE PRO-ALARM2_AT_MARCY	0	0	287	0	0	287
	9930-ROOFS3_AT_MARCY	4,423	0	0	0	0	4,423
	10012-EXT COMPACTORS2_AT_MARCY	26	0	0	0	0	26
	10324-BOILER_AT_MARCY	45,477	0	0	0	0	45,477
	10458-AGF EXT COMPACTORS3_AT_MARCY	750	0	0	0	0	750
	10530-AGF EXT COMPACTORS4_AT_MARCY	1,527	0	0	0	0	1,527
	12243-CC-UPGRADE2_AT_MARCY	100	0	0	0	0	100
	12445-PLAYGROUNDS2_AT_MARCY	9	0	0	0	0	9
	12631-ELEVATORS3_AT_MARCY	62,671	0	0	0	0	62,671
	12668-A&E FEES 2_AT_MARCY	16	0	0	0	0	16
	12900-STAFF AUGMENTATION_AT_MARCY	54	0	0	0	0	54
	MARCY Total:	117,522	0	287	0	0	117,809
MARLBORO	9093-GC2_AT_MARLBORO	15,754	0	0	0	0	15,754
	9943-GARBAGE DISPOS4_AT_MARLBORO	100	0	0	0	0	100
	10000-AGF BOILERS_AT_MARLBORO	55,548	0	0	0	0	55,548
	12291-AGF EXT COMPACTORS_AT_MARLBORO	430	0	0	0	0	430
	12632-ELEVATORS5_AT_MARLBORO	28,641	0	0	0	0	28,641
	12680-A&E FEES4_AT_MARLBORO	16	0	0	0	0	16
	12830-CC-UPGRADE3_AT_MARLBORO	8,000	0	0	0	0	8,000
	MARLBORO Total:	108,488	0	0	0	0	108,488
NOSTRAND	11676-LEAD ABATEMENT_AT_NOSTRAND	32	0	0	0	0	32
	11992-VENTILATION2_AT_NOSTRAND	260	0	0	0	0	260
	9051-GROUNDS2_AT_NOSTRAND	63	0	0	0	0	63
	10036-LOCAL LAW 11_AT_NOSTRAND	271	0	0	0	0	271
	10129-ROOFS4_AT_NOSTRAND	3,205	0	0	0	0	3,205
	10492-AGF EXT COMPACTORS_AT_NOSTRAND	300	0	0	0	0	300
	12309-LOCAL LAW 11_AT_NOSTRAND	676	0	0	0	0	676
	12633-ELEVATORS2_AT_NOSTRAND	28,641	0	0	0	0	28,641
	12664-A&E FEES_AT_NOSTRAND	16	0	0	0	0	16
	12721-AGF WASTE YARD_AT_NOSTRAND	51	0	0	0	0	51
	12768-CCTV 3_AT_NOSTRAND	221	0	0	0	0	221
	12787-LOCAL LAW 11 INSP3_AT_NOSTRAND	327	0	0	0	0	327
	12844-STAFF AUGMENTATION_AT_NOSTRAND	24	0	0	0	0	24
	12868-STAFF AUGMENTATION 2_AT_NOSTRAND	24	0	0	0	0	24
	NOSTRAND Total:	34,110	0	0	0	0	34,110
O'DWYER GARDENS	11997-VENTILATION_AT_O'DWYER GDS	60	0	0	0	0	60
	7818-SANDY GC_AT_O'DWYER GDS	71	0	0	0	0	71
	8330-SANDY RENO_AT_O'DWYER GDS	1,042	0	0	0	0	1,042
	8679-GROUNDS3_AT_O'DWYER GDS	100	0	0	0	0	100
	10277-SANDYAPTS_AT_O'DWYER GDS	18	0	0	0	0	18
	10589-LAYERED ACCESS_AT_O'DWYER GDS	0	7,643	0	0	0	7,643
	12314-ENTR/EXIT-DWEL2_AT_O'DWYER GDS	6,226	0	0	0	0	6,226
	12634-ELEVATORS2_AT_O'DWYER GDS	11,626	0	0	0	0	11,626
	12675-A&E FEES 2_AT_O'DWYER GDS	16	0	0	0	0	16
	O'DWYER GARDENS Total:	19,158	7,643	0	0	0	26,801

		FY23	FY24	FY25	FY26	FY27	Total
OCEAN HILL APTS	11357-VENTILATION_AT_OCEAN HILL APTS	4	0	0	0	0	4
	9716-GROUNDS2_AT_OCEAN HILL APTS	96	0	0	0	0	96
	10144-LOCAL LAW 11_AT_OCEAN HILL APTS	71	0	0	0	0	71
	10294-BOILER_AT_OCEAN HILL APTS	10,298	0	0	0	0	10,298
	OCEAN HILL APTS Total:	10,470	0	0	0	0	10,470
PENNSYLVANIA AVE - WORTM	10982-VENTILATION_AT_PENN-WORTMAN	59	0	0	0	0	59
	10143-LOCAL LAW 11_AT_PENN-WORTMAN	77	0	0	0	0	77
	10637-HEATING2_AT_PENN-WORTMAN	6	0	0	0	0	6
	12433-PLAYGROUNDS_AT_PENN/WORTMAN	1	0	0	0	0	1
	12606-AGF INT COMPACTOR_AT_PENN-WORTMAN	10	0	0	0	0	10
	PENNSYLVANIA AVE - WORTMAN AVE Total:	153	0	0	0	0	153
PINK	11363-VENTILATION2_AT_PINK	678	0	0	0	0	678
	8971-BOILER_AT_PINK	4,760	0	0	0	0	4,760
	9610-FIRE PRO-ALARM2_AT_PINK	706	0	0	0	0	706
	9810-CCTV3_AT_PINK	241	0	0	0	0	241
	12723-AGF WASTE YARD_AT_PINK	46	0	0	0	0	46
	12767-LAYERED ACCESS 2_AT_PINK	400	0	0	0	0	400
	PINK Total:	6,831	0	0	0	0	6,831
RED HOOK EAST	11677-LEAD ABATEMENT_AT_RED HOOK E	23	0	0	0	0	23
	10786-ELEVATORS3_AT_RED HOOK E	1,797	0	0	0	0	1,797
	12539-PUBLIC SPACE PAINT_AT_RED HOOK E	1	0	0	0	0	1
	8307-SANDY RENO_AT_RED HOOK E	2,544	0	0	0	0	2,544
	10275-SANDYRENO_AT_RED HOOK E	199	0	0	0	0	199
	10287-SANDY NEW PLANTS_AT_RED HOOK E	3,439	0	0	0	0	3,439
	10636-HEATING4_AT_RED HOOK E	69	0	0	0	0	69
	RED HOOK EAST Total:	8,071	0	0	0	0	8,071
RED HOOK WEST	11678-LEAD ABATEMENT_AT_RED HOOK W	600	0	0	0	0	600
	12001-VENTILATION_AT_RED HOOK W	16	0	0	0	0	16
	12980-MOLD REMEDIATION_AT_RED HOOK W	107	0	0	0	0	107
	10781-ELEVATORS3_AT_RED HOOK W	1,453	0	0	0	0	1,453
	12477-PUBLIC SPACE PAINT_AT_RED HOOK W	452	0	0	0	0	452
	7812-SANDY GC_AT_RED HOOK W	13	0	0	0	0	13
	8308-SANDY RENO_AT_RED HOOK W	69	0	0	0	0	69
	9460-SANDY RENO_AT_RED HOOK E&W	27	0	0	0	0	27
	12106-SANDYSTAFFAUG_AT_RED HOOK E AND W	4	0	0	0	0	4
	12270-LOCAL LAW 11 2_AT_RED HOOK W II	1,122	0	0	0	0	1,122
	12425-CCTV_AT_REDHOOK E&W	510	0	0	0	0	510
	RED HOOK WEST Total:	4,373	0	0	0	0	4,373
REID APTS	11354-VENTILATION_AT_REID APTS	6	0	0	0	0	6
	10649-LOCAL LAW 11_AT_REID APTS	52	0	0	0	0	52
	REID APTS Total:	59	0	0	0	0	59
REVEREND BROWN	10427-INT COMPACTORS2_AT_REV BROWN	54	0	0	0	0	54
	10447-SECTION 504_AT_REV BROWN	75	0	0	0	0	75
	12175-CCTV_AT_REV BROWN	670	0	0	0	0	670
	REVEREND BROWN Total:	799	0	0	0	0	799
ROOSEVELT I	13063-ELECTRICAL2_AT_ROOSEVELT	221	0	0	0	0	221
	10322-BOILER_AT_ROOSEVELT I	16,742	0	0	0	0	16,742
	11303-ENTR/EXIT_AT_ROOSEVELT I	0	0	0	7,446	0	7,446
	11963-APARTMENT RENO_AT_ROOSEVELT I	8,180	0	0	0	0	8,180
	12789-LOCAL LAW 11 INSP2_AT_ROOSEVELT I	636	0	0	0	0	636
	12908-STAFF AUGMENTATION_AT_ROOSEVELT I	21	0	0	0	0	21
	ROOSEVELT I Total:	25,799	0	0	7,446	0	33,245

		FY23	FY24	FY25	FY26	FY27	Total
ROOSEVELT II	11982-VENTILATION3_AT_ROOSEVELT II	20	0	0	0	0	20
	10635-HEATING3_AT_ROOSEVELT II	6	0	0	0	0	6
	10687-LOCAL LAW 11_AT_ROOSEVELT II	5	0	0	0	0	5
	11219-BOILERS_AT_ROOSEVELT II	4,971	0	0	0	0	4,971
	11302-ENTR/EXIT_AT_ROOSEVELT II	0	0	0	3,723	0	3,723
	12914-STAFF AUGMENTATION_AT_ROOSEVELT II	21	0	0	0	0	21
	ROOSEVELT II Total:	5,024	0	0	3,723	0	8,747
RUTLAND TOWERS	10022-LOCAL LAW 11_AT_RUTLAND TWRS	9	0	0	0	0	9
	10683-GC_AT_RUTLAND TWRS	93	0	0	0	0	93
	RUTLAND TOWERS Total:	102	0	0	0	0	102
SARATOGA SQUARE	10617-AGF BOILER_AT_SARATOGA	14,971	0	0	0	0	14,971
	11206-CCTV_AT_SARATOGA	670	0	0	0	0	670
	SARATOGA SQUARE Total:	15,641	0	0	0	0	15,641
SHEEPSHEAD BAY	9905-GROUNDS4_AT_SHEEPSHEAD	40	0	0	0	0	40
	10182-LIGHTING2_AT_SHEEPSHEAD	311	0	0	0	0	311
	10561-AGF EXT COMPACTORS_AT_SHEEPSHEAD	499	0	0	0	0	499
	11249-CC-UPGRADE3_AT_SHEEPSHEAD	322	0	0	0	0	322
	12636-ELEVATORS2_AT_SHEEPSHEAD	32,223	0	0	0	0	32,223
	12665-A&E FEES2_AT_SHEEPSHEAD	16	0	0	0	0	16
	12736-AGF WASTE YARD_AT_SHEEPSHEAD	51	0	0	0	0	51
	12771-OFFICE RENOV_AT_SHEEPSHEAD CC	225	0	0	0	0	225
	12871-STAFF AUGMENTATION_AT_SHEEPSHEAD	24	0	0	0	0	24
	SHEEPSHEAD BAY Total:	33,711	0	0	0	0	33,711
STUYVESANT GARDENS I	11987-VENTILATION_AT_STUY GDNS I	51	0	0	0	0	51
	12735-AGF WASTE YARD_AT_STUY GDNS I	46	0	0	0	0	46
	STUYVESANT GARDENS I Total:	97	0	0	0	0	97
STUYVESANT GARDENS II	10384-SECTION 504_AT_STUY GDNS II	100	0	0	0	0	100
	STUYVESANT GARDENS II Total:	100	0	0	0	0	100
SUMNER	11679-LEAD ABATEMENT_AT_SUMNER	1	0	0	0	0	1
	11984-VENTILATION_AT_SUMNER	45	0	0	0	0	45
	12982-MOLD REMEDIATION_AT_SUMNER	182	0	0	0	0	182
	10157-LOCAL LAW 11_AT_SUMNER	28	0	0	0	0	28
	10413-BOILER_AT_SUMNER	65,925	8,300	0	0	0	74,225
	12026-LOCAL LAW 11 INSP_AT_SUMNER	3,099	0	0	0	0	3,099
	12717-AGF WASTE YARD_AT_SUMNER	46	0	0	0	0	46
	12740-LOCAL LAW 152_AT_SUMNER	457	0	0	0	0	457
	12842-LL152 STAFF AUGMENTAT_AT_SUMNER	50	0	0	0	0	50
	12843-LOCAL LAW 152_AT_SUMNER	840	0	0	0	0	840
	SUMNER Total:	70,673	8,300	0	0	0	78,973
SURFSIDE GARDENS	10977-VENTILATION_AT_SURFSIDE	76	0	0	0	0	76
	12484-PUBLIC SPACE PAINT_AT_SURFSIDE	92	0	0	0	0	92
	7821-SANDY GC_AT_SURFSIDE	174	0	0	0	0	174
	8329-SANDY RENO_AT_SURFSIDE	810	0	0	0	0	810
	8892-GROUNDS2_AT_SURFSIDE GARDENS	250	0	0	0	0	250
	10281-SANDYAPTS_AT_SURFSIDE	3	0	0	0	0	3
	10431-PLUMBING2_AT_SURFSIDE	0	0	2,400	0	0	2,400
	12315-ENTR/EXIT-DWEL2_AT_SURFSIDE	5,195	0	0	0	0	5,195
	12639-ELEVATORS_AT_SURFSIDE	8,939	0	0	0	0	8,939
	12683-A&E FEES_AT_SURFSIDE	16	0	0	0	0	16
	SURFSIDE GARDENS Total:	15,555	0	2,400	0	0	17,955
TAYLOR ST - WYTHE AVE	11990-VENTILATION_AT_TAYLOR-WYTHE	19	0	0	0	0	19
	12486-PUBLIC SPACE PAINT_AT_TAY-WYTHE	71	0	0	0	0	71
	12444-BRICK/ROOF2_AT_TAYLOR-WYTHE	1	0	0	0	0	1
	TAYLOR ST - WYTHE AVE Total:	91	0	0	0	0	91

		FY23	FY24	FY25	FY26	FY27	Total
TILDEN	11888-VENTILATION2_AT_TILDEN	126	0	0	0	0	126
	8969-BOILER_AT_TILDEN	5,138	0	0	0	0	5,138
	10634-HEATING2_AT_TILDEN	8	0	0	0	0	8
	11815-ROOFS3_AT_TILDEN	2,000	0	0	0	0	2,000
	12641-ELEVATORS3_AT_TILDEN	14,313	0	0	0	0	14,313
	12679-A&E FEES 2_AT_TILDEN	16	0	0	0	0	16
	TILDEN Total:	21,600	0	0	0	0	21,600
TOMPKINS	11986-VENTILATION2_AT_TOMPKINS	190	0	0	0	0	190
	9571-FIRE PRO-ALARM2_AT_TOMPKINS	0	0	118	0	0	118
	9890-GROUNDS3_AT_TOMPKINS	51	0	0	0	0	51
	9934-ROOFS2_AT_TOMPKINS	5,965	0	0	0	0	5,965
	10210-CC-UPGRADE_AT_TOMPKINS	525	0	0	0	0	525
	12776-LOCAL LAW 11 INSP_AT_TOMPKINS	1,164	0	0	0	0	1,164
	TOMPKINS Total:	7,895	0	118	0	0	8,013
UNITY PLAZA (SITES 17, 24, 25)	10990-AGF ELEVATORS_AT_UN PL(17,24)	2,989	0	0	0	0	2,989
	UNITY PLAZA (SITES 17, 24, 25A) Total:	2,989	0	0	0	0	2,989
UNITY PLAZA (SITES 4,5A,6,7,8)	10980-VENTILATION_AT_UN PL(4-27)	17	0	0	0	0	17
	9244-AGF ELEVATORS_AT_UN PL(4,5A)	8,196	0	0	0	0	8,196
	UNITY PLAZA (SITES 4,5A,6,7,9,11,12,27) Total:	8,213	0	0	0	0	8,213
VANDALIA AVENUE	10991-VENTILATION_AT_VANDALIA	57	0	0	0	0	57
	11480-VENTILATION2_AT_VANDALIA	116	0	0	0	0	116
	10141-LOCAL LAW 11_AT_VANDALIA	20	0	0	0	0	20
	10382-SECTION 504_AT_VANDALIA	50	0	0	0	0	50
	10423-AGF INT COMPACTORS_AT_VANDALIA	148	0	0	0	0	148
	12560-AGF INT COMPACTOR_AT_VANDALIA	11	0	0	0	0	11
	12773-EXT LIGHTING_AT_VANDALIA	275	0	0	0	0	275
	VANDALIA AVENUE Total:	678	0	0	0	0	678
VAN DYKE I	11683-LEAD ABATEMENT_AT_VAN DYKE I	21	0	0	0	0	21
	11885-VENTILATION_AT_VAN DYKE I	283	0	0	0	0	283
	12483-PUBLIC SPACE PAINT_AT_VAN DYKE I	1,004	0	0	0	0	1,004
	9481-PLUMBING4_AT_VAN DYKE I	6,737	0	0	0	0	6,737
	10106-LOCAL LAW 11_AT_VAN DYKE I	67	0	0	0	0	67
	10223-IT_AT_VAN DYKE I	64	0	0	0	0	64
	10319-BOILER_AT_VAN DYKE I	8,086	0	0	0	0	8,086
	12241-PLUMBING_AT_VAN DYKE I	3,148	0	0	0	0	3,148
	12849-STAFF AUGMENTAT_AT_VAN DYKE I	24	0	0	0	0	24
	12854-STAFF AUGMENTA_AT_VAN DYKE I	24	0	0	0	0	24
	VAN DYKE I Total:	19,457	0	0	0	0	19,457
VAN DYKE II	11886-VENTILATION_AT_VAN DYKE II	11	0	0	0	0	11
	10201-LOCAL LAW 11_AT_VAN DYKE II	21	0	0	0	0	21
	11218-BOILERS_AT_VAN DYKE II	9,241	0	0	0	0	9,241
	12772-EXT LIGHTING_AT_VAN DYKE II	194	0	0	0	0	194
	VAN DYKE II Total:	9,468	0	0	0	0	9,468
WHITMAN	12081-VENTILATION_AT_WHITMAN	3	0	0	0	0	3
	12495-PUBLIC SPACE PAINT_AT_WHITMAN	1,055	0	0	0	0	1,055
	7601-BRICK/ROOF_AT_WHITMAN	3,751	0	0	0	0	3,751
	9400-GROUNDS2_AT_WHITMAN	31	0	0	0	0	31
	9477-PLUMBING3_AT_WHITMAN	0	0	10,000	0	0	10,000
	9659-CC-UPGRADE2_AT_WHITMAN	508	0	0	0	0	508
	10204-LOCAL LAW 11_AT_WHITMAN	902	0	0	0	0	902
	11491-LIGHTING2_AT_WHITMAN	82	0	0	0	0	82
	11500-ROOFS3_AT_WHITMAN	713	0	0	0	0	713
	12156-PLAYGROUNDS_AT_WHITMAN	455	0	0	0	0	455
	WHITMAN Total:	7,499	0	10,000	0	0	17,499

		FY23	FY24	FY25	FY26	FY27	Total
WILLIAMSBURG	9362-GROUNDS4_AT_WILLIAMSBURG	95	0	0	0	0	95
	9363-GROUNDSS_AT_WILLIAMSBURG	280	0	0	0	0	280
	WILLIAMSBURG Total:	375	0	0	0	0	375
WOODSON	9809-PLUMBING2_AT_WOODSON	54	0	0	0	0	54
	10381-CCTV2_AT_WOODSON	4	0	0	0	0	4
	11207-LOCAL LAW 11 INSPECT2_AT_WOODSON	16	0	0	0	0	16
	12178-SEC ENHANCEMTS_AT_WOODSON	50	0	0	0	0	50
	12642-ELEVATORS3_AT_WOODSON	3,566	0	0	0	0	3,566
	12678-A&E FEES_AT_WOODSON	16	0	0	0	0	16
	12774-EXT LIGHTING_AT_WOODSON	307	0	0	0	0	307
	12833-CC-UPGRADE_AT_WOODSON	200	0	0	0	0	200
	WOODSON Total:	4,214	0	0	0	0	4,214
WYCKOFF GARDENS	12000-VENTILATION_AT_WYCKOFF	6	0	0	0	0	6
	9398-CC-UPGRADE5_AT_WYCKOFF	4,676	0	0	0	0	4,676
	9831-SEC LIGHTING_AT_WYCKOFF	45	0	0	0	0	45
	10432-AGF INT COMPACTORS_AT_WYCKOFF	196	0	0	0	0	196
	12350-AGF EXT COMPACTORS_AT_WYCKOFF	335	0	0	0	0	335
	12580-AGF INT COMPACTOR_AT_WYCKOFF	12	0	0	0	0	12
	12697-AGF WASTE YARD_AT_WYCKOFF	51	0	0	0	0	51
	12953-AGF COMP MOD_AT_WYCKOFF	7,000	63,000	2,349	0	0	72,349
	WYCKOFF GARDENS Total:	12,321	63,000	2,349	0	0	77,670
Brooklyn Total		855,845	205,234	41,404	53,687	27,965	1,184,135
Manhattan							
131 SAINT NICHOLAS AVE	5765-CC-UPGRADE_AT_131 ST NICH	20	0	0	0	0	20
	131 SAINT NICHOLAS AVE Total:	20	0	0	0	0	20
154 WEST 84TH ST (DOME SITE)	10483-AGF EXT COMPACTOR_AT_154 W84 DOME	300	0	0	0	0	300
	12698-AGF WASTE YARD_AT_154 W84TH DOME	51	0	0	0	0	51
	154 WEST 84TH ST (DOME SITE) Total:	351	0	0	0	0	351
335 EAST 111TH ST	11323-RAD TRANSFER_AT_335 E 111TH	17	0	0	0	0	17
	335 EAST 111TH ST Total:	17	0	0	0	0	17
45 ALLEN ST	10580-LAYERED ACCESS_AT_45 ALLEN	182	0	0	0	0	182
	45 ALLEN ST Total:	182	0	0	0	0	182
830 AMSTERDAM AVE	11684-LEAD ABATEMENT_AT_830 AMSTER	4	0	0	0	0	4
	12283-VENTILATION_AT_830 AMSTER	10	0	0	0	0	10
	12506-PUBLIC SPACE PAINT_AT_830 AMSTER	85	0	0	0	0	85
	9471-PLUMBING2_AT_830 AMSTER	259	0	0	0	0	259
	9856-AGF BOILER_AT_830 AMSTER	12,955	0	0	0	0	12,955
	10455-AGF INT COMPACTORS_AT_830 AMSTER	65	0	0	0	0	65
	12215-A&E FEES3_AT_830 AMSTER	16	0	0	0	0	16
	12582-AGF WASTE YARD_AT_830 AMSTER	46	0	0	0	0	46
	12722-AGF INT COMPACTOR2_AT_830 AMSTER	8	0	0	0	0	8
	830 AMSTERDAM AVE Total:	13,448	0	0	0	0	13,448
AMSTERDAM	12422-VENTILATION2_AT_AMSTERDAM	10	0	0	0	0	10
	12492-PUBLIC SPACE PAINT_AT_AMSTERDAM	271	0	0	0	0	271
	8911-GROUNDS2_AT_AMSTERDAM	1,125	0	0	0	0	1,125
	8919-GC_AT_AMSTERDAM	50	0	0	0	0	50
	9291-ELEVATORS_AT_AMSTERDAM	13,115	0	0	0	0	13,115
	10328-BOILER_AT_AMSTERDAM	34,261	0	0	0	0	34,261
	10538-ENERGY SMART AC_AT_AMSTERDAM	2,000	1,500	1,500	0	0	5,000
	10623-AGF INT COMPACTORS_AT_AMSTERDAM	1,792	0	0	0	0	1,792
	10656-CONCRETE REPAIRS_AT_AMSTERDAM	4,471	0	0	0	0	4,471
	12581-AGF INT COMPACTOR_AT_AMSTERDAM	90	0	0	0	0	90
	AMSTERDAM Total:	57,185	1,500	1,500	0	0	60,185

		FY23	FY24	FY25	FY26	FY27	Total
AMSTERDAM ADDITION	10997-VENTILATION_AT_AMSTERDAM A	12	0	0	0	0	12
	AMSTERDAM ADDITION Total:	12	0	0	0	0	12
BARUCH	11686-LEAD ABATEMENT_AT_BARUCH	2	0	0	0	0	2
	10749-CARBON MONOXIDE_AT_BARUCH	78	0	0	0	0	78
	12504-PUBLIC SPACE PAINT_AT_BARUCH	1,829	0	0	0	0	1,829
	12986-RELOCATION_AT_BARUCH	2	0	0	0	0	2
	7625-BOLIER_AT_BARUCH	3,444	0	0	0	0	3,444
	8320-SANDY RENO_AT_BARUCH	2,105	0	0	0	0	2,105
	9479-PLUMBING10_AT_BARUCH	5,352	0	0	0	0	5,352
	9574-FIRE PRO-ALARM2_AT_BARUCH	0	0	102	0	0	102
	10008-EXT COMPACTORS_AT_BARUCH	56	0	0	0	0	56
	10225-ELEVATORS3_AT_BARUCH	1,200	0	0	0	0	1,200
	10257-LOCAL LAW 11_AT_BARUCH	0	0	4,027	0	0	4,027
	12003-APARTMENT RENO_AT_BARUCH	742	0	0	0	0	742
	12098-SEC ENHANCEMTS3_AT_BARUCH	494	0	0	0	0	494
	12607-AGF INT COMPACTOR_AT_BARUCH	56	0	0	0	0	56
	BARUCH Total:	15,360	0	4,129	0	0	19,489
BARUCH HOUSES ADDITION	11877-VENTILATION_AT_BARUCH A	42	0	0	0	0	42
	12594-AGF INT COMPACTOR_AT_BARUCH A	7	0	0	0	0	7
	BARUCH HOUSES ADDITION Total:	49	0	0	0	0	49
BETHUNE GARDENS	10195-LOCAL LAW 11_AT_BETHUNE	20	0	0	0	0	20
	BETHUNE GARDENS Total:	20	0	0	0	0	20
BRACETTI PLAZA	10996-VENTILATION_AT_BRACETTI	16	0	0	0	0	16
	12265-LOCAL LAW 11 INSP3_AT_BRACETTI	21	0	0	0	0	21
	12896-PLAYGROUNDS_AT_BRACETTI	380	0	0	0	0	380
	BRACETTI PLAZA Total:	417	0	0	0	0	417
CAMPOS PLAZA II	10993-VENTILATION_AT_CAMPOS II	16	0	0	0	0	16
	12016-VENTILATION2_AT_CAMPOS II	46	0	0	0	0	46
	10738-ELEVATOR LOCK_AT_CAMPOS II	62	0	0	0	0	62
	7822-SANDY GC_AT_CAMPOS II	9	0	0	0	0	9
	8305-SANDY RENO_AT_CAMPOS PLAZA II	187	0	0	0	0	187
	10263-LOCAL LAW 11_AT_CAMPOS II	2	0	0	0	0	2
	CAMPOS PLAZA II Total:	323	0	0	0	0	323
CARVER	10714-ELEVATOR LOCK_AT_CARVER	64	0	0	0	0	64
	9958-BOILER_AT_CARVER	54,283	10,000	5,000	0	0	69,283
	10221-CC-UPGRADE_AT_CARVER	522	0	0	0	0	522
	10648-LOCAL LAW 11_AT_CARVER	85	0	0	0	0	85
	11015-ENTR/EXIT-DWEL2_AT_CARVER	74	0	0	0	0	74
	12864-STAFF AUGMENTATION 2_AT_CARVER	24	0	0	0	0	24
	12901-STAFF AUGMENTATION 3_AT_CARVER	69	0	0	0	0	69
	13098-BRICKWORK2_AT_CARVER	0	0	0	22,600	0	22,600
	CARVER Total:	55,121	10,000	5,000	22,600	0	92,721
CHELSEA	10241-HEATING4_AT_CHELSEA	920	0	0	0	0	920
	10099-GROUNDS4_AT_CHELSEA	78	0	0	0	0	78
	11190-GC3_AT_CHELSEA	1,177	0	0	0	0	1,177
	11199-INT COMPACTORS_AT_CHELSEA	981	0	0	0	0	981
	12335-AGF EXT COMPACTORS_AT_CHELSEA	288	0	0	0	0	288
	12599-AGF INT COMPACTOR_AT_CHELSEA	15	0	0	0	0	15
	CHELSEA Total:	3,459	0	0	0	0	3,459
CHELSEA ADDITION	12150-VENTILATION_AT_CHELSEA A	8	0	0	0	0	8
	10200-LOCAL LAW 11_AT_CHELSEA A	79	0	0	0	0	79
	12112-A&E FEES_AT_CHELSEA A	200	0	0	0	0	200
	CHELSEA ADDITION Total:	288	0	0	0	0	288

		FY23	FY24	FY25	FY26	FY27	Total
CLINTON	12499-PUBLIC SPACE PAINT_AT_CLINTON	86	0	0	0	0	86
	10626-INT COMPACTORS_AT_CLINTON	45	0	0	0	0	45
	12831-CC-UPGRADE_AT_CLINTON	263	0	0	0	0	263
	CLINTON Total:	394	0	0	0	0	394
CORSI HOUSES	8938-CC-UPGRADE_AT_CORSI HOUSES	3,783	0	0	380	0	4,163
	9137-GROUNDS_AT_CORSI	14	0	0	0	0	14
	12223-A&E FEES_AT_CORSI HOUSES	7	0	0	0	0	7
	12777-LOCAL LAW 11 INS3_AT_CORSI HOUSES	105	0	0	0	0	105
	CORSI HOUSES Total:	3,910	0	0	380	0	4,290
DE HOSTOS APTS	12110-VENTILATION_AT_DE HOSTOS	37	0	0	0	0	37
	13060-ROOF TANKS_AT_DE HOSTOS	723	0	0	0	0	723
	13064-ELECTRICAL_AT_DEHOSTOS	25	0	0	0	0	25
	10456-AGF INT COMPACTORS_AT_DE HOSTOS	65	0	0	0	0	65
	10499-AGF EXT COMPACTORS_AT_DE HOSTOS	300	0	0	0	0	300
	11293-PLUMBING2_AT_DE HOSTOS	1,200	0	0	0	0	1,200
	12568-AGF INT COMPACTORS 2_AT_DE HOSTOS	7	0	0	0	0	7
	12725-AGF WASTE YARD_AT_DE HOSTOS	51	0	0	0	0	51
	DE HOSTOS APTS Total:	2,408	0	0	0	0	2,408
DOUGLASS ADDITION	12142-VENTILATION_AT_DOUGLASS A	11	0	0	0	0	11
	12930-PUBLIC SPACE PAINT_AT_DOUGLASS A	48	0	0	0	0	48
	12987-RELOCATION_AT_DOUGLASS A	5	0	0	0	0	5
	9577-FIRE PRO-ALARM2_AT_DOUGLASS A	0	0	0	1,442	0	1,442
	10465-INT COMPACTORS_AT_DOUGLASS A	5	0	0	0	0	5
	12947-A&E FEES_AT_DOUGLASS A	3	0	0	0	0	3
	DOUGLASS ADDITION Total:	72	0	0	1,442	0	1,514
DOUGLASS I (BLDGS 4-12,16-17)	111965-VENTILATION_AT_DOUGLASS I	3	0	0	0	0	3
	12482-PUBLIC SPACE PAINT_AT_DOUGLASS I	21	0	0	0	0	21
	9773-PLUMBING_AT_DOUGLASS I	7,327	0	0	0	0	7,327
	10497-AGF EXT COMPACTORS_AT_DOUGLASS I	219	0	0	0	0	219
	10512-INT COMPACTORS_AT_DOUGLASS CON	1	0	0	0	0	1
	DOUGLASS I (BLDGS 4-12,16-17) Total:	7,572	0	0	0	0	7,572
DOUGLASS II (BLDGS 1-3,13-15)	12141-VENTILATION_AT_DOUGLASS II	34	0	0	0	0	34
	10773-HEATING/VACUMTANKS_AT_DOUGLASS II	55	0	0	0	0	55
	12820-PUBLIC SPACE PAINT_AT_DOUGLASS II	322	0	0	0	0	322
	10090-LOCAL LAW II_AT_DOUGLASS REHAB	96	0	0	0	0	96
	DOUGLASS II (BLDGS 1-3,13-15) Total:	506	0	0	0	0	506
DREW - HAMILTON	10128-ROOFS2_AT_DREW-HAM	59	0	0	0	0	59
	10650-LOCAL LAW 11 INSPECT2_AT_DREW-HAM	50	0	0	0	0	50
	DREW - HAMILTON Total:	109	0	0	0	0	109
DYCKMAN	7685-MAJOR RENO_AT_DYCKMAN	2,802	0	0	0	0	2,802
	9151-ELEVATORS2_AT_DYCKMAN	11,504	0	0	0	0	11,504
	9575-FIRE PRO-ALARM3_AT_DYCKMAN	0	0	218	0	0	218
	9720-BASEMENT CRAWL SPACES_AT_DYCKMAN	0	1,000	0	0	0	1,000
	9908-GROUNDS_AT_DYCKMAN	62	0	0	0	0	62
	9909-CC-UPGRADE_AT_DYCKMAN	300	0	0	0	0	300
	10030-LOCAL LAW 11_AT_DYCKMAN	3	0	0	0	0	3
	10464-BOILER_AT_DYCKMAN	27,892	5,000	0	0	0	32,892
	11022-CC-UPGRADE2_AT_DYCKMAN	1,400	0	0	0	0	1,400
	12097-CCTV2_AT_DYCKMAN	3	0	0	0	0	3
	12184-CCTV3_AT_DYCKMAN	72	0	0	0	0	72
	12834-CCTV4_AT_DYCKMAN	300	0	0	0	0	300
	DYCKMAN Total:	44,339	6,000	218	0	0	50,557

		FY23	FY24	FY25	FY26	FY27	Total
EAST RIVER	10790-ELEVATORS3_AT_EAST RIVER	1,338	0	0	0	0	1,338
	12988-RELOCATION_AT_EAST RIVER	17	0	0	0	0	17
	8028-SANDY GC_AT_EAST RIVER	3	0	0	0	0	3
	8328-SANDY RENO_AT_EAST RIVER	22	0	0	0	0	22
	9964-PLUMBING2_AT_EAST RIVER	105	0	0	0	0	105
	10027-LOCAL LAW 11_AT_EAST RIVER	12	0	0	0	0	12
	10406-BOILER_AT_EAST RIVER	47,674	0	0	0	0	47,674
	EAST RIVER Total:	49,171	0	0	0	0	49,171
ELLIOTT	11689-LEAD ABATEMENT_AT_ELLIOTT	6	0	0	0	0	6
	12139-VENTILATION_AT_ELLIOTT	38	0	0	0	0	38
	10244-HEATING4_AT_ELLIOTT	515	0	0	0	0	515
	8415-PLUMBING_AT_ELLIOTT	189	0	0	0	0	189
	9914-CCTV2_AT_ELLIOTT	9	0	0	0	0	9
	10100-GROUNDS2_AT_ELLIOTT	112	0	0	0	0	112
	11208-GC_AT_ELLIOTT	811	0	0	0	0	811
	12514-AGF INT COMPACTORS_AT_ELLIOTT	589	0	0	0	0	589
	12569-AGF WASTE YARD_AT_ELLIOTT	22	0	0	0	0	22
	12604-AGF INT COMPACTOR_AT_ELLIOTT	11	0	0	0	0	11
	ELLIOTT Total:	2,303	0	0	0	0	2,303
FIRST HOUSES	11690-LEAD ABATEMENT_AT_FIRST	9	0	0	0	0	9
	12476-PUBLIC SPACE PAINT_AT_FIRST	20	0	0	0	0	20
	9932-ROOF2_AT_FIRST	17,617	0	0	0	0	17,617
	FIRST HOUSES Total:	17,646	0	0	0	0	17,646
FULTON	11884-VENTILATION_AT_FULTON	124	0	0	0	0	124
	10767-HEATING/VACUUM TANKS_AT_FULTON	51	0	0	0	0	51
	9915-CCTV3_AT_FULTON	9	0	0	0	0	9
	9939-GARBAGE DISPOS2_AT_FULTON	3	0	0	0	0	3
	10146-LOCAL LAW 11_AT_FULTON	164	0	0	0	0	164
	10191-LIGHTING3_AT_FULTON	464	0	0	0	0	464
	10249-HEATING3_AT_FULTON	1,645	0	0	0	0	1,645
	10503-AGF INT COMPACTORS_AT_FULTON	1,241	0	0	0	0	1,241
	11233-EXT COMPACTORS_AT_FULTON	441	0	0	0	0	441
	12579-AGF INT COMPACTOR_AT_FULTON	63	0	0	0	0	63
	FULTON Total:	4,204	0	0	0	0	4,204
GOMPERS	11879-VENTILATION_AT_GOMPERS	39	0	0	0	0	39
	10716-ELEVATOR LOCK_AT_GOMPERS	16	0	0	0	0	16
	9825-BOILERS_AT_GOMPERS	2,500	0	0	0	0	2,500
	9926-ROOFS2_AT_GOMPERS	703	0	0	0	0	703
	9962-PLUMBING2_AT_GOMPERS	198	0	0	0	0	198
	12707-AGF WASTE YARD_AT_GOMPERS	46	0	0	0	0	46
	12788-LOCAL LAW 11 INSP2_AT_GOMPERS	374	0	0	0	0	374
	GOMPERS Total:	3,876	0	0	0	0	3,876
GRAMPION	11322-RAD TRANSFER_AT_GRAMPION	6	0	0	0	0	6
	GRAMPION Total:	6	0	0	0	0	6
GRANT	11691-LEAD ABATEMENT_AT_GRANT	9	0	0	0	0	9
	12263-VENTILATION2_AT_GRANT	3	0	0	0	0	3
	10696-APARTMENT PREP_AT_GRANT	1,723	0	0	0	0	1,723
	12974-FIRE SUPPR SYSTEM_AT_GRANT	3,704	0	0	0	0	3,704
	8838-ROOFS4_AT_GRANT	914	0	0	0	0	914
	9245-PLUMBING2_AT_GRANT	10,467	0	0	0	0	10,467
	9374-GC_AT_GRANT	1,432	0	0	0	0	1,432
	9895-LIGHTING_AT_GRANT	500	0	0	0	0	500
	9952-ELEVATORS4_AT_GRANT	3,091	0	0	2,272	20,444	25,806
	10407-BOILER_AT_GRANT	473	0	5,303	10,000	5,000	20,776
	11239-GROUNDS4_AT_GRANT	365	0	0	0	0	365
	12423-LOCAL LAW 11_AT_GRANT	16	0	0	0	0	16
	12534-LL152 STAFF AUGMENTATION_AT_GRANT	100	0	0	0	0	100
	GRANT Total:	22,799	0	5,303	12,272	25,444	65,817

		FY23	FY24	FY25	FY26	FY27	Total
HARBORVIEW TERRACE	10995-VENTILATION_AT_HARBORVIEW	3	0	0	0	0	3
	10024-LOCAL LAW 11_AT_HARBORVIEW	20	0	0	0	0	20
	10087-CC-UPGRADE2_AT_HARBORVIEW	57	0	0	0	0	57
	10417-INT COMPACTORS2_AT_HARBORVIEW	5	0	0	0	0	5
	11301-ROOFS2_AT_HARBORVIEW	0	0	8,649	0	0	8,649
	HARBORVIEW TERRACE Total:	85	0	8,649	0	0	8,734
HERNANDEZ	12821-PUBLIC SPACE PAINT_AT_HERNANDEZ	73	0	0	0	0	73
	9139-GROUNDS_AT_HERNANDEZ	60	0	0	0	0	60
	10442-SECTION 504_AT_HERNANDEZ	8	0	0	0	0	8
	10658-ELEVATORS_AT_HERNANDEZ	1,078	0	0	0	0	1,078
	12197-GROUNDS3_AT_HERNANDEZ	49	0	0	0	0	49
	12708-AGF WASTE YARD_AT_HERNANDEZ	46	0	0	0	0	46
	HERNANDEZ Total:	1,314	0	0	0	0	1,314
HOLMES TOWERS	12136-VENTILATION_AT_HOLMES TWRS	12	0	0	0	0	12
	9998-ROOFS4_AT_HOLMES TWRS	1,973	0	0	0	0	1,973
	HOLMES TOWERS Total:	1,985	0	0	0	0	1,985
ISAACS	12137-VENTILATION_AT_ISAACS	3	0	0	0	0	3
	7545-CC-UPGRADE2_AT_ISAACS CC	225	0	0	0	0	225
	8367-SANDY RENO_AT_ISAACS	717	0	0	0	0	717
	9076-SECURITY SYSTEMS_AT_ISAACS	21	0	0	0	0	21
	10251-CC-UPGRADE2_AT_ISAACS	55	0	0	0	0	55
	12823-CC-UPGRADE7_AT_ISAACS	550	0	0	0	0	550
	12870-STAFF AUGMENTATION_AT_ISAACS	24	0	0	0	0	24
	ISAACS Total:	1,594	0	0	0	0	1,594
JACKIE ROBINSON	12264-VENTILATION_AT_ROBINSON	4	0	0	0	0	4
	11003-APARTMENT PREP_AT_ROBINSON	23	0	0	0	0	23
	9851-BOILER_AT_ROBINSON	61	0	0	0	0	61
	10308-LOCAL LAW 11_AT_ROBINSON	65	0	0	0	0	65
	10400-INT COMPACTORS_AT_ROBINSON	12	0	0	0	0	12
	12946-A&E FEES_AT_JACKIE ROBINSON	3	0	0	0	0	3
	JACKIE ROBINSON Total:	166	0	0	0	0	166
JEFFERSON	12891-RELOCATION_AT_JEFFERSON	6	0	0	0	0	6
	8755-CC-UPGRADE_AT_JEFFERSON	99	0	0	0	0	99
	9256-BATHROOMS2_AT_JEFFERSON	0	0	7,000	17,400	5,000	29,400
	9382-GROUNDS3_AT_JEFFERSON	5	0	0	0	0	5
	10302-LOCAL LAW11_AT_JEFFERSON	22	0	0	0	0	22
	10621-GROUNDS9_AT_JEFFERSON	49	0	0	0	0	49
	11492-LIGHTING_AT_JEFFERSON	58	0	0	0	0	58
	12165-GROUNDS10_AT_JEFFERSON	350	0	0	0	0	350
	12244-GROUNDS8_AT_JEFFERSON	425	0	0	0	0	425
	12710-AGF WASTE YARD_AT_JEFFERSON	46	0	0	0	0	46
	JEFFERSON Total:	1,060	0	7,000	17,400	5,000	30,460
JOHNSON	12144-VENTILATION2_AT_JOHNSON	1	0	0	0	0	1
	3836-ROOFS_AT_JOHNSON	262	0	0	0	0	262
	7258-ENTR/EXIT-DWEL2_AT_JOHNSON	71	0	0	0	0	71
	9396-CC-UPGRADE5_AT_JOHNSON	1,402	0	0	0	0	1,402
	10332-BOILER_AT_JOHNSON	30,557	0	0	0	0	30,557
	10627-INT COMPACTORS_AT_JOHNSON	242	0	0	0	0	242
	11241-GROUNDS3_AT_JOHNSON	350	0	0	0	0	350
	12711-AGF WASTE YARD_AT_JOHNSON	46	0	0	0	0	46
	JOHNSON Total:	32,931	0	0	0	0	32,931
KING TOWERS	11979-VENTILATION_AT_KING TOWERS	17	0	0	0	0	17
	10774-HEATING/VACUMTANKS_AT_KING TOWERS	55	0	0	0	0	55
	12989-RELOCATION_AT_KING TOWERS	1	0	0	0	0	1
	7162-LAYERED ACCESS_AT_KING/TAFT	212	0	0	0	0	212
	10255-LOCAL LAW 11_AT_KING TOWERS	207	0	0	0	0	207
	10403-INT COMPACTORS2_AT_KING TOWERS	117	0	0	0	0	117
	12432-PLAYGROUNDS_AT_KING TOWERS	1	0	0	0	0	1
	12712-AGF WASTE YARD_AT_KING TOWERS	46	0	0	0	0	46
	KING TOWERS Total:	655	0	0	0	0	655

		FY23	FY24	FY25	FY26	FY27	Total
LA GUARDIA	11005-VENTILATION_AT_LAGUARDIA	70	0	0	0	0	70
	10718-ELEVATOR LOCK_AT_LAGUARDIA	32	0	0	0	0	32
	12916-EXT COMPACTORS_AT_LAGUARDIA	127	0	0	0	0	127
	7826-SANDY GC_AT_LAGUARDIA	127	0	0	0	0	127
	8303-SANDY RENO_AT_LA GUARDIA	1,689	0	0	0	0	1,689
	10549-AGF EXT COMPACTORS2_AT_LAGUARDIA	2,208	0	0	0	0	2,208
	11948-CONCRETE REPAIRS_AT_LAGUARDIA	16	0	0	0	0	16
	LA GUARDIA Total:	4,269	0	0	0	0	4,269
LA GUARDIA ADDITION	11006-VENTILATION_AT_LAGUARDIA A	7	0	0	0	0	7
	8916-CCTV_AT_LAGUARDIA A	170	0	0	0	0	170
	LA GUARDIA ADDITION Total:	177	0	0	0	0	177
LAVANBURG HOMES	7831-SANDY GC_AT_LAVANBURG	4	0	0	0	0	4
	8315-SANDY RENO_AT_LAVANBURG	975	0	0	0	0	975
	LAVANBURG HOMES Total:	980	0	0	0	0	980
LEHMAN	10775-HEATING/VACUUM TANKS_AT_LEHMAN	55	0	0	0	0	55
	12508-PUBLIC SPACE PAINT_AT_LEHMAN	58	0	0	0	0	58
	12990-RELOCATION_AT_LEHMAN	7	0	0	0	0	7
	9526-PLUMBING3_AT_LEHMAN	0	2,450	0	0	0	2,450
	9929-BOILERS_AT_LEHMAN	265	0	0	0	0	265
	LEHMAN Total:	384	2,450	0	0	0	2,834
LEXINGTON	12237-VENTILATION_AT_LEXINGTON	3	0	0	0	0	3
	LEXINGTON Total:	3	0	0	0	0	3
LINCOLN	12921-BOILER2_AT_LINCOLN	31	0	0	0	0	31
	10131-ROOFSS_AT_LINCOLN	47	0	0	0	0	47
	10194-LOCAL LAW 11_AT_LINCOLN	197	0	0	0	0	197
	10327-BOILER_AT_LINCOLN	34,735	0	0	0	0	34,735
	12245-GROUNDS3_AT_LINCOLN	86	0	0	0	0	86
	12285-AGF INT COMPACTORS_AT_LINCOLN	1,601	0	0	0	0	1,601
	12322-LOCAL LAW 11 INS4_AT_LINCOLN	244	0	0	0	0	244
	12578-AGF INT COMPACTOR_AT_LINCOLN	75	0	0	0	0	75
	12694-AGF WASTE YARD_AT_LINCOLN	46	0	0	0	0	46
	LINCOLN Total:	37,061	0	0	0	0	37,061
LOWER EAST SIDE II	10998-VENTILATION_AT_LES II	32	0	0	0	0	32
	12394-CCTV_AT_LES II	500	0	0	0	0	500
	12910-STAFF AUGMENTATION_AT_LES II	28	0	0	0	0	28
	LOWER EAST SIDE II Total:	561	0	0	0	0	561
LOWER EAST SIDE III	12393-GROUNDS2_AT_LES III	400	0	0	0	0	400
	LOWER EAST SIDE III Total:	400	0	0	0	0	400
LOWER EAST SIDE I INFILL	9386-GROUNDS_AT_LES I	57	0	0	0	0	57
	10219-SEC ENHANCEMTS_AT_LES I	1,280	0	0	0	0	1,280
	12715-AGF WASTE YARD_AT_LES I	46	0	0	0	0	46
	LOWER EAST SIDE I INFILL Total:	1,383	0	0	0	0	1,383
LOWER EAST SIDE REHAB (GRC	7857-SANDY GC_AT_LES V	137	0	0	0	0	137
	8325-SANDY RENO_AT_LES V	95	0	0	0	0	95
	10025-LOCAL LAW 11_AT_LES V	2,628	0	0	0	0	2,628
	10425-INT COMPACTORS_AT_LES V	111	0	0	0	0	111
	12111-LOCAL LAW 152 2_AT_LES V	12	0	0	0	0	12
	LOWER EAST SIDE REHAB (GROUP 5) Total:	2,983	0	0	0	0	2,983
MANHATTANVILLE	9018-ELEVATORS4_AT_MHTNVILLE	20	0	0	0	0	20
	10652-LOCAL LAW 11 INSPECT_AT_MHTNVILLE	291	0	0	0	0	291
	12600-AGF INT COMPACTOR_AT_MHTNVILLE	22	0	0	0	0	22
	MANHATTANVILLE Total:	333	0	0	0	0	333

		FY23	FY24	FY25	FY26	FY27	Total
MANHATTANVILLE REHAB (GR	11324-RAD TRANSFER_AT_MHTNVILLE 2	12	0	0	0	0	12
	MANHATTANVILLE REHAB (GROUP 2) Total:	12	0	0	0	0	12
MANHATTANVILLE REHAB (GR	11325-RAD TRANSFER_AT_MHTNVILLE 3	10	0	0	0	0	10
	MANHATTANVILLE REHAB (GROUP 3) Total:	10	0	0	0	0	10
MELTZER TOWER	11882-VENTILATION_AT_MELTZER	18	0	0	0	0	18
	10657-ELEVATORS_AT_MELTZER	1,289	0	0	0	0	1,289
	MELTZER TOWER Total:	1,307	0	0	0	0	1,307
METRO NORTH PLAZA	7859-SANDY GC_AT_METRO N PLZ	4	0	0	0	0	4
	8326-SANDY RENO_AT_METRO N PLZ	175	0	0	0	0	175
	8357-SEC ENHANCEMENTS_AT_METRO N PLZ	250	0	0	0	0	250
	8709-GROUNDS2_AT_METRO N PLZ	200	0	0	0	0	200
	9216-GROUNDS3_AT_METRO N PLZ	300	0	0	0	0	300
	10469-AGF INT COMPACTORS_AT_METRO N PLZ	196	0	0	0	0	196
	12577-AGF INT COMPACTOR_AT_METRO N PLZ	10	0	0	0	0	10
	METRO NORTH PLAZA Total:	1,134	0	0	0	0	1,134
MORRIS PARK SENIOR CITIZEN	12236-VENTILATION_AT_MORRIS HOME	4	0	0	0	0	4
	10514-AGF INT COMPACTORS_AT_MORRIS	65	0	0	0	0	65
	10547-AGF EXT COMPACTORS_AT_MORRIS	300	0	0	0	0	300
	12727-AGF INT COMPACTOR2_AT_MORRIS HOME	7	0	0	0	0	7
	12730-AGF WASTE YARD_AT_MORRIS HOME	51	0	0	0	0	51
	MORRIS PARK SENIOR CITIZENS' HOME Total:	427	0	0	0	0	427
PARK AVE - EAST 122ND, EAST	11327-RAD TRANSFER_AT_PARK-E122123	18	0	0	0	0	18
	PARK AVE - EAST 122ND, EAST 123RD ST Total:	18	0	0	0	0	18
POLO GROUNDS TOWER	12128-VENTILATION_AT_POLO GROUNDS	236	0	0	0	0	236
	12994-RELOCATION_AT_POLO GROUNDS	2	0	0	0	0	2
	9028-SEC ENHANCEMENTS_AT_POLO GROUNDS	17	0	0	0	0	17
	9248-PLUMBING4_AT_POLO GROUNDS	87	0	0	0	0	87
	10085-BRICKWORK6_AT_POLO GROUNDS	33,203	45,840	25,554	24,420	24,796	153,813
	10460-AGF EXT COMPACTOR_AT_POLO GROUNDS	11,316	0	0	0	0	11,316
	11304-ROOFS2_AT_POLO GROUNDS	0	0	16,603	15,000	0	31,603
	POLO GROUNDS TOWER Total:	44,862	45,840	42,157	39,420	24,796	197,075
RANGEL	11695-LEAD ABATEMENT_AT_RANGEL	7	0	0	0	0	7
	12135-VENTILATION_AT_RANGEL	9	0	0	0	0	9
	8322-SANDY RENO_AT_RANGEL	7	0	0	0	0	7
	9801-BOILER_AT_RANGEL	1,248	0	0	0	0	1,248
	12608-AGF INT COMPACTOR_AT_RANGEL	30	0	0	0	0	30
	RANGEL Total:	1,301	0	0	0	0	1,301
REHAB PROGRAM (TAFT)	13174-ROOFS_AT_TAFT REHAB	3,800	0	0	0	0	3,800
	12358-AGF EXT COMPACTORS_AT_TAFT REH	300	0	0	0	0	300
	12732-AGF WASTE YARD_AT_TAFT REH	52	0	0	0	0	52
	REHAB PROGRAM (TAFT) Total:	4,152	0	0	0	0	4,152
REHAB PROGRAM (WISE REHA	12487-PUBLIC SPACE PAINT_AT_WISE REHAB	21	0	0	0	0	21
	8915-CCTV_AT_WISE REHAB	15	0	0	0	0	15
	9080-SECURITY SYSTEMS_AT_WISE REHAB	55	0	0	0	0	55
	REHAB PROGRAM (WISE REHAB) Total:	91	0	0	0	0	91

		FY23	FY24	FY25	FY26	FY27	Total
RIIS I	12976-FIRE SUPPR SYSTEM_AT_RIIS	589	0	0	0	0	589
	7849-SANDY GC_AT_RIIS I	81	0	0	0	0	81
	8312-SANDY RENO_AT_RIIS I	4,655	0	0	0	0	4,655
	10394-INT COMPACTORS_AT_RIIS	104	0	0	0	0	104
	10537-AGF EXT COMPACTORS_AT_RIIS I	219	0	0	0	0	219
	11950-CONCRETE REPAIRS_AT_RIIS	42	0	0	0	0	42
	12592-AGF EXT COMPACTOR_AT_RIIS	39	0	0	0	0	39
	RIIS I Total:	5,729	0	0	0	0	5,729
RIIS II	7829-SANDY GC_AT_RIIS II	27	0	0	0	0	27
	8314-SANDY RENO_AT_RIIS II	1,596	0	0	0	0	1,596
	10395-INT COMPACTORS_AT_RIIS II	108	0	0	0	0	108
	RIIS II Total:	1,731	0	0	0	0	1,731
ROBBINS PLAZA	12602-AGF EXT COMPACTOR_AT_ROBBINS PLZ	65	0	0	0	0	65
	12790-LOCAL LAW 11 INSP_AT_ROBBINS PLZ	228	0	0	0	0	228
	ROBBINS PLAZA Total:	293	0	0	0	0	293
RUTGERS	6224-ENERGY INIT_AT_RUTGERS	0	0	0	275	0	275
	9900-CC-UPGRADE2_AT_RUTGERS	633	0	0	0	0	633
	12273-LOCAL LAW 11_AT_RUTGERS	501	0	0	0	0	501
	12635-ELEVATORS_AT_RUTGERS	8,939	0	0	0	0	8,939
	12666-A&E FEES2_AT_RUTGERS	16	0	0	0	0	16
	RUTGERS Total:	10,089	0	0	275	0	10,364
SAINT NICHOLAS	11698-LEAD ABATEMENT_AT_ST NICHOLAS	3	0	0	0	0	3
	12143-VENTILATION_AT_ST NICH	8	0	0	0	0	8
	8763-BRICK/ROOFS_AT_ST NICH	638	0	0	0	0	638
	9290-ELEVATORS_AT_ST NICH	9,105	0	0	0	0	9,105
	10412-BOILER_AT_ST NICH	278	0	0	0	0	278
	12254-AGF COMP MOD_AT_ST NICH	120,232	7,525	3,603	0	94,058	225,417
	12575-AGF INT COMPACTOR_AT_ST NICH	46	0	0	0	0	46
	SAINT NICHOLAS Total:	130,310	7,525	3,603	0	94,058	235,496
SAMUEL, FREDERICK (CITY)	10651-LOCAL LAW 11 INSP_AT_SAMUEL(CITY)	318	0	0	0	0	318
	SAMUEL, FREDERICK (CITY) Total:	318	0	0	0	0	318
SEWARD PARK EXT	11881-VENTILATION_AT_SEWARD PK E	51	0	0	0	0	51
	10224-OFF FAC UPGR_AT_SEWARD PK E	1,140	0	0	0	0	1,140
	10444-SECTION 5042_AT_SEWARD PK E	75	0	0	0	0	75
	11913-ROOFS_AT_SEWARD PK	26	0	0	0	0	26
	12196-SEC ENHANCEMTS_AT_SEWARD PK EXT	803	0	0	0	0	803
	12838-GROUNDS5_AT_SEWARD PK E	2,700	0	0	0	0	2,700
	SEWARD PARK EXT Total:	4,796	0	0	0	0	4,796
SMITH	11883-VENTILATION_AT_SMITH	17	0	0	0	0	17
	7853-SANDY GC_AT_SMITH	148	0	0	0	0	148
	8323-SANDY RENO_AT_SMITH	786	0	0	0	0	786
	8372-ROOFS_AT_SMITH	16	0	0	0	0	16
	8636-PLUMBING4_AT_SMITH	322	0	0	0	0	322
	9445-GARBAGE DISPOS2_AT_SMITH	2	0	0	0	0	2
	10218-GROUNDS4_AT_SMITH	420	0	0	0	0	420
	10321-BOILER2_AT_SMITH	21,726	0	0	0	0	21,726
	11000-SIDEWALK SHEDS_AT_SMITH	78	0	0	0	0	78
	11305-ELEVATORS2_AT_SMITH	0	0	19,200	6,827	0	26,027
	11808-ASBESTOS/LEAD ABAT2_AT_SMITH	46	0	0	0	0	46
	11944-CONCRETE REPAIRS_AT_SMITH	20	0	0	0	0	20
	12157-CC-UPGRADE2_AT_SMITH	150	0	0	0	0	150
	12159-SECTION 5042_AT_SMITH	2,569	0	0	0	0	2,569
	12737-AGF WASTE YARD_AT_SMITH	46	0	0	0	0	46
	12822-SECURITY SYSTEM_AT_SMITH	810	0	0	0	0	810
	12836-CC-UPGRADE3_AT_SMITH	2,681	0	0	0	0	2,681
	SMITH Total:	29,837	0	19,200	6,827	0	55,863

		FY23	FY24	FY25	FY26	FY27	Total
STRAUS	12138-VENTILATION_AT_STRAUS	59	0	0	0	0	59
	12509-PUBLIC SPACE PAINT_AT_STRAUS	1	0	0	0	0	1
	10220-GARBAGE DISPOS2_AT_STRAUS	100	0	0	0	0	100
	10573-AGF EXT COMPACTORS_AT_STRAUS	290	0	0	0	0	290
	10624-AGF INT COMPACTORS_AT_STRAUS	135	0	0	0	0	135
	12162-DOORS3_AT_STRAUS	1,169	0	0	0	0	1,169
	12574-AGF WASTE YARD_AT_STRAUS	54	0	0	0	0	54
	12593-AGF INT COMPACTOR_AT_STRAUS	8	0	0	0	0	8
	12638-ELEVATORS2_AT_STRAUS	3,566	0	0	0	0	3,566
	12676-A&E FEES_AT_STRAUS	16	0	0	0	0	16
	12778-LOCAL LAW 11 INSP2_AT_STRAUS	221	0	0	0	0	221
	STRAUS Total:	5,620	0	0	0	0	5,620
TAFT	12262-VENTILATION_AT_TAFT	93	0	0	0	0	93
	7468-BRICK/ROOF_AT_TAFT	30	0	0	0	0	30
	9252-HEATING3_AT_TAFT	357	0	0	0	0	357
	9732-BASEMENT CRAWL SPACES_AT_TAFT	0	0	0	1,000	0	1,000
	10340-APARTMENT RENO_AT_TAFT	327	0	0	0	0	327
	10380-BRICKWORK3_AT_TAFT	275	0	2,013	0	0	2,288
	10488-AGF EXT COMPACTORS_AT_TAFT	219	0	0	0	0	219
	10631-AGF INT COMPACTORS_AT_TAFT	937	0	0	0	0	937
	10679-LOCAL LAW 11 2_AT_TAFT	74	0	0	0	0	74
	10762-SIDEWALK SHEDS_AT_TAFT REH	15	0	0	0	0	15
	11243-GARBAGE DISPOS4_AT_TAFT	882	0	0	0	0	882
	12096-GROUNDS4_AT_TAFT	900	0	0	0	0	900
	12609-AGF INT COMPACTOR_AT_TAFT	63	0	0	0	0	63
	12640-ELEVATORS5_AT_TAFT	16,104	0	0	0	0	16,104
	12673-A&E FEES_AT_TAFT	16	0	0	0	0	16
	12856-STAFF AUGMENTATION_AT_TAFT	24	0	0	0	0	24
	TAFT Total:	20,316	0	2,013	1,000	0	23,329
THOMAS APTS	12077-VENTILATION2_AT_THOMAS APTS	25	0	0	0	0	25
	THOMAS APTS Total:	25	0	0	0	0	25
THURGOOD MARSHALL PLAZA	7278-ROOFS2_AT_TMARSHALL	0	0	0	2,200	0	2,200
	THURGOOD MARSHALL PLAZA Total:	0	0	0	2,200	0	2,200
TWO BRIDGES URA (SITE 7)	11007-VENTILATION_AT_TWO BRDGS(7)	14	0	0	0	0	14
	7854-SANDY GC_AT_TWO BRDGS(7)	141	0	0	0	0	141
	8324-SANDY RENO_AT_TWO BRDGS(7)	3,314	0	0	0	0	3,314
	10643-SANDY UST_AT_TWO BRDGS(7)	22	0	0	0	0	22
	TWO BRIDGES URA (SITE 7) Total:	3,491	0	0	0	0	3,491
UPACA URBAN RENEWAL (SITE 5)	12260-VENTILATION_AT_UPACA(5)	58	0	0	0	0	58
	9843-ROOFS2_AT_UPACA(Site 5)	185	0	0	0	0	185
	10320-BOILER_AT_UPACA(5)	8,378	0	0	0	0	8,378
	12913-STAFF AUGMENTATION_AT_UPACA(5)	41	0	0	0	0	41
	UPACA URBAN RENEWAL (SITE 5) Total:	8,662	0	0	0	0	8,662
UPACA URBAN RENEWAL (SITE 6)	12261-VENTILATION_AT_UPACA(6)	22	0	0	0	0	22
	UPACA URBAN RENEWAL (SITE 6) Total:	22	0	0	0	0	22
VLADECK I	6163-CC-UPGRADE_AT_VLADECK	51	0	0	0	0	51
	7739-CC-UPGRADE3_AT_VLADECK	190	0	0	0	0	190
	9336-GROUNDS_AT_VLADECK	195	0	0	0	0	195
	10009-EXT COMPACTORS_AT_VLADECK I	64	0	0	0	0	64
	10125-ROOFS_AT_VLADECK	2,927	0	0	0	0	2,927
	11945-CONCRETE REPAIRS_AT_VLADECK	58	0	0	0	0	58
	12869-STAFF AUGMENTATION_AT_VLADECK	24	0	0	0	0	24
	13014-LOCAL LAW 11_AT_VLADECK	70	0	0	0	0	70
	VLADECK I Total:	3,579	0	0	0	0	3,579

		FY23	FY24	FY25	FY26	FY27	Total
VLADECK II	10126-ROOFS_AT_VLADECK II	1,115	0	0	0	0	1,115
	12546-AGF INT COMPACTORS_AT_VLADECK II	640	0	0	0	0	640
	12611-AGF INT COMPACTOR_AT_VLADECK II	19	0	0	0	0	19
	VLADECK II Total:	1,774	0	0	0	0	1,774
WAGNER	9238-GROUNDS3_AT_WAGNER	42	0	0	0	0	42
	9433-PLUMBING6_AT_WAGNER	5,680	0	0	0	0	5,680
	10136-APARTMENT RENO_AT_WAGNER CC	2,834	0	0	0	0	2,834
	10368-EPC MANAGEMENT SEV_AT_WAGNER	5,732	1,000	1,000	0	0	7,732
	11247-CC-UPGRADE2_AT_WAGNER CC	15,000	0	0	0	0	15,000
	11256-GROUNDS7_AT_WAGNER	600	0	0	0	0	600
	12222-A&E FEES_AT_WAGNER	43	0	0	0	0	43
	12859-STAFF AUGMENTATION 2_AT_WAGNER	24	0	0	0	0	24
	WAGNER Total:	29,955	1,000	1,000	0	0	31,955
WALD	12317-VENTILATION_AT_WALD	7	0	0	0	0	7
	8327-SANDY RENO_AT_WALD	158	0	0	0	0	158
	10006-EXT COMPACTORS2_AT_WALD	233	0	0	0	0	233
	11181-GARBAGE DISPOS2_AT_WALD	70	0	0	0	0	70
	11943-CONCRETE REPAIRS_AT_WALD	75	0	0	0	0	75
	12163-GROUNDS3_AT_WALD	550	0	0	0	0	550
	12430-PYAGROUNDS_AT_WALD	9	0	0	0	0	9
	12904-STAFF AUGMENTATION_AT_WALD	28	0	0	0	0	28
	WALD Total:	1,129	0	0	0	0	1,129
WASHINGTON	12997-RELOCATION_AT_WASHINGTON	2	0	0	0	0	2
	8711-GROUNDS3_AT_WASHINGTON	18	0	0	0	0	18
	9414-GROUNDS4_AT_WASHINGTON	135	0	0	0	0	135
	9771-PLUMBING2_AT_WASHINGTON	1,972	0	0	0	0	1,972
	9923-ROOFS_AT_WASHINGTON	2,708	0	0	0	0	2,708
	9940-GARBAGE DISPOS3_AT_WASHINGTON	17	0	0	0	0	17
	10620-CC-UPGRADE_AT_WASHINGTON	158	0	0	0	0	158
	12017-ROOFS2_AT_WASHINGTON	21	0	0	0	0	21
	12911-STAFF AUGMENTATION2_AT_WASHINGTON	39	0	0	0	0	39
	WASHINGTON Total:	5,071	0	0	0	0	5,071
WHITE	7798-CC-UPGRADE2_AT_WHITE CC	764	0	0	0	0	764
	9845-CC-UPGRADE_AT_WHITE	1,265	0	0	0	0	1,265
	10391-INT COMPACTORS2_AT_WHITE	2	0	0	0	0	2
	12246-GROUNDS2_AT_WHITE	275	0	0	0	0	275
	12719-AGF WASTE YARD_AT_WHITE	65	0	0	0	0	65
	12903-STAFF AUGMENTATION_AT_WHITE	39	0	0	0	0	39
	12912-STAFF AUGMENTATION 2_AT_WHITE	21	0	0	0	0	21
	WHITE Total:	2,431	0	0	0	0	2,431
WILSON	11704-LEAD ABATEMENT_AT_WILSON	1	0	0	0	0	1
	12985-MOLD REMEDIATION_AT_WILSON	73	0	0	0	0	73
	10439-SECTION 504_AT_WILSON	100	0	0	0	0	100
	12720-AGF WASTE YARD_AT_WILSON	46	0	0	0	0	46
	WILSON Total:	220	0	0	0	0	220
WISE TOWERS	9872-GROUNDS4_AT_WISE TOWERS	16	0	0	0	0	16
	WISE TOWERS Total:	16	0	0	0	0	16
W S U R (BROWNSTONES)	12490-PUBLIC SPACE PAINT_AT_WSUR(BWN)	536	0	0	0	0	536
	10305-LOCAL LAW 11_AT_WSUR(BWN)	50	0	0	0	0	50
	11237-GARBAGE DISPOS_AT_WSUR	70	0	0	0	0	70
	W S U R (BROWNSTONES) Total:	656	0	0	0	0	656
W S U R (SITE A) 120 WEST 94TH	11705-LEAD ABATEMENT_AT_WSUR-94TH	6	0	0	0	0	6
	12488-PUBLIC SPACE PAINT_AT_WSUR(a)	38	0	0	0	0	38
	13065-ELECTRICAL_AT_WSUR(SITEA)	25	0	0	0	0	25
	9131-CC-UPGRADE_AT_WSUR (SITEA)	140	0	0	0	0	140
	10586-AGF INT COMPACTORS_AT_WSUR(SITEA)	65	0	0	0	0	65
	12572-AGF INT COMPACTOR_AT_WSUR-94TH	8	0	0	0	0	8
	W S U R (SITE A) 120 WEST 94TH ST Total:	281	0	0	0	0	281

		FY23	FY24	FY25	FY26	FY27	Total
W S U R (SITE B) 74 WEST 92ND	13066-ELECTRICAL_AT_WSUR(SITEB)	25	0	0	0	0	25
	10513-AGF INT COMPACTORS_AT_WSUR(SITEB)	65	0	0	0	0	65
	12601-AGF INT COMPACTOR_AT_WSUR-92ND	8	0	0	0	0	8
	W S U R (SITE B) 74 WEST 92ND ST Total:	98	0	0	0	0	98
W S U R (SITE C) 589 AMSTERDAM AVE	12491-PUBLIC SPACE PAINT_AT_WSUR (C)	77	0	0	0	0	77
	13067-ELECTRICAL_AT_WSUR(SITEC)	25	0	0	0	0	25
	10459-AGF INT COMPACTORS_AT_WSUR(SITEC)	65	0	0	0	0	65
	11238-DOORS2_AT_WSUR-589A	607	0	0	0	0	607
	12571-AGF EXT COMPACTOR_AT_WSUR-589A	7	0	0	0	0	7
	W S U R (SITE C) 589 AMSTERDAM AVE Total:	780	0	0	0	0	780
Manhattan Total		714,428	74,315	99,772	103,815	149,298	1,141,627
Queens							
ASTORIA	12984-MOLD REMEDIATION_AT_ASTORIA	578	0	0	0	0	578
	8306-SANDY RENO_AT_ASTORIA	1,944	0	0	0	0	1,944
	8917-GROUNDS2_AT_ASTORIA	130	0	0	0	0	130
	9094-GROUNDS3_AT_ASTORIA	38	0	0	0	0	38
	9390-GROUNDS4_AT_ASTORIA	32	0	0	0	0	32
	9904-CCTV4_AT_ASTORIA	15	0	0	0	0	15
	10180-GROUNDS5_AT_ASTORIA	584	0	0	0	0	584
	10193-LOCAL LAW 11_AT_ASTORIA	80	0	7,627	0	0	7,707
	10795-SANDY CCTV_AT_ASTORIA	21	0	0	0	0	21
	12170-CC-UPGRADES_AT_ASTORIA	650	0	0	0	0	650
	12543-GROUNDS6_AT_ASTORIA	26	0	0	0	0	26
	12783-LOCAL LAW 11 INSP3_AT_ASTORIA	1,821	0	0	0	0	1,821
	12827-LIGHTING4_AT_ASTORIA	500	0	0	0	0	500
	ASTORIA Total:	6,419	0	7,627	0	0	14,046
BAISLEY PARK	12118-VENTILATION_AT_BAISLEY PK	301	0	0	0	0	301
	12973-GROUNDS4_AT_BAISLEY PK	107	0	0	0	0	107
	9095-CCTV_AT_BAISLEY PK	66	0	0	0	0	66
	10211-CCTV2_AT_BAISLEY PK	1,269	0	0	0	0	1,269
	10507-AGF INT COMPACTORS_AT_BAISLEY PK	380	0	0	0	0	380
	12538-CC-UPGRADE_AT_Baisley Park	6,000	0	0	0	0	6,000
	12596-AGF INT COMPACTOR_AT_BAISLEY PK	19	0	0	0	0	19
	BAISLEY PARK Total:	8,142	0	0	0	0	8,142
BEACH 41ST ST - BEACH CHANNEL DRIVE	10981-VENTILATION2_AT_BEACH 41ST	28	0	0	0	0	28
	10789-ELEVATORS3_AT_BEACH 41ST	459	0	0	0	0	459
	8311-SANDY RENO_AT_BEACH 41ST	2,028	0	0	0	0	2,028
	10274-SANDYPLAYGROUNDS_AT_BEACH 41ST	62	0	0	0	0	62
	10345-SANDY CCTV_AT_BEACH 41ST	11	0	0	0	0	11
	11253-EXT LIGHTING_AT_BEACH 41 ST	400	0	0	0	0	400
	BEACH 41ST ST - BEACH CHANNEL DRIVE Total:	2,989	0	0	0	0	2,989
BLAND	11723-LEAD ABATEMENT_AT_BLAND	2	0	0	0	0	2
	12053-VENTILATION_AT_BLAND	3	0	0	0	0	3
	9870-GROUNDS4_AT_BLAND	500	0	0	0	0	500
	10178-LIGHTING2_AT_BLAND	300	0	0	0	0	300
	10203-LOCAL LAW 11_AT_BLAND	1,279	4,762	0	0	0	6,040
	BLAND Total:	2,083	4,762	0	0	0	6,845
CARLETON MANOR	12919-EXT COMPACTORS_AT_CARLETON MANOR	60	0	0	0	0	60
	7811-SANDY GC_AT_CARLETON	280	0	0	0	0	280
	8318-SANDY RENO_AT_CARLETON	1,051	0	0	0	0	1,051
	8910-GROUNDS_AT_CARLETON	250	0	0	0	0	250
	CARLETON MANOR Total:	1,641	0	0	0	0	1,641

		FY23	FY24	FY25	FY26	FY27	Total
CONLON LIHFE TOWERS	10784-ELEVATORS2_AT_CONLON LIHFE	76	0	0	0	0	76
	12819-PUBLIC SPACE PNT_AT_CONLON LIHFE	113	0	0	0	0	113
	9361-SEC ENHANCEMTS_AT_CONLON LIHFE	70	0	0	0	0	70
	9913-CC-UPGRADE_AT_CONLON LIHFE	715	0	0	0	0	715
	10424-PLUMBING2_AT_CONLON LIHFE	733	0	0	0	0	733
	12626-ELEVATORS3_AT_CONLON LIHFE	1,775	0	0	0	0	1,775
	12682-A&E FEES2_AT_CONLON LIHFE	16	0	0	0	0	16
	12852-STAFF AUGMENTA_AT_CONLON LIHFE	24	0	0	0	0	24
	CONLON LIHFE TOWERS Total:	3,523	0	0	0	0	3,523
HAMMEL	8316-SANDY RENO_AT_HAMMEL	252	0	0	0	0	252
	8318-SANDY RENO_AT_CARLETON	136	0	0	0	0	136
	10135-APARTMENT RENO_AT_HAMMEL	320	0	0	0	0	320
	HAMMEL Total:	708	0	0	0	0	708
INTERNATIONAL TOWER	10588-AGF INT COMPACTORS_AT_INTL TWRS	65	0	0	0	0	65
	11298-FIRE PRO-ALARM_AT_INTL TWRS	0	1,003	0	0	0	1,003
	11307-ENTR/EXIT_AT_INTL TWRS	0	1,241	0	0	0	1,241
	12595-AGF INT COMPACTOR_AT_INTL TWRS	8	0	0	0	0	8
	INTERNATIONAL TOWER Total:	73	2,244	0	0	0	2,317
LATIMER GARDENS	9097-GROUNDS3_AT_LATIMER	37	0	0	0	0	37
	10179-CC-UPGRADE_AT_LATIMER	11	0	0	0	0	11
	11306-BOILER_AT_LATIMER	6,652	7,986	0	0	0	14,638
	12169-CC-UPGRADE2_AT_LATIMER	150	0	0	0	0	150
	LATIMER GARDENS Total:	6,850	7,986	0	0	0	14,836
LEAVITT ST - 34TH AVE	10783-ELEVATORS_AT_LEAVITT-34	76	0	0	0	0	76
	12630-ELEVATORS2_AT_LEAVITT-34	1,775	0	0	0	0	1,775
	12669-A&E FEES_AT_LEAVITT-34	16	0	0	0	0	16
	LEAVITT ST - 34TH AVE Total:	1,868	0	0	0	0	1,868
OCEAN BAY (BAYSIDE) FORMERLY EDGEMERE	7847-SANDY GC_AT_BAYSIDE	74	0	0	0	0	74
	OCEAN BAY (BAYSIDE) FORMERLY EDGEMERE Total:	74	0	0	0	0	74
OCEAN BAY (OCEANSIDE) FORMERLY ARVERNE	11343-VENTILATION2_AT_OCEANSIDE	13	0	0	0	0	13
	8321-SANDY RENO_AT_OCEANSIDE	191	0	0	0	0	191
	10278-SANDY CCTV_AT_OCEANSIDE	8	0	0	0	0	8
	10309-LOCAL LAW11_AT_OCEANSIDE	16	0	0	0	0	16
	12828-CCTV2_AT_OCEANSIDE	300	0	0	0	0	300
	OCEAN BAY (OCEANSIDE) FORMERLY ARVERNE Total:	529	0	0	0	0	529
POMONOK	11729-LEAD ABATEMENT_AT_POMONOK	25	0	0	0	0	25
	12475-PUBLIC SPACE PAINT_AT_POMONOK	204	0	0	0	0	204
	7512-CCTV_AT_POMONOK	2	0	0	0	0	2
	9313-CCTV2_AT_POMONOK	3	0	0	0	0	3
	10491-AGF EXT COMPACTORS_AT_POMONOK	499	0	0	0	0	499
	12195-GROUNDS3_AT_POMONOK	51	0	0	0	0	51
	12391-EXT LIGHTING_AT_POMONOK	221	0	0	0	0	221
	12448-INT COMPACTORS_AT_POMONOK	125	0	0	0	0	125
	12724-AGF WASTE YARD_AT_POMONOK	50	0	0	0	0	50
	12865-STAFF AUGMENTATION_AT_POMONOK	24	0	0	0	0	24
	13094-HEATING7_AT_POMONOK	18,000	65,106	19,108	0	0	102,214
	POMONOK Total:	19,203	65,106	19,108	0	0	103,417
QUEENSBIDGE NORTH	9190-AGF ELEVATORS2_AT_QUEENSBIDGE N	6,297	0	0	0	0	6,297
	10217-GROUNDS4_AT_QUEENSBIDGE N	150	0	0	0	0	150
	12429-PLAYGROUNDS_AT_QUEENSBIDGE N	2	0	0	0	0	2
	12726-AGF WASTE YARD_AT_QUEENSBIDGE N	45	0	0	0	0	45
	12909-STAFF AUGMENTATION_AT_QUEENSBIDGE N	21	0	0	0	0	21
	QUEENSBIDGE NORTH Total:	6,515	0	0	0	0	6,515

		FY23	FY24	FY25	FY26	FY27	Total
QUEENSBRIDGE SOUTH	12507-PUBLIC SPACE PAINT_AT_QUEENSBGDG S	1,079	0	0	0	0	1,079
	12752-RELOCATION_AT_QUEENSBGDGE S	2	0	0	0	0	2
	1896-ENERGY-INST HOT WATER HEATERS	0	0	7,642	0	0	7,642
	6722-ROOFS3_AT_SUMNER	0	0	1,057	0	0	1,057
	7636-HEATING2_AT_PELHAM PKWY	0	0	8,628	0	0	8,628
	8721-SEC LIGHTING_AT_VARIOUS	0	0	4,917	0	0	4,917
	8823-ROOFS2_AT_FOREST	0	0	17,297	0	0	17,297
	8843-CCTV/SECURITY_AT_QUEENSBGDGE S	36,121	0	0	0	0	36,121
	9191-ELEVATORS2_AT_QUEENSBGDGE S	2,312	0	0	0	0	2,312
	9245-PLUMBING2_AT_GRANT	0	0	29,936	0	0	29,936
	9293-PLUMBING8_AT_EDENWALD	0	0	9,000	0	0	9,000
	9433-PLUMBING6_AT_WAGNER	0	0	4,000	0	0	4,000
	10190-CC-UPGRADE_AT_BROWNSVILLE	0	8,824	0	0	0	8,824
	10237-EXT COMPACTORS4_AT_VARIOUS	0	0	1,153	0	0	1,153
	10374-GROUNDS5_AT_JEFFERSON	0	2,190	0	0	0	2,190
	10379-LIGHTING_AT_WOODSON	0	0	250	0	0	250
	11020-PLUMBING6_AT_VAN DYKE I&II	0	6,500	0	0	0	6,500
	11245-CC-UPGRADE2_AT_VARIOUS	0	940	0	0	0	940
	11351-GROUNDS4_AT_QUEENSBRIDGE S	150	0	0	0	0	150
	12435-PYAGROUNDS_AT_QUEENSBRIDGE SOUTH	10	0	0	0	0	10
	12728-AGF WASTE YARD_AT_QUEENSBGDGE S	45	0	0	0	0	45
	12907-STAFF AUGMENTATION_AT_QUEENSBGDG S	21	0	0	0	0	21
	QUEENSBRIDGE SOUTH Total:	39,739	18,454	83,880	0	0	142,073
RAVENSWOOD	11731-LEAD ABATEMENT_AT_RAVENSWOOD	1	0	0	0	0	1
	12037-VENTILATION_AT_RAVENSWOOD	198	0	0	0	0	198
	10187-CC-UPGRADE3_AT_RAVENSWOOD	600	0	0	0	0	600
	12895-RELOCATION_AT_RAVENSWOOD	5	0	0	0	0	5
	10333-BOILER_AT_RAVENSWOOD	30,380	12,024	0	0	0	42,404
	10430-AGF INT COMPACTORS_AT_RAVENSWOOD	2,938	0	0	0	0	2,938
	10490-AGF EXT COMPACTORS_AT_RAVENSWOOD	430	0	0	0	0	430
	10541-ENERGY RetrofitNY2_AT_RAVENSWOOD	13,111	3,590	0	0	0	16,701
	12586-AGF INT COMPACTOR_AT_RAVENSWOOD	149	0	0	0	0	149
	12591-AGF WASTE YARD_AT_RAVENSWOOD	80	0	0	0	0	80
	RAVENSWOOD Total:	47,892	15,613	0	0	0	63,505
REDFERN	12055-VENTILATION_AT_REDFERN	2	0	0	0	0	2
	12920-PLUMBING5_AT_REDFERN	1,250	0	0	0	0	1,250
	7845-SANDY GC_AT_REDFERN	291	0	0	0	0	291
	8310-SANDY RENO_AT_REDFERN	1,513	0	0	0	0	1,513
	8715-GROUNDS_AT_REDFERN	150	0	0	0	0	150
	REDFERN Total:	3,205	0	0	0	0	3,205
REHAB PROGRAM (COLLEGE POINT)	12082-VENTILATION_AT_COLLEGE REH	3	0	0	0	0	3
	10489-AGF EXT COMPACTORS_AT_COLLEGE RHB	300	0	0	0	0	300
	12729-AGF WASTE YARD_AT_COLLEGE REH	50	0	0	0	0	50
	REHAB PROGRAM (COLLEGE POINT) Total:	353	0	0	0	0	353
SHELTON HOUSE	10782-ELEVATORS2_AT_SHELTON	76	0	0	0	0	76
	9100-CCTV_AT_SHELTON	38	0	0	0	0	38
	10416-PLUMBING3_AT_SHELTON	728	0	0	0	0	728
	12289-AGF INT COMPACTORS_AT_SHELTON	101	0	0	0	0	101
	12590-AGF INT COMPACTOR_AT_SHELTON	4	0	0	0	0	4
	12637-ELEVATORS3_AT_SHELTON	1,775	0	0	0	0	1,775
	12667-A&E FEES_AT_SHELTON	16	0	0	0	0	16
	SHELTON HOUSE Total:	2,738	0	0	0	0	2,738

		FY23	FY24	FY25	FY26	FY27	Total
SOUTH JAMAICA I	10213-CC-UPGRADE_AT_SJAMAICA II	1,000	0	0	0	0	1,000
	12489-PUBLIC SPACE PAINT_AT_S JAMAICA I	102	0	0	0	0	102
	8716-GROUNDS2_AT_SJAMAICA	50	0	0	0	0	50
	9924-ROOFS2_AT_SJAMAICA I	2,582	0	0	0	0	2,582
	11205-GROUNDS_AT_SOUTH JAMAICA	160	0	0	0	0	160
	11297-GC_AT_SJAMAICA I	5,382	0	0	0	0	5,382
	12158-SEC ENHANCEMTS_AT_SJAMAICA	1,550	0	0	0	0	1,550
	12171-GROUNDS2_AT_SOUTH JAMAICA	305	0	0	0	0	305
	12287-AGF INT COMPACTORS_AT_SJAMAICA I	2,155	0	0	0	0	2,155
	12292-AGF EXT COMPACTORS_AT_SJAMAICA I	324	0	0	0	0	324
	12589-AGF INT COMPACTOR_AT_SJAMAICA I	109	0	0	0	0	109
	SOUTH JAMAICA I Total:	13,719	0	0	0	0	13,719
SOUTH JAMAICA II	12061-VENTILATION_AT_SJAMAICA II	6	0	0	0	0	6
	12275-VENTILATION_AT_SJAMAI II	3	0	0	0	0	3
	9925-ROOFS3_AT_SJAMAICA II	2,194	0	0	0	0	2,194
	11296-GC_AT_SJAMAICA II	7,630	0	0	0	0	7,630
	12288-AGF INT COMPACTORS_AT_SJAMAICA II	1,846	0	0	0	0	1,846
	12588-AGF INT COMPACTOR_AT_SJAMAICA II	101	0	0	0	0	101
	12696-AGF WASTE YARD_AT_SJAMAICA II	45	0	0	0	0	45
	SOUTH JAMAICA II Total:	11,825	0	0	0	0	11,825
WOODSIDE	12064-VENTILATION2_AT_WOODSIDE	35	0	0	0	0	35
	9101-GROUNDS2_AT_WOODSIDE	5	0	0	0	0	5
	9912-CC-UPGRADE3_AT_WOODSIDE	680	0	0	0	0	680
	10037-LOCAL LAW 11_AT_WOODSIDE	51	0	0	0	0	51
	10133-ROOFS2_AT_WOODSIDE	1,534	0	0	0	0	1,534
	10681-GROUNDS3_AT_WOODSIDE	300	0	0	0	0	300
	11203-CC-UPGRADE4_AT_WOODSIDE	600	0	0	0	0	600
	11295-BOILER_AT_WOODSIDE	0	6,000	17,660	31,136	36,476	91,272
	12242-PLUMBING2_AT_WOODSIDE	150	0	0	0	0	150
	12861-STAFF AUGMENTATION_AT_WOODSIDE	24	0	0	0	0	24
	WOODSIDE Total:	3,378	6,000	17,660	31,136	36,476	94,650
Queens Total		183,467	120,166	128,274	31,136	36,476	499,520
<u>Staten Island</u>							
BERRY	11874-VENTILATION_AT_BERRY	25	0	0	0	0	25
	9741-FIRE PRO-ALARM2_AT_BERRY-S9TH CC	175	0	0	0	0	175
	10184-CCTV_AT_BERRY	8	0	0	0	0	8
	10326-AGF BOILER2_AT_BERRY	5,781	0	0	0	0	5,781
	10479-AGF EXT COMPACTORS_AT_BERRY	300	0	0	0	0	300
	10500-AGF INT COMPACTORS_AT_BERRY	1,159	0	0	0	0	1,159
	12214-A&E FEES3_AT_BERRY	16	0	0	0	0	16
	12587-AGF INT COMPACTOR_AT_BERRY	60	0	0	0	0	60
	12693-AGF WASTE YARD_AT_BERRY	50	0	0	0	0	50
	BERRY Total:	7,574	0	0	0	0	7,574
CASSIDY - LAFAYETTE	12234-VENTILATION_AT_CASSIDY-LAF	192	0	0	0	0	192
	9350-SEC ENHANCEMTS2_AT_CASSIDY-LAF	240	0	0	0	0	240
	11371-A&E_AT_CASSIDY-LAF	5	0	0	0	0	5
	12369-HEATING5_AT_CASSIDY-LAF	0	0	0	3,241	3,000	6,241
	12623-ELEVATORS3_AT_CASSIDY-LAF	7,148	0	0	0	0	7,148
	12674-A&E FEES_AT_CASSIDY-LAF	16	0	0	0	0	16
	CASSIDY - LAFAYETTE Total:	7,602	0	0	3,241	3,000	13,843

		FY23	FY24	FY25	FY26	FY27	Total
MARINER'S HARBOR	11728-LEAD ABATEMENT_AT_MARINER'S HB	1	0	0	0	0	1
	11875-VENTILATION2_AT_MARINER'S HB	45	0	0	0	0	45
	12918-EXT COMPACTORS_AT_MARINERS HARBOR	127	0	0	0	0	127
	7471-BRICK/ROOF_AT_MARINERS HB	3	0	0	0	0	3
	9324-CC-UPGRADE2_AT_MARINER'S HB CC	6,181	0	0	0	0	6,181
	11242-CCTV2_AT_MARINER'S HB	650	0	0	0	0	650
	12202-PLUMBING2_AT_MARINERS HB	2,276	0	0	0	0	2,276
	12450-LAYERED ACCESS_AT_MARINERS HB	1,000	0	0	0	0	1,000
	12862-STAFF AUGMENTATION_AT_MARINERS HB	24	0	0	0	0	24
	MARINER'S HARBOR Total:	10,307	0	0	0	0	10,307
NEW LANE AREA	12054-VENTILATION2_AT_NEW LANE	87	0	0	0	0	87
	8364-SANDY RENO_AT_NEW LANE	1,214	0	0	0	0	1,214
	9072-SECURITY SYSTEM_AT_NEW LANE	136	0	0	0	0	136
	9353-CC-UPGRADE2_AT_NEW LANE	1	0	0	0	0	1
	11244-GROUNDS3_AT_NEW LANE	205	0	0	0	0	205
	12279-CC-UPGRADE3_AT_NEW LANE	320	0	0	0	0	320
	NEW LANE AREA Total:	1,963	0	0	0	0	1,963
RICHMOND TERRACE	12056-VENTILATION2_AT_RICHMOND TR	38	0	0	0	0	38
	9354-GROUNDS3_AT_RICHMOND TR	4	0	0	0	0	4
	10293-ELEVATORS3_AT_RICHMOND TR	1,859	0	0	0	0	1,859
	RICHMOND TERRACE Total:	1,901	0	0	0	0	1,901
SOUTH BEACH	12060-VENTILATION_AT_SOUTH BEACH	6	0	0	0	0	6
	9397-CCTV_AT_SOUTH BEACH	22	0	0	0	0	22
	9452-BOILER_AT_SOUTH BEACH	0	4,316	4,651	3,770	0	12,738
	10185-LIGHTING3_AT_SOUTH BEACH	47	0	0	0	0	47
	10310-LOCAL LAW 11_AT_SOUTH BEACH	19	0	0	0	0	19
	12738-AGF WASTE YARD_AT_SOUTH BEACH	45	0	0	0	0	45
	SOUTH BEACH Total:	140	4,316	4,651	3,770	0	12,878
STAPLETON	12996-RELOCATION_AT_STAPLETON	2	0	0	0	0	2
	12108-LOCAL LAW 152_AT_STAPLETON	29	0	0	0	0	29
	12259-PLUMBING_AT_STAPLETON CC	169	0	0	0	0	169
	12272-LOCAL LAW 11 2_AT_STAPLETON	535	0	0	0	0	535
	STAPLETON Total:	735	0	0	0	0	735
TODT HILL	9123-CCTV_AT_TODT HILL	200	0	0	0	0	200
	9379-GROUNDS2_AT_TODT HILL	3	0	0	0	0	3
	10115-AGF COMP MOD_AT_TODT HILL	114,250	2,475	497	0	30,942	148,164
	10142-LOCAL LAW 11_AT_TODT HILL	14	0	0	0	0	14
	TODT HILL Total:	114,467	2,475	497	0	30,942	148,381
WEST BRIGHTON I	12062-VENTILATION_AT_W BRIGHTON I	8	0	0	0	0	8
	9077-SECURITY SYSTEM_AT_W BRIGHTON I	256	0	0	0	0	256
	10449-AGF INT COMPACTORS_AT_W BRIGHTON	522	0	0	0	0	522
	12409-LOCAL LAW 11_AT_W BRIGHTON I	52	0	0	0	0	52
	12585-AGF INT COMPACTOR_AT_W BRIGHTON I	26	0	0	0	0	26
	WEST BRIGHTON I Total:	864	0	0	0	0	864
Staten Island Total		145,552	6,792	5,149	7,011	33,942	198,445

Central Office

EVP - Capital Projects

	FY23	FY24	FY25	FY26	FY27	Total
10230-AGF LEAD ABATEMENT_AT_VARIOUS	20,329	94,473	200,208	100,513	113,731	529,254
10232-AGF LEAD INSPECTION-QA_AT_VARIOUS	21,880	0	0	0	0	21,880
10252-LIGHTING2_AT_VARIOUS	0	0	0	0	7,760	7,760
4178-NEEDS ASSESS_AT_PHA WIDE	279	0	0	0	0	279
5060-CHANGE ORDER/UNPLANNED_AT_CPD	27,345	5,000	5,000	5,000	5,000	47,345
7733-INSPECTION SERV2_AT_VARIOUS	18	0	0	0	0	18
7781-SEC ENHANCEMENTS_AT_VARIOUS	275	0	0	0	0	275
7989-BRICKWORK7_AT_VARIOUS	123	0	0	0	0	123
8113-CM FEES_AT_VARIOUS	24,820	0	0	0	0	24,820
8143-A&E_AT_VARIOUS	19	0	0	0	0	19
8400-INST HOT WATER HEATERS_AT_VARIOUS	2,883	0	0	0	0	2,883
8721-SEC LIGHTING_AT_VARIOUS	0	0	0	0	5,389	5,389
8869-FIRE PRO-ESCAPE_AT_VARIOUS	95	0	0	0	0	95
8897-ROOFS4_AT_VARIOUS	176,169	92,486	100,895	84,399	126,886	580,835
8966-BRICKWORK13_AT_VARIOUS	0	0	0	77	990	1,067
8996-SANDY MONITOR_AT_VARIOUS	86	0	0	0	0	86
9001-APARTMENT RENO3_AT_VARIOUS	1,747	0	0	0	0	1,747
9053-ROOFS_AT_WISE TOWERS/WHITE	34	0	0	0	0	34
9056-ADMIN COSTS_AT_SANDY	10	0	0	0	0	10
9086-SANDY AE_AT_VARIOUS	16	0	0	0	0	16
9087-SANDY CM_AT_VARIOUS	1,432	0	0	0	0	1,432
9236-WORKFORCE DEVELOPMENT_AT_SANDY	159	0	0	0	0	159
9272-ROOFS_AT_BRONXRIVER A	1,978	0	0	0	0	1,978
9404-URBANFARMS_AT_VARIOUS	120	0	0	0	0	120
9416-GARBAGE DISPOS15_AT_VARIOUS	2,296	0	0	0	0	2,296
9774-SANDY RENO_AT_MANH (VARIOUS)	663	0	0	0	0	663
9827-PLUMBING27_AT_VARIOUS	0	0	0	0	8,689	8,689
9869-PLUMBING29_AT_VARIOUS	2,480	0	0	0	0	2,480
9919-AGF GC6_AT_VARIOUS	15,329	243,375	100,478	35,156	10,000	404,338
9922-GC7_AT_VARIOUS	24,128	22,190	15,250	0	0	61,568
10229-SEC LIGHTING7_AT_VARIOUS	2,295	0	0	0	0	2,295
10237-EXT COMPACTORS4_AT_VARIOUS	75	0	0	0	0	75
10269-SANDYTEMPBOILERSCM_AT_VARIOUS	449	0	0	0	0	449
10350-SANDY UST CM_AT_VARIOUS	38	0	0	0	0	38
10364-SANDYCISITESCM_AT_VARIOUS	3,924	0	0	0	0	3,924
10612-PROGRAM MGT SERVICES_AT_VARIOUS	6,091	0	0	0	0	6,091
10666-SANDYPM_AT_VARIOUS	54	0	0	0	0	54
10669-A&E FEES10_AT_VARIOUS	13	0	0	0	0	13
10671-SANDYDEMAND_AT_VARIOUS	147	0	0	0	0	147
10672-EBUILDER_AT_VARIOUS	4,215	3,000	3,000	3,000	3,000	16,215
10800-SANDYBOILERS_AT_VARIOUS	52	0	0	0	0	52
10987-NEEDS ASSESS3_AT_PHA WIDE	579	0	0	0	0	579
11170-LIGHTING3_AT_VARIOUS	300	0	0	0	0	300
11236-EXT COMPACTORS2_AT_FULTON	362	0	0	0	0	362
11309-PNA SYSTEM_AT_VARIOUS	7,085	1,000	1,000	1,000	1,000	11,085
12278-GREEN INFRASTR-STORMWATER MGT	58,180	14,090	14,090	6,090	8,000	100,450
12296-TRAINING2_AT_CPD	2	0	0	0	0	2
12375-LOCAL LAW 11 2_AT_VARIOUS	39,108	30,000	41,892	0	0	111,000
12457-AGF GC7_AT_VARIOUS	151,979	115,085	66,908	64,331	83,994	482,297
12461-SITE ASSESSMENT_AT_VARIOUS	127	0	0	0	0	127
12613-LOCAL LAW 11-STAFF AUG	1,285	0	0	0	0	1,285
12756-STAFF AUGMENTATION1_AT_VARIOUS	9,238	10,000	10,000	10,000	10,000	49,238
13003-LOCAL LAW11 STA AU TDX_AT_VARIOUS	905	0	0	0	0	905
13004-LOCAL LAW11 STA AU STV_AT_VARIOUS	721	0	0	0	0	721
13017-SandyCDBGDRPlantings_AT_VARIOUS	1,972	0	0	0	0	1,972
13091-PMO FEE PLACEHOLDER_AT_VARIOUS	10,000	10,000	10,000	10,000	10,000	50,000
13113-ELEVATOR RESILIENCY_AT_VARIOUS	2,000	0	0	0	0	2,000
13114-FLOOD DOOR RESTORATION_AT_VARIOUS	200	0	0	0	0	200
13115-DAMAGE DEV_AT_VARIOUS	86,000	0	0	0	0	86,000
13116-GEOTHERMAL FEASIBILITY STUDY	400	0	0	0	0	400
EVP - Capital Projects Total:	712,508	640,699	568,721	319,566	394,439	2,635,933

		FY23	FY24	FY25	FY26	FY27	Total
Capital Projects Administration-Off of Program Adm	7162-LAYERED ACCESS_AT_KING/TAFT	3	0	0	0	0	3
	7738-LOCAL LAW 11 INSPECT_AT_QNS	41	0	0	0	0	41
	Capital Projects Administration-Off of Program Adm Total:	44	0	0	0	0	44
Building Interiors-Off of Program Adm	6480-CARBON MONOXIDE_AT_VAR(BK/SI)	1	0	0	0	0	1
	Building Interiors-Off of Program Adm Total:	1	0	0	0	0	1
CP MN - Office of the Program Director	7743-HEATING_AT_MANH	8	0	0	0	0	8
	CP MN - Office of the Program Director Total:	8	0	0	0	0	8
Off of the Chair	12408-MANAGEMENT IMP_AT_VARIOUS	0	27,661	48,717	60,221	60,219	196,818
	12545-PROCUREMENT SYSTEM_AT_VARIOUS	200	0	0	0	0	200
	Off of the Chair Total:	200	27,661	48,717	60,221	60,219	197,018
Law Dept-Off of the General Counsel	6895-CONSULTING_AT_LAW	1	0	0	0	0	1
	Law Dept-Off of the General Counsel Total:	1	0	0	0	0	1
Office of the Chief Asset & Cap Mgt Officer	12458-MANAGEMENT CONSULT_AT_VARIOUS	1,525	0	0	0	0	1,525
	12459-BUSINESS PROCESS IMP_AT_VARIOUS	108	0	0	0	0	108
	Office of the Chief Asset & Cap Mgt Officer Total:	1,633	0	0	0	0	1,633
EVP - IT/CIO	7106-IT-COLLABORATION SPACE	1	0	0	0	0	1
	8886-IT-INFRAST UPG/ENH-NYCHA DEPT	0	1,247	1,247	1,121	1,121	4,737
	10166-IT-CENTRALIZED CALL CENTER(2)	4	0	0	0	0	4
	10169-IT-TRAINING(2)	61	0	0	0	0	61
	10233-IT-PRINTERS(2)	1,441	555	555	592	592	3,735
	10234-IT-IMAGING(2)	1,311	0	0	0	0	1,311
	10235-IT-LAW INVOICE SYSTEM(2)	468	0	0	0	0	468
	10236-IT ORACLE	91	0	0	0	0	91
	10238-IT ROUTERS & SWITCHES	956	0	0	0	0	956
	10239-IT - DESKTOP REFRESH(2)	1,720	0	0	0	0	1,720
	10240-IT STORAGE	307	0	0	0	0	307
	10242-IT-NETWORK SECURITY(2)	1,613	185	185	185	185	2,353
	10243-IT-COMMUNICATION UPGRADE(2)	3,529	0	0	0	0	3,529
	10245-IT-BUSINESS SYS TECH IMP(2)	1,991	0	0	0	0	1,991
	10246-IT-HR MANAGEMENT(2)	8,875	260	260	260	260	9,917
	10247-IT SIEBEL ENHANCEMENTS	8,464	555	555	370	370	10,314
	10248-IT-MAXIMO ENHANCEMENT(2)	7,134	1,601	1,601	2,000	2,000	14,337
	10250-IT EXE DATAWAREHOUSE	7	0	0	0	0	7
	10603-IT-VOIP(2)	4,917	0	0	0	0	4,917
	12398-IT - DATA CENTER	10,000	10,000	10,000	10,000	10,000	50,000
	12544-IT-CYBER RISK MANAGEMENT	4,100	0	0	0	0	4,100
	9392-VEHICLES2_AT_VARIOUS	150	0	0	0	0	150
	EVP - IT/CIO Total:	57,141	14,404	14,404	14,528	14,528	115,006
Enterprise Portfolio Management-Off of the Dir	6740-IT-DESKTOP REFRESH	124	0	0	0	0	124
	7727-IT-ATAD ENHANCEMENTS	157	0	0	0	0	157
	8148-IT-REES eService	27	0	0	0	0	27
	Enterprise Portfolio Management-Off of the Dir Total:	308	0	0	0	0	308
IT Infrastructure Dept-Off of the Dir	6162-IT-ROUTERS	3	0	0	0	0	3
	6785-IT-VOIP	28	0	0	0	0	28
	7224-IT- MOBILE ACCESS	6	0	0	0	0	6
	7430-IT-ORACLE EXADATA	23	0	0	0	0	23
	8180-IT-PROCUREMENT	7	0	0	0	0	7
	8183-IT-CLOUD SOLUTION	31	0	0	0	0	31
	8884-IT-INFRAST UPG/ENH-FIELD DEPT	333	0	0	0	0	333
	8886-IT-INFRAST UPG/ENH-NYCHA DEPT	567	0	0	0	0	567
	12760-IT WEBSITE REDESIGN_AT_VARIOUS	674	0	0	0	0	674
	IT Infrastructure Dept-Off of the Dir Total:	1,673	0	0	0	0	1,673

	FY23	FY24	FY25	FY26	FY27	Total
Business Solution Tech-Off of the Dir						
5567-IT-KRONOS ENH	973	0	0	0	0	973
5568-IT-ORACLE UGR2	1	0	0	0	0	1
7126-IT-BUSINESS PROCESS IMP	4	0	0	0	0	4
7128-IT-BUSINESS SYS TECH IMP	6	0	0	0	0	6
8881-IT-APP DEV/ENH-FIELD DEPT	21	0	0	0	0	21
8882-IT-APP DEV/ENH-NYCHA EMPS	111	0	0	0	0	111
8883-IT-APP DEV/ENH-NYCHA DEPT	984	0	0	0	0	984
Business Solution Tech-Off of the Dir Total:	2,100	0	0	0	0	2,100
EVP - Community Operations						
12399-RELOCATION_AT_VARIOUS	3,800	1,750	1,000	1,000	1,000	8,550
EVP - Community Operations Total:	3,800	1,750	1,000	1,000	1,000	8,550
Budget Dept-Capital Unit						
3921-CONTINGENCY (NON-CPD)	65	0	0	0	0	65
Budget Dept-Capital Unit Total:	65	0	0	0	0	65
EVP - Finance						
3482-MANAGEMENT FEES PROJECT	70,875	70,875	70,875	70,875	70,875	354,376
3921-CONTINGENCY (NON-CPD)	13,388	3,869	2,040	1,915	1,915	23,127
6460-CFFP DEBT SERVICE	123,970	59,226	38,464	38,462	38,463	298,586
6859-TRANSFER TO OP FY2010 I	177,188	177,188	177,188	177,188	177,188	885,941
EVP - Finance Total:	385,421	311,159	288,568	288,440	288,442	1,562,031
Off of the General Manager						
12761-CONTRACT MANAGEMENT_AT_VARIOUS	1,032	0	0	0	0	1,032
Off of the General Manager Total:	1,032	0	0	0	0	1,032
Audit Dept						
8258-SANDY CONSULTING_AT_VARIOUS	424	0	0	0	0	424
Audit Dept Total:	424	0	0	0	0	424
Healthy Homes Unit						
10232-AGF LEAD INSPECTION-QA_AT_VARIOUS	10,905	0	0	0	0	10,905
10604-MOLD/VENTILATION_AT_VARIOUS	16,372	0	0	0	0	16,372
12400-MOLD HAZARDS_AT_VARIOUS	10,900	2,000	2,000	2,000	2,000	18,900
12410-ASBESTOS_AT_VARIOUS	7,023	2,000	2,000	2,000	2,000	15,023
12759-LEAD PROGRAM MANAGEMENT	10,000	0	0	0	0	10,000
13111-CONTINGENCY (HEALTHY HOMES)	770	0	0	0	0	770
13172-ASBESTOS-VAT_AT_VARIOUS	15,000	0	0	0	0	15,000
13173-LEAD PROJECT MGT-TEMPO	20,000	20,000	0	0	0	40,000
13175-STAFF AUGMENTATION 5_AT_VARIOUS	2,000	2,000	0	0	0	4,000
Healthy Homes Unit Total:	92,970	26,000	4,000	4,000	4,000	130,970
EVP - Operations						
6730-OFF FAC UPGR_AT_OPERATIONS	1	0	0	0	0	1
6759-INTERCOMS_AT_OPERATIONS	26	0	0	0	0	26
7118-ELEVATOR ZONE LOCK INST_AT_VAR	241	0	0	0	0	241
7204-FIRE PRO-ALARM-08_AT_PHA WIDE	11	0	0	0	0	11
8376-HEATING8_AT_VARIOUS	32	0	0	0	0	32
8585-PLUMBING7_AT_VARIOUS	157	0	0	0	0	157
8964-APARTMENT RENO4_AT_VARIOUS	8	0	0	0	0	8
10231-AGF COMMON SPACE PAINT_AT_VARIOUS	5,000	0	0	0	0	5,000
10605-HOIST MOTOR/GENERATOR_AT_VARIOUS	3,480	3,480	3,480	3,480	3,480	17,400
10609-APARTMENT PREP_AT_VARIOUS	47,980	47,403	47,403	47,403	47,403	237,592
12411-LOCAL LAW 152-2_AT_VARIOUS	5,007	0	0	0	0	5,007
12474-PUBLIC SPACE PAINT_AT_VARIOUS	27	0	0	0	0	27
12933-HEATING TRAINING CENTER	4,100	0	0	0	0	4,100
12951-TRAINING_AT_OPERATIONS	500	0	0	0	0	500
13071-ROOF TANKS_AT_VARIOUS	12,315	0	0	0	0	12,315
9920-VEHICLES3_AT_VARIOUS	160	0	0	0	0	160
12099-LOCAL LAW 152_AT_VARIOUS	381	0	0	0	0	381
EVP - Operations Total:	79,426	50,883	50,883	50,883	50,883	282,958
VP - Operations for Mgt						
7089-EQUIP_AT_OPERATIONS	2	0	0	0	0	2
VP - Operations for Mgt Total:	2	0	0	0	0	2
Technical Services Dept-Elevator Support Svcs (Field)						
10608-REMOTE ELEVATOR MONITORING	13,211	0	0	0	0	13,211
Technical Services Dept-Elevator Support Svcs (Field) Total:	13,211	0	0	0	0	13,211
Technical Services Dept-Elevator Support Svcs (CO)						
13176-ELEVATOR BRAKE SYSTEM	1,156	0	0	0	0	1,156
Technical Services Dept-Elevator Support Svcs (CO) Total:	1,156	0	0	0	0	1,156
Technical Services Dept-Environmental Health & Safety						
3885-LEAD INSPECTIONS	44	0	0	0	0	44
3981-ENVIRO CONSULTING & SURVEY	15	0	0	0	0	15
Technical Services Dept-Environmental Health & Safety Total:	58	0	0	0	0	58
Technical Services Dept-Contract Support Svcs						
10605-HOIST MOTOR/GENERATOR_AT_VARIOUS	9,976	0	0	0	0	9,976
10607-HEATING/PIPE REPLACEMENT	72	0	0	0	0	72
Technical Services Dept-Contract Support Svcs Total:	10,048	0	0	0	0	10,048
Central Office Total	1,363,232	1,072,556	976,293	738,638	813,511	4,964,231
All Projects Total	3,675,017	1,527,687	1,332,354	1,003,039	1,074,192	8,612,289

		FY22	FY23	FY24	FY25	FY26	Total
Brooklyn							
104-14 TAPSCOTT ST	10196-LOCAL LAW 11_AT_TAPSC	7	0	0	0	0	7
	104-14 TAPSCOTT ST Total:	7	0	0	0	0	7
303 VERNON AVE	6874-ENTR/EXIT-DWEL_AT_303	14	0	0	0	0	14
	9440-ELEVATORS3_AT_303 VERN	2,169	0	0	0	0	2,169
	10502-INT COMPACTORS_AT_30	6	0	0	0	0	6
	303 VERNON AVE Total:	2,189	0	0	0	0	2,189
33-35 SARATOGA AVE	9918-ELEVATORS_AT_SARATOGA	2,000	0	0	0	0	2,000
	12210-A&E FEES_AT_SARATOGA	7	0	0	0	0	7
	33-35 SARATOGA AVE Total:	2,007	0	0	0	0	2,007
572 WARREN STREET	8677-GROUNDS_AT_572 WARRE	11	0	0	0	0	11
	8724-CC-UPGRADE_AT_572 WAR	2	0	0	0	0	2
	572 WARREN STREET Total:	13	0	0	0	0	13
ALBANY	11359-VENTILATION_AT_ALBAN	1	0	0	0	0	1
	11664-LEAD ABATEMENT_AT_AL	64	0	0	0	0	64
	9889-GROUNDS2_AT_ALBANY	127	0	0	0	0	127
	ALBANY Total:	192	0	0	0	0	192
ALBANY II	11360-VENTILATION_AT_ALBAN	1	0	0	0	0	1
	11665-LEAD ABATEMENT_AT_AL	43	0	0	0	0	43
	ALBANY II Total:	45	0	0	0	0	45
ATLANTIC TERMINAL SIT	9161-AGF ELEVATORS_AT_ATLA	2,444	0	0	0	0	2,444
	9391-GROUNDS2_AT_ATLANTIC	49	0	0	0	0	49
	10108-LOCAL LAW 11_AT_ATLAN	17,753	0	0	0	0	17,753
	11915-ROOFS4_AT_ATLANTIC T	58	0	0	0	0	58
	ATLANTIC TERMINAL SITE 4B	20,304	0	0	0	0	20,304
BAY VIEW	12364-VENTILATION_AT_BAYVIE	332	0	0	0	0	332
	9118-CCTV4_AT_BAYVIEW	35	0	0	0	0	35
	9318-BRICK/ROOFS_AT_BAYVIE	891	0	0	0	0	891
	9319-BRICK/ROOFS2_AT_BAYVIE	1,621	0	0	0	0	1,621
	9891-GROUNDS2_AT_BAYVIEW	896	0	0	0	0	896
	10351-BOILER_AT_BAYVIEW	31,256	0	0	0	0	31,256
	10955-GROUNDS3_AT_BAYVIEW	11	0	0	0	0	11

		FY22	FY23	FY24	FY25	FY26	Total
	BAY VIEW Total:	35,042	0	0	0	0	35,042
BEDFORD - STUYVESANT	11985-VENTILATION_AT_BED-ST	6	0	0	0	0	6
	BEDFORD - STUYVESANT REH	6	0	0	0	0	6
BERRY ST - SOUTH 9TH S	8925-SEC ENHANCEMENTS2_AT_BE	180	0	0	0	0	180
	9046-GROUNDS2_AT_BERRY-S9T	1	0	0	0	0	1
	9122-CCTV_AT_BERRY-S9TH	12	0	0	0	0	12
	BERRY ST - SOUTH 9TH ST Tot	193	0	0	0	0	193
BORINQUEN PLAZA I	9377-ROOFS2_AT_BORINQUEN I	6,622	0	0	0	0	6,622
	9436-CC-UPGRADE_AT_BORINQ	102	0	0	0	0	102
	11300-ENERGY SOLAR_AT_BORI	2,000	2,000	0	0	0	4,000
	12172-CC-UPGRADE2_AT_BORIN	900	0	0	0	0	900
	BORINQUEN PLAZA I Total:	9,624	2,000	0	0	0	11,624
BOULEVARD	316-BRICKWORK_AT_BOULEVAR	0	0	0	0	2,210	2,210
	9019-SEC ENHANCEMENTS2_AT_BO	202	0	0	0	0	202
	12269-LOCAL LAW 11_AT_BOULE	15	0	0	0	0	15
	BOULEVARD Total:	216	0	0	0	2,210	2,426
BREUKELEN	11666-LEAD ABATEMENT_AT_BR	101	0	0	0	0	101
	12365-HEATING6_AT_BREUKELE	0	0	0	5,000	4,917	9,917
	7525-BRICK/ROOFS_AT_BREUKEL	38	0	0	0	0	38
	8902-CCTV_AT_BREUKELEN	250	0	0	0	0	250
	10109-LOCAL LAW 11_AT_BREUK	3	0	0	0	0	3
	12152-LOCAL LAW 11 152_AT_B	20	0	0	0	0	20
	12153-LOCAL LAW 152_AT_BREU	27	0	0	0	0	27
	12180-CC-UPGRADE2_AT_BREUK	430	0	0	0	0	430
	BREUKELEN Total:	869	0	0	5,000	4,917	10,786
BREVOORT	11667-LEAD ABATEMENT_AT_BR	52	0	0	0	0	52
	10772-HEATING/VACUUM TANK	220	0	0	0	0	220
	9321-CC-UPGRADE_AT_BREVOO	10	0	0	0	0	10
	9322-CCTV_AT_BREVOORT	250	0	0	0	0	250
	9931-ROOFS2_AT_BREVOORT	3,407	0	0	0	0	3,407
	10139-LOCAL LAW 11_AT_BREV	154	0	0	0	0	154
	10214-GROUNDS_AT_BREVOORT	800	0	0	0	0	800
	10330-BOILER_AT_BREVOORT	8,357	25,071	0	0	0	33,428
	10418-PLUMBING4_AT_BREVOO	2,325	0	0	0	0	2,325

		FY22	FY23	FY24	FY25	FY26	Total
	BREVOORT Total:	15,575	25,071	0	0	0	40,646
BROWNSVILLE	12240-PLUMBING2_AT_BROWN	3,300	0	0	0	0	3,300
	9592-FIRE PRO-ALARM_AT_BRO	286	0	0	0	0	286
	9828-AGF BOILER2_AT_BROWNS	8,400	0	0	0	0	8,400
	10094-LOCAL LAW 11_AT_BROW	478	0	0	0	0	478
	10130-ROOFS_AT_BROWNSVILLE	75	0	0	0	0	75
	10190-CC-UPGRADE_AT_BROWN	198	0	8,824	0	0	9,022
	10378-CC-UPGRADE2_AT_BROW	203	0	8,781	0	0	8,984
	12310-LOCAL LAW 11_AT_BRO	26,852	0	0	0	0	26,852
	12312-LOCAL LAW 11_AT_BRW	5,914	0	0	0	0	5,914
	BROWNSVILLE Total:	45,705	0	17,605	0	0	63,310
BUSHWICK	9431-EXT COMPACTORS2_AT_B	110	0	0	0	0	110
	10153-LOCAL LAW11_AT_BUSH	55	0	0	0	0	55
	10181-CC-UPGRADE2_AT_BUSH	1,165	0	0	0	0	1,165
	10960-GROUNDS3_AT_BUSHWIC	17	0	0	0	0	17
	12173-CC-UPGRADE4_AT_BUSH	405	0	0	0	0	405
	BUSHWICK Total:	1,752	0	0	0	0	1,752
BUSHWICK II (GROUPS B	11431-FIRE ALARM SYSTEM_AT_	197	0	0	0	0	197
	BUSHWICK II (GROUPS B&D)	197	0	0	0	0	197
BUSHWICK II CDA (GROU	8934-BOILER_AT_BUSHWICK 2E	500	0	0	1,000	0	1,500
	10453-LOCAL LAW 11_AT_BUSH	3	0	0	0	0	3
	11423-FIRE ALARM SYSTEM_AT_	166	0	0	0	0	166
	BUSHWICK II CDA (GROUP E)	669	0	0	1,000	0	1,669
CAREY GARDENS	11668-LEAD ABATEMENT_AT_CA	2	0	0	0	0	2
	7819-SANDY GC_AT_CAREY	132	0	0	0	0	132
	8319-SANDY RENO_AT_CAREY	2,945	0	0	0	0	2,945
	10288-AGF ELEVATORS2_AT_CA	5,694	0	0	0	0	5,694
	CAREY GARDENS Total:	8,773	0	0	0	0	8,773
CONEY ISLAND	12015-VENTILATION_AT_CONEY	4	0	0	0	0	4
	7855-SANDY GC_AT_CONEY ISL	540	0	0	0	0	540
	8299-SANDY RENO_AT_CONEY IS	610	0	0	0	0	610
	9937-GARBAGE DISPOS2_AT_CO	869	0	0	0	0	869
	11246-GROUNDS_AT_CONEY ISL	500	0	0	0	0	500
	CONEY ISLAND Total:	2,523	0	0	0	0	2,523

		FY22	FY23	FY24	FY25	FY26	Total
CONEY ISLAND (SITE 8)	7814-SANDY GC_AT_CONEY ISL-8	207	0	0	0	0	207
	8304-SANDY RENO_AT_CONEY IS	291	0	0	0	0	291
	9775-BRICK/ROOF_AT_CONEY IS	555	0	0	0	0	555
	10290-AGF ELEVATORS2_AT_CO	2,279	0	0	0	0	2,279
	10422-PLUMBING_AT_CONEY ISL	1,101	0	0	0	0	1,101
	12313-ENTR/EXIT-DWEL_AT_CO	304	0	0	0	0	304
	CONEY ISLAND (SITE 8) Total:	4,737	0	0	0	0	4,737
CONEY ISLAND I (SITE 1B)	7823-SANDY GC_AT_CONEY ISL-1	218	0	0	0	0	218
	8309-SANDY RENO_AT_CONEY IS	1,175	0	0	0	0	1,175
	CONEY ISLAND I (SITE 1B) Tot	1,393	0	0	0	0	1,393
CONEY ISLAND I (SITES 4 & 5)	10978-VENTILATION_AT_CONEY	3	0	0	0	0	3
	7843-SANDY GC_AT_CONEY ISL4	744	0	0	0	0	744
	8302-SANDY RENO_AT_CONEY IS	296	0	0	0	0	296
	8684-GROUNDS3_AT_CONEY ISL	75	0	0	0	0	75
	10267-SANDYPLAYGROUNDS_AT	113	0	0	0	0	113
	10289-AGF ELEVATORS2_AT_CO	4,501	0	0	0	0	4,501
	CONEY ISLAND I (SITES 4 & 5)	5,733	0	0	0	0	5,733
COOPER PARK	11669-LEAD ABATEMENT_AT_CO	64	0	0	0	0	64
	11980-VENTILATION_AT_COOPER	12	0	0	0	0	12
	10189-GROUNDS3_AT_COOPER	500	0	0	0	0	500
	10331-BOILER_AT_COOPER PARK	10,413	19,964	0	0	0	30,377
	COOPER PARK Total:	10,989	19,964	0	0	0	30,953
CYPRESS HILLS	11358-VENTILATION_AT_CYPRES	657	0	0	0	0	657
	7361-BRICK/ROOF_AT_CYPRESS	1,722	0	0	0	0	1,722
	9824-BOILER_AT_CYPRESS	1,976	0	0	0	0	1,976
	11299-FIRE PRO-ALARM2_AT_CY	510	0	0	0	0	510
	12024-SIDEWALK SHEDS2_AT_CY	23	0	0	0	0	23
	CYPRESS HILLS Total:	4,888	0	0	0	0	4,888
EAST NEW YORK CITY LI	12219-CC-UPGRADE2_AT_PENN-	1,000	0	0	0	0	1,000
	EAST NEW YORK CITY LINE To	1,000	0	0	0	0	1,000
FARRAGUT	12036-VENTILATION_AT FARRA	17	0	0	0	0	17
	9121-SEC ENHANCEMENTS_AT_FAR	22	0	0	0	0	22
	9351-CCTV_AT_FARRAGUT	34	0	0	0	0	34

		FY22	FY23	FY24	FY25	FY26	Total
	9806-BOILER_AT_FARRAGUT	1,552	0	0	0	0	1,552
	9907-LIGHTING2_AT_FARRAGUT	581	0	0	0	0	581
	9928-ROOFS2_AT_FARRAGUT	2,695	0	0	0	0	2,695
	9966-HEATING5_AT_FARRAGUT	6,366	0	0	0	0	6,366
	10262-LOCAL LAW 11_AT_FARRA	35	0	0	0	0	35
	10388-INT COMPACTORS2_AT_F	92	0	0	0	0	92
	12371-ROOFS3_AT_FARRAGUT	0	0	1,400	0	0	1,400
	FARRAGUT Total:	11,394	0	1,400	0	0	12,794
FIORENTINO PLAZA	7548-CC-UPGRADE2_AT_UN PL(4	613	0	0	0	0	613
	8944-LIGHTING2_AT_FIORENTIN	27	0	0	0	0	27
	10118-LOCAL LAW 11_AT_FIORE	192	0	0	0	0	192
	12193-GROUNDS_AT_CONEY ISL-	250	0	0	0	0	250
	FIORENTINO PLAZA Total:	1,081	0	0	0	0	1,081
GARVEY (GROUP A)	9621-FIRE PRO-ALARM2_AT_GAR	282	0	0	0	0	282
	10145-LOCAL LAW 11A_AT_GAR	136	0	0	0	0	136
	GARVEY (GROUP A) Total:	418	0	0	0	0	418
GLENMORE PLAZA	11670-LEAD ABATEMENT_AT_GL	10	0	0	0	0	10
	11890-VENTILATION_AT_GLENM	6	0	0	0	0	6
	12370-HEATING3_AT_GLENMOR	0	0	0	23,343	27,256	50,599
	6958-ELEVATORS3_AT_GLENMO	0	0	0	0	89	89
	10259-LOCAL LAW 11_AT_GLEN	20	0	0	0	0	20
	GLENMORE PLAZA Total:	37	0	0	23,343	27,345	50,725
GLENWOOD	11671-LEAD ABATEMENT_AT_GL	223	0	0	0	0	223
	10785-ELEVATORS3_AT_GLENW	1,530	0	0	0	0	1,530
	9608-FIRE PRO-ALARM_AT_GLEN	431	0	0	0	0	431
	10222-CC-UPGRADE_AT_GLENW	655	0	0	0	0	655
	11215-CC-UPGRADE2_AT_GLEN	135	0	0	0	0	135
	11291-HEATING7_AT_GLENWOO	1,900	0	0	0	0	1,900
	11745-LOCAL LAW 11 INSPEC_AT	18	0	0	0	0	18
	GLENWOOD Total:	4,891	0	0	0	0	4,891
GOWANUS	10771-HEATING/VACUM TANKS	110	0	0	0	0	110
	8033-SANDY GC_AT_GOWANUS	52	0	0	0	0	52
	8366-SANDY RENO_AT_GOWAN	252	0	0	0	0	252
	8676-GROUNDS2_AT_GOWANUS	150	0	0	0	0	150
	8681-CC-UPGRADE3_AT_GOWA	85	3,490	0	0	0	3,575

		FY22	FY23	FY24	FY25	FY26	Total
	9613-FIRE PRO-ALARM2_AT_GO	0	0	0	292	0	292
	10186-SEC ENHANCEMTS2_AT_G	127	0	0	0	0	127
	10276-SANDY CCTV_AT_GOWAN	14	0	0	0	0	14
	10329-BOILER_AT_GOWANUS	32,961	0	0	0	0	32,961
	GOWANUS Total:	33,751	3,490	0	292	0	37,533
HABER	7813-SANDY GC_AT_HABER	2	0	0	0	0	2
	8317-SANDY RENO_AT_HABER	951	0	0	0	0	951
	9628-FIRE PRO-ALARM_AT_HABE	287	0	0	0	0	287
	HABER Total:	1,240	0	0	0	0	1,240
HOPE GARDENS	9334-CC-UPGRADE2_AT_HOPE G	500	0	0	0	0	500
	HOPE GARDENS Total:	500	0	0	0	0	500
HOWARD	8887-SEC ENHANCEMTS_AT_HO	18	0	0	0	0	18
	9627-FIRE PRO-ALARM2_AT_HO	386	0	0	0	0	386
	9864-CCTV_AT_HOWARD	1,218	0	0	0	0	1,218
	10035-LOCAL LAW 11_AT_HOWA	109	0	0	0	0	109
	HOWARD Total:	1,731	0	0	0	0	1,731
HUGHES APTS	9588-FIRE PRO-ALARM_AT_HUG	189	0	0	0	0	189
	10183-SEC ENHANCEMTS_AT_H	500	0	0	0	0	500
	11916-ROOFS_AT_HUGHES	316	0	0	0	0	316
	12177-CCTV_AT_HUGHES	231	0	0	0	0	231
	HUGHES APTS Total:	1,237	0	0	0	0	1,237
HYLAN	11989-VENTILATION_AT_HYLAN	12	0	0	0	0	12
	8674-GROUNDS2_AT_HYLAN	25	0	0	0	0	25
	9826-ELEVATORS2_AT_HYLAN	3,700	0	0	0	0	3,700
	HYLAN Total:	3,737	0	0	0	0	3,737
INDEPENDENCE	6144-CCTV_AT_INDEP/WILLIAMS	7	0	0	0	0	7
	INDEPENDENCE Total:	7	0	0	0	0	7
INGERSOLL	11673-LEAD ABATEMENT_AT_IN	158	0	0	0	0	158
	6411-GC2_AT_INGERSOLL	23	0	0	0	0	23
	7606-BRICK/ROOF_AT_INGERSOL	314	0	0	0	0	314
	7632-HEATING_AT_INGERSOLL	50	0	0	0	0	50
	9381-GROUNDS3_AT_INGERSOLL	500	0	0	0	0	500
	9384-GROUNDS4_AT_INGERSOLL	41	0	0	0	0	41

		FY22	FY23	FY24	FY25	FY26	Total
	10110-LOCAL LAW 11_AT_INGER	209	0	0	0	0	209
	10317-BRICK/ROOF2_AT_INGERS	2,468	0	0	0	0	2,468
	11123-LOCAL LAW 11 INSPEC2_A	21	0	0	0	0	21
	12204-LOCAL LAW 11 152_AT_IN	15	0	0	0	0	15
	INGERSOLL Total:	3,800	0	0	0	0	3,800
KINGSBOROUGH	11674-LEAD ABATEMENT_AT_KI	169	0	0	0	0	169
	12318-VENTILATION_AT_KINGSB	3	0	0	0	0	3
	11310-ENTR/EXIT_AT_KINGSBOR	0	0	0	22,338	21,097	43,435
	11960-CCTV_AT_KINGSBORO	250	0	0	0	0	250
	KINGSBOROUGH Total:	422	0	0	22,338	21,097	43,857
KINGSBOROUGH EXT	11355-VENTILATION_AT_KINGSB	3	0	0	0	0	3
	10212-GROUNDS2_AT_KINGSBO	1,800	0	0	0	0	1,800
	11308-ENTR/EXIT_AT_KINGSBOR	0	0	0	1,241	0	1,241
	KINGSBOROUGH EXT Total:	1,803	0	0	1,241	0	3,044
LAFAYETTE	10975-VENTILATION_AT_LAFAYE	21	0	0	0	0	21
	9385-SEC ENHANCEMENTS_AT_LAF	17	0	0	0	0	17
	9579-FIRE PRO-ALARM2_AT_LAF	0	0	0	59	0	59
	10031-LOCAL LAW 11_AT_LAFAY	173	0	0	0	0	173
	10396-ELEVATORS4_AT_LAFAYET	13,640	0	0	0	0	13,640
	10408-BOILER_AT_LAFAYETTE	11,083	0	0	0	0	11,083
	10478-INT COMPACTORS_AT_LA	19	0	0	0	0	19
	12174-CC-UPGRADE_AT_LAFAYE	501	0	0	0	0	501
	12328-A&E FEES_AT_LAFAYETTE	919	0	0	0	0	919
	LAFAYETTE Total:	26,373	0	0	59	0	26,432
LINDEN	10377-SECTION 5042_AT_LINDE	25	0	0	0	0	25
	11961-LOCAL LAW 11 INSP_AT_L	27	0	0	0	0	27
	12179-GROUNDS3_AT_LINDEN	1,591	0	0	0	0	1,591
	LINDEN Total:	1,643	0	0	0	0	1,643
LONG ISLAND BAPTIST H	10117-LOCAL LAW 11_AT_LI BAP	17	0	0	0	0	17
	10390-INT COMPACTORS2_AT_LI	20	0	0	0	0	20
	LONG ISLAND BAPTIST HOUSE	37	0	0	0	0	37
LOW HOUSES	9599-FIRE PRO-ALARM_AT_SETH	358	0	0	0	0	358
	10578-LAYERED ACCESS_AT_LO	2,317	0	0	0	0	2,317
	12176-CCTV_AT_LOW	232	0	0	0	0	232

		FY22	FY23	FY24	FY25	FY26	Total
	LOW HOUSES Total:	2,907	0	0	0	0	2,907
MARCY	11675-LEAD ABATEMENT_AT_M	300	0	0	0	0	300
	7547-GROUNDS2_AT_MARCY	40	0	0	0	0	40
	7643-PLUMBING3_AT_MARCY	882	0	0	0	0	882
	9132-CC-UPGRADE_AT_MARCY	595	894	0	0	0	1,489
	9609-FIRE PRO-ALARM2_AT_MA	0	0	0	287	0	287
	9930-ROOFS3_AT_MARCY	4,397	0	0	0	0	4,397
	10012-EXT COMPACTORS2_AT	623	0	0	0	0	623
	10324-BOILER_AT_MARCY	49,075	0	0	0	0	49,075
	12243-CC-UPGRADE2_AT_MARC	100	0	0	0	0	100
	MARCY Total:	56,012	894	0	287	0	57,193
MARLBORO	9093-GC2_AT_MARLBORO	16,161	0	0	0	0	16,161
	9943-GARBAGE DISPOS4_AT_MA	100	0	0	0	0	100
	10000-AGF BOILERS_AT_MARLB	16,483	0	0	0	0	16,483
	10954-GROUNDS3_AT_MARLBO	11	0	0	0	0	11
	11572-A&E FEES_AT_MARLBORO	28	0	0	0	0	28
	12218-A&E FEES3_AT_MARLBOR	7	0	0	0	0	7
	MARLBORO Total:	32,789	0	0	0	0	32,789
NOSTRAND	11676-LEAD ABATEMENT_AT_N	39	0	0	0	0	39
	10036-LOCAL LAW 11_AT_NOST	2,398	0	0	0	0	2,398
	10129-ROOFS4_AT_NOSTRAND	48	0	0	0	0	48
	11217-GROUNDS4_AT_NOSTRAN	300	0	0	0	0	300
	12309-LOCAL LAW 11_AT_NOST	1,287	0	0	0	0	1,287
	NOSTRAND Total:	4,073	0	0	0	0	4,073
O'DWYER GARDENS	7818-SANDY GC_AT_O'DWYER G	275	0	0	0	0	275
	8330-SANDY RENO_AT_O'DWYE	1,042	0	0	0	0	1,042
	8679-GROUNDS3_AT_O'DWYER	100	0	0	0	0	100
	10277-SANDYAPTS_AT_O'DWYE	18	0	0	0	0	18
	10589-LAYERED ACCESS_AT_O'D	0	0	7,643	0	0	7,643
	11318-ENTR/EXIT-DWEL_AT_O'D	4,400	0	0	0	0	4,400
	12314-ENTR/EXIT-DWEL2_AT_O'	3,789	0	0	0	0	3,789
	O'DWYER GARDENS Total:	9,625	0	7,643	0	0	17,268
OCEAN HILL APTS	9716-GROUNDS2_AT_OCEAN HIL	435	0	0	0	0	435
	10144-LOCAL LAW 11_AT_OCEA	46	0	0	0	0	46
	10294-BOILER_AT_OCEAN HILL A	10,299	0	0	0	0	10,299

		FY22	FY23	FY24	FY25	FY26	Total
	12216-A&E FEES2_AT_OCEAN HI	7	0	0	0	0	7
	OCEAN HILL APTS Total:	10,786	0	0	0	0	10,786
OCEAN HILL - BROWNSVI	12209-A&E FEES_AT_BROWNSVI	7	0	0	0	0	7
	OCEAN HILL - BROWNSVILLE T	7	0	0	0	0	7
PENNSYLVANIA AVE - W	10982-VENTILATION_AT_PENN-	9	0	0	0	0	9
	10637-HEATING2_AT_PENN-WO	6	0	0	0	0	6
	12194-CC-UPGRADE_AT_PENN-	946	0	0	0	0	946
	PENNSYLVANIA AVE - WORT	961	0	0	0	0	961
PINK	7458-BRICK/ROOF_AT_PINK	435	0	0	0	0	435
	8971-BOILER_AT_PINK	9,238	0	0	0	0	9,238
	9610-FIRE PRO-ALARM2_AT_PIN	0	706	0	0	0	706
	9810-CCTV3_AT_PINK	2,608	0	0	0	0	2,608
	12211-A&E FEES2_AT_PINK	7	0	0	0	0	7
	PINK Total:	12,288	706	0	0	0	12,994
PROSPECT PLAZA_	10227-CCTV_AT_GARVEY	75	0	0	0	0	75
	PROSPECT PLAZA_ Total:	75	0	0	0	0	75
RED HOOK EAST	11677-LEAD ABATEMENT_AT_RE	1,919	0	0	0	0	1,919
	10786-ELEVATORS3_AT_RED HO	1,797	0	0	0	0	1,797
	7810-SANDY GC_AT_RED HOOK E	172	0	0	0	0	172
	8307-SANDY RENO_AT_RED HOO	3,856	0	0	0	0	3,856
	10275-SANDYRENO_AT_RED HO	199	0	0	0	0	199
	10287-SANDY NEW PLANTS_AT_	207	0	0	0	0	207
	10636-HEATING4_AT_RED HOOK	69	0	0	0	0	69
	RED HOOK EAST Total:	8,220	0	0	0	0	8,220
RED HOOK WEST	11678-LEAD ABATEMENT_AT_RE	2,702	0	0	0	0	2,702
	10781-ELEVATORS3_AT_RED HO	1,453	0	0	0	0	1,453
	7812-SANDY GC_AT_RED HOOK	79	0	0	0	0	79
	8308-SANDY RENO_AT_RED HOO	1,907	0	0	0	0	1,907
	9460-SANDY RENO_AT_RED HOO	27	0	0	0	0	27
	12106-SANDYSTAFFAUG_AT_RED	4	0	0	0	0	4
	RED HOOK WEST Total:	6,172	0	0	0	0	6,172
REVEREND BROWN	10427-INT COMPACTORS2_AT_R	54	0	0	0	0	54
	10447-SECTION 504_AT_REV BR	75	0	0	0	0	75

		FY22	FY23	FY24	FY25	FY26	Total
	12175-CCTV_AT_REV BROWN	750	0	0	0	0	750
	REVEREND BROWN Total:	879	0	0	0	0	879
ROOSEVELT I	10303-LOCAL LAW 11_AT Roos	69	0	0	0	0	69
	10322-BOILER_AT_ROOSEVELT I	18,373	10,783	0	0	0	29,156
	11303-ENTR/EXIT_AT_ROOSEVEL	0	0	7,446	0	0	7,446
	ROOSEVELT I Total:	18,442	10,783	7,446	0	0	36,671
ROOSEVELT II	11982-VENTILATION3_AT Roos	38	0	0	0	0	38
	10635-HEATING3_AT_ROOSEVEL	6	0	0	0	0	6
	11219-BOILERS_AT_ROOSEVELT I	5,482	0	0	0	0	5,482
	11302-ENTR/EXIT_AT_ROOSEVEL	0	0	3,723	0	0	3,723
	11525-LOCAL LAW 11 INS3_AT R	56	0	0	0	0	56
	ROOSEVELT II Total:	5,583	0	3,723	0	0	9,306
RUTLAND TOWERS	10022-LOCAL LAW 11_AT_RUTLA	18	0	0	0	0	18
	10683-GC_AT_RUTLAND TWRS	93	0	0	0	0	93
	RUTLAND TOWERS Total:	111	0	0	0	0	111
SARATOGA SQUARE	10617-AGF BOILER_AT_SARATO	4,200	0	0	0	0	4,200
	11206-CCTV_AT_SARATOGA	750	0	0	0	0	750
	SARATOGA SQUARE Total:	4,950	0	0	0	0	4,950
SHEEPSHEAD BAY	6724-BRICK/ROOFS_AT_SHEEPSH	556	0	0	0	0	556
	8931-GROUNDS3_AT_SHEEPSHE	2	0	0	0	0	2
	9051-GROUNDS2_AT_NOSTRAN	65	0	0	0	0	65
	9119-CCTV_AT_NOSTRAND	47	0	0	0	0	47
	9120-CCTV_AT_SHEEPSHEAD	50	0	0	0	0	50
	9905-GROUNDS4_AT_SHEEPSHE	42	0	0	0	0	42
	10182-LIGHTING2_AT_SHEEPSHE	300	0	0	0	0	300
	11249-CC-UPGRADE3_AT_SHEEP	0	322	0	0	0	322
	12227-A&E FEES_AT_SHEEPSHEA	3	0	0	0	0	3
	SHEEPSHEAD BAY Total:	1,065	322	0	0	0	1,387
STUYVESANT GARDENS I	11987-VENTILATION_AT_STUY G	21	0	0	0	0	21
	STUYVESANT GARDENS I Total:	21	0	0	0	0	21
STUYVESANT GARDENS II	10384-SECTION 504_AT_STUY G	100	0	0	0	0	100
	STUYVESANT GARDENS II Tot	100	0	0	0	0	100

		FY22	FY23	FY24	FY25	FY26	Total
SUMNER	11679-LEAD ABATEMENT_AT_SU	64	0	0	0	0	64
	11984-VENTILATION_AT_SUMNE	117	0	0	0	0	117
	6722-ROOFS3_AT_SUMNER	0	0	0	1,057	0	1,057
	9367-GROUNDS_AT_SUMNER	500	0	0	0	0	500
	9456-EXT COMPACTORS_AT_SU	1,016	0	0	0	0	1,016
	10157-LOCAL LAW 11_AT_SUMN	628	0	0	0	0	628
	10413-BOILER_AT_SUMNER	13,775	0	0	0	0	13,775
	SUMNER Total:	16,100	0	0	1,057	0	17,157
SURFSIDE GARDENS	10977-VENTILATION_AT_SURFSI	3	0	0	0	0	3
	11680-LEAD ABATEMENT_AT_SU	5	0	0	0	0	5
	7821-SANDY GC_AT_SURFSIDE	336	0	0	0	0	336
	8329-SANDY RENO_AT_SURFSID	802	0	0	0	0	802
	8892-GROUNDS2_AT_SURFSIDE	250	0	0	0	0	250
	10431-PLUMBING2_AT_SURFSID	0	0	2,400	0	0	2,400
	12315-ENTR/EXIT-DWEL2_AT_SU	2,906	0	0	0	0	2,906
	SURFSIDE GARDENS Total:	4,302	0	2,400	0	0	6,702
TAYLOR ST - WYTHE AVE	11990-VENTILATION_AT_TAYLOR	14	0	0	0	0	14
	9047-GROUNDS2_AT_TAYLOR-W	4	0	0	0	0	4
	9620-FIRE PRO-ALARM_AT_TAYL	0	0	0	397	0	397
	TAYLOR ST - WYTHE AVE Total:	18	0	0	397	0	415
TILDEN	11681-LEAD ABATEMENT_AT_TIL	60	0	0	0	0	60
	11888-VENTILATION2_AT_TILDE	16	0	0	0	0	16
	8969-BOILER_AT_TILDEN	8,819	0	0	0	0	8,819
	9055-ROOFS2_AT_TILDEN	1,144	0	0	0	0	1,144
	10634-HEATING2_AT_TILDEN	8	0	0	0	0	8
	11815-ROOFS3_AT_TILDEN	2,000	0	0	0	0	2,000
	12208-A&E FEES2_AT_TILDEN	7	0	0	0	0	7
	TILDEN Total:	12,054	0	0	0	0	12,054
TOMPKINS	11986-VENTILATION2_AT_TOMP	13	0	0	0	0	13
	9571-FIRE PRO-ALARM2_AT_TO	0	0	0	118	0	118
	9890-GROUNDS3_AT_TOMPKINS	70	0	0	0	0	70
	9934-ROOFS2_AT_TOMPKINS	7,814	0	0	0	0	7,814
	10014-EXT COMPACTORS_AT_TO	31	0	0	0	0	31
	10210-CC-UPGRADE_AT_TOMPKI	500	0	0	0	0	500
	12225-A&E FEES2_AT_TOMPKIN	4	0	0	0	0	4
	TOMPKINS Total:	8,431	0	0	118	0	8,549

		FY22	FY23	FY24	FY25	FY26	Total
UNITY PLAZA (SITES 17, 21)	10990-AGF ELEVATORS_AT_UN P	2,061	0	0	0	0	2,061
	UNITY PLAZA (SITES 17, 24, 25)	2,061	0	0	0	0	2,061
UNITY PLAZA (SITES 4,5A)	11682-LEAD ABATEMENT_AT_U	54	0	0	0	0	54
	7548-CC-UPGRADE2_AT_UN PL(4	165	0	0	0	0	165
	9244-AGF ELEVATORS_AT_UN PL	10,002	0	0	0	0	10,002
	UNITY PLAZA (SITES 4,5A,6,7,	10,222	0	0	0	0	10,222
VANDALIA AVENUE	10991-VENTILATION_AT_VANDA	57	0	0	0	0	57
	11480-VENTILATION_AT_VANDA	70	0	0	0	0	70
	12319-CCTV_AT_VANDALIA AVE	225	0	0	0	0	225
	10141-LOCAL LAW 11_AT_VAND	62	0	0	0	0	62
	10382-SECTION 504_AT_VANDAL	50	0	0	0	0	50
	11902-ROOFS_AT_VANDALIA	330	0	0	0	0	330
	VANDALIA AVENUE Total:	794	0	0	0	0	794
VAN DYKE I	11683-LEAD ABATEMENT_AT_VA	231	0	0	0	0	231
	11885-VENTILATION_AT_VAN DY	450	0	0	0	0	450
	12241-PLUMBING_AT_VAN DYKE	3,300	0	0	0	0	3,300
	8854-SEC LIGHTING_AT_VAN DY	773	0	0	0	0	773
	9481-PLUMBING4_AT_VAN DYKE	6,737	0	0	0	0	6,737
	10223-IT_AT_VAN DYKE I	64	0	0	0	0	64
	10319-BOILER_AT_VAN DYKE I	8,073	30,086	0	0	0	38,159
	11020-PLUMBING6_AT_VAN DYK	0	0	6,500	0	0	6,500
	11897-ROOFS2_AT_VAN DYKE I	688	0	0	0	0	688
	VAN DYKE I Total:	20,316	30,086	6,500	0	0	56,902
VAN DYKE II	10201-LOCAL LAW 11_AT_VAN D	188	0	0	0	0	188
	11218-BOILERS_AT_VAN DYKE II	7,819	1,537	0	0	0	9,356
	VAN DYKE II Total:	8,007	1,537	0	0	0	9,544
WHITMAN	7601-BRICK/ROOF_AT_WHITMA	62	0	0	0	0	62
	9400-GROUNDS2_AT_WHITMAN	6	0	0	0	0	6
	9477-PLUMBING3_AT_WHITMA	0	0	0	10,000	0	10,000
	9659-CC-UPGRADE2_AT_WHITM	500	0	0	0	0	500
	10204-LOCAL LAW 11_AT_WHIT	915	0	0	0	0	915
	11491-LIGHTING2_AT_WHITMA	306	0	0	0	0	306
	WHITMAN Total:	1,789	0	0	10,000	0	11,789

		FY22	FY23	FY24	FY25	FY26	Total
WILLIAMSBURG	9217-GROUNDS3_AT_WILLIAMS	505	0	0	0	0	505
	9362-GROUNDS4_AT_WILLIAMS	95	0	0	0	0	95
	9363-GROUNDS5_AT_WILLIAMS	280	0	0	0	0	280
	12293-RAD TRANSFER_AT_WILLI	264	0	0	0	0	264
	WILLIAMSBURG Total:	1,144	0	0	0	0	1,144
WILLIAMS PLAZA	9916-LIGHTING_AT_WILLIAMS	100	0	0	0	0	100
	WILLIAMS PLAZA Total:	100	0	0	0	0	100
WOODSON	9809-PLUMBING2_AT_WOODSO	9	0	0	0	0	9
	10202-LOCAL LAW 11_AT_WOO	28	0	0	0	0	28
	10379-LIGHTING_AT_WOODSON	0	0	0	250	0	250
	10381-CCTV2_AT_WOODSON	61	0	0	0	0	61
	11918-ROOFS3_AT_WOODSON	92	0	0	0	0	92
	12178-SEC ENHANCEMENTS_AT_W	50	0	0	0	0	50
	12308-LOCAL LAW 11_AT_WOO	1,519	0	0	0	0	1,519
	12323-LOCAL LAW 11 INSPECT3_	220	0	0	0	0	220
	WOODSON Total:	1,979	0	0	250	0	2,229
WYCKOFF GARDENS	8678-GROUNDS2_AT_WYCKOFF	27	0	0	0	0	27
	9398-CC-UPGRADES_AT_WYCKO	4,365	0	0	0	0	4,365
	9831-SEC LIGHTING_AT_WYCKOF	1,300	0	0	0	0	1,300
	WYCKOFF GARDENS Total:	5,692	0	0	0	0	5,692
Brooklyn Total		536,814	94,853	46,717	65,381	55,569	799,334

		FY22	FY23	FY24	FY25	FY26	Total
Manhattan							
131 SAINT NICHOLAS AV	5765-CC-UPGRADE_AT_131 ST NI	36	0	0	0	0	36
	131 SAINT NICHOLAS AVE Tot	36	0	0	0	0	36
335 EAST 111TH ST	11323-RAD TRANSFER_AT_335 E	17	0	0	0	0	17
	335 EAST 111TH ST Total:	17	0	0	0	0	17
830 AMSTERDAM AVE	11684-LEAD ABATEMENT_AT_83	12	0	0	0	0	12
	8686-GROUNDS2_AT_830 AMST	16	0	0	0	0	16
	9471-PLUMBING2_AT_830 AMST	259	0	0	0	0	259
	9856-AGF BOILER_AT_830 AMST	21,591	0	0	0	0	21,591
	12215-A&E FEES3_AT_830 AMST	7	0	0	0	0	7
	830 AMSTERDAM AVE Total:	21,885	0	0	0	0	21,885
AMSTERDAM	11685-LEAD ABATEMENT_AT_A	212	0	0	0	0	212
	7533-BRICKWORK4_AT_AMSTER	16	0	0	0	0	16
	8911-GROUNDS2_AT_AMSTERD	625	0	0	0	0	625
	8919-GC_AT_AMSTERDAM	50	0	0	0	0	50
	9291-ELEVATORS_AT_AMSTERD	10,815	0	0	0	0	10,815
	10328-BOILER_AT_AMSTERDAM	37,232	0	0	0	0	37,232
	10538-ENERGY SMART AC_AT_A	0	1,000	1,500	1,500	0	4,000
	10656-CONCRETE REPAIRS_AT_A	4,500	0	0	0	0	4,500
	AMSTERDAM Total:	53,450	1,000	1,500	1,500	0	57,450
AUDUBON	10092-LOCAL LAW II_AT_AUDUB	321	0	0	0	0	321
	AUDUBON Total:	321	0	0	0	0	321
BARUCH	11686-LEAD ABATEMENT_AT_BA	240	0	0	0	0	240
	10749-CARBON MONOXIDE_AT_	78	0	0	0	0	78
	7625-BOLIER_AT_BARUCH	6,200	0	0	0	0	6,200
	8320-SANDY RENO_AT_BARUCH	2,559	0	0	0	0	2,559
	9479-PLUMBING10_AT_BARUCH	5,575	0	0	0	0	5,575
	9574-FIRE PRO-ALARM2_AT_BAR	0	0	0	102	0	102
	10008-EXT COMPACTORS_AT_BA	103	0	0	0	0	103
	10225-ELEVATORS3_AT_BARUCH	1,000	0	0	0	0	1,000
	10257-LOCAL LAW 11_AT_BARU	0	0	0	4,027	0	4,027
	BARUCH Total:	15,755	0	0	4,129	0	19,884
BARUCH HOUSES ADDITI	11877-VENTILATION_AT_BARUC	28	0	0	0	0	28

		FY22	FY23	FY24	FY25	FY26	Total
	10440-SECTION 504_AT_BARUC	121	0	0	0	0	121
	BARUCH HOUSES ADDITION T	149	0	0	0	0	149
BETHUNE GARDENS	10195-LOCAL LAW 11_AT_BETH	281	0	0	0	0	281
	BETHUNE GARDENS Total:	281	0	0	0	0	281
CAMPOS PLAZA II	12016-VENTILATION2_AT_CAMP	24	0	0	0	0	24
	10738-ELEVATOR LOCK_AT_CAM	62	0	0	0	0	62
	7822-SANDY GC_AT_CAMPOS II	9	0	0	0	0	9
	8305-SANDY RENO_AT_CAMPOS	174	0	0	0	0	174
	10263-LOCAL LAW 11_AT_CAMP	5	0	0	0	0	5
	CAMPOS PLAZA II Total:	274	0	0	0	0	274
CARVER	10714-ELEVATOR LOCK_AT_CAR	64	0	0	0	0	64
	8411-PLUMBING3_AT_CARVER	35	0	0	0	0	35
	8705-GROUNDS5_AT_CARVER	35	0	0	0	0	35
	9958-BOILER_AT_CARVER	13,391	0	0	0	0	13,391
	10221-CC-UPGRADE_AT_CARVER	505	0	0	0	0	505
	10619-CC-UPGRADE2_AT_CARVE	8	0	0	0	0	8
	10648-LOCAL LAW 11_AT_CARVE	56	0	0	0	0	56
	11015-ENTR/EXIT-DWEL2_AT_CA	964	0	0	0	0	964
	11760-LOCAL LAW 11 INSPECT2	109	0	0	0	0	109
	CARVER Total:	15,166	0	0	0	0	15,166
CHELSEA	10241-HEATING4_AT_CHELSEA	920	0	0	0	0	920
	10099-GROUNDS4_AT_CHELSEA	78	0	0	0	0	78
	11190-GC3_AT_CHELSEA	1,177	0	0	0	0	1,177
	11199-INT COMPACTORS_AT_CH	981	0	0	0	0	981
	CHELSEA Total:	3,156	0	0	0	0	3,156
CHELSEA ADDITION	12150-VENTILATION_AT_CHELSE	5	0	0	0	0	5
	10200-LOCAL LAW 11_AT_CHELS	12	0	0	0	0	12
	CHELSEA ADDITION Total:	17	0	0	0	0	17
CLINTON	6947-ELEVATORS_AT_CLINTON	0	0	0	0	648	648
	10256-LOCAL LAW 11_AT_CLINT	108	0	0	0	0	108
	10626-INT COMPACTORS_AT_CLI	45	0	0	0	0	45
	11901-ROOFS2_AT_CLINTON	595	0	0	0	0	595
	CLINTON Total:	748	0	0	0	648	1,396

		FY22	FY23	FY24	FY25	FY26	Total
CORSI HOUSES	10742-CARBON MONOXIDE_AT_	6	0	0	0	0	6
	8938-CC-UPGRADE_AT_CORSI H	5,688	0	0	0	380	6,068
	9137-GROUNDS_AT_CORSI	47	0	0	0	0	47
	10198-LOCAL LAW 11_AT_CORSI	6	0	0	0	0	6
	12223-A&E FEES_AT_CORSI HOU	24	0	0	0	0	24
	CORSI HOUSES Total:	5,770	0	0	0	380	6,150
DE HOSTOS APTS	11293-PLUMBING2_AT_DE HOST	1,200	0	0	0	0	1,200
	11311-FIRE PRO-ALARM_AT_DE	284	0	0	0	0	284
	DE HOSTOS APTS Total:	1,484	0	0	0	0	1,484
DOUGLASS ADDITION	12142-VENTILATION_AT_DOUGL	29	0	0	0	0	29
	9577-FIRE PRO-ALARM2_AT_DO	0	0	0	0	1,442	1,442
	10465-INT COMPACTORS_AT_DO	5	0	0	0	0	5
	10541-ENERGY RetrofitNY2_AT_	1,857	0	0	0	0	1,857
	DOUGLASS ADDITION Total:	1,891	0	0	0	1,442	3,333
DOUGLASS I (BLDGS 4-12	9773-PLUMBING_AT_DOUGLASS	4,303	0	0	0	0	4,303
	10512-INT COMPACTORS_AT_DO	1	0	0	0	0	1
	11898-ROOFS_AT_DOUGLASS I	1,007	0	0	0	0	1,007
	12203-LOCAL LAW 11 152_AT_D	15	0	0	0	0	15
	DOUGLASS I (BLDGS 4-12,16-1	5,326	0	0	0	0	5,326
DOUGLASS II (BLDGS 1-3,	12141-VENTILATION_AT_DOUGL	108	0	0	0	0	108
	10773-HEATING/VACUMTANKS_	55	0	0	0	0	55
	7784-GROUNDS_AT_DOUGLASS I	15	0	0	0	0	15
	10541-ENERGY RetrofitNY2_AT_	2,073	0	0	0	0	2,073
	11899-ROOFS_AT_DOUGLASS II	551	0	0	0	0	551
	12205-LOCAL LAW 152 2_AT_DO	21	0	0	0	0	21
	DOUGLASS II (BLDGS 1-3,13-1	2,823	0	0	0	0	2,823
DREW - HAMILTON	10128-ROOFS2_AT_DREW-HAM	59	0	0	0	0	59
	10992-GROUNDS6_AT_DREW-H	11	0	0	0	0	11
	12039-PLUMBING4_AT_DREW-H	9	0	0	0	0	9
	DREW - HAMILTON Total:	79	0	0	0	0	79
DYCKMAN	11687-LEAD ABATEMENT_AT_DY	129	0	0	0	0	129
	7685-MAJOR RENO_AT_DYCKMA	2,802	0	0	0	0	2,802
	9151-ELEVATORS2_AT_DYCKMA	11,504	0	0	0	0	11,504
	9575-FIRE PRO-ALARM3_AT_DYC	0	0	0	218	0	218

		FY22	FY23	FY24	FY25	FY26	Total
	9720-BASEMENT CRAWL SPACES	0	0	1,000	0	0	1,000
	9908-GROUNDS_AT_DYCKMAN	500	0	0	0	0	500
	9909-CC-UPGRADE_AT_DYCKMA	300	0	0	0	0	300
	10030-LOCAL LAW 11_AT_DYCK	56	0	0	0	0	56
	10464-BOILER_AT_DYCKMAN	13,767	0	0	0	0	13,767
	12184-CCTV3_AT_DYCKMAN	500	0	0	0	0	500
	DYCKMAN Total:	29,558	0	1,000	218	0	30,776
EAST RIVER	11688-LEAD ABATEMENT_AT_EA	161	0	0	0	0	161
	10790-ELEVATORS3_AT_EAST RI	1,338	0	0	0	0	1,338
	8028-SANDY GC_AT_EAST RIVER	3	0	0	0	0	3
	8328-SANDY RENO_AT_EAST RIV	1,690	0	0	0	0	1,690
	9576-FIRE PRO-ALARM2_AT_EAS	147	0	0	0	0	147
	9964-PLUMBING2_AT_EAST RIVE	1,757	0	0	0	0	1,757
	10027-LOCAL LAW 11_AT_EAST	12	0	0	0	0	12
	10406-BOILER_AT_EAST RIVER	10,417	0	0	0	0	10,417
	EAST RIVER Total:	15,525	0	0	0	0	15,525
ELLIOTT	11689-LEAD ABATEMENT_AT_EL	17	0	0	0	0	17
	12139-VENTILATION_AT_ELLIOT	9	0	0	0	0	9
	10244-HEATING4_AT_ELLIOTT	515	0	0	0	0	515
	8415-PLUMBING_AT_ELLIOT	189	0	0	0	0	189
	9914-CCTV2_AT_ELLIOTT	219	0	0	0	0	219
	10100-GROUNDS2_AT_ELLIOTT	112	0	0	0	0	112
	10958-GROUNDS5_AT_CHELSEA	11	0	0	0	0	11
	11208-GC_AT_ELLIOT	811	0	0	0	0	811
	ELLIOTT Total:	1,884	0	0	0	0	1,884
FIRST HOUSES	11690-LEAD ABATEMENT_AT_FI	38	0	0	0	0	38
	9932-ROOF2_AT_FIRST	17,617	0	0	0	0	17,617
	FIRST HOUSES Total:	17,655	0	0	0	0	17,655
FT. WASHINGTON AVEN	10743-CARBON MONOXIDE_AT_	8	0	0	0	0	8
	7448-CC-UPGRADE2_AT_FT WAS	67	0	0	0	0	67
	FT. WASHINGTON AVENUE RE	75	0	0	0	0	75
FULTON	10767-HEATING/VACUUM TANK	51	0	0	0	0	51
	9915-CCTV3_AT_FULTON	219	0	0	0	0	219
	9939-GARBAGE DISPOS2_AT_FUL	3	0	0	0	0	3
	10146-LOCAL LAW 11_AT_FULTO	48	0	0	0	0	48

		FY22	FY23	FY24	FY25	FY26	Total
	10191-LIGHTING3_AT_FULTON	464	0	0	0	0	464
	10249-HEATING3_AT_FULTON	1,645	0	0	0	0	1,645
	10999-CC-UPGRADE4_AT_FULTO	25	0	0	0	0	25
	11233-EXT COMPACTORS_AT_FU	441	0	0	0	0	441
	11715-ASBESTOS/LEAD ABAT_AT	5	0	0	0	0	5
	11926-ROOFS3_AT_FULTON	420	0	0	0	0	420
	FULTON Total:	3,321	0	0	0	0	3,321
GOMPERS	10716-ELEVATOR LOCK_AT_GO	16	0	0	0	0	16
	9825-BOILERS_AT_GOMPERS	2,500	0	0	0	0	2,500
	9926-ROOFS2_AT_GOMPERS	863	0	0	0	0	863
	10007-EXT COMPACTORS_AT_G	24	0	0	0	0	24
	GOMPERS Total:	3,403	0	0	0	0	3,403
GRAMPION	11322-RAD TRANSFER_AT_GRA	6	0	0	0	0	6
	GRAMPION Total:	6	0	0	0	0	6
GRANT	11691-LEAD ABATEMENT_AT_GR	62	0	0	0	0	62
	10696-APARTMENT PREP_AT_GR	2,045	0	0	0	0	2,045
	8838-ROOFS4_AT_GRANT	1,584	0	0	0	0	1,584
	8929-GROUNDS2_AT_GRANT	37	0	0	0	0	37
	9245-PLUMBING2_AT_GRANT	5,404	0	0	0	0	5,404
	9374-GC_AT_GRANT	1,605	0	0	0	0	1,605
	9895-LIGHTING_AT_GRANT	500	0	0	0	0	500
	9952-ELEVATORS4_AT_GRANT	1,520	3,680	15,404	0	0	20,604
	10407-BOILER_AT_GRANT	9,083	7,662	0	0	0	16,745
	11239-GROUNDS4_AT_GRANT	365	0	0	0	0	365
	12327-A&E FEES_AT_GRANT	1,259	0	0	0	0	1,259
	GRANT Total:	23,464	11,342	15,404	0	0	50,210
HARBORVIEW TERRACE	10995-VENTILATION_AT_HARBO	1	0	0	0	0	1
	10087-CC-UPGRADE2_AT_HARB	53	0	0	0	0	53
	10417-INT COMPACTORS2_AT_H	5	0	0	0	0	5
	11301-ROOFS2_AT_HARBORVIE	0	0	113	5,286	0	5,398
	HARBORVIEW TERRACE Total:	59	0	113	5,286	0	5,457
HARLEM RIVER II	10199-LOCAL LAW 11 2_AT_HAR	79	0	0	0	0	79
	HARLEM RIVER II Total:	79	0	0	0	0	79
HERNANDEZ	9139-GROUNDS_AT_HERNANDE	353	0	0	0	0	353

		FY22	FY23	FY24	FY25	FY26	Total
	10442-SECTION 504_AT_HERNA	4	0	0	0	0	4
	10658-ELEVATORS_AT_HERNAN	1,078	0	0	0	0	1,078
	HERNANDEZ Total:	1,435	0	0	0	0	1,435
HOLMES TOWERS	12136-VENTILATION_AT_HOLME	12	0	0	0	0	12
	8185-ENTR/EXIT-DWEL_AT_HOL	97	0	0	0	0	97
	8347-LIGHTING_AT_HOLMES	250	0	0	0	0	250
	9998-ROOFS4_AT_HOLMES TWR	987	0	0	0	0	987
	HOLMES TOWERS Total:	1,346	0	0	0	0	1,346
ISAACS	12137-VENTILATION_AT_ISAACS	11	0	0	0	0	11
	7545-CC-UPGRADE2_AT_ISAACS	225	0	0	0	0	225
	8367-SANDY RENO_AT_ISAACS	1,821	0	0	0	0	1,821
	9076-SECURITY SYSTEMS_AT_ISA	21	0	0	0	0	21
	10251-CC-UPGRADE2_AT_ISAAC	300	0	0	0	0	300
	12164-CC-UPGRADE3_AT_ISAAC	250	0	0	0	0	250
	ISAACS Total:	2,628	0	0	0	0	2,628
JACKIE ROBINSON	11003-APARTMENT PREP_AT_RO	23	0	0	0	0	23
	9851-BOILER_AT_ROBINSON	154	0	0	0	0	154
	10400-INT COMPACTORS_AT_RO	12	0	0	0	0	12
	JACKIE ROBINSON Total:	188	0	0	0	0	188
JEFFERSON	8755-CC-UPGRADE_AT_JEFFERS	209	0	0	0	0	209
	9256-BATHROOMS2_AT_JEFFERS	0	0	0	6,000	18,771	24,771
	9368-CCTV_AT_JEFFERSON	12	0	0	0	0	12
	9382-GROUNDS3_AT_JEFFERSON	5	0	0	0	0	5
	10302-LOCAL LAW11_AT_JEFFER	22	0	0	0	0	22
	10374-GROUNDS5_AT_JEFFERSO	0	0	0	0	2,190	2,190
	11492-LIGHTING_AT_JEFFERSON	5,441	0	0	0	0	5,441
	12244-GROUNDS8_AT_JEFFERSO	425	0	0	0	0	425
	JEFFERSON Total:	6,115	0	0	6,000	20,961	33,075
JOHNSON	11692-LEAD ABATEMENT_AT_JO	159	0	0	0	0	159
	10674-ELECTRICAL2_AT_JOHNSO	1,836	0	0	0	0	1,836
	7258-ENTR/EXIT-DWEL2_AT_JOH	71	0	0	0	0	71
	9396-CC-UPGRADE5_AT_JOHNS	935	0	0	0	0	935
	10332-BOILER_AT_JOHNSON	30,557	0	0	0	0	30,557
	10627-INT COMPACTORS_AT_JO	242	0	0	0	0	242
	11241-GROUNDS3_AT_JOHNSON	350	0	0	0	0	350

		FY22	FY23	FY24	FY25	FY26	Total
	12231-A&E FEES2_AT_LEXINGTO	4	0	0	0	0	4
	JOHNSON Total:	34,155	0	0	0	0	34,155
KING TOWERS	10774-HEATING/VACUMTANKS	55	0	0	0	0	55
	10254-LIGHTING2_AT_KING TO	250	0	0	0	0	250
	10255-LOCAL LAW 11_AT_KING T	194	0	0	0	0	194
	10403-INT COMPACTORS2_AT_KI	117	0	0	0	0	117
	11762-LOCAL LAW 11 INSP3_AT	110	0	0	0	0	110
	KING TOWERS Total:	726	0	0	0	0	726
LA GUARDIA	11005-VENTILATION_AT_LAGUA	79	0	0	0	0	79
	10718-ELEVATOR LOCK_AT_LAG	32	0	0	0	0	32
	12378-PAINT/FLOOR TILE_AT_LA	492	0	0	0	0	492
	7826-SANDY GC_AT_LAGUARDIA	127	0	0	0	0	127
	8303-SANDY RENO_AT_LA GUAR	2,050	0	0	0	0	2,050
	11948-CONCRETE REPAIRS_AT_L	16	0	0	0	0	16
	12078-LOCAL LAW 152 2_AT_LA	286	0	0	0	0	286
	LA GUARDIA Total:	3,083	0	0	0	0	3,083
LA GUARDIA ADDITION	11006-VENTILATION_AT_LAGUA	7	0	0	0	0	7
	12379-PAINT/FLOOR TILE_AT_LA	116	0	0	0	0	116
	8916-CCTV_AT_LAGUARDIA A	170	0	0	0	0	170
	LA GUARDIA ADDITION Total:	293	0	0	0	0	293
LAVANBURG HOMES	7831-SANDY GC_AT_LAVANBUR	4	0	0	0	0	4
	8315-SANDY RENO_AT_LAVANB	911	0	0	0	0	911
	LAVANBURG HOMES Total:	915	0	0	0	0	915
LEHMAN	10775-HEATING/VACUUM TANK	55	0	0	0	0	55
	9526-PLUMBING3_AT_LEHMAN	0	0	2,450	0	0	2,450
	9929-BOILERS_AT_LEHMAN	916	0	0	0	0	916
	LEHMAN Total:	971	0	2,450	0	0	3,421
LEXINGTON	11693-LEAD ABATEMENT_AT_LE	29	0	0	0	0	29
	8923-GROUNDS_AT_LEXINGTON	50	0	0	0	0	50
	LEXINGTON Total:	79	0	0	0	0	79
LINCOLN	11694-LEAD ABATEMENT_AT_LI	113	0	0	0	0	113
	10131-ROOFS5_AT_LINCOLN	47	0	0	0	0	47
	10194-LOCAL LAW 11_AT_LINCO	58	0	0	0	0	58

		FY22	FY23	FY24	FY25	FY26	Total
	10327-BOILER_AT_LINCOLN	60,680	0	0	0	0	60,680
	12245-GROUNDS3_AT_LINCOLN	50	0	0	0	0	50
	12307-LOCAL LAW 11_AT_LINCO	2,568	0	0	0	0	2,568
	12322-LOCAL LAW 11 INS4_AT_LI	440	0	0	0	0	440
	LINCOLN Total:	63,955	0	0	0	0	63,955
LOWER EAST SIDE I INFIL	9386-GROUNDS_AT_LES I	57	0	0	0	0	57
	10219-SEC ENHANCEMENTS_AT_LE	570	0	0	0	0	570
	11180-GROUNDS2_AT_LES I	156	0	0	0	0	156
	11907-ROOFS_AT_LES I	513	0	0	0	0	513
	12160-SEC ENHANCEMENTS2_AT_L	700	0	0	0	0	700
	LOWER EAST SIDE I INFILL Tot	1,996	0	0	0	0	1,996
LOWER EAST SIDE REHA	7857-SANDY GC_AT_LES V	81	0	0	0	0	81
	8325-SANDY RENO_AT_LES V	95	0	0	0	0	95
	10025-LOCAL LAW 11_AT_LES V	157	0	0	0	0	157
	10425-INT COMPACTORS_AT_LE	111	0	0	0	0	111
	12111-LOCAL LAW 152 2_AT_LES	176	0	0	0	0	176
	LOWER EAST SIDE REHAB (GR	620	0	0	0	0	620
MANHATTANVILLE	9018-ELEVATORS4_AT_MHTNVIL	20	0	0	0	267	287
	10961-GROUNDS6_AT_MHTNVIL	17	0	0	0	0	17
	MANHATTANVILLE Total:	37	0	0	0	267	304
MANHATTANVILLE REHA	11324-RAD TRANSFER_AT_MHT	12	0	0	0	0	12
	MANHATTANVILLE REHAB (G	12	0	0	0	0	12
MANHATTANVILLE REHA	11325-RAD TRANSFER_AT_MHT	10	0	0	0	0	10
	MANHATTANVILLE REHAB (G	10	0	0	0	0	10
MELTZER TOWER	10021-LOCAL LAW 11_AT_MELTZ	7	0	0	0	0	7
	10657-ELEVATORS_AT_MELTZER	1,289	0	0	0	0	1,289
	MELTZER TOWER Total:	1,296	0	0	0	0	1,296
METRO NORTH PLAZA	7859-SANDY GC_AT_METRO N P	4	0	0	0	0	4
	8326-SANDY RENO_AT_METRO	156	0	0	0	0	156
	8357-SEC ENHANCEMENTS_AT_ME	250	0	0	0	0	250
	8709-GROUNDS2_AT_METRO N	200	0	0	0	0	200
	9216-GROUNDS3_AT_METRO N	300	0	0	0	0	300

		FY22	FY23	FY24	FY25	FY26	Total
	METRO NORTH PLAZA Total:	909	0	0	0	0	909
MORRIS PARK SENIOR CI	12236-VENTILATION_AT_MORRI	8	0	0	0	0	8
	MORRIS PARK SENIOR CITIZE	8	0	0	0	0	8
PARK AVE - EAST 122ND,	11327-RAD TRANSFER_AT_PARK-	18	0	0	0	0	18
	PARK AVE - EAST 122ND, EAS	18	0	0	0	0	18
POLO GROUNDS TOWER	12128-VENTILATION_AT_POLO G	17	0	0	0	0	17
	9028-SEC ENHANCEMTS_AT_POL	17	0	0	0	0	17
	9248-PLUMBING4_AT_POLO GR	350	0	0	0	0	350
	10085-BRICKWORK6_AT_POLO G	37,557	31,012	46,007	33,780	60,000	208,356
	11304-ROOFS2_AT_POLO GROU	0	0	481	16,103	10,000	26,584
	12274-GROUNDS3_AT_POLO GR	500	0	0	0	0	500
	POLO GROUNDS TOWER Tota	38,441	31,012	46,487	49,884	70,000	235,824
RANGEL	11695-LEAD ABATEMENT_AT_RA	181	0	0	0	0	181
	12135-VENTILATION_AT_RANGE	9	0	0	0	0	9
	6727-ELEVATORS2_AT_RANGEL	1,124	0	0	0	0	1,124
	8322-SANDY RENO_AT_RANGEL	1,796	0	0	0	0	1,796
	9801-BOILER_AT_RANGEL	4	0	0	0	0	4
	9865-CCTV_AT_RANGEL	360	0	0	0	0	360
	RANGEL Total:	3,474	0	0	0	0	3,474
REHAB PROGRAM (DOU	10751-CARBON MONOXIDE_AT_	4	0	0	0	0	4
	10090-LOCAL LAW II_AT_DOUGL	84	0	0	0	0	84
	11900-ROOFS_AT_DOUGLASS RE	157	0	0	0	0	157
	11905-ROOFS2_AT_DOUGLASS R	319	0	0	0	0	319
	REHAB PROGRAM (DOUGLAS	564	0	0	0	0	564
REHAB PROGRAM (WISE	8915-CCTV_AT_WISE REHAB	125	0	0	0	0	125
	9080-SECURITY SYSTEMS_AT_WI	55	0	0	0	0	55
	10686-LOCAL LAW 11_AT_WISE	4	0	0	0	0	4
	REHAB PROGRAM (WISE REH	184	0	0	0	0	184
RIIS I	11696-LEAD ABATEMENT_AT_RII	62	0	0	0	0	62
	7849-SANDY GC_AT_RIIS I	112	0	0	0	0	112
	8312-SANDY RENO_AT_RIIS I	387	0	0	0	0	387
	10394-INT COMPACTORS_AT_RII	111	0	0	0	0	111
	11290-HEATING4_AT_RIIS I	0	0	1,900	0	0	1,900

		FY22	FY23	FY24	FY25	FY26	Total
	11950-CONCRETE REPAIRS_AT_R	42	0	0	0	0	42
	RIIS I Total:	713	0	1,900	0	0	2,613
RIIS II	11697-LEAD ABATEMENT_AT_RII	39	0	0	0	0	39
	7829-SANDY GC_AT_RIIS II	27	0	0	0	0	27
	8314-SANDY RENO_AT_RIIS II	1,521	0	0	0	0	1,521
	10395-INT COMPACTORS_AT_RII	108	0	0	0	0	108
	12030-LOCAL LAW 152 2_AT_RIIS	242	0	0	0	0	242
	RIIS II Total:	1,938	0	0	0	0	1,938
ROBBINS PLAZA	8956-EQUIP UPGRADE_AT_ROBB	7	0	0	0	0	7
	12373-ROOFS_AT_ROBBINS PLZ	0	0	1,400	0	0	1,400
	ROBBINS PLAZA Total:	7	0	1,400	0	0	1,407
RUTGERS	12377-PAINT/FLOOR TILE_AT_RU	290	0	0	0	0	290
	6224-ENERGY INIT_AT_RUTGERS	0	0	0	0	275	275
	9900-CC-UPGRADE2_AT_RUTGER	468	0	0	0	0	468
	10083-EXT COMPACTORS_AT_R	31	0	0	0	0	31
	10956-GROUNDS3_AT_RUTGERS	11	0	0	0	0	11
	12221-A&E FEES_AT_RUTGERS	4	0	0	0	0	4
	12255-LOCAL LAW 11 INSP2_AT_	387	0	0	0	0	387
	12273-LOCAL LAW 11_AT_RUTG	574	0	0	0	0	574
	RUTGERS Total:	1,766	0	0	0	275	2,041
SAINT NICHOLAS	11698-LEAD ABATEMENT_AT_ST	155	0	0	0	0	155
	7658-PLUMBING3_AT_ST NICH	77	0	0	0	0	77
	8763-BRICK/ROOFS_AT_ST NICH	638	0	0	0	0	638
	9290-ELEVATORS_AT_ST NICH	9,105	0	0	0	0	9,105
	10156-LOCAL LAW 11_AT_ST NIC	31	0	0	0	0	31
	10412-BOILER_AT_ST NICH	14,415	0	0	0	0	14,415
	SAINT NICHOLAS Total:	24,421	0	0	0	0	24,421
SAMUEL, FREDERICK (C)	9110-CCTV_AT_SAMUEL(CITY)	25	0	0	0	0	25
	10651-LOCAL LAW 11 INSP_AT_S	58	0	0	0	0	58
	10791-LOCAL LAW 11 INS2_AT_S	5	0	0	0	0	5
	SAMUEL, FREDERICK (CITY) T	87	0	0	0	0	87
SAMUEL, FREDERICK (M)	10752-CARBON MONOXIDE_AT_	3	0	0	0	0	3
	SAMUEL, FREDERICK (MHOP)	3	0	0	0	0	3

		FY22	FY23	FY24	FY25	FY26	Total
SEWARD PARK EXT	11699-LEAD ABATEMENT_AT_SE	2	0	0	0	0	2
	10224-OFF FAC UPGR_AT_SEWA	700	0	0	0	0	700
	10444-SECTION 5042_AT_SEWA	75	0	0	0	0	75
	11913-ROOFS_AT_SEWARD PK	283	0	0	0	0	283
	12161-GC_AT_SEWARD PK E	540	0	0	0	0	540
	12196-SEC ENHANCEMTS_AT_SE	297	0	0	0	0	297
	SEWARD PARK EXT Total:	1,896	0	0	0	0	1,896
SMITH	11700-LEAD ABATEMENT_AT_S	99	0	0	0	0	99
	12376-PAINT/FLOOR TILE_AT_S	1,090	0	0	0	0	1,090
	7853-SANDY GC_AT_SMITH	148	0	0	0	0	148
	8323-SANDY RENO_AT_SMITH	219	0	0	0	0	219
	8372-ROOFS_AT_SMITH	658	0	0	0	0	658
	9432-PLUMBING6_AT_SMITH	0	0	0	8,250	0	8,250
	9445-GARBAGE DISPOS2_AT_SM	116	0	0	0	0	116
	10218-GROUNDS4_AT_SMITH	500	0	0	0	0	500
	10321-BOILER2_AT_SMITH	21,726	0	0	0	0	21,726
	11000-SIDEWALK SHEDS_AT_SMI	32	0	0	0	0	32
	11305-ELEVATORS2_AT_SMITH	0	0	1,920	17,280	6,827	26,027
	11944-CONCRETE REPAIRS_AT_S	77	0	0	0	0	77
	12157-CC-UPGRADE2_AT_SMITH	150	0	0	0	0	150
	12159-SECTION 5042_AT_SMITH	146	0	0	0	0	146
	SMITH Total:	24,962	0	1,920	25,530	6,827	59,238
STRAUS	11701-LEAD ABATEMENT_AT_ST	40	0	0	0	0	40
	12138-VENTILATION_AT_STRAUS	9	0	0	0	0	9
	10220-GARBAGE DISPOS2_AT_ST	100	0	0	0	0	100
	11182-DOORS2_AT_STRAUS	300	0	0	0	0	300
	12162-DOORS3_AT_STRAUS	432	0	0	0	0	432
	STRAUS Total:	880	0	0	0	0	880
TAFT	11702-LEAD ABATEMENT_AT_TA	254	0	0	0	0	254
	7468-BRICK/ROOF_AT_TAFT	30	0	0	0	0	30
	9252-HEATING3_AT_TAFT	3	0	0	0	0	3
	9309-ELEVATORS3_AT_TAFT	0	0	8,000	250	0	8,250
	9732-BASEMENT CRAWL SPACES	0	0	0	0	1,000	1,000
	9808-BOILER_AT_TAFT	871	0	0	0	0	871
	10337-HEATING4_AT_TAFT	0	0	0	7,000	0	7,000
	10340-APARTMENT RENO_AT_T	24	0	0	0	0	24
	10380-BRICKWORK3_AT_TAFT	500	0	2,013	0	0	2,514

		FY22	FY23	FY24	FY25	FY26	Total
	10762-SIDEWALK SHEDS_AT_TAF	16	0	0	0	0	16
	11243-GARBAGE DISPOS4_AT_T	310	0	0	0	0	310
	11399-SIDEWALK SHEDS_AT_TAF	90	0	0	0	0	90
	12096-GROUNDS4_AT_TAFT	900	0	0	0	0	900
	TAFT Total:	2,998	0	10,013	7,250	1,000	21,262
THOMAS APTS	12077-VENTILATION2_AT_THOM	14	0	0	0	0	14
	THOMAS APTS Total:	14	0	0	0	0	14
THURGOOD MARSHALL	7278-ROOFS2_AT_TMARSHALL	0	0	0	0	2,200	2,200
	10119-LOCAL LAW 11_AT_TMAR	56	0	0	0	0	56
	THURGOOD MARSHALL PLAZ	56	0	0	0	2,200	2,256
TWO BRIDGES URA (SITE	11007-VENTILATION_AT_TWO B	14	0	0	0	0	14
	12380-PAINT/FLOOR TILE_AT_T	157	0	0	0	0	157
	7854-SANDY GC_AT_TWO BRDGS	141	0	0	0	0	141
	8324-SANDY RENO_AT_TWO BR	3,241	0	0	0	0	3,241
	9138-GROUNDS_AT_TWO BRIDG	350	0	0	0	0	350
	10643-SANDY UST_AT_TWO BRD	22	0	0	0	0	22
	TWO BRIDGES URA (SITE 7) T	3,924	0	0	0	0	3,924
UPACA URBAN RENEWA	12260-VENTILATION_AT_UPACA(	8	0	0	0	0	8
	10320-BOILER_AT_UPACA(5)	7,140	0	0	0	0	7,140
	UPACA URBAN RENEWAL (SIT	7,147	0	0	0	0	7,147
UPACA URBAN RENEWA	12261-VENTILATION_AT_UPACA(	4	0	0	0	0	4
	10437-SECTION 504_AT_LOW	120	0	0	0	0	120
	UPACA URBAN RENEWAL (SIT	124	0	0	0	0	124
VLADECK I	6163-CC-UPGRADE_AT_VLADECK	51	0	0	0	0	51
	7739-CC-UPGRADE3_AT_VLADEC	215	0	0	0	0	215
	9336-GROUNDS_AT_VLADECK	202	0	0	0	0	202
	9731-BASEMENT CRAWL SPACES	0	0	0	1,000	0	1,000
	9866-GROUNDS2_AT_VLADECK	43	0	0	0	0	43
	10009-EXT COMPACTORS_AT_VL	56	0	0	0	0	56
	10125-ROOFS_AT_VLADECK	82	0	0	0	0	82
	10339-APARTMENT RENO_AT_VL	41	0	0	0	0	41
	11945-CONCRETE REPAIRS_AT_V	58	0	0	0	0	58
	12029-LOCAL LAW 152_AT_VLAD	159	0	0	0	0	159
	VLADECK I Total:	907	0	0	1,000	0	1,907

		FY22	FY23	FY24	FY25	FY26	Total
VLADECK II	10126-ROOFS_AT_VLADECK II	22	0	0	0	0	22
	VLADECK II Total:	22	0	0	0	0	22
WAGNER	9238-GROUNDS3_AT_WAGNER	42	0	0	0	0	42
	9433-PLUMBING6_AT_WAGNER	10	5,300	0	4,000	0	9,310
	10136-CC-UPGRADE_AT_WAGNE	1,260	0	0	0	0	1,260
	10368-EPC MANAGEMENT SEV_	5,004	1,207	0	0	0	6,212
	11247-CC-UPGRADE2_AT_WAGN	0	15,000	0	0	0	15,000
	11256-GROUNDS7_AT_WAGNER	600	0	0	0	0	600
	12222-A&E FEES_AT_WAGNER	59	0	0	0	0	59
	WAGNER Total:	6,975	21,507	0	4,000	0	32,482
WALD	11703-LEAD ABATEMENT_AT_W	44	0	0	0	0	44
	12317-VENTILATION_AT_WALD	8	0	0	0	0	8
	8327-SANDY RENO_AT_WALD	329	0	0	0	0	329
	10006-EXT COMPACTORS2_AT_	118	0	0	0	0	118
	10300-LOCAL LAW 11_AT_WALD	231	0	0	0	0	231
	11181-GARBAGE DISPOS2_AT_W	70	0	0	0	0	70
	11943-CONCRETE REPAIRS_AT_	75	0	0	0	0	75
	12163-GROUNDS3_AT_WALD	550	0	0	0	0	550
	WALD Total:	1,426	0	0	0	0	1,426
WASHINGTON	8711-GROUNDS3_AT_WASHING	60	0	0	0	0	60
	9414-GROUNDS4_AT_WASHING	135	0	0	0	0	135
	9771-PLUMBING2_AT_WASHING	4,996	0	0	0	0	4,996
	9923-ROOFS_AT_WASHINGTON	2,765	0	0	0	0	2,765
	10342-LOCAL LAW 11_AT_WASH	573	0	0	0	0	573
	12165-CC-UPGRADE2_AT_JEFFER	700	0	0	0	0	700
	WASHINGTON Total:	9,229	0	0	0	0	9,229
WASHINGTON HTS REHA	10746-CARBON MONOXIDE_AT_	3	0	0	0	0	3
	WASHINGTON HTS REHAB (G	3	0	0	0	0	3
WASHINGTON HTS REHA	10747-CARBON MONOXIDE_AT_	1	0	0	0	0	1
	WASHINGTON HTS REHAB PH	1	0	0	0	0	1
WASHINGTON HTS REHA	10748-CARBON MONOXIDE_AT_	1	0	0	0	0	1
	WASHINGTON HTS REHAB PH	1	0	0	0	0	1

		FY22	FY23	FY24	FY25	FY26	Total
WHITE	7798-CC-UPGRADE2_AT_WHITE	764	0	0	0	0	764
	9136-GROUNDS_AT_WHITE	48	0	0	0	0	48
	9356-SEC ENHANCEMENTS_AT_WH	28	0	0	0	0	28
	10391-INT COMPACTORS2_AT_	2	0	0	0	0	2
	12246-GROUNDS2_AT_WHITE	275	0	0	0	0	275
	WHITE Total:	1,117	0	0	0	0	1,117
WILSON	11704-LEAD ABATEMENT_AT_WI	168	0	0	0	0	168
	8937-GROUNDS2_AT_WILSON	15	0	0	0	0	15
	9941-GARBAGE DISPOS2_AT_WI	7	0	0	0	0	7
	10297-LOCAL LAW 11_AT_WILSO	83	0	0	0	0	83
	10439-SECTION 504_AT_WILSON	100	0	0	0	0	100
	10618-BOILERS_AT_WILSON	722	0	0	0	0	722
	WILSON Total:	1,095	0	0	0	0	1,095
WISE TOWERS	9053-ROOFS_AT_WISE TOWERS/	34	0	0	0	0	34
	9872-GROUNDS4_AT_WISE TOW	401	0	0	0	0	401
	9906-CCTV_AT_WISE	275	0	0	0	0	275
	11238-DOORS2_AT_WSUR-589A	600	0	0	0	0	600
	11937-FIRE ALARM SYSTEM_AT_	10	0	0	0	0	10
	WISE TOWERS Total:	1,320	0	0	0	0	1,320
W S U R (BROWNSTONE	11483-HEATING4_AT_WSUR(BW	12	0	0	0	0	12
	11909-ROOFS2_AT_WSUR(BWN)	396	0	0	0	0	396
	W S U R (BROWNSTONES) Tot	408	0	0	0	0	408
W S U R (SITE A) 120 WE	11705-LEAD ABATEMENT_AT_W	8	0	0	0	0	8
	9131-CC-UPGRADE_AT_WSUR (SI	140	0	0	0	0	140
	10385-BRICKWORK_AT_WSUR-5	1	0	0	0	0	1
	W S U R (SITE A) 120 WEST 94	149	0	0	0	0	149
W S U R (SITE B) 74 WES	12008-VENTILATION_AT_WSUR-	2	0	0	0	0	2
	W S U R (SITE B) 74 WEST 92N	2	0	0	0	0	2
W S U R (SITE C) 589 AM	11914-ROOFS2_AT_WSUR-589A	155	0	0	0	0	155
	W S U R (SITE C) 589 AMSTER	155	0	0	0	0	155
	Manhattan Total	480,862	64,861	82,188	104,796	103,999	836,707

		FY22	FY23	FY24	FY25	FY26	Total
CONLON LIHFE TOWERS	10784-ELEVATORS2_AT_CONLO	76	0	0	0	0	76
	9361-SEC ENHANCEMTS_AT_CO	452	0	0	0	0	452
	9913-CC-UPGRADE_AT_CONLON	600	0	0	0	0	600
	10424-PLUMBING2_AT_CONLON	1,486	0	0	0	0	1,486
	12232-A&E FEES_AT_CONLON LI	4	0	0	0	0	4
	CONLON LIHFE TOWERS Total	2,619	0	0	0	0	2,619
FHA HOMES GROUP IX	11724-LEAD ABATEMENT_AT_FH	29	0	0	0	0	29
	10318-LOCAL LAW11_AT_FHA IX	3	0	0	0	0	3
	FHA HOMES GROUP IX Total:	32	0	0	0	0	32
FHA HOMES GROUP V	11725-LEAD ABATEMENT_AT_FH	14	0	0	0	0	14
	FHA HOMES GROUP V Total:	14	0	0	0	0	14
FHA HOMES GROUP X	11726-LEAD ABATEMENT_AT_FH	28	0	0	0	0	28
	FHA HOMES GROUP X Total:	28	0	0	0	0	28
HAMMEL	11727-LEAD ABATEMENT_AT_HA	74	0	0	0	0	74
	7834-SANDY GC_AT_HAMMEL	46	0	0	0	0	46
	8316-SANDY RENO_AT_HAMMEL	1,037	0	0	0	0	1,037
	8318-SANDY RENO_AT_CARLETO	16,691	0	0	0	0	16,691
	10135-CC-UPGRADE3_AT_HAM	3,000	0	0	0	0	3,000
	HAMMEL Total:	20,848	0	0	0	0	20,848
INTERNATIONAL TOWER	9142-CCTV_AT_INTL TWRS	48	0	0	0	0	48
	11298-FIRE PRO-ALARM_AT_INT	0	0	1,003	0	0	1,003
	11307-ENTR/EXIT_AT_INTL TWRS	0	0	1,241	0	0	1,241
	INTERNATIONAL TOWER Total	48	0	2,244	0	0	2,292
LATIMER GARDENS	9097-GROUNDS3_AT_LATIMER	37	0	0	0	0	37
	10179-CC-UPGRADE_AT_LATIME	169	0	0	0	0	169
	11306-BOILER_AT_LATIMER	0	1,365	12,287	0	0	13,652
	12169-CC-UPGRADE2_AT_LATIM	150	0	0	0	0	150
	LATIMER GARDENS Total:	356	1,365	12,287	0	0	14,008
LEAVITT ST - 34TH AVE	10783-ELEVATORS_AT_LEAVITT-	76	0	0	0	0	76
	8940-CCTV_AT_LEAVITT-34	88	0	0	0	0	88
	LEAVITT ST - 34TH AVE Total:	164	0	0	0	0	164

		FY22	FY23	FY24	FY25	FY26	Total
Queens							
ASTORIA	11722-LEAD ABATEMENT_AT_AS	90	0	0	0	0	90
	1676-CC-UPGRADE_AT_ASTORIA	167	0	0	0	0	167
	7689-ROOFS3_AT_ASTORIA	172	0	0	0	0	172
	8306-SANDY RENO_AT_ASTORIA	2,193	0	0	0	0	2,193
	8917-GROUNDS2_AT_ASTORIA	28	0	0	0	0	28
	9364-LIGHTING3_AT_ASTORIA	46	0	0	0	0	46
	9376-CCTV3_AT_ASTORIA	80	0	0	0	0	80
	9390-GROUNDS4_AT_ASTORIA	84	0	0	0	0	84
	9904-CCTV4_AT_ASTORIA	88	0	0	0	0	88
	10180-GROUNDS5_AT_ASTORIA	500	0	0	0	0	500
	10193-LOCAL LAW 11_AT_ASTOR	139	0	7,627	0	0	7,766
	10795-SANDY CCTV_AT_ASTORIA	21	0	0	0	0	21
	11292-HEATING6_AT_ASTORIA	1,600	0	0	0	0	1,600
	12170-CC-UPGRADE5_AT_ASTOR	650	0	0	0	0	650
	ASTORIA Total:	5,858	0	7,627	0	0	13,485
BAISLEY PARK	12118-VENTILATION_AT_BAISLEY	280	0	0	0	0	280
	9095-CCTV_AT_BAISLEY PK	66	0	0	0	0	66
	10211-CCTV2_AT_BAISLEY PK	1,500	0	0	0	0	1,500
	BAISLEY PARK Total:	1,846	0	0	0	0	1,846
BEACH 41ST ST - BEACH	10789-ELEVATORS3_AT_BEACH 4	459	0	0	0	0	459
	8311-SANDY RENO_AT_BEACH 4	2,028	0	0	0	0	2,028
	10274-SANDYPLAYGROUNDS_AT	62	0	0	0	0	62
	11253-EXT LIGHTING_AT_BEACH	400	0	0	0	0	400
	BEACH 41ST ST - BEACH CHAN	2,949	0	0	0	0	2,949
BLAND	11723-LEAD ABATEMENT_AT_BL	62	0	0	0	0	62
	12053-VENTILATION_AT_BLAND	3	0	0	0	0	3
	9870-GROUNDS4_AT_BLAND	500	0	0	0	0	500
	10178-LIGHTING2_AT_BLAND	300	0	0	0	0	300
	10203-LOCAL LAW 11_AT_BLAN	0	1,279	4,762	0	0	6,040
	BLAND Total:	865	1,279	4,762	0	0	6,906
CARLETON MANOR	7811-SANDY GC_AT_CARLETON	292	0	0	0	0	292
	8318-SANDY RENO_AT_CARLETO	857	0	0	0	0	857
	8910-GROUNDS_AT_CARLETON	250	0	0	0	0	250
	CARLETON MANOR Total:	1,399	0	0	0	0	1,399

		FY22	FY23	FY24	FY25	FY26	Total
OCEAN BAY (BAYSIDE) F	7847-SANDY GC_AT_BAYSIDE	74	0	0	0	0	74
	OCEAN BAY (BAYSIDE) FORM	74	0	0	0	0	74
OCEAN BAY (OCEANSIDE)	11343-VENTILATION2_AT_OCEA	1	0	0	0	0	1
	8321-SANDY RENO_AT_OCEANSI	191	0	0	0	0	191
	10278-SANDY CCTV_AT_OCEANS	8	0	0	0	0	8
	OCEAN BAY (OCEANSIDE) FOR	201	0	0	0	0	201
POMONOK	11729-LEAD ABATEMENT_AT_PO	83	0	0	0	0	83
	10744-CARBON MONOXIDE_AT_	74	0	0	0	0	74
	7633-BOILER_AT_POMONOK	1,600	14,292	70,868	10,000	0	96,760
	9313-CCTV2_AT_POMONOK	3	0	0	0	0	3
	12195-GROUNDS3_AT_POMONO	250	0	0	0	0	250
	POMONOK Total:	2,010	14,292	70,868	10,000	0	97,170
QUEENSBRIDGE NORTH	11730-LEAD ABATEMENT_AT_Q	58	0	0	0	0	58
	8862-SEC LIGHTING_AT_QUEENS	579	0	0	0	0	579
	9190-AGF ELEVATORS2_AT_QUE	10,314	0	0	0	0	10,314
	10217-GROUNDS4_AT_QUEENSB	150	0	0	0	0	150
	QUEENSBRIDGE NORTH Total:	11,101	0	0	0	0	11,101
QUEENSBRIDGE SOUTH	8843-CCTV/SECURITY_AT_QUEE	7,013	0	0	0	0	7,013
	9098-GROUNDS2_AT_QUEENSB	107	0	0	0	0	107
	9191-ELEVATORS2_AT_QUEENSB	3,670	0	0	0	0	3,670
	11351-GROUNDS4_AT_QUEENSB	150	0	0	0	0	150
	QUEENSBRIDGE SOUTH Total:	10,940	0	0	0	0	10,940
RAVENSWOOD	11731-LEAD ABATEMENT_AT_RA	53	0	0	0	0	53
	10187-CC-UPGRADE3_AT_RAVEN	600	0	0	0	0	600
	9140-GROUNDS2_AT_RAVENSW	62	0	0	0	0	62
	10333-BOILER_AT_RAVENSWOO	18,328	54,941	0	0	0	73,269
	10541-ENERGY RetrofitNY2_AT_	5,355	4,000	2,000	0	0	11,355
	RAVENSWOOD Total:	24,398	58,941	2,000	0	0	85,339
REDFERN	7845-SANDY GC_AT_REDFERN	407	0	0	0	0	407
	8310-SANDY RENO_AT_REDFERN	1,513	0	0	0	0	1,513
	8715-GROUNDS_AT_REDFERN	150	0	0	0	0	150
	REDFERN Total:	2,069	0	0	0	0	2,069
REHAB PROGRAM (COLL	12082-VENTILATION_AT_COLLEG	1	0	0	0	0	1

		FY22	FY23	FY24	FY25	FY26	Total
	REHAB PROGRAM (COLLEGE P	1	0	0	0	0	1
SHELTON HOUSE	10782-ELEVATORS2_AT_SHELTO	76	0	0	0	0	76
	9100-CCTV_AT_SHELTON	38	0	0	0	0	38
	10416-PLUMBING3_AT_SHELTO	1,569	0	0	0	0	1,569
	12258-LOCAL LAW 11 INSP_AT_S	74	0	0	0	0	74
	SHELTON HOUSE Total:	1,757	0	0	0	0	1,757
SOUTH JAMAICA I	11734-LEAD ABATEMENT_AT_SO	87	0	0	0	0	87
	10213-CC-UPGRADE_AT_SJAMAI	1,000	0	0	0	0	1,000
	8716-GROUNDS2_AT_SJAMAICA	50	0	0	0	0	50
	9924-ROOFS2_AT_SJAMAICA I	2,693	0	0	0	0	2,693
	11205-GROUNDS_AT_SOUTH JA	160	0	0	0	0	160
	11297-GC_AT_SJAMAICA I	1,771	1,841	0	0	0	3,612
	12158-SEC ENHANCEMTS_AT_SJ	1,550	0	0	0	0	1,550
	12171-GROUNDS2_AT_SOUTH JA	305	0	0	0	0	305
	SOUTH JAMAICA I Total:	7,616	1,841	0	0	0	9,457
SOUTH JAMAICA II	9925-ROOFS3_AT_SJAMAICA II	2,194	0	0	0	0	2,194
	11296-GC_AT_SJAMAICA II	2,486	2,659	0	0	0	5,145
	SOUTH JAMAICA II Total:	4,680	2,659	0	0	0	7,339
WOODSIDE	11736-LEAD ABATEMENT_AT_W	43	0	0	0	0	43
	12064-VENTILATION2_AT_WOO	28	0	0	0	0	28
	12242-PLUMBING2_AT_WOODSI	3,146	0	0	0	0	3,146
	9101-GROUNDS2_AT_WOODSID	5	0	0	0	0	5
	9912-CC-UPGRADE3_AT_WOODS	600	0	0	0	0	600
	10037-LOCAL LAW 11_AT_WOO	102	0	16,108	0	0	16,209
	10133-ROOFS2_AT_WOODSIDE	61	0	0	0	0	61
	10681-GROUNDS3_AT_WOODSI	300	0	0	0	0	300
	11203-CC-UPGRADE4_AT_WOOD	600	0	0	0	0	600
	11295-BOILER_AT_WOODSIDE	0	0	5,314	47,822	38,136	91,272
	WOODSIDE Total:	4,885	0	21,421	47,822	38,136	112,264
Queens Total		106,758	80,377	121,209	57,822	38,136	404,302

		FY22	FY23	FY24	FY25	FY26	Total
Staten Island							
BERRY	9425-LIGHTING2_AT_BERRY	100	0	0	0	0	100
	9741-FIRE PRO-ALARM2_AT_BER	175	0	0	0	0	175
	10184-CCTV_AT_BERRY	169	0	0	0	0	169
	10326-AGF BOILER2_AT_BERRY	9,636	0	0	0	0	9,636
	12214-A&E FEES3_AT_BERRY	7	0	0	0	0	7
	BERRY Total:	10,087	0	0	0	0	10,087
CASSIDY - LAFAYETTE	12369-HEATING5_AT_CASSIDY-L	0	0	0	21,494	17,241	38,735
	9350-SEC ENHANCEMTS2_AT_CA	531	0	0	0	0	531
	11371-A&E_AT_CASSIDY-LAF	5	0	0	0	0	5
	CASSIDY - LAFAYETTE Total:	537	0	0	21,494	17,241	39,272
MARINER'S HARBOR	11728-LEAD ABATEMENT_AT_M	108	0	0	0	0	108
	9324-CC-UPGRADE2_AT_MARIN	58	4,782	0	0	0	4,840
	9903-GROUNDS2_AT_MARINER'	3	0	0	0	0	3
	11242-CCTV2_AT_MARINER'S HB	650	0	0	0	0	650
	12202-PLUMBING2_AT_MARINE	3,000	0	0	0	0	3,000
	MARINER'S HARBOR Total:	3,819	4,782	0	0	0	8,601
NEW LANE AREA	12054-VENTILATION2_AT_NEW L	11	0	0	0	0	11
	8364-SANDY RENO_AT_NEW LA	1,198	0	0	0	0	1,198
	8889-SEC ENHANCEMTS_AT_NE	500	0	0	0	0	500
	9072-SECURITY SYSTEM_AT_NE	136	0	0	0	0	136
	11244-GROUNDS3_AT_NEW LAN	205	0	0	0	0	205
	12279-CC-UPGRADE3_AT_NEW L	322	0	0	0	0	322
	NEW LANE AREA Total:	2,372	0	0	0	0	2,372
RICHMOND TERRACE	11732-LEAD ABATEMENT_AT_RI	2	0	0	0	0	2
	12056-VENTILATION2_AT_RICH	13	0	0	0	0	13
	9354-GROUNDS3_AT_RICHMON	4	0	0	0	0	4
	10293-ELEVATORS3_AT_RICHMO	9,540	0	0	0	0	9,540
	11407-CM FEES_AT_RICHMOND	9	0	0	0	0	9
	RICHMOND TERRACE Total:	9,567	0	0	0	0	9,567
SOUTH BEACH	11733-LEAD ABATEMENT_AT_SO	6	0	0	0	0	6
	12060-VENTILATION_AT_SOUTH	6	0	0	0	0	6
	9397-CCTV_AT_SOUTH BEACH	22	0	0	0	0	22
	9452-BOILER_AT_SOUTH BEACH	8,096	0	0	0	0	8,096

		FY22	FY23	FY24	FY25	FY26	Total
	10185-LIGHTING3_AT_SOUTH BE	200	0	0	0	0	200
	10310-LOCAL LAW 11_AT_SOUT	238	0	0	0	0	238
	12324-A&E FEES 2_AT_SOUTH B	906	0	0	0	0	906
	SOUTH BEACH Total:	9,474	0	0	0	0	9,474
STAPLETON	8852-SEC LIGHTING_AT_STAPLET	832	0	0	0	0	832
	10957-GROUNDS3_AT_STAPLET	11	0	0	0	0	11
	12105-LOCAL LAW 11 152_AT_ST	40	0	0	0	0	40
	12108-LOCAL LAW 11 152_R_AT	630	0	0	0	0	630
	12248-LOCAL LAW 11_AT_STAPL	911	0	0	0	0	911
	12259-PLUMBING_AT_STAPLETO	216	0	0	0	0	216
	12272-LOCAL LAW 11 2_AT_STA	2,628	0	0	0	0	2,628
	STAPLETON Total:	5,268	0	0	0	0	5,268
TODT HILL	11735-LEAD ABATEMENT_AT_TO	107	0	0	0	0	107
	8888-SEC ENHANCEMENTS_AT_TO	1,500	0	0	0	0	1,500
	9123-CCTV_AT_TODT HILL	436	0	0	0	0	436
	9379-GROUNDS2_AT_TODT HILL	2	0	0	0	0	2
	9902-GROUNDS3_AT_TODT HILL	50	0	0	0	0	50
	10142-LOCAL LAW 11_AT_TODT	39	0	0	0	0	39
	TODT HILL Total:	2,133	0	0	0	0	2,133
WEST BRIGHTON I	12062-VENTILATION_AT_W BRIG	11	0	0	0	0	11
	8947-CCTV2_AT_W BRIGHTON I	83	0	0	0	0	83
	9077-SECURITY SYSTEM_AT_W B	256	0	0	0	0	256
	10301-LOCAL LAW 11_AT_W BRI	9	0	0	0	0	9
	11406-CM FEES_AT_W BRIGHTO	9	0	0	0	0	9
	WEST BRIGHTON I Total:	367	0	0	0	0	367
Staten Island Total		43,623	4,782	0	21,494	17,241	87,141

		FY22	FY23	FY24	FY25	FY26	Total
Central Office							
Mgt Dept-Staten Island	B8037-BRICK/ROOF2_AT_S.I.	17	0	0	0	0	17
	Mgt Dept-Staten Island Boro	17	0	0	0	0	17
EVP - Administration	9288-HR/PERFORMANCE Mgt_A	1,724	0	0	0	0	1,724
	EVP - Administration Total:	1,724	0	0	0	0	1,724
EVP - Capital Projects	10252-LIGHTING2_AT_VARIOUS	0	0	0	0	7,760	7,760
	1896-ENERGY-INST HOT WATER	0	0	0	7,642	0	7,642
	4178-NEEDS ASSESS_AT_PHA WI	279	0	0	0	0	279
	5060-CHANGE ORDER/UNPLANN	9,158	0	0	0	0	9,158
	7405-ENERGY CONSERV_AT_KIN	160	0	0	0	0	160
	7733-INSPECTION SERV2_AT_VA	18	0	0	0	0	18
	7781-SEC ENHANCEMTS_AT_VAR	258	0	0	0	0	258
	7989-BRICKWORK7_AT_VARIOUS	123	0	0	0	0	123
	8113-CM FEES_AT_VARIOUS	43,521	0	0	0	0	43,521
	8143-A&E_AT_VARIOUS	19	0	0	0	0	19
	8400-INST HOT WATER HEATERS	2,883	0	0	0	0	2,883
	8721-SEC LIGHTING_AT_VARIOU	0	0	0	4,917	0	4,917
	8869-FIRE PRO-ESCAPE_AT_VARI	95	0	0	0	0	95
	8897-ROOFS4_AT_VARIOUS	175,368	87,608	93,395	136,373	81,949	574,693
	8966-BRICKWORK13_AT_VARIO	0	0	0	0	77	77
	8996-SANDY MONITOR_AT_VARI	86	0	0	0	0	86
	9001-APARTMENT RENO3_AT_V	4,077	0	0	0	0	4,077
	9036-SEC ENHANCEMTS7_AT_VA	1,496	0	0	0	0	1,496
	9056-ADMIN COSTS_AT_SANDY	10	0	0	0	0	10
	9086-SANDY AE_AT_VARIOUS	16	0	0	0	0	16
	9087-SANDY CM_AT_VARIOUS	1,336	0	0	0	0	1,336
	9236-WORKFORCE DEVELOPMEN	154	0	0	0	0	154
	9257-CONCRETE REPAIRS2_AT_V	0	0	0	0	3,458	3,458
	9272-ROOFS_AT_BRONXRIVER A	4,120	0	0	0	0	4,120
	9404-URBANFARMS_AT_VARIOU	120	0	0	0	0	120
	9416-GARBAGE DISPOS15_AT_V	449	0	0	0	0	449
	9774-SANDY RENO_AT_MANH (V	6,738	0	0	0	0	6,738
	9830-HEATING23_AT_VARIOUS	0	0	0	0	77,080	77,080
	9869-PLUMBING29_AT_VARIOUS	0	5,063	0	29,936	0	34,999
	9919-AGF GC6_AT_VARIOUS	201,885	390,299	445,631	357,594	200,000	1,595,409
	9922-GC7_AT_VARIOUS	10,000	19,700	10,000	41,598	10,000	91,298
	10073-LOCAL LAW 11 INSPECT28	188	0	0	0	0	188

	FY22	FY23	FY24	FY25	FY26	Total
10074-LOCAL LAW 11 INSPECT29	723	0	0	0	0	723
10075-LOCAL LAW 11 INSPECT30	536	0	0	0	0	536
10076-LOCAL LAW 11 INSPECT31	1,525	0	0	0	0	1,525
10226-CCTV9_AT_VARIOUS	250	0	0	0	0	250
10229-SEC LIGHTING7_AT_VARI	600	0	0	0	0	600
10237-EXT COMPACTORS4_AT_V	150	0	0	1,153	0	1,303
10269-SANDYTEMPBOILERSCM_	449	0	0	0	0	449
10350-SANDY UST CM_AT_VARI	40	0	0	0	0	40
10364-SANDYCISITESCM_AT_VA	4,457	0	0	0	0	4,457
10612-PROGRAM MGT SERVICES	9,379	0	0	0	0	9,379
10667-SANDYSI_AT_VARIOUS	(1)	0	0	0	0	(1)
10669-A&E FEES10_AT_VARIOUS	10	0	0	0	0	10
10671-SANDYDEMAND_AT_VARI	147	0	0	0	0	147
10672-EBUILDER_AT_VARIOUS	5,509	2,600	4,000	3,000	3,000	18,109
10800-SANDYBOILERS_AT_VARI	52	0	0	0	0	52
11170-LIGHTING3_AT_VARIOUS	300	0	0	0	0	300
11197-SEC ENHANCEMTS8_AT_V	800	0	0	0	0	800
11236-EXT COMPACTORS_AT_VA	362	0	0	0	0	362
11237-GARBAGE DISPOS_AT_WS	70	0	0	0	0	70
11240-GARBAGE DISPOS17_AT_	52	0	0	0	0	52
11245-CC-UPGRADE2_AT_VARIO	0	0	940	0	0	940
11254-CCTV10_AT_VARIOUS	50	0	0	0	0	50
11309-PNA SYSTEM_AT_VARIOU	7,000	3,000	3,000	1,000	0	14,000
11583-ROOF TOP GENERATOR_A	1,000	0	0	0	0	1,000
12220-CC-UPGRADE3_AT_VARIO	70	0	0	0	0	70
12247-GROUNDS5_AT_VARIOUS	320	0	0	0	0	320
12278-GREEN INFRASTR-STORM	14,090	14,090	14,090	14,090	14,090	70,450
12296-TRAINING2_AT_CPD	250	0	0	0	0	250
12375-LOCAL LAW 11 2_AT_VARI	111,000	0	0	0	0	111,000
EVP - Capital Projects Total:	621,747	522,360	571,056	597,303	397,414	2,709,88
Capital Projects Administ	7162-LAYERED ACCESS_AT_KING	254	0	0	0	254
	7738-LOCAL LAW 11 INSPECT_AT	41	0	0	0	41
	8618-LOCAL LAW 11 INSPECT4_A	1,536	0	0	0	1,536
	Capital Projects Administratio	1,830	0	0	0	1,830
Building Interiors-Off of	6480-CARBON MONOXIDE_AT_V	1	0	0	0	1
	Building Interiors-Off of Progr	1	0	0	0	1
CP MN - Office of the Pro	7743-HEATING_AT_MANH	8	0	0	0	8

		FY22	FY23	FY24	FY25	FY26	Total
	CP MN - Office of the Progra	8	0	0	0	0	8
Off of the Chair	12408-MANAGEMENT IMP_AT_V	64,174	64,174	64,174	64,174	64,174	320,871
	Off of the Chair Total:	64,174	64,174	64,174	64,174	64,174	320,871
EVP - IT/CIO	5567-IT-KRONOS ENH	130	0	0	0	0	130
	7106-IT-COLLABORATION SPACE	1	0	0	0	0	1
	7126-IT-BUSINESS PROCESS IMP	4	0	0	0	0	4
	8183-IT-CLOUD SOLUTION	20	0	0	0	0	20
	8882-IT-APP DEV/ENH-NYCHA E	16	0	0	0	0	16
	8883-IT-APP DEV/ENH-NYCHA DE	93	0	0	0	0	93
	8884-IT-INFRAST UPG/ENH-FIELD	415	0	0	0	0	415
	8886-IT-INFRAST UPG/ENH-NYCH	2,053	1,092	1,247	1,247	1,121	6,761
	10166-IT-CENTRALIZED CALL CEN	4	0	0	0	0	4
	10169-IT-TRAINING(2)	61	0	0	0	0	61
	10233-IT-PRINTERS(2)	886	555	555	555	592	3,143
	10234-IT-IMAGING(2)	682	11	0	0	0	693
	10235-IT-LAW INVOICE SYSTEM(	529	0	0	0	0	529
	10236-IT ORACLE	303	0	0	0	0	303
	10238-IT ROUTERS & SWITCHES	123	600	0	0	0	722
	10239-IT - DESKTOP REFRESH(2)	1,720	0	0	0	0	1,720
	10240-IT STORAGE	1,184	0	0	0	0	1,184
	10242-IT-NETWORK SECURITY(2)	1,622	185	185	185	185	2,362
	10243-IT-COMMUNICATION UPG	29	0	0	0	0	29
	10245-IT-BUSINESS SYS TECH IM	6,896	0	0	0	0	6,896
	10246-IT-HR MANAGEMENT(2)	3,613	1,368	260	260	260	5,762
	10247-IT SIEBEL ENHANCEMENTS	2,082	0	555	555	370	3,562
	10248-IT-MAXIMO ENHANCEME	2,359	0	1,601	1,601	2,000	7,561
	10250-IT EXE DATAWAREHOUSE	75	0	0	0	0	75
	10603-IT-VOIP(2)	4,906	740	0	0	0	5,646
	12398-IT - DATA CENTER	10,000	10,000	10,000	10,000	10,000	50,000
	9392-VEHICLES2_AT_VARIOUS	150	0	0	0	0	150
	EVP - IT/CIO Total:	39,954	14,551	14,404	14,404	14,528	97,841
Enterprise Portfolio Man	6740-IT-DESKTOP REFRESH	124	0	0	0	0	124
	7727-IT-ATAD ENHANCEMENTS	157	0	0	0	0	157
	8148-IT-REES eService	34	0	0	0	0	34
	Enterprise Portfolio Manage	315	0	0	0	0	315
IT Infrastructure Dept-Of	6162-IT-ROUTERS	37	0	0	0	0	37

		FY22	FY23	FY24	FY25	FY26	Total
	6785-IT-VOIP	28	0	0	0	0	28
	7104-IT-COMMUNICATION UPGR	15	0	0	0	0	15
	7224-IT- MOBILE ACCESS	6	0	0	0	0	6
	7430-IT-ORACLE EXADATA	23	0	0	0	0	23
	8180-IT-PROCUREMENT	3	0	0	0	0	3
	8183-IT-CLOUD SOLUTION	57	0	0	0	0	57
	IT Infrastructure Dept-Off of t	170	0	0	0	0	170
Business Solution Tech-	05567-IT-KRONOS ENH	46	814	0	0	0	860
	5568-IT-ORACLE UGR2	99	0	0	0	0	99
	7128-IT-BUSINESS SYS TECH IMP	37	0	0	0	0	37
	8881-IT-APP DEV/ENH-FIELD DEP	34	0	0	0	0	34
	8883-IT-APP DEV/ENH-NYCHA DE	1,036	333	0	0	0	1,369
	Business Solution Tech-Off of	1,251	1,147	0	0	0	2,398
EVP - Community Operat	12399-RELOCATION_AT_VARI	1,000	1,000	1,000	1,000	1,000	5,000
	EVP - Community Operations	1,000	1,000	1,000	1,000	1,000	5,000
Budget Dept-Capital Unit	3921-CONTINGENCY (NON-CPD)	1,818	203	1,829	0	0	3,851
	6460-CFFP DEBT SERVICE	59,773	0	0	0	0	59,773
	Budget Dept-Capital Unit Tot	61,592	203	1,829	0	0	63,624
EVP - Finance	3482-MANAGEMENT FEES PROJE	70,000	70,000	70,000	70,000	70,000	350,000
	3921-CONTINGENCY (NON-CPD)	727	747	2,040	2,040	1,915	7,469
	6460-CFFP DEBT SERVICE	59,772	59,769	59,773	38,818	38,819	256,951
	6859-TRANSFER TO OP FY2010 I	175,000	175,000	175,000	175,000	175,000	875,000
	EVP - Finance Total:	305,498	305,516	306,814	285,858	285,734	1,489,42
Audit Dept	8258-SANDY CONSULTING_AT_V	424	0	0	0	0	424
	Audit Dept Total:	424	0	0	0	0	424
Healthy Homes Unit	10232-AGF LEAD INSPECTION-QA	58,163	0	0	0	0	58,163
	10604-MOLD/VENTILATION_AT_	29,042	0	0	0	0	29,042
	12400-MOLD HAZARDS_AT_VARI	2,000	2,000	2,000	2,000	2,000	10,000
	12410-ASBESTOS_AT_VARIOUS	2,000	2,000	2,000	2,000	2,000	10,000
	Healthy Homes Unit Total:	91,205	4,000	4,000	4,000	4,000	107,205
EVP - Operations	10230-AGF LEAD ABATEMENT_A	5,000	0	0	0	0	5,000
	10232-AGF LEAD INSPECTION-QA	51,000	0	0	0	0	51,000
	6730-OFF FAC UPGR_AT_OPERAT	1	0	0	0	0	1

		FY22	FY23	FY24	FY25	FY26	Total
	6759-INTERCOMS_AT_OPERATIO	26	0	0	0	0	26
	7118-ELEVATOR ZONE LOCK INST	241	0	0	0	0	241
	7204-FIRE PRO-ALARM-08_AT_P	11	0	0	0	0	11
	8376-HEATING8_AT_VARIOUS	32	0	0	0	0	32
	8585-PLUMBING7_AT_VARIOUS	157	0	0	0	0	157
	8964-APARTMENT RENO4_AT_V	8	0	0	0	0	8
	10147-EQUIP2_AT_OPERATIONS	88	0	0	0	0	88
	10231-AGF COMMON SPACE PAI	20,000	0	0	0	0	20,000
	10605-HOIST MOTOR/GENERAT	3,480	3,480	3,480	3,480	3,480	17,400
	10608-REMOTE ELEVATOR MONI	13,037	0	0	0	0	13,037
	10609-APARTMENT PREP_AT_VA	41,928	47,403	47,403	47,403	47,403	231,540
	10611-APARTMENT REHAB_AT_	33,000	0	0	0	0	33,000
	12411-LOCAL LAW 152-2_AT_VA	15,000	0	0	0	0	15,000
	8721-SEC LIGHTING_AT_VARIOU	0	0	0	0	5,244	5,244
	9920-VEHICLES3_AT_VARIOUS	160	0	0	0	0	160
	12099-LOCAL LAW 152_AT_VARI	550	0	0	0	0	550
	EVP - Operations Total:	183,718	50,883	50,883	50,883	56,127	392,494
VP - Operations for Mgt	7089-EQUIP_AT_OPERATIONS	4	0	0	0	0	4
	VP - Operations for Mgt Total:	4	0	0	0	0	4
Technical Services Dept-	10608-REMOTE ELEVATOR MONI	16,174	0	0	0	0	16,174
	Technical Services Dept-Eleva	16,174	0	0	0	0	16,174
Technical Services Dept-	3885-LEAD INSPECTIONS	44	0	0	0	0	44
	3981-ENVIRO CONSULTING & SU	15	0	0	0	0	15
	Technical Services Dept-Envir	58	0	0	0	0	58
Technical Services Dept-	10605-HOIST MOTOR/GENERAT	6,960	0	0	0	0	6,960
	10607-HEATING/PIPE REPLACEM	72	0	0	0	0	72
	10610-HEATING/VACUUM TANK	3,500	0	0	0	0	3,500
	Technical Services Dept-Contr	10,532	0	0	0	0	10,532
Central Office Total		1,401,398	963,833	1,014,160	1,017,622	822,977	5,219,991
All Projects Total		2,990,136	1,287,479	1,296,661	1,357,035	1,124,341	8,055,652

Budget Process

Overview of the Budget Process

Responsibilities

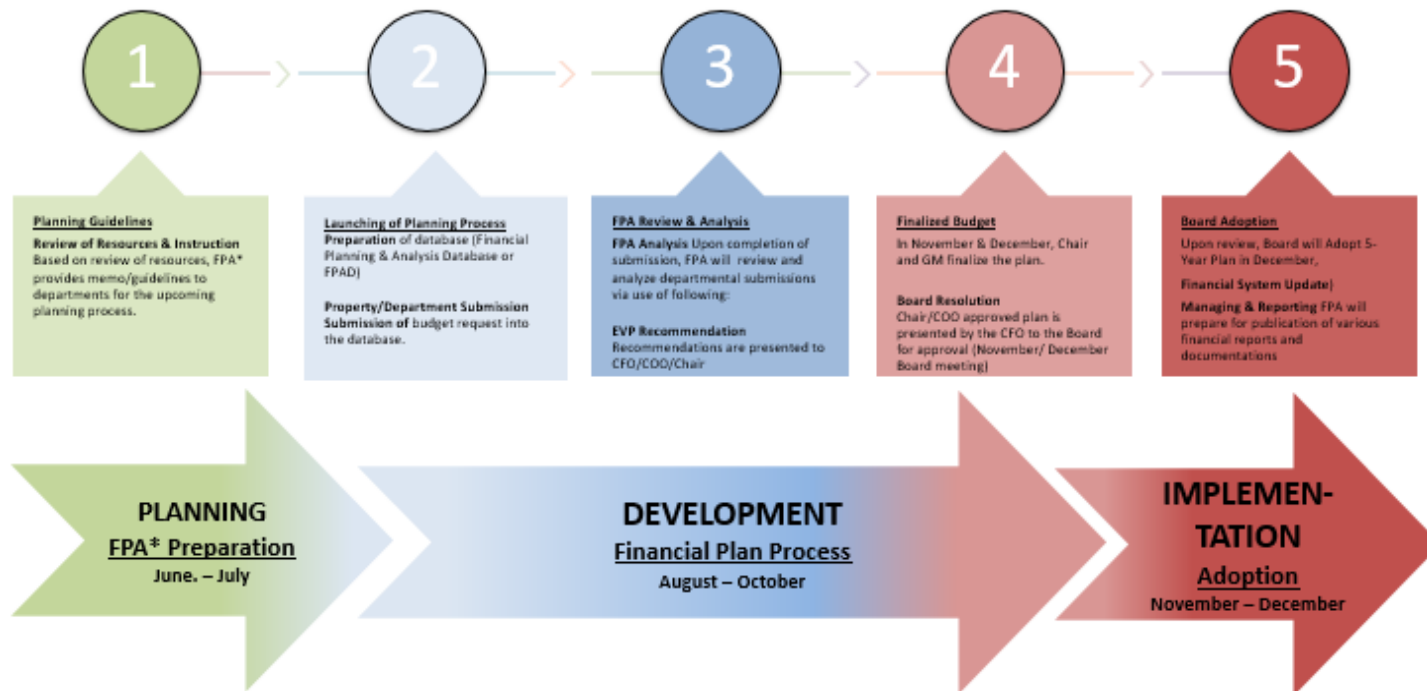
Each year the Chief Financial Officer, through the Department of Financial Planning and Analysis (DFPA), prepares and submits to the Chief Operating Officer an annual budget for the forthcoming fiscal year and a four-year financial plan to be presented to NYCHA's Board. The Chief Operating Officer will work with the Chair, Chief Operating Officer (COO), and Board in setting strategic objectives to prepare both an operating and capital budget. The operating and capital budgets include proposed expenditures for the current fiscal year and four-year financial plan as well as the method of financing such expenditures.

Budget Process

Each year the financial plan seeks to respond to the demands and needs of NYCHA within the context of a changing financial environment in a way that reflects NYCHA's overall policy and HUD requirements. NYCHA's budget process builds on previous financial plans incorporating feedback from stakeholders in each department. This facilitates long-term planning and allows for adjustments to the baseline to demonstrate the effect of spending decisions. At the conclusion of the budget process, DFPA produces a budget and four-year financial plan that:

- Reflects the priorities and policy of the Board.
- Evaluates Department's budget line-item requests which can be modifications to the budget base, new needs, or proposals to eliminate the gap.
- Incorporates the balancing of revenues and expenditures. The Revenue Budget sets forth the estimated revenues and receipts of the Authority for the current and four succeeding fiscal years. The Expense Budget sets forth the proposed appropriations for the operating expenses of the Authority for the current and four succeeding fiscal years.
- The process also includes estimating the federal capital allocation for the next year, collecting, and reviewing plan submissions from departments, prioritizing projects based on NYCHA needs, and briefing the Executive Department, Chief Operating Officer, Chair, and other City stakeholders.

Table 1: Preliminary Budget Calendar



Planning

DFPA, working with all Property Managers and heads of Departments, is responsible for providing funding estimates for both the Capital and Operating plan for the Authority.

The planning process involves determining available resources and providing vital/critical financial information to the executive team who will then direct DFPA with planning guidance.

The planning phase consists of following processes:

- Determination of Available Resources
- Review of the Authority's Financial Condition & Executive Guidelines

Development

This phase of the process provides guidance on steps necessary in the development & approval of the financial plan. The development phase consists of the following three processes:

- Development and distribution of instructions
- Training of Property Managers for the Plan
- Assist Property Managers/Departments with preparation and submission of budget
- Review of Department submissions and coordination of budget approval process

As part of the capital planning process, the Executive Department prioritized funding requests, along with the physical needs of the properties, to determine whether to fund the capital projects. Currently, the Capital Plan focuses on maintaining the building envelope, improving heating and plumbing systems, providing security to residents, and mitigating damages caused by Hurricane Sandy. The funding of structural improvements (brickwork and roofs) and building systems (elevators, boilers, and plumbing systems) will reduce ongoing operating expenses.

Implementation, Management, and Reporting

Once the Board approves the proposed plan, The Five Year Operating and Capital Plans will be “Adopted” and establishes a financial guideline for all departments to follow. It is the responsibility of DFPA, in collaboration with departments, to manage and monitor NYCHA’s budget. Below is series of processes in which the Adopted Plan is implemented and managed ensuring effective execution of the Board authorized “Adopted” financial plan.

Implementation

Upon approval from the Board, DFPA shall perform the following in coordination with the Department of Communication

1. The Plan becomes “Adopted” after the Board approves it.
2. Financial Plan Narrative, a summary document, is prepared by DFPA and is to be posted on NYCHA’s web site for public review.
3. “Budget Book”, a comprehensive document which provides financial and programmatic details, is published in the 1st Quarter of the following fiscal year.
4. Updating systems such as Oracle and Hyperion and disseminating reports to BRGs.

Management

The process consists of day-to-day activities that occur throughout the year with a focus on monitoring the budget, headcount, programmatic reviews as well as the reporting of financials to relevant internal and external stakeholders.

As part of ongoing budget management activities, Property Managers/Directors are required to review their performance against the budget. This process allows managers to understand current programming needs as well as future operating requirements of the department. If a modification or revision to the current budget is needed, the Property/Department Manager may submit a request for a modification/revision. DFPA will make a careful evaluation of the request and determine if revision can be processed based on some of the following requirements:

- Identify eligibility, operating or capital
- The requested need meets programming guidelines
- Availability of current and future resources

Reporting

To aid the property managers and heads of departments regarding the administration of financial resources, DFPA provides a variety of reports and metrics to help with the utilization of the budget.

The budget Web Portal allows for free accessibility to financial information while adhering to all IT security protocols. Access to these reports can be obtained by submitting a Movaris request.

Reports are updated regularly (Daily, Biweekly, and Monthly reports) to help provide property managers, Neighborhood Administrators, and department heads with key metrics to help measure performance and ultimately achieve the financial goals of each respective area. Furthermore, DFPA provides results of financials for each quarter which identify any significant variances from the Board-approved Plan.

Table 2: Operating Budget Process



Table 3: Capital Planning Process



Financial Management

NYCHA's financial management policies provide a basic framework for overall fiscal management. The policies represent a foundation to address changing circumstances and conditions, assist in the decision-making process and provide the guidelines for evaluating financial activities for future initiatives.

The financial management policies reflect long-standing principles and practices, which have enabled NYCHA to maintain its financial stability. It is intended that the policies be reviewed annually so that the guidelines represent a realistic, framework for public policy decisions.

The information that follows provides a summary of financial management policies for the following areas:

- Budget
- Audit
- Debt
- Cash Management
- Risk Management
- Contract Registration

Responsibilities

Budget

The Authority has instituted an Agency-wide departmental budgeting structure. Departmental budgeting provides NYCHA departments with increased responsibilities in the development and monitoring of the Operating and Capital Budgets. Departments are primarily responsible for determining their current and anticipated needs and will work with the Financial Planning & Analysis Department to review and incorporate those needs into an annual Board-approved budget. In addition, departments are empowered to display fiscal responsibility and accountability in the periodical monitoring of actual departmental revenues and expenditures against the annual budget.

In conjunction with Agency-wide departmental budgeting structure, NYCHA's budget process reflects the Board's vision and NYCHA's policy direction as well as its response to changes in needs, demands, and opportunities. The budget process occurs once a year with a pre-defined budget calendar. It incorporates departmental input in the planning, development, and management of NYCHA's budget.

Audit

Internal Audit

The Authority has established an internal Audit Department to provide an independent and objective analysis of NYCHA operations. In carrying out its responsibilities, internal audit reviews:

- The adequacy of Authority controls.
- The degree of compliance to regulatory requirements and internal procedures.
- The efficiency and economy of its operations.

Audits are performed in accordance with an annual audit plan that is approved by the Authority's Audit and Finance Committee. The Audit Department has unrestricted access to Authority documents, records, and staff to maintain an independent perspective, the Director of Audit reports directly to the Audit and Finance Committee and to NYCHA's Chair for administrative day-to-day activities.

Audit Committee

The Authority's Audit and Finance Committee ("AFC") established in April 2021, supersedes the Authority's Audit Committee. Per the amended and restated Charter, approved by the Board on January 26, 2022, the AFC consists of at least two (2) and not more than seven (7) members. The Chair of NYCHA is responsible for appointing two members of the Board annually, with the approval of a majority of the Board to the Committee. The Chair may select up to five other (5) non-Board members, with the approval of a majority of the Board, who are not NYCHA employees. The Chair of the Committee is selected by the Chair of NYCHA. The Audit Committee currently consists of four members, two of whom are Board members and the other two of whom are independent members, neither NYCHA employees nor Board members.

As a result, the Audit and Finance Committee now consists of four highly accomplished individuals from outside NYCHA with a diverse range of expertise including regulatory and compliance, resident advocacy, finance, and policymaking. Per its Board-approved Charter, the AFC is charged with assisting the Board in connection with fulfilling its oversight responsibilities for the (a) qualifications, independence, and performance of NYCHA's independent audit, (b) performance of NYCHA's Internal Audit and Assessment Department including oversight of internal audits performed, annual risk assessments and internal audit plans, (c) the conformance of NYCHA's annual financial statements and financial reporting with US Generally Accepted Accounting Principles and (d) reviewing NYCHA's audited annual financial statements and accompanying auditor reports, and voting on whether to recommend their approval to the Board.

External Audit

NYCHA is required by statute to have an independent Auditor annually conduct a Single Audit of its operations including opining on its compliance to Federal award programs and disclosing deficiencies or material weaknesses over financial reporting identified as part of audit procedures. In addition, the Authority requires that an Independent Auditor annually audit its financial statements and express an opinion as to whether the financial statements are presented fairly, in all material respects. The Independent Auditor shall have broad experience in auditing large local government agencies in compliance with relevant federal rules and regulations such as the Single Audit Act.

In addition to the above audits, the Authority's operations are monitored and audited by the United States Department of Housing and Urban Development (HUD).

Debt

NYCHA has no legal debt limit. HUD is the primary source for operating and capital improvement revenues and secures the Authority's debt.

HDC Loans

On September 10, 2013, the Authority entered into a Loan Agreement with New York City Housing Development Corporation ("HDC"), borrowing approximately \$701 million of bond proceeds issued under the Capital Fund Grant Revenue Bond Program at a true interest cost of 4.22 percent. The face amount of the bonds consisted of \$185,785,000 of Series 2013 A bonds ("Series A bonds") and \$470,300,000 of Series 2013 B ("Series B bonds"). The Series B bonds had two sub-series: Series 2013 B-1 \$348,130,000 and Series 2013 B-2 \$122,170,000. The bond premiums were \$15,020,118 and \$29,695,129 on the Series A bonds and Series B bonds, respectively. The proceeds of the face amount of these bonds were loaned to the Authority by HDC. HDC Capital Fund Program Revenue Bonds, Series 2013 A, B-1 and B-2 Loan Agreement with an interest rate from 3.0 percent to 5.25 percent per annum.

The Series 2013 A bonds proceeds were issued at a true interest cost of 3.37 percent and were used together with other available funds from prior Series 2005 A bond issuance as an advance refund of the remaining balance of the pre-existing Series 2005 A bonds and to defease the existing debt. The bond proceeds of the new Series 2013 A bonds were deposited in an irrevocable trust with an escrow agent to provide for all remaining debt service payments on the Series 2005 A bonds. The 2005 A bonds were fully paid in July 2005. The advance refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt of \$10,388,000. This difference, a deferred amount on refunding, is being amortized through the year 2025 using the effective-interest method. The Authority completed

the advance refunding to reduce total debt service payments over 11 years by \$7.0 million and to obtain an economic gain of \$2.9 million.

The Series 2013 B bond proceeds were issued with a true interest cost of 4.44 percent to fund acquisition, construction or rehabilitation, and to make capital improvement at 34 Authority developments. Capital improvements primarily include “building envelope” work on roofs, brickwork, and windows. The proceeds of these bonds that have been loaned to the Authority by HDC were placed in escrow accounts with the Trustee banks. The capital improvements for this program were completed and on June 7, 2017, the Authority made its final draw of the loan proceeds.

Certificates of Indebtedness

The State of New York has loaned the Authority funds to finance the construction of State-aided developments from proceeds of State Housing Bonds. The Authority has acknowledged its indebtedness for such loans by issuance of Certificates of Indebtedness. Debt service payments are made from funds provided by the State of New York. State Guaranteed Certificates of Indebtedness Outstanding bear interest from 3.5 percent to 4.75 percent per annum

Mortgage Loans

As part of the Authority’s March 16, 2010 mixed-finance transaction, HDC issued bonds totaling \$477,455,000. The bonds issued by HDC were comprised of seven different series as follows: \$23,590,000 2009 Series L-1, \$68,000,000 2009 Series L-2, \$150,000,000 2010 Series B (Bridge Bonds), \$140,000,000 2011 Series A (Bridge Bonds), \$25,325,000 2010 Series A-1, \$3,000,000 2010 Series A-2 (Fixed-Rate Taxable Bonds), and \$67,540,000 2012 Series A (Index Floating Rate).

The bond proceeds were used to provide financing in the form of seven series of mortgage loans to LLC I and LLC II. The loan agreements that were issued from the bond proceeds from 2009 Series L-2, 2010 Series B, 2011 Series A, 2012 Series A, 2010 Series A-1, and 2010 Series A-2 were all paid in full as of December 31, 2021. One series of loan agreements issued from the bond proceeds from the 2009 Series L-1 was still outstanding as of December 31, 2021. This loan converted from a construction loan to a permanent loan in September 2013 and loan requires monthly principal and interest payments.

For LLC I, the proceeds from the mortgage issued in connection with the \$23,590,000 2009 Series L-1 Bonds, bearing interest of 6.30 percent per annum, were used to finance the acquisition of the developments. These mortgage loans are secured by the net operating income of the respective development’s Section 8 rental revenue.

The LLC II financing structure for rehabilitation provided private activity bond proceeds from a long-term bond issue of \$25,325,000 2010 Series A-1 Bonds, bearing interest of 5.10 percent per annum. Similarly, acquisition funds were provided from the proceeds of the \$3,000,000 2010 Series A-2 Bonds, bearing interest of 5.10 percent per annum. These mortgage loans are Equipment Purchase/Lease Agreement.

2013 Equipment Purchase/Lease Agreement

In January 2013, the Authority entered into a 13-year Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp (“BAPCC”) in the amount of \$18,046,000 to finance an Energy Performance Contract (“EPC”) bearing interest of 1.98 percent per annum. This financing agreement and EPC have enabled the Authority to upgrade boilers, instantaneous water heaters, apartment temperature sensors, and upgrade computerized heating automated systems at six developments, and upgrade apartment convectors at one of these six developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in 2026. Since one development, Hope Gardens, was removed from this EPC in July 2019 due to a RAD/PACT conversion, the current EPC plan provides HUD-sponsored EPC funding for projects at five developments, which were previously earmarked to be funded with Federal Capital subsidies, thereby enabling the Authority to use its Federal Capital funds for other critical capital improvements pursuant to the Authority’s Five-Year Capital Plan.

2016 Equipment Purchase/Lease Agreement

In December 2016, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$51,548,000 to finance an Energy Performance Contract (“EPC”) bearing interest of 3.27 percent per annum. This financing agreement and EPC will enable the Authority to upgrade common area and apartment lighting at sixteen developments and to replace a boiler plant and upgrade a comprehensive heating system at one development. The Equipment Lease/Purchase Agreement with BAPCC will mature in June 2036. This EPC plan provides HUD-sponsored EPC funding at these 16 developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority’s Five-Year Capital Plan.

2017 Equipment Lease/Purchase Agreement for Sandy-A

In December 2017, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$43,000,000 to finance an Energy Performance Contract (“EPC”) bearing interest of 3.6178 percent per annum. This financing agreement and EPC will enable the Authority to upgrade common area and apartment lighting at eighteen developments and heating controls at seventeen developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in December 2037. This EPC plan provides HUD-sponsored EPC funding at

these eighteen developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2017 Equipment Lease/Purchase Agreement for Brooklyn Queens Demand Management ("BQDM")

In December 2017, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$60,133,000 to finance an Energy Performance Contract ("EPC") bearing interest of 3.6178 percent per annum. This financing agreement and EPC was approved by HUD to upgrade common area and apartment lighting, and apartment heating controls at twenty-three developments. On December 28, 2021, two developments (Fiorentino Plaza and Williamsburg) were removed from the EPC due to PACT conversions (see Note 15). The Equipment Lease/Purchase Agreement with BAPCC will mature in December 2037. This EPC plan provides HUD-sponsored EPC funding at the remaining twenty-one developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2018 Equipment Lease/Purchase Agreement for Ameresco B (EPC007)

In August 2018, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$79,462,000 to finance an Energy Performance Contract ("EPC") bearing interest of 4.75 percent per annum. This financing agreement and EPC have enabled the Authority to fund energy conservation work to upgrade common area and apartment lighting, and apartment heating controls at fifteen developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in July 2038. This EPC plan provides HUD-sponsored EPC funding at these fifteen developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2020 Equipment Lease/Purchase Agreement for Ameresco A-2 (EPC008)

In November 2020, the Authority entered into an 18-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$23,299,000 to finance an Energy Performance Contract ("EPC") bearing interest of 3.404 percent per annum, which was the extension of the Ameresco A EPC entered in 2016. This financing agreement and EPC will include the installation of apartment temperature sensors at seven developments and upgrade common area and apartment lighting at one development. The Equipment Lease/Purchase Agreement with BAPCC will mature in June 2038. This EPC plan provides HUD-sponsored EPC funding at these seven developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

The table tables that follow provide information about the change in long term debt over the past two years for the Authority and its blended component units (\$ in thousands):

Description of Long Term Debt	Jan. 1, 2021	Proceeds	Payments & Amortization	Dec. 31, 2021	Due Within One Year
Bonds:					
State Guaranteed Certificates of Indebtedness Outstanding (State Program); three issues remaining bearing interest of 3.5% to 3.75% per annum maturing annually through July 2024.	\$ 4,178	-	\$ (1,461)	\$ 2,717	\$ 1,462
State Guaranteed Certificates of Indebtedness Outstanding (incorporated into the Federal Housing Program); three issues remaining bearing interest of 3.5% to 4.75% per annum maturing annually through July 2024.	668	-	(244)	424	244
Loans Funded by:					
HDC Capital Fund Program Revenue Bonds, Series 2013 A (\$185,785,000); Loan Agreement with an interest rate of 3.0% to 5.0% per annum maturing annually through July 2025.	91,465	-	(16,620)	74,845	17,400
HDC Capital Fund Program Revenue Bonds, Series 2013 B-1 (\$348,130,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum maturing annually through July 2033.	238,460	-	(20,240)	218,220	16,260
HDC Capital Fund Program Revenue Bonds, Series 2013 B-2 (\$122,170,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum maturing annually through July 2032.	122,170	-	-	122,170	5,000
Loan Payable - 2013 Equipment Lease Purchase Agreement; with BAPCC for Energy Performance Contract (\$18,045,580) at an interest rate of 1.98% per annum maturing January 19, 2026.	8,215	-	(1,389)	6,826	1,451
Loan Payable - 2016 Equipment Lease Purchase Agreement; (Amarisco A) with BAPCC for Energy Performance Contract (\$51,548,356) at an interest rate of 3.27% per annum maturing June 28, 2036.	49,962	-	(1,953)	48,009	2,096
Loan Payable - 2017 Equipment Lease Purchase Agreement; (BQDN0); with BAPCC for Energy Performance Contract (\$60,132,977.75) at an interest rate of 3.6178% per annum maturing December 15, 2037.	62,747	-	(8,191)	54,556	1,958
Loan Payable - 2017 Equipment Lease Purchase Agreement; (SANDY A); with BAPCC for Energy Performance Contract (\$43,000,000) at an interest rate of 3.6178% per annum maturing December 22, 2037.	45,003	-	(1,437)	43,566	1,555
Loan Payable - 2018 Equipment Lease Purchase Agreement; (Amarisco B); with BAPCC for Energy Performance Contract (\$79,461,775.81) at an interest rate of 4.75% per annum maturing July 1, 2038.	85,751	-	(2,169)	83,582	2,410
Loan Payable - 2020 Equipment Lease Purchase Agreement; (Amarisco A2); with BAPCC for Energy Performance Contract (\$23,298,752.15) at an interest rate of 3.404% per annum maturing June 28, 2038.	23,407	366	-	23,773	281
HDC 2009 Series L-1 Bonds (\$23,590,000); Permanent Mortgage Loan at an interest rate of 6.3% per annum maturing November 2043; secured by mortgage.	21,154	-	(432)	20,722	460
HDC 2010 Series A-1 Bonds (\$25,325,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum maturing November 2041; secured by mortgage.	10,545	-	(10,545)	-	-
HDC 2010 Series A-2 Bonds (\$3,000,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum maturing May 2041; secured by mortgage.	1,366	-	(1,366)	-	-
Long Term Debt (before Premium)	766,091	366	(66,047)	699,410	50,577
Add Premium on HDC Revenue Bond Loan Agreements	8,873	-	(2,211)	6,662	-
TOTAL LONG-TERM DEBT	\$ 773,964	\$ 366	\$ (68,258)	\$ 706,072	\$ 50,577

In December 2021, prepayments totaling \$6,370,000 were made for the Fiorentino Plaza and Williamsburg developments to the 2017 BQDM Equipment Lease/Purchase Agreement.

In December 2021, prepayments totaling \$10,316,000 were made for the Boulevard and Linden developments to the HDC 2010 Series A-1 Bond Loan Agreement. As of December 28, 2021, this loan was paid in full and had a zero balance.

In December 2021, prepayments totaling \$1,336,000 were made for the Boulevard and Linden developments to the HDC 2010 Series A-2 Bond Loan Agreement. As of December 28, 2021, this loan was paid in full and had a zero balance.

Description of Long Term Debt	Jan. 1, 2020	Proceeds	Payments & Amortization	Dec. 31, 2020	Due Within One Year
Bonds:					
State Guaranteed Certificates of Indebtedness Outstanding (State Program) three issues remaining bearing interest of 3.5% to 3.75% per annum maturing annually through July 2024.	\$ 5,640	-	\$ (1,462)	\$ 4,178	\$ 1,462
State Guaranteed Certificates of Indebtedness Outstanding (incorporated into the Federal Housing Program), three issues remaining bearing interest of 3.5% to 4.75% per annum, maturing annually through July 2024.	911	-	(243)	668	244
Loans Funded by:					
HDC Capital Fund Program Revenue Bonds, Series 2013 A (\$18,578,000); Loan Agreement with an interest rate of 3.0% to 5.0% per annum, maturing annually through July 2025.	107,305	-	(15,840)	91,465	16,620
HDC Capital Fund Program Revenue Bonds, Series 2013 B-1 (\$348,130,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum, maturing annually through July 2033.	257,725	-	(19,265)	238,460	20,240
HDC Capital Fund Program Revenue Bonds, Series 2013 B-2 (\$122,170,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum, maturing annually through July 2032.	122,170	-	-	122,170	-
Loan Payable - 2013 Equipment Lease/Purchase Agreement; with BAPCC for Energy Performance Contract (\$18,045,580) at an interest rate of 1.98% per annum, maturing January 19, 2026.	9,542	-	(1,327)	8,215	1,388
Loan Payable - 2016 Equipment Lease/Purchase Agreement; (Amresco A) with BAPCC for Energy Performance Contract (\$51,548,356) at an interest rate of 3.27% per annum, maturing June 28, 2036.	51,779	-	(1,817)	49,962	1,953
Loan Payable - 2017 Equipment Lease/Purchase Agreement; (BQDM); with BAPCC for Energy Performance Contract (\$60,132,977.75) at an interest rate of 3.6178% per annum, maturing December 15, 2037.	64,603	-	(1,856)	62,747	2,014
Loan Payable - 2017 Equipment Lease/Purchase Agreement; (SANDY A); with BAPCC for Energy Performance Contract (\$43,000,000) at an interest rate of 3.6178% per annum, maturing December 22, 2037.	46,197	-	(1,194)	45,003	1,437
Loan Payable - 2018 Equipment Lease/Purchase Agreement; (Amresco B); with BAPCC for Energy Performance Contract (\$79,461,775.81) at an interest rate of 4.75% per annum, maturing July 1, 2038.	82,647	3,973	(869)	85,751	1,039
Loan Payable - 2020 Equipment Lease/Purchase Agreement; (Amresco A-2); with BAPCC for Energy Performance Contract (\$23,298,752.13) at an interest rate of 3.404% per annum, maturing June 28, 2038.		23,407		23,407	32
HDC 2009 Series L-1 Bonds (\$23,590,000); Permanent Mortgage Loan at an interest rate of 6.3% per annum, maturing November 2043; secured by mortgage.	21,559	-	(405)	21,154	432
HDC 2010 Series A-1 Bonds (\$25,325,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum, maturing November 2041; secured by mortgage.	19,606	-	(9,061)	10,545	294
HDC 2010 Series A-2 Bonds (\$3,000,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum, maturing May 2041; secured by mortgage.	2,308	-	(942)	1,366	38
Long Term Debt (before Premium)	791,992	27,380	(54,281)	765,091	47,193
Add Premium on HDC Revenue Bond Loan Agreements	11,611	-	(2,738)	8,873	-
TOTAL LONG TERM DEBT	\$ 803,603	\$ 27,380	\$ (57,019)	\$ 773,964	\$ 47,193

In February 2020, prepayments for the William Plaza and Independence Towers developments were made totaling \$2,542,000 for the 2010 Series A-1 Bonds and \$615,000 for the 2010 Series A-2 Bonds.

In November 2020, prepayments for the Wise Towers and 344 East 28th Street developments were made

totaling \$6,129,000 for the 2010 Series A-1 Bonds and \$285,000 for the 2010 Series A-2 Bonds.

Pledged Revenue

CFFP Series 2013A & B Bonds

As security for the Series 2013 A, B-1, and B-2 CFFP Bonds which were issued by HDC, the Authority pledged future HUD Capital Fund Program grant revenue to service the bond debt (thereby satisfying the Authority's loans payable to HDC). With HUD's approval, the Authority pledged as sole security for the bonds, a portion of its annual appropriation from HUD. The bonds are payable with pledged revenue through 2033. The Authority has committed to appropriate capital contributions of the Capital Fund Program in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid in 2021 and 2020, by the Authority was \$59,585,000 and \$59,565,000, respectively. As of December 31, 2021, total principal and interest remaining on the combined debt for Series 2013 A, B-1, and B-2 are \$415,235,000 and \$133,265,000, respectively, with annual debt service ranging from \$59,600,000 in the coming year 2022 to \$38,792,000 in the final year 2033.

2013 Equipment Lease/Purchase Agreement

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2026. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid in 2021 and 2020, by the Authority was \$1,544,000 and \$1,510,000, respectively. As of December 31, 2021, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$6,826,000 and \$340,000, with annual debt service ranging from \$1,579,000 in the coming year 2022 to \$743,000 in the final year 2026.

2016 Equipment Lease/Purchase Agreement for Ameresco A

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2036. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid in 2021 and 2020, by the Authority was \$3,571,000 and \$3,495,000, respectively. As of December 31, 2021, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$48,010,000 and \$13,407,000, with annual debt service payments ranging from \$3,649,000 in the coming year 2021 to \$2,439,000 in the final year 2036.

2017 Equipment Lease/Purchase Agreement for Sandy A

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2037. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid in 2021, by the Authority was \$3,052,000. As of December 31, 2021, total principal and interest remaining on the Equipment Lease/Purchase Agreement were \$43,566,000 and \$15,130,000, with annual debt service payments ranging from \$3,118,000 in the coming year 2022 to \$4,271,000 in the final year 2037.

2017 Equipment Lease/Purchase Agreement for BQDM

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2037. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid in 2021 by the Authority was \$10,451,000. As of December 31, 2021, total principal and interest remaining on the Equipment Lease/Purchase Agreement were \$54,556,000 and \$18,882,000, with annual debt service payments ranging from \$3,915,000 in the coming year 2022 to \$5,067,000 in the final year 2037.

2018 Equipment Lease/Purchase Agreement for Ameresco B (EPC007)

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2038. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid in 2021 by the Authority was \$6,218,000. As of December 31, 2021, total principal and interest remaining on the Equipment Lease/Purchase Agreement were \$83,582,000 and \$40,705,000, with annual debt service payments ranging from \$6,352,000 in the coming year 2022 to \$4,420,000 in the final year 2038. Debt service payments began in December 2020 for January 1, 2021 payment. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2020, the Authority added \$1,141,000 in interest to this loan.

2020 Equipment Lease/Purchase Agreement for Ameresco A-2 (EPC008)

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2038. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. As of December 31, 2021, total principal and interest remaining on the Equipment Lease/Purchase Agreement were \$23,773,000 and \$10,184,000, with annual debt service payments ranging from \$723,000 in the coming year 2022 to \$3,380,000 in the final year 2038. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2020, the Authority added \$108,000 in interest to this loan and in 2021, the Authority added \$366,000 in interest to this loan.

Pledged Assets

The Authority has six Equipment Lease/Purchase Agreements supporting energy performance contracts are with Banc of America Public Capital Corp. As of December 31, 2021, the restricted bank balances that were held in escrow and pledged as collateral for five leases totaled \$78,273,000 and the related equipment serving as collateral for these EPCs totaled \$210,521,000. In addition, the Authority has four loan agreements outstanding with HDC. As of December 31, 2021, the restricted cash balances that were held in debt service reserve accounts and serving as collateral for two loans totaled \$29,824,000.

Combined Debt of the Authority

During 2021 and 2020, the Authority made principal payments on its outstanding long-term debt totaling \$66,047,000 and \$54,281,000, respectively. Interest rates on outstanding debt range from 1.98 percent to 6.30 percent.

Future principal and interest payments of all the Authority's outstanding long-term debt (excluding amortized bond premium) at December 31, 2021 are payable as follows (\$ in thousands):

	<u>Years</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Current portion	2022	\$ 50,577	\$ 32,264	\$ 82,841
Long-term portion:				
	2023	52,892	29,909	82,801
	2024	54,998	27,432	82,430
	2025	57,467	24,989	82,456
	2026	38,783	22,319	61,102
	2027-2031	226,436	82,126	308,562
	2032-2036	177,252	26,994	204,246
	2037-2041	38,109	3,229	41,338
	2042-2044	2,896	170	3,066
Total long-term portion		648,833	217,167	866,000
Total payments		\$ 699,410	\$ 249,431	\$ 948,841

Deposits

At December 31, 2021, the Authority's fiscal and non-fiscal deposits, including its component units, had a carrying amount of \$1,092,459,000 and a bank balance of \$1,092,372,000. These deposits were insured up to \$250,000 per bank by the Federal Deposit Insurance Corporation ("FDIC"). Deposits in excess of FDIC coverage were fully collateralized, with the collateral being held in segregated custodial accounts in the Authority's name. Collateral coverage is monitored and maintained daily. Collateral is comprised of U.S Treasury notes and bonds in addition to other U.S. governmental agency securities approved under the HUD guidelines.

Deposits were comprised of the following at December 31, 2021, and 2020 (\$ in thousands):

	Bank Balance	
	2021	2020
<u>Unrestricted</u>		
FDIC insured	\$ 1,339	\$ 1,247
Collateralized	<u>465,093</u>	<u>431,621</u>
Subtotal	<u>466,432</u>	<u>432,868</u>
<u>Restricted</u>		
FDIC insured	41,449	44,576
Collateralized	584,491	698,808
Subtotal	<u>625,940</u>	<u>743,384</u>
Total Deposits	<u><u>\$ 1,092,372</u></u>	<u><u>\$ 1,176,252</u></u>

At December 31, 2021, unrestricted deposits totaling \$466,432,000 included \$66,930,000 of operating balances for both LLC I and LLC II and replacement reserves for LLC I. The remaining balances totaling \$399,502,000 are eligible for working capital and future liabilities of the Authority and its component units, including self-insurance programs. The Authority's unrestricted deposits are held at various banks in interest-bearing accounts and demand deposit accounts (DDA) without interest.

At December 31, 2021, restricted deposits totaling \$625,940,000 included funds held in depository accounts on behalf of Sandy Recovery, escrow funds for real estate transactions, escrow funds for several Energy Performance Contracts, escrow funds for vendor retention, Certificates of Deposit for tenant security, and HUD subsidies for tenant participation activity to be used by resident councils for the residents. The Certificates of Deposits for tenant security will be maturing on March 31, 2022 and will be reinvested for one year through March 31, 2023. The liability related to these deposits is included in unearned revenues and other current liabilities.

Investments

In accordance with GASB Statement No. 72 ("GASB 72), Fair Value Measurement and Application, NYCHA discloses its investments at fair value. The Authority invests only in securities that fall under GASB's Level 2 fair value grouping (there are 3 levels in total), as there are comparable and observable traded securities that can be used to accurately value the Authority's portfolio of securities. As of December 31, 2021, and 2020, all of the Authority's long-term investment holdings were in U.S. Governmental agency securities and GASB 72 requires their fair value be based on similar bonds that are being traded.

Unrestricted Investments

The Authority's investment policies comply with HUD's guidelines. These policies restrict the Authority's investments to obligations of the U.S. Treasury, U.S. Government agencies, and their instrumentalities. All investments are held in a secured custody account in the name of the Authority. All investments are publicly traded, and the fair value was based on published quoted values. Accrued interest receivable on unrestricted investments was \$408,000 and \$390,000 at December 31, 2021 and 2020.

Unrestricted investments stated at fair value, consist of the following at December 31, 2021 and 2020 (\$ in thousands):

Unrestricted	2021	2020
U.S. Government Agency Securities	\$ 515,084	\$ 526,521

Cash equivalents include investments in repurchase agreements. At December 31, 2021, the Authority held no repurchase agreements. Similarly, at December 31, 2020, the Authority held no repurchase agreements.

The maturities of the Authority's unrestricted investments at December 31, 2021 and 2020 are as follows (\$ in thousands):

Security Type	As of December 31, 2021				As of December 31, 2020			
	Total	<1 year	1 - 5 years	>5 years	Total	<1 year	1 - 5 years	>5 years
U.S. Govt Agency Securities	\$ 515,084	\$ 24,970	\$ 336,478	\$ 153,636	\$ 526,521	\$ 40,611	\$ 369,909	\$ 116,001

At December 31, 2021 and 2020, the Authority's weighted average term to maturity for unrestricted investments is 4.01 years and 4.41 years, respectively. The Authority determines maturity levels based upon current available interest rates, expectations for future rates and the appropriate amount of liquidity needed for operations. While HUD's policy limits the maturities of investments held by housing authorities to three years, the Authority has received a HUD waiver to invest long-term reserves up to seven years.

The U.S. Government Agency security balance is comprised of obligations issued by the Federal Home Loan Mortgage Corporation, the Federal Home Loan Bank, Federal Farm Credit Bank and the Federal National Mortgage Association. At December 31, 2021 and 2020, the fair value of the Authority's long-term investments was \$515,084,000 and \$526,521,000, respectively, and these amounts are designated to fund the Authority's self-insurance programs.

Restricted Investments

At December 31, 2021 and 2020, NYCHA's total restricted investments had a fair value of \$51,312,000 and \$51,388,000, respectively. These funds were held in trust supporting loans from NYCHDC for the 2013 Capital Fund Financing Program Bonds. The restricted total was comprised of \$29,824,000 in restricted investments, \$10,477,000 in restricted cash equivalents, and \$11,011,000 in bank balances with a Trustee at December 31, 2021 and \$29,824,000 in restricted investments and \$21,564,000 in restricted cash equivalents at December 31, 2020.

The \$29,824,000 in restricted investments held at December 31, 2021, represent debt service reserves for the 2013 Capital Fund Financing Program Bonds. Accrued interest receivable on restricted investments, including the tenant certificate of deposits was \$520,000 and \$859,000 at December 31, 2021 and 2020.

Restricted investments stated at fair value, consisted of the following at December 31, 2021 and 2020 (\$ in thousands):

Restricted	2021	2020
Forward Delivery Agreement (debt service reserves)	\$ 29,824	\$ 29,824
Repurchase Agreements	10,477	21,564
Total Restricted investments, including cash equivalents	40,301	51,388
Less amount reported as restricted cash equivalents	10,477	21,564
Total Restricted investments (not including cash equivalents)	<u>\$ 29,824</u>	<u>\$ 29,824</u>

The maturities of the Authority restricted investments at December 31, 2021 and 2020 were as follows (\$ in thousands):

Security Type	As of December 31, 2021				As of December 31, 2020			
	Total	<1 year	1 - 5 years	>5 years	Total	<1 year	1 - 5 years	>5 years
Forward Delivery Agreement	\$ 29,824	\$ -	\$ -	\$ 29,824	\$ 29,824	\$ -	\$ -	\$ 29,824
Total	<u>\$ 29,824</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 29,824</u>	<u>\$ 29,824</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 29,824</u>

At December 31, 2021 and 2020, the Authority's weighted average term to maturity for restricted investments was 11.51 years and 12.51 years, respectively. The Fiscal Agents determine maturity levels based upon current available interest rates, expectations for future rates and the appropriate amount of liquidity needed for NYCHA's operations.

Policies Governing Investments

The Authority has adopted the HUD investment policy outlined in HUD Notice PIH-2002-13 (HA), as its formal investment policy. In accordance with its Annual Contributions Contract (the "ACC") with HUD, the Authority is required to comply with this HUD Notice. These guidelines require the Authority to deposit funds in accordance with the terms of a General Depository Agreement, which must be in a form approved by HUD and executed between the Authority and its depository institutions, and restricts the Authority's investments to HUD-authorized securities, such as those issued by the U.S. Treasury, U.S. Government agencies and their instrumentalities, and requires that all investments be held in a segregated custodial account in the name of the Authority. Similarly, the bond proceeds that remain in Trust supporting loans from NYC HDC are invested in accordance with the investment policy of NYC HDC, which are very similar.

The Authority's investment strategy involves consideration of the basic risks of fixed income investing, including interest rate risk, market risk, credit risk, and concentration risk. In managing these risks, the primary factors considered are safety of principal, yield, liquidity, maturity, and administrative costs.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of the Authority's investment portfolio. In accordance with the Authority's investment policy, interest rate risk is mitigated by holding the securities in the Authority's portfolio until maturity, except when a reinvestment strategy may be appropriate. As an additional manner of minimizing interest rate risk, the securities of the Authority's fixed income portfolio have historically only had fixed coupon rates, and therefore the cash flows will not fluctuate with changes in interest rates.

Credit Risk

It is the Authority's policy to limit its investments to HUD-authorized investments issued by the U.S. Government, by a U.S. Government agency, or by a Government-sponsored agency. The Authority's policy is to invest primarily in Governmental agency and U.S. Treasury securities which are AA+ and Aaa rated by Standard and Poor's ("S&P") or Moody's, or to place balances in fully collateralized money market deposit accounts and interest-bearing bank accounts at banks rated A or better by Moody's or S&P. As of December 31, 2021, each of the agency

securities that were in the NYCHA investment portfolio had bond ratings as follows: Moody's Aa2 and S&P AA. Depository bank accounts maintaining federal funds are fully collateralized, in excess of FDIC insurance, with Treasury and/or Governmental agency securities.

Concentration of Credit Risk

The Authority strives to invest in only AA+ and Aaa rated Governmental Agency and/or U.S. Treasury securities. Therefore, the Authority's policy does not place a limit on investments with any one issuer. The Authority's cash deposits are maintained in fully collateralized money market deposit accounts and fully collateralized interest-bearing and non-interest bearing (if required) bank accounts. Consequently, the Authority does not limit deposits to any one bank. Nonetheless, the Authority strives to diversify holdings in investments, cash and cash equivalents, whenever possible, to further minimize any potential concentration risk.

Custodial credit risk

The Authority maintains a perfected security interest in the collateral held on its behalf by its custodial agents. Custodial credit risk is the risk that the Authority will not be able to recover its collateral held by a third-party custodian, in the event that the custodian defaults. The Authority has no custodial credit risk due to the Authority's perfected security interest in its collateral in a segregated custodian account, which is registered in the Authority's name. The Authority's policy requires that all securities shall be maintained in a third-party custodian account and the manner of collateralization shall provide the Authority with a continuing perfected security interest in the collateral for the full term of the deposit, in accordance with applicable laws and Federal regulations. Such collateral shall, at all times, have a market value at least equal to the amount of deposits so secured. The collateral includes US Treasury notes and bonds and other US governmental agency securities approved under HUD guidelines.

Risk Management

The Authority maintains a risk management program to protect its assets and minimize its exposure to potential losses. The Authority utilizes a combination of self-insurance (workers' compensation and general liability) and commercial insurance to cover potential liabilities. A third-party administrator provides investigation, processing and loss control services for workers' compensation.

The core mission of the Risk Management Department (RMD) is to protect NYCHA from the risk of financial loss. To fulfill this mission, RMD focuses on three major areas of risk transfer responsibilities:

- Insurance Procurement
- Claim Management and Risk Control
- Insurance Compliance

The Risk Management Department's risk control efforts were developed to support the Authority's insurance program and to guard the health and safety of the Authority's staff. These efforts produce positive results as injury rates continue to decline.

- Contract Registration

All contracting activity and associated accounting are performed in the financial systems as part of the Authority's new contract registration process, and in conjunction with NYCHA's departmental budgets implemented in September 2003. This process requires that contracts must be registered in the financial system before final execution and must have budgetary approval. This means that work to be performed under the contract cannot commence until registration is completed. It ensures that sufficient funding exists to support the obligation associated with the contract, provides a central repository for contract documentation necessary to maintain an audit trail supporting the general ledger, and ensures the accuracy of accounting and funds available information posted in the Oracle financial system.

Fund Structure

Fund Structure Summary

The Authority's basic financial statements consist of a single enterprise fund, which includes the following programs:

- Federal Low Rent Housing Program (Conventional Public Housing);
- City/State Housing Program (Conventional Public Housing);
- Housing Choice Voucher Program (Section 8);
- Section 8 Rental Program (Project-Based);
- Capital Fund Program;
- Other Grant Programs.

Excluding the capital fund program, these funds collectively comprise NYCHA's Operating Budget. The Authority maintains its accounting records by program.

Budgets by Fund

Budgets and headcounts are maintained by funding source. Funding sources are monies which support specific programs. NYCHA's operating budget is categorized into four major funding sources:

- General Fund which includes conventional Public Housing (Federal, State and City units) and NYCHA's Section 8 project-based developments.
- Section 8 which includes revenues and expenses incurred by the administration of this federal program.
- Grants, which includes competitive grants received by NYCHA.
- Elimination used offset inter-fund revenues.

Fund Balance

For budgetary purposes, "fund balance" refers to a balanced budget (i.e., existing resources that are used to supplement current revenues and similar items to cover current expenditures). NYCHA budgets on a cash basis. The following tables show beginning and ending cash through 2020. Going into 2022, NYCHA anticipated a deficit of \$35 million.

Table 1 lists headcounts associated by funding sources from 2022- 2026.

Table 2 shows the beginning and ending cash flows through 2020.

Table 3 -7 list 2022 through 2026 by line item for each major funding source.

Table 1: 2023 – 2027 Head Count

By Funding

	FY23	FY24	FY25	FY26	FY27
	-		-	-	
General Funds	11,410	11,194	10,475	9,886	9,615
Section 8	586	586	586	586	586
Grants	216	32	31	29	29
Total	12,212	11,813	11,093	10,502	10,230

Table 2: 2021 –2023 Comparison
(\$000)

	FY 2021	FY 2022	FY 2023	Variance
Expenditures	YTD Actual	Adopted Budget	Adopted Budget	FY 22 vs. FY 23
<u>Personnel Services:</u>				
Salary F/T	698,089	774,035	762,188	(11,847)
Salary P/T	580	92	92	(0)
Seasonal	34,974	20,456	20,456	0
Overtime	164,673	99,125	100,000	875
Retro	32,503	286	233	(53)
Shift Differential	5,723	5,040	2,013	(3,027)
Fringe	645,140	624,349	627,672	3,322
Other Salary	12,681	12,103	11,105	(998)
Subtotal Personnel Services	1,594,364	1,535,487	1,523,759	(11,728)
<u>Other Than Personnel Services:</u>				
Leases	58,737	60,202	62,708	2,506
Supplies	88,173	107,721	110,401	2,680
Utilities	574,119	523,506	603,913	80,406
Equipment	19,984	32,012	45,546	13,533
Contracts	495,258	488,844	463,429	(25,415)
Insurance	88,645	92,955	103,363	10,408
Housing Assistance Payments	1,219,754	1,292,532	1,455,263	162,731
Debt Services	13,179	10,293	9,933	(361)
OTPS Other	20,380	35,897	34,857	(1,040)
Subtotal Other Than Personnel Services	2,578,230	2,643,962	2,889,412	245,450
Total Expenses	4,172,594	4,179,449	4,413,171	233,722
Revenues				
<u>Revenues from Operations:</u>				
Tenant Rental Revenue	897,336	867,085	850,292	(16,793)
Other Revenue from Operations	36,150	35,553	37,137	1,583
Subtotal Revenues from Operations	933,486	902,638	887,429	(15,209)
<u>Other Revenues:</u>				
Federal Subsidies	1,128,048	1,023,384	1,208,530	185,146
Debt Services Subsidy	117	81	40	(41)
Section 8 Phased Conversion	42,864	34,242	32,493	(1,749)
Section 8 Management Fees	-	-	-	-
Capital Fund Reimbursements	295,848	245,000	248,614	3,614
Interest on Investments	5,287	341	9,548	9,207
Other	52,449	10,599	24,782	14,183
Categorical Grants	4,416	5,341	2,604	(2,737)
Section 8 Subsidy	1,245,639	1,305,818	1,445,325	139,507
Section 8 Admin	128,545	98,602	120,475	21,873
City Funds	227,437	276,088	232,500	(43,589)
Subtotal Other Revenues	3,130,652	2,999,495	3,324,910	325,416
Total Revenues	4,064,139	3,902,133	4,212,339	310,206
Surplus /(Deficit) before Reserves	(108,455)	(277,317)	(200,832)	76,485
HAP Reserve (HUD-HELD)		\$9,528	30,641	21,113
Reserve		232,480	135,369	(97,111)
Surplus/(Deficit) net of Reserves	(108,455)	(35,309)	(34,822)	487

Table 3: All Funds - 2023 – 2027

(\$000)

	FY23	FY24	FY25	FY26	FY27
Expenditures					
<u>Personnel Services:</u>					
Salary F/T	762,188	757,169	746,587	735,831	693,631
Salary P/T	92	92	92	92	92
Seasonal	20,456	20,456	20,456	20,456	20,456
Overtime	100,000	114,045	110,959	106,794	105,589
Salary Retro	233	233	233	233	233
Shift Differential	2,013	2,013	2,013	2,013	2,013
Fringe	627,672	636,897	644,974	657,141	679,853
Other Salaries	11,105	10,780	10,554	10,216	10,106
Subtotal Personnel Services	1,523,759	1,541,685	1,535,869	1,532,776	1,511,973
<u>Other Than Personnel Services:</u>					
Leases	62,708	63,089	65,028	65,060	66,372
Supplies	110,401	-	96,468	88,318	86,184
Utilities	603,913	602,002	601,510	579,199	579,199
Equipment	45,546	35,543	30,300	28,808	24,209
Contracts	463,429	378,368	359,946	340,963	336,543
Insurance	103,363	110,314	113,361	115,472	115,472
Section 8 Payments	1,455,263	1,746,940	2,104,493	2,419,257	2,731,363
Debt Services	9,933	9,539	9,113	8,657	8,190
OTPS Other	34,857	34,501	22,323	21,785	21,730
Subtotal Other Than Personnel Services	2,889,412	2,980,296	3,402,542	3,667,521	3,969,262
Total Expenses	4,413,171	4,521,981	4,938,410	5,200,297	5,481,235
Revenues					
<u>Revenues from Operations:</u>					
Tenant Rental Revenue	850,292	825,768	772,938	695,762	680,909
Other Revenue from Operations	37,137	33,664	31,009	27,993	26,906
Subtotal Revenues from Operations	887,429	859,432	803,948	723,755	707,815
<u>Other Revenues:</u>					
Federal Subsidies	1,208,530	1,250,629	1,326,958	1,315,546	1,238,790
Contract Based Section 8 Properties Subsidy	-	-	-	-	-
Debt Services Subsidy	40	8	-	-	-
Section 8 Phased Conversion	32,493	30,917	30,056	25,962	24,209
Section 8 Management Fees	-	-	-	-	-
Capital Funds Reimbursements	248,614	248,614	248,614	248,614	248,614
Interest on Investments	9,548	7,492	7,448	7,433	7,328
Other	24,782	54,973	57,869	30,561	15,152
Categorical Grants	2,604	5,306	5,306	4,649	4,649
Section 8 Subsidy	1,445,325	1,637,285	2,053,367	2,433,686	2,755,980
Section 8 Admin	120,475	139,753	161,220	183,768	207,507
Section 8 Admin Reserve	-	-	-	-	-
City Funds	232,500	231,049	217,399	214,997	214,997
Subtotal Other Revenues	3,324,910	3,606,024	4,108,236	4,465,216	4,717,225
Total Revenues	4,212,339	4,465,456	4,912,184	5,188,971	5,425,040
HAP Reserve (HUD-HELD)	30,641	118,026	-	-	-
Reserve	135,369	-	-	-	-
Total Revenue w/ Reserve	4,378,349	4,583,482	4,912,184	5,188,971	5,425,040
Surplus/ (Deficit) w/ Reserve	(34,822)	61,501	(26,227)	(11,326)	(56,194)

Table 4: General Funds - FY 2023–FY 2027
(\$000)

	FY23	FY24	FY25	FY26	FY27
Expenditures					
<u>Personnel Services:</u>					
Salary F/T	703,024	715,309	704,790	694,193	652,041
Salary P/T	92	92	92	92	92
Seasonal	20,181	20,181	20,181	20,181	20,181
Overtime	95,255	109,300	106,215	102,050	100,845
Salary Retro	233	233	233	233	233
Shift Differential	2,013	2,013	2,013	2,013	2,013
Fringe	587,887	606,440	612,257	622,487	643,283
Other Salaries	10,492	10,167	9,941	9,603	9,493
Subtotal Personnel Services	1,419,177	1,463,736	1,455,722	1,450,851	1,428,180
<u>Other Than Personnel Services:</u>					
Leases	55,287	55,340	57,026	57,060	58,219
Supplies	106,832		92,856	84,787	82,652
Utilities	603,290	601,341	600,831	578,501	578,501
Equipment	30,654	24,052	22,951	21,731	21,442
Contracts	403,806	313,013	294,966	278,236	273,815
Insurance	103,099	110,042	113,080	115,183	115,183
Section 8 Payments	-	-	-	-	-
Debt Services	67	67	67	67	67
OTPS Other	24,730	19,702	17,683	17,447	17,386
Subtotal Other Than Personnel Services	1,327,764	1,123,557	1,199,460	1,153,011	1,147,266
Total Expenses	2,746,942	2,587,293	2,655,181	2,603,862	2,575,446
Revenues					
<u>Revenues from Operations:</u>					
Tenant Rental Revenue	\$850,292	\$825,768	\$772,938	\$695,762	\$680,909
Other Revenue from Operations	\$37,137	\$33,664	\$31,009	\$27,993	\$26,906
Subtotal Revenues from Operations	887,429	859,432	803,948	723,755	707,815
<u>Other Revenues:</u>					
Federal Subsidies	1,194,780	1,237,334	1,314,291	1,303,627	1,227,638
Contract Based Section 8 Properties Subsidy					
Debt Services Subsidy	40	8			
Section 8 Phased Conversion	32,493	30,917	30,056	25,962	24,209
Section 8 Management Fees	31,637	36,840	42,386	48,148	54,151
Capital Funds Reimbursements	248,614	248,614	248,614	248,614	248,614
Interest on Investments	9,465	7,462	7,448	7,433	7,328
Other	22,802	53,443	56,300	28,964	13,555
Categorical Grants	-	-	-	-	-
Section 8 Subsidy					
Section 8 Admin					
Section 8 Admin Reserve					
City Funds (CDBG)					
City Funds (Homeless)					
City Fund (Labor & Others)	146,469	148,055	147,789	147,789	147,789
City Funds	146,469	148,055	147,789	147,789	147,789
Subtotal Other Revenues	1,686,300	1,762,672	1,846,884	1,810,537	1,723,284
Total Revenues	2,573,729	2,622,104	2,650,831	2,534,292	2,431,099
Surplus/ (Deficit)	(173,213)	34,811	(4,350)	(69,570)	(144,347)
HAP Reserve (HUD-HELD)					
Reserve	135,369	-	-	-	-
Total Revenue w/ Reserve	2,709,097	2,622,104	2,650,831	2,534,292	2,431,099
Surplus/ (Deficit) w/ Reserve	(37,844)	34,811	(4,350)	(69,570)	(144,347)

Table 5: Section 8 - FY 2023–FY 2027
(\$000)

	FY23	FY24	FY25	FY26	FY27
Expenditures					
<u>Personnel Services:</u>					
Salary F/T	39,275	39,275	39,275	39,275	39,275
Salary P/T					
Seasonal	49	49	49	49	49
Overtime	4,745	4,745	4,745	4,745	4,745
Salary Retro					
Shift Differential					
Fringe	27,661	28,708	30,880	32,818	34,665
Other Salaries	606	606	606	606	606
Subtotal Personnel Services	72,336	73,383	75,555	77,493	79,340
<u>Other Than Personnel Services:</u>					
Leases	7,421	7,749	8,002	8,000	8,153
Supplies	101		101	101	101
Utilities	623	661	679	698	698
Equipment	14,891	11,492	7,349	7,077	2,767
Contracts	38,496	42,854	48,409	54,181	60,184
Insurance	265	272	281	289	289
Section 8 Payments	1,487,756	1,777,857	2,134,549	2,445,219	2,755,572
Debt Services					
OTPS Other	7,704	12,373	2,336	2,342	2,347
Subtotal Other Than Personnel Services	1,557,257	1,853,256	2,201,706	2,517,907	2,830,111
Total Expenses	1,629,593	1,926,639	2,277,261	2,595,400	2,909,452
Revenues					
<u>Revenues from Operations:</u>					
Tenant Rental Revenue					
Other Revenue from Operations					
Subtotal Revenues from Operations	-	-	-	-	-
<u>Other Revenues:</u>					
Federal Subsidies					
Contract Based Section 8 Properties Subsidy					
Debt Services Subsidy					
Section 8 Phased Conversion					
Section 8 Management Fees					
Capital Funds Reimbursements					
Interest on Investments					
Other	659	659	659	659	659
Categorical Grants					
Section 8 Subsidy	1,477,818	1,668,202	2,083,423	2,459,649	2,780,188
Section 8 Admin	120,475	139,753	161,220	183,768	207,507
Section 8 Admin Reserve					
City Funds (CDBG)					
City Funds (Homeless)					
City Fund (Labor & Others)					
City Funds	-	-	-	-	-
Subtotal Other Revenues	1,598,952	1,808,613	2,245,302	2,644,076	2,988,354
Total Revenues	1,598,952	1,808,613	2,245,302	2,644,076	2,988,354
Surplus/ (Deficit)	(30,641)	(118,026)	(31,959)	48,675	78,903
HAP Reserve (HUD-HELD)	30,641	118,026			
Admin Reserve					
Total Revenue w/ Reserve	1,629,593	1,926,639	2,245,302	2,644,076	2,988,354
Surplus/ (Deficit) w/ Reserve	-	-	(31,959)	48,675	78,903

Table 6: Grants - FY 2023–FY 2027
(\$000)

	FY23	FY24	FY25	FY26	FY27
Expenditures					
<u>Personnel Services:</u>					
Salary F/T	19,889	2,584	2,521	2,363	2,315
Salary P/T					
Seasonal	226	226	226	226	226
Overtime					
Salary Retro					
Shift Differential					
Fringe	12,123	1,749	1,837	1,836	1,904
Other Salaries	7	7	7	7	7
Subtotal Personnel Services	32,246	4,566	4,592	4,433	4,452
<u>Other Than Personnel Services:</u>					
Leases					
Supplies	3,468		3,511	3,430	3,430
Utilities					
Equipment					
Contracts	52,764	59,342	58,958	56,695	56,695
Insurance					
Section 8 Payments					
Debt Services	9,866	9,472	9,047	8,591	8,123
OTPS Other	2,423	2,426	2,303	1,997	1,997
Subtotal Other Than Personnel Services	68,521	71,240	73,818	70,712	70,245
Total Expenses	100,766	75,806	78,410	75,145	74,697
Revenues					
<u>Revenues from Operations:</u>					
Tenant Rental Revenue					
Other Revenue from Operations					
Subtotal Revenues from Operations	-	-	-	-	-
<u>Other Revenues:</u>					
Federal Subsidies	13,750	13,295	12,666	11,919	11,152
Contract Based Section 8 Properties Subsidy					
Debt Services Subsidy					
Section 8 Phased Conversion					
Section 8 Management Fees					
Capital Funds Reimbursements					
Interest on Investments	83	30	-	-	-
Other	1,321	871	910	938	938
Categorical Grants	2,604	5,306	5,306	4,649	4,649
Section 8 Subsidy					
Section 8 Admin					
Section 8 Admin Reserve					
City Funds (CDBG)	31,486	24,486	11,486	11,486	11,486
City Funds (Homeless)	50,677	50,677	50,677	50,677	50,677
City Fund (Labor & Others)	3,868	7,831	7,447	5,045	5,045
City Funds	86,031	82,994	69,610	67,208	67,208
Subtotal Other Revenues	103,788	102,495	88,492	84,714	83,947
Total Revenues	103,788	102,495	88,492	84,714	83,947
Surplus/ (Deficit)	3,022	26,690	10,082	9,569	9,250

**Table 7: - FY 2023–FY 2027 Eliminations
(\$000)**

	FY23	FY24	FY25	FY26	FY27
Expenditures					
<u>Personnel Services:</u>					
Salary F/T					
Salary P/T					
Seasonal					
Overtime					
Salary Retro					
Shift Differential					
Fringe					
Other Salaries					
Subtotal Personnel Services	-	-	-	-	-
<u>Other Than Personnel Services:</u>					
Leases					
Supplies					
Utilities					
Equipment					
Contracts	(31,637)	(36,840)	(42,386)	(48,148)	(54,151)
Insurance					
Section 8 Payments	(32,493)	(30,917)	(30,056)	(25,962)	(24,209)
Debt Services					
OTPS Other					
Subtotal Other Than Personnel Services	(64,130)	(67,757)	(72,442)	(74,110)	(78,360)
Total Expenses	(64,130)	(67,757)	(72,442)	(74,110)	(78,360)
Revenues					
<u>Revenues from Operations:</u>					
Tenant Rental Revenue					
Other Revenue from Operations					
Subtotal Revenues from Operations	-	-	-	-	-
<u>Other Revenues:</u>					
Federal Subsidies					
Contract Based Section 8 Properties Subsidy					
Debt Services Subsidy					
Section 8 Phased Conversion	(32,493)	(30,917)	(30,056)	(25,962)	(24,209)
Section 8 Management Fees	(31,637)	(36,840)	(42,386)	(48,148)	(54,151)
Capital Funds Reimbursements					
Interest on Investments					
Other					
Categorical Grants					
Section 8 Subsidy					
Section 8 Admin					
Section 8 Admin Reserve					
City Funds (CDBG)					
City Funds (Homeless)					
City Fund (Labor & Others)					
City Funds	-	-	-	-	-
Subtotal Other Revenues	(64,130)	(67,757)	(72,442)	(74,110)	(78,360)
Total Revenues	(64,130)	(67,757)	(72,442)	(74,110)	(78,360)
Surplus/ (Deficit)	-	-	-	-	-

NYCHA Fact Sheet

What Is NYCHA?

The New York City Housing Authority (NYCHA), the largest public housing authority in North America, was created in 1935 to provide decent, affordable housing for low- and moderate-income New Yorkers.

NYCHA is home to 1 in 16 New Yorkers. Residents are employed as teachers, police officers, nurses – people who provide services that are essential to the city. NYCHA “alumni” include Howard Schultz, the former CEO of Starbucks; the former Goldman Sachs Chair and CEO Lloyd Blankfein; Whoopi Goldberg; NASA aerospace engineer Aprille Ericsson; journalist Errol Louis; and Dr. Mary Bassett, former New York City Health Commissioner.

Since 1998, we’ve experienced a steady decline in federal and State funding for both operations and capital projects. As NYCHA approaches its ninth decade, this disinvestment has resulted in the deterioration of our buildings, which now need more than \$40 billion in major repairs. And so we are pursuing innovative ways to fund the building and apartment upgrades that residents deserve. And through our Transformation Plan and compliance with the 2019 agreement with the federal government, we are improving our organization as well as residents’ quality of life.

We aim to operate as an efficient and effective landlord; repair public housing and build affordable housing stock; address critical health and safety issues in our buildings; and connect residents to best-in-class social services and programming that enhance their quality of life.

NYCHA SERVES 1 IN EVERY 16 NEW YORKERS



13.9% OF NEW YORK CITY'S POPULATION

NYCHA 2022

- The New York City Housing Authority (“NYCHA” or the “Authority”) provides affordable housing to 535,686 authorized residents in over 177,569 apartments within 335 developments through public housing, Section 8, and PACT/RAD programs
- If NYCHA (public housing and Section 8) were a city, it would rank 35th in population size in the United States, and is larger than Sacramento, Atlanta and Miami; New York City is ranked first (April 2020 U.S. Census Estimate)
- Together, NYCHA public housing residents and Section 8 voucher holders occupy 11.6 percent of the city’s rental apartments and comprise 6.1 percent of New York City’s population
- NYCHA serves 339,900 authorized residents in 162,143 apartments within 277 housing developments through the conventional public housing program (Section 9). NYCHA also serves 29,789 authorized residents in 15,426 units within 58 developments that have been converted under the Permanent Affordability Commitment Together (PACT)/Rental Assistance Demonstration (RAD) programs
- Through federal rent subsidies (Section 8 Leased Housing Program), NYCHA also assists approximately 201,938 authorized residents (92,595 families) in locating and renting units
- 339,900 authorized residents (157,334 families) live in NYCHA public housing, including Section 8 residents living in former State- and City-funded developments
- NYCHA’s public housing serves 154,907 families and 333,748 authorized residents
- NYCHA public housing represents 7.4 percent of the city’s rental apartments (2017 NYC Housing and Vacancy Survey) and houses 3.9 percent of the city’s population (April 2020 U.S. Census Estimate)
- NYCHA has 162,143 public housing apartments in 2,106 residential buildings in 277 individual developments (135 consolidations) throughout the 5 boroughs
- As of February 2022, there are 6,135 retrofitted apartments for families with persons who are mobility impaired (Section 504) in NYCHA’s public housing program
- As of February 2022, there are 3,096 elevators in NYCHA public housing developments
- The turnover rate for public housing apartments was 2.3 percent during calendar year 2021
- As of February 2022, the vacancy rate of apartments available for occupancy is 1.9%



2022 FACT SHEET

Release Date: April 2022

Public Housing Borough Breakdown

- Bronx: 75 developments with 41,931 apartments and 90,067 residents
- Brooklyn: 79 developments with 49,427 apartments and 105,993 residents
- Manhattan: 82 developments with 50,778 apartments and 103,271 residents
- Queens: 21 developments with 15,348 apartments and 31,247 residents
- Staten Island: 10 developments with 4,510 apartments and 9,322 residents
- FHA Homes: 10 developments with 149 apartments
- Largest public housing developments per borough:
 - Queens: Queensbridge (North and South) Houses (3,147 apartments)
 - Brooklyn: Red Hook Houses East and West (2,891 apartments)
 - Manhattan: Baruch Houses (2,391 apartments)
 - Bronx: Edenwald Houses (2,039 apartments)
 - Staten Island: Stapleton Houses (693 apartments)
- NYCHA's smallest public housing developments are Stanton Street and Rehab Program (College Point), with 13 apartments each
- NYCHA's largest public housing development is Queensbridge (North and South) Houses, with 3,147 apartments

Public Housing Age of Developments

- 70+ years old: 49 developments
- 60-69 years old: 52 developments
- 50-59 years old: 79 developments
- 40-49 years old: 40 developments
- 30-39 years old: 39 developments
- 180 out of 277 developments are 50 years or older
- Oldest development: First Houses in Manhattan, dedicated in 1935

Public Housing Senior Demographics

- As of March 2022, 23 percent of the NYCHA population is age 62 or older (78,215 authorized residents)
- 42 percent of households are headed by persons age 62 and older
- As of February 2022, there are 38 seniors-only developments (56 buildings) and 11 seniors-only buildings, and 2 stairhalls/addresses in family developments

Public Housing Demographics and Affordability

- The average public housing family's income is \$24,454
- The average public housing family's monthly rent is \$542
- 43.5 percent of NYCHA public housing families are working
- 13.1 percent of NYCHA public housing families receive public assistance
- 42.4 percent of families receive fixed income other than public assistance and employment (Social Security, SSI, pensions, veterans benefits, Survivor's Insurance, and other government programs)
- 25.2 percent of NYCHA's public housing population is under age 18 (85,517 authorized residents)
- 30.5 percent of NYCHA's public housing population is under age 21 (103,697 authorized residents)
- 24.7 years is the average tenure of a NYCHA public housing resident

NYCHA Employees

- As of February 2022, NYCHA has 12,538 employees, of whom 20 percent are public housing residents



2022 FACT SHEET

Release Date: April 2022



Section 8 Overview

- As of March 2022, there are 92,595 Section 8 households (201,938 authorized residents) in NYCHA's Section 8 program. This total includes the 2,427 households (6,152 authorized residents) who live in former State- and City-funded developments
- Average Section 8 household income: \$18,505
- Average Section 8 household rent: \$371
- Average Section 8 total tenant payment (includes rent share and utilities): \$443
- 24,681 participating private landlords
- 1,466 apartments located outside of NYC are utilizing portability vouchers as of year-end 2022
- NYCHA's Section 8 program is expanding through the Section 8 Project-Based Voucher (PBV) program: as of March 2022, there are 17,915 PBV units

Public Housing and Section 8 Waiting Lists

- 254,827 families are on the waiting list for public housing as of February 28, 2022
- 17,200 families are on the waiting list for Section 8 housing as of February 28, 2022
- 6,646 families are on both waiting lists (public housing and Section 8)

PACT Overview

- 13,587 Section 8 families (29,789 authorized residents) live in 15,426 units in the 58 PACT/RAD developments formerly managed by NYCHA

Resident Programming

The Department of Community Engagement & Partnerships (CEP) engages and connects NYCHA residents to critical programs and services. CEP supports NYCHA's extensive network of Resident Associations and also manages partnerships, programs and initiatives in the areas of economic opportunity, services for seniors and youth, and social services. NYCHA residents have access to a network of over 400 community centers, senior centers, health care centers, and day care and Head Start educational centers.

- 210,944 residents engaged in Authority initiatives, including PACT
- 24,619 seniors engaged
- 7,418 residents connected to services
- 1,278 job placements
- 513 training completions

A translation of this document is available on NYCHA's website: www.nyc.gov/nycha .
La traducción de este documento está disponible en el sitio web de NYCHA: www.nyc.gov/nycha .
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2022 FACT SHEET

Release Date: April 2022

NYCHA Metrics

NYCHA is committed to a new level of transparency, public participation, and collaboration with our stakeholders. You can use our data to look at the Authority's performance. This information will be updated monthly on our website using the following link,

<https://eapps.nycha.info/NychaMetrics/>

Here you will find information on many facets of NYCHA, such as work orders listed by public housing development, Section 8 occupancy, rent collection levels and more.

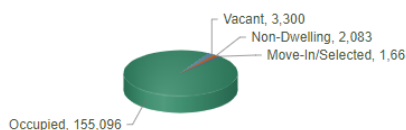
NYCHA Metrics



NYCHA is committed to a new level of transparency, public participation, and collaboration with our stakeholders. You can use our data to take a look at the Authority's performance. This information will be updated monthly. Simply mouse over each chart to see a more detailed dataset. Here you will find information on many facets of NYCHA, such as work orders listed by public housing development, Section 8 occupancy, rent collection levels and more.

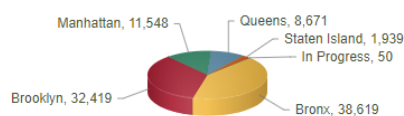
We welcome your comments. Please [click here](#) to send us your feedback.

Occupied and Vacant Apartments



This chart shows how many NYCHA apartments are occupied or available to move into. It also indicates "non-dwelling" units that may be under renovation or not for residential use.

Section 8 Units Under Lease By Borough



This chart shows how many apartments are rented by people with Section 8 vouchers.

Service Level Performance (Days) by Trade			
Trade	Prior Year	Current	Above/Below Target
Bricklayer	119	137	■
Carpenter	424	466	■
Electrician	240	294	■
Exterminator	48	68	■
Glazier	134	180	■
Maintenance	21	19	■
Painter	410	428	■
Plaster	363	349	■
Plumber	244	331	■
Roofer	80	40	■
Vendor	508	520	■
Welder	179	195	■

This chart shows the average number of days it takes different types of NYCHA workers to complete a repair. You can compare current wait times to last year's and see if NYCHA is meeting its service response goal.

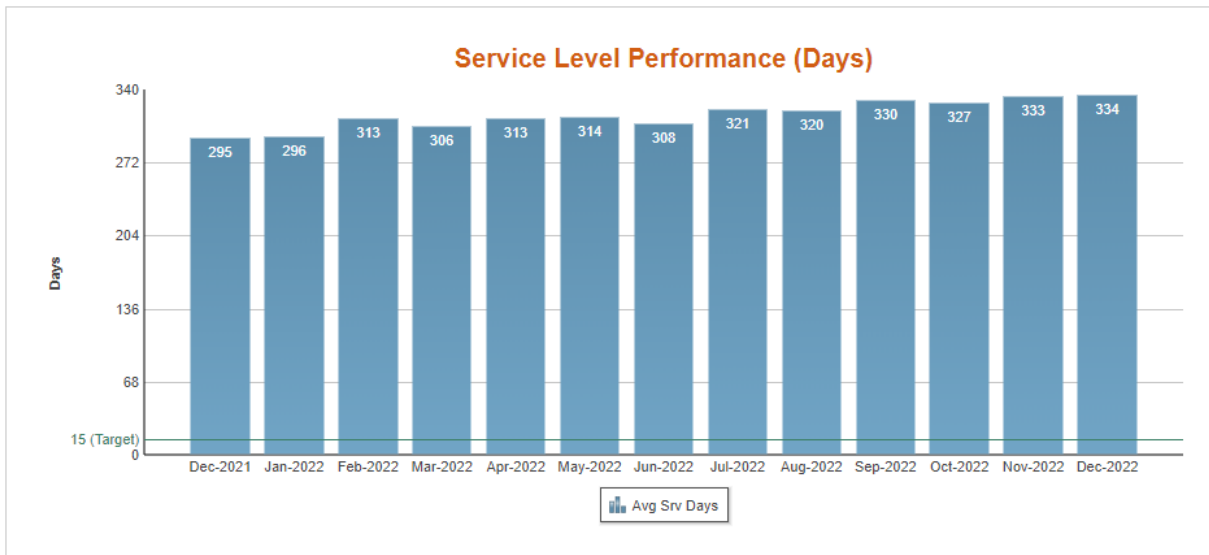
Service Level Performance (Days) by Repair Category			
Category	Prior Year	Current	Trend
Compactor	13	17	■
Door (All Public Space)	110	149	■
Intercom	204	217	■
Light (All Public Space)	68	92	■
Roof Fan	122	178	■

This chart shows the average number of days it takes to address different types of repairs. You can compare current wait times to last year's and gauge NYCHA's performance.

Public Housing Charts

Repairs Emergency Work Orders Vacancies Transfers Rent Collection

Trade All



This chart shows how many days, on average, it takes NYCHA to complete repairs. You can compare how NYCHA is doing for each month of the past year.

Borough

All

Development

All



This graph represents the number of work orders for repairs that are open at the end of each month. NYCHAs manageable workload is about 90,000 work orders.

Public Housing Charts

Repairs **Emergency Work Orders** Vacancies Transfers Rent Collection

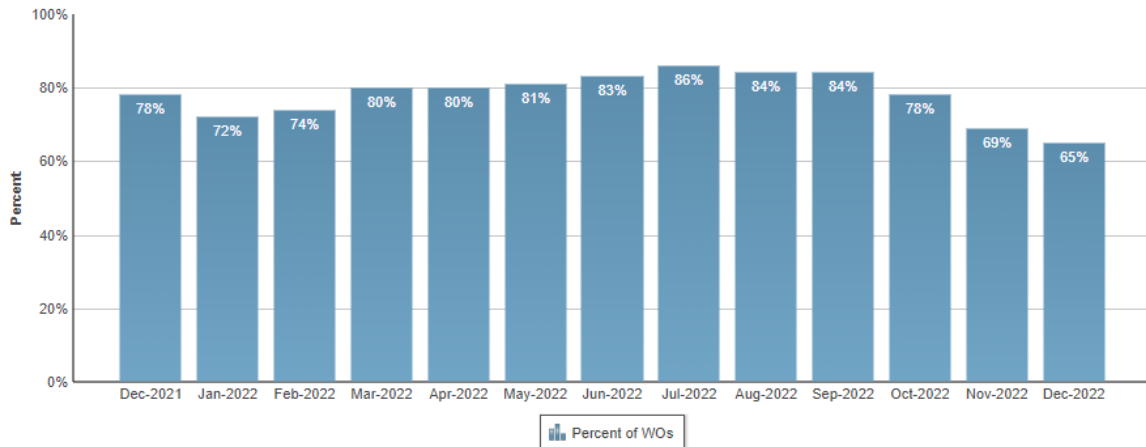
Borough

All

Development

All

Percent (%) Emergency Work Orders Completed within 24 Hrs



This chart shows the percentage of emergency repair requests (work orders) that are completed by NYCHA within 24 hours, which is the Housing Authority's service response goal.

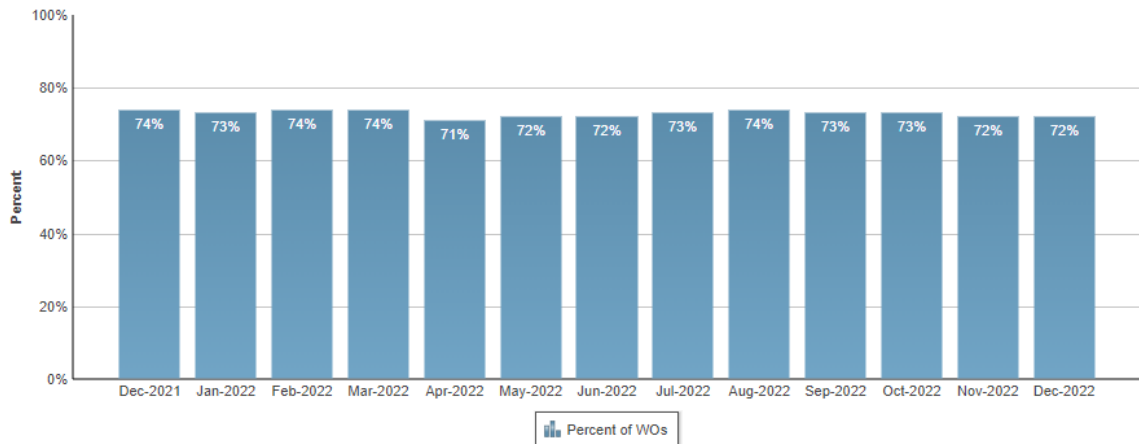
Borough

All

Development

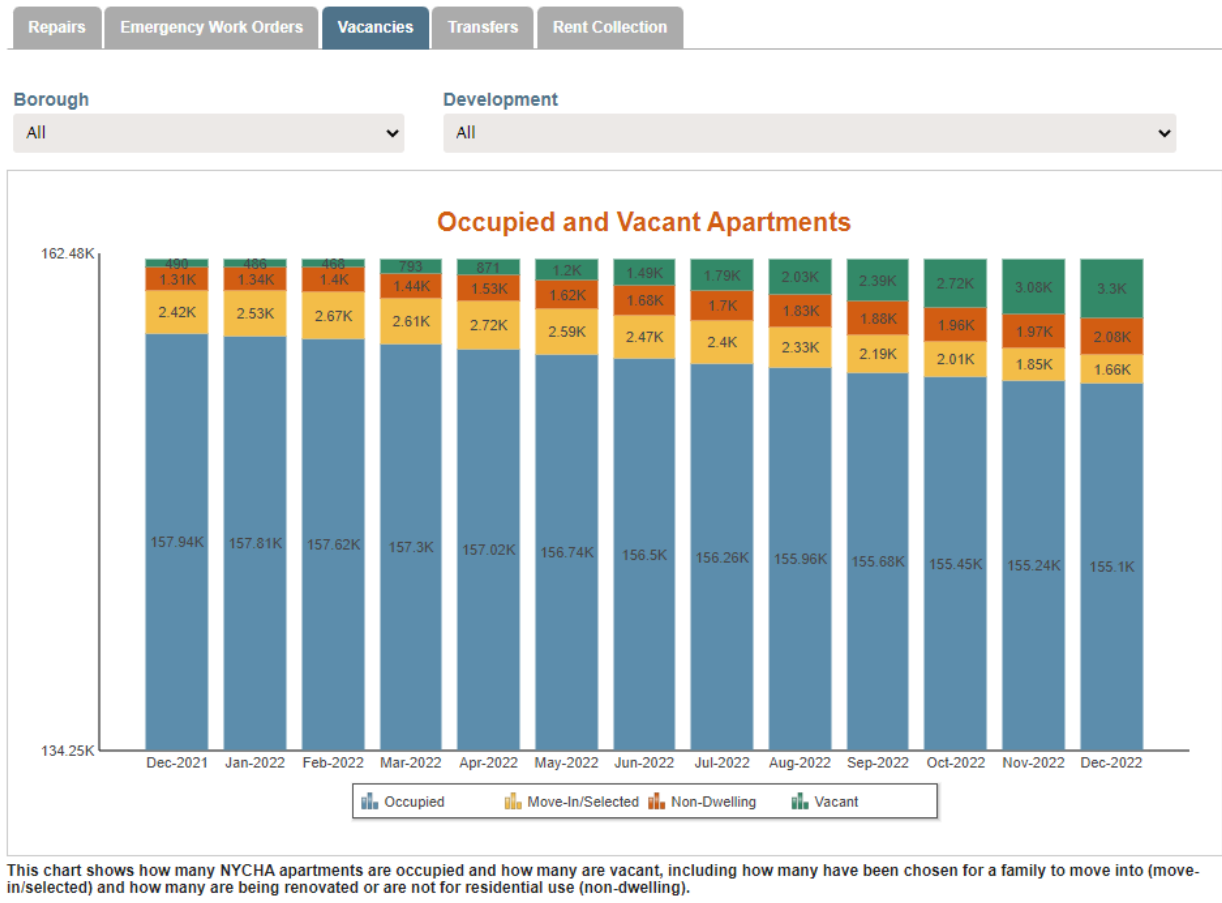
All

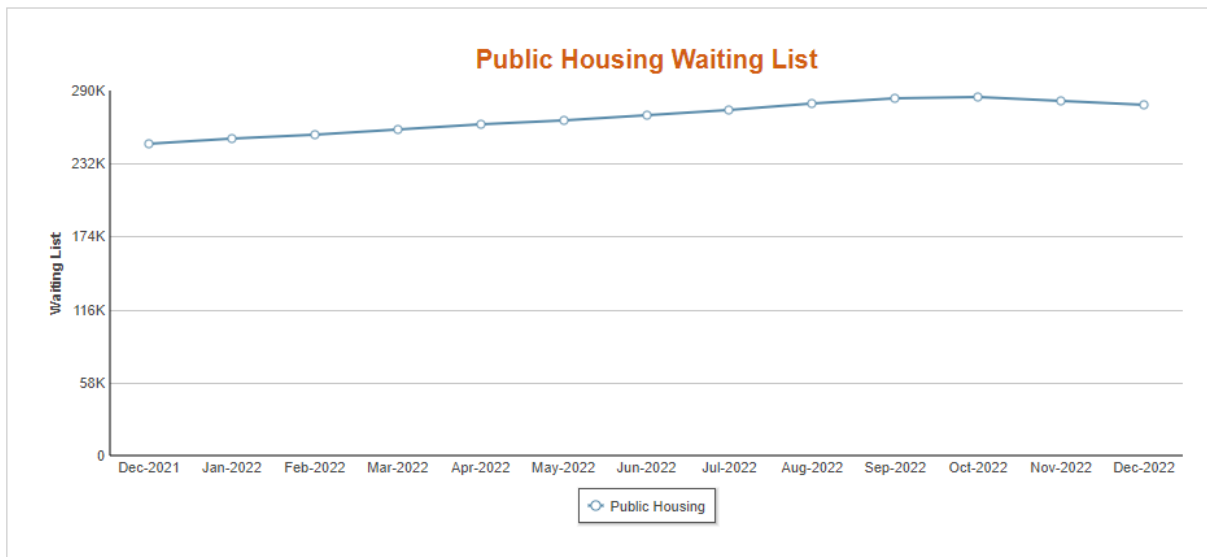
Percent (%) Non-Emergency Work Orders Completed within 15 days



This chart shows the percentage of non-emergency repair requests (work orders) that are completed by NYCHA within 15 days, which is the Housing Authority's service response goal.

Public Housing Charts





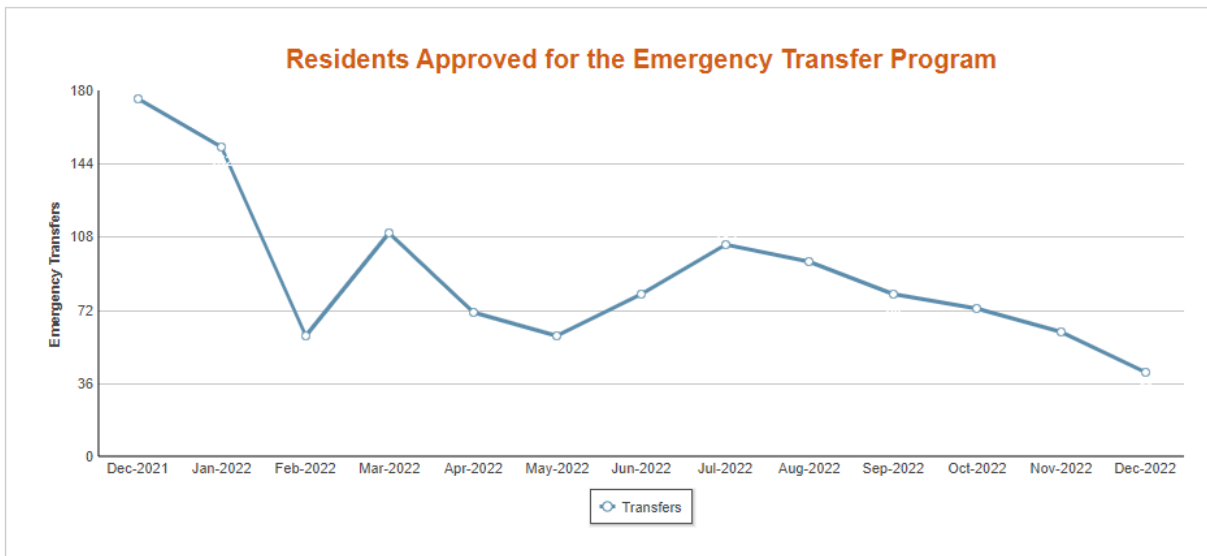
This chart shows how many people are on the waiting list for a NYCHA public housing apartment. You can compare how many were on the list each month of the past year.

Public Housing Charts

Repairs Emergency Work Orders Vacancies **Transfers** Rent Collection

Borough

All



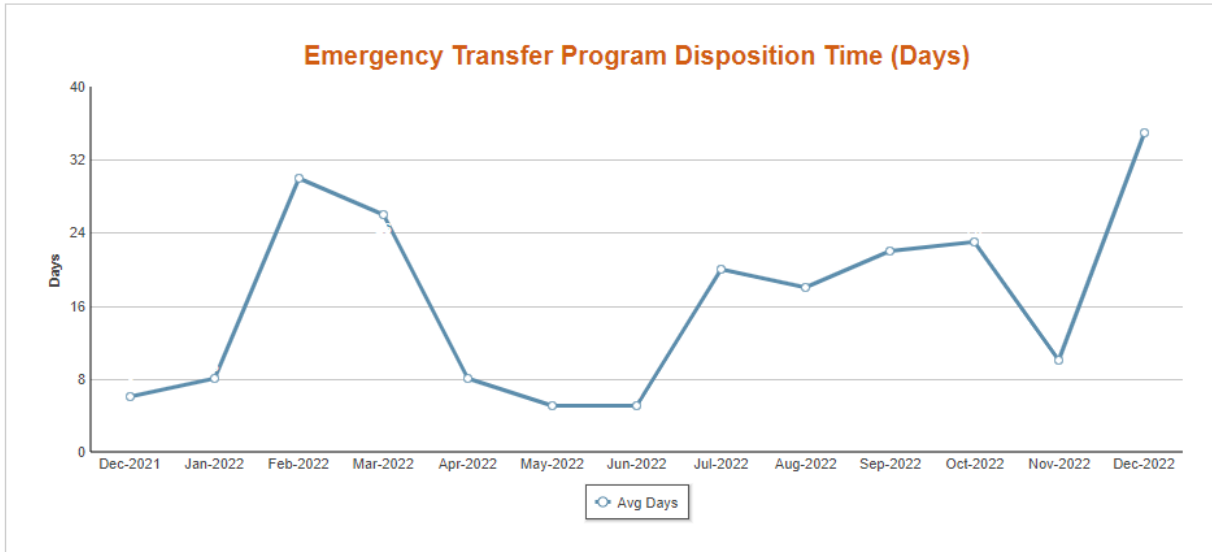
This chart shows how many residents are approved to move into a NYCHA apartment through its emergency transfer program. You can compare how many were approved for each month of the past year.



This chart shows how many people are on the waiting list for a NYCHA public housing apartment. You can compare how many were on the list each month of the past year.

Borough

All



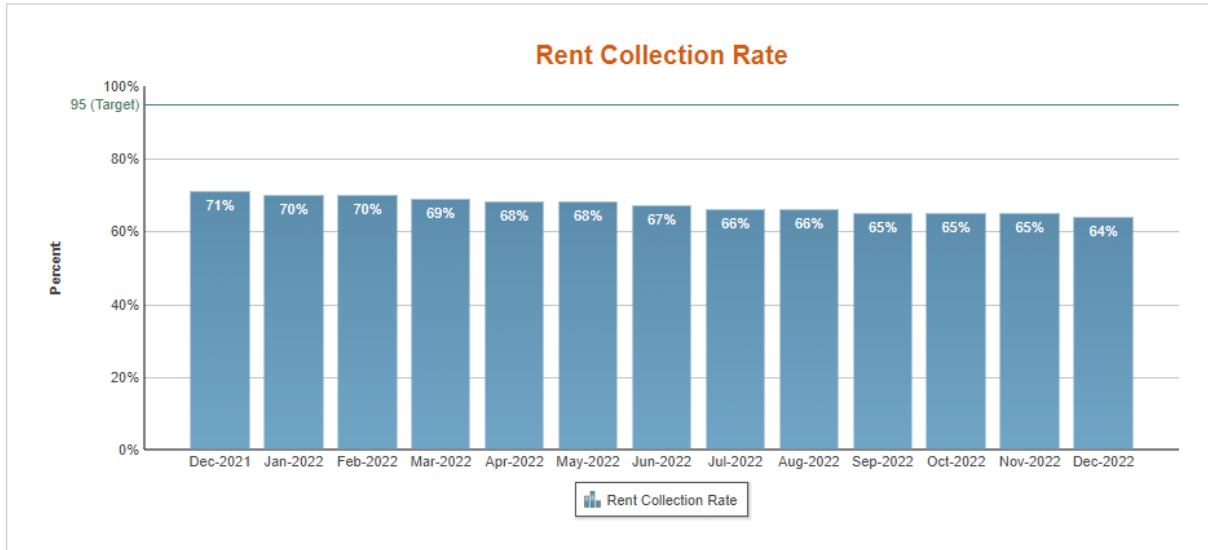
This chart shows how many days, on average, it takes to process the emergency transfer application from the date it is received by NYCHA to the date of the determination of eligibility for the program. You can compare how NYCHA is doing for each month of the past year.

Public Housing Charts

Repairs Emergency Work Orders Vacancies Transfers **Rent Collection**

Borough

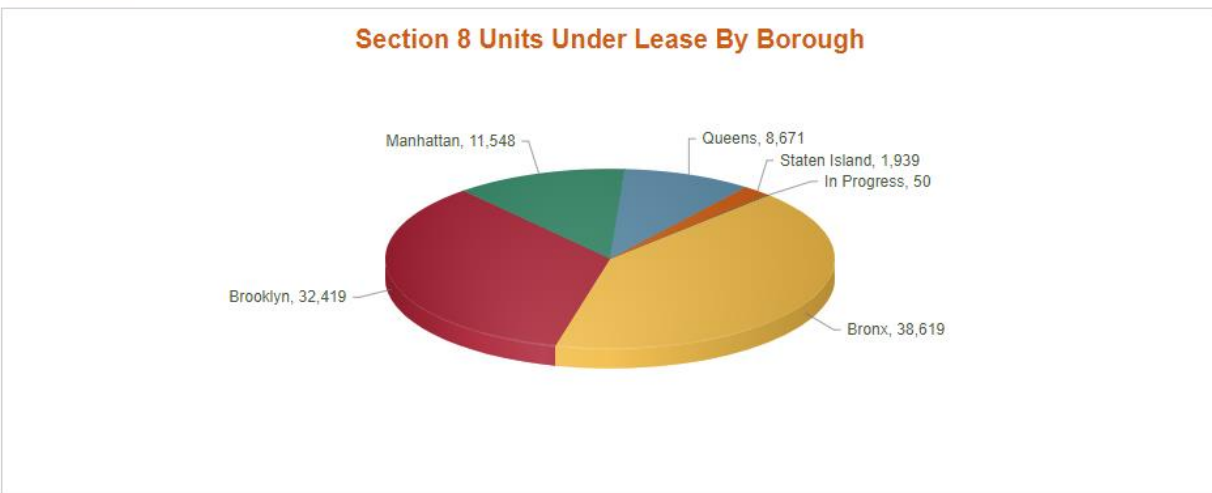
All



This chart shows the percentage of rent collected from NYCHA residents for each month of the past year. You can see how NYCHA is doing compared to its goal of a 95 percent collection rate.

Section 8 Charts

Units Metrics Owners Metrics VASH Metrics



This chart shows how many apartments are rented by families with Section 8 vouchers, by borough.

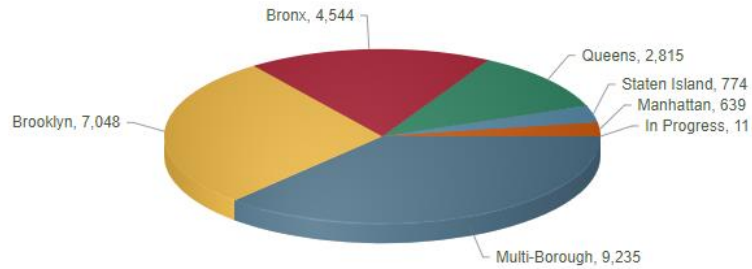
Section 8 Charts

Units Metrics

Owners Metrics

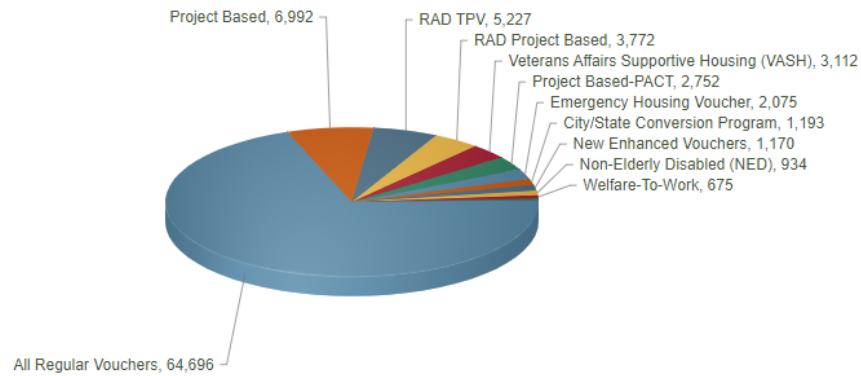
VASH Metrics

Number of Section 8 Owners By Borough



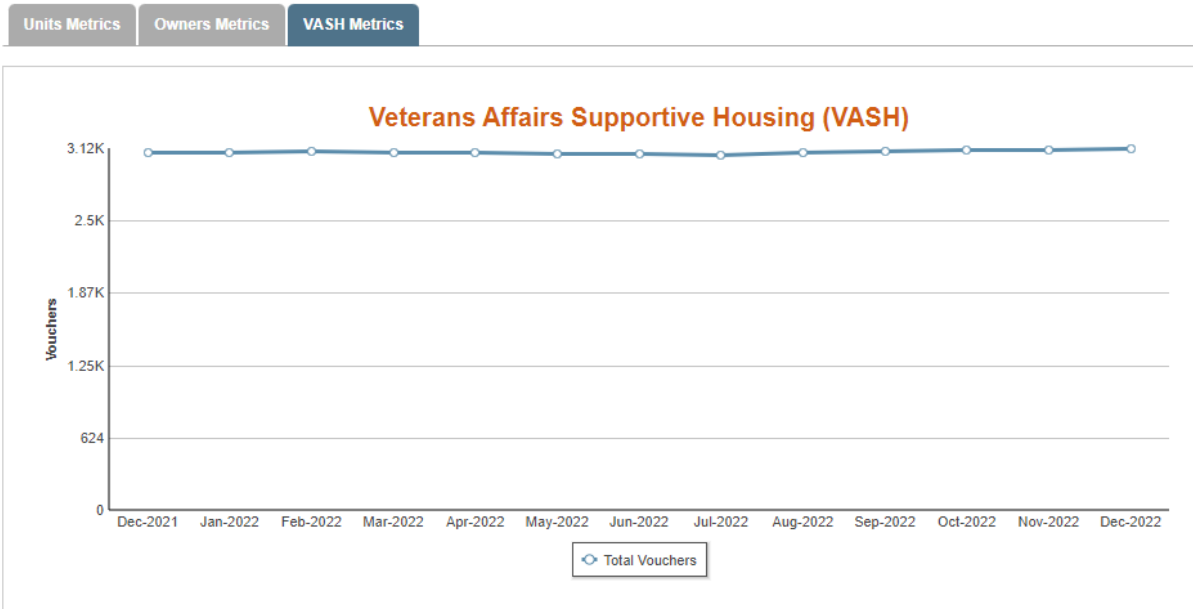
This chart shows how many landlords in each borough have at least one tenant using a Section 8 voucher, including how many operate in more than one borough.

Section 8 Units Under Lease By Voucher Type



This chart shows how many apartments are rented by families with Section 8 vouchers, by the type of voucher they have.

Section 8 Charts



This chart shows how many apartments are rented by families with Section 8 VASH vouchers, which are available to veterans. You can compare how many there were for each month of the past year.

Glossary

Accounts - The lowest level within the Authority's chart of accounts that identifies the expenditure type. Examples of Accounts are supplies, equipment, contracts, travel, and utilities.

Accrual - An accounting expense recognized in the books before it is paid for. A Negative Un-Liquidated Actual represents an accrual set up for the goods or services received in the prior Fiscal Year but not yet paid.

Action Plan - A plan of actions to be funded by the Authority over a period for five years to make the necessary physical and management improvements identified in the PHA's Comprehensive Plan. The Five-Year Action Plan is based upon HUD's and the PHA's best estimates of the funding reasonably expected to become available. It is updated annually to reflect a rolling five-year base.

Annual Contributions Contract (ACC) - A contract under the United States Housing Act of 1937, as amended, between HUD and the Authority containing the terms and conditions under which the Department assists the Authority in providing decent, safe, and sanitary housing for low-income families.

Annual Statement - A work statement submitted to HUD covering the first year of the Five-Year Action Plan. It sets forth the major work categories and costs by development for the Federal Fiscal Year (FFY) grant and provides a summary of costs by development account as well as implementation schedules for obligation and expenditure of the funds.

Amortized - Payment of a debt or credit by regular intervals over a specific period.

Balanced Budget – situation in financial planning or the budgeting process where total expected revenues are equal to total planned spending.

Board - NYCHA's governing body that are responsible for voting on contracts, resolutions, policies, motions, rules, and regulations at regularly scheduled meetings of the Members of the Authority.

Budget - Proposed plan of revenue and expenditures over a given period.

Budget Calendar - The schedule of key dates or milestones that the Authority follows in the preparation and adoption of the budget.

Budget Development - The process for preparing, modifying, and adopting a budget.

Budget Hierarchy - Communicates the roles and responsibilities of the Budget Responsibility Groups (BRGs), as well as the workflow for review and approval.

Budget Instructions - Technical instructions and policy guidelines to follow when completing the financial planning exercises.

Budget Management - The monitoring and modification of an existing or planned budget.

Budget Planning - Involves the estimating of the agency's available resources, matching the available resources to the agency's operating and capital needs, and determining if appropriate financial measures are being taken.

Budget Responsibility Group (BRG) - A department or office that is managed by a director or an equivalent managerial title that is responsible for budgeting for the activities of a responsibility center or a group of responsibility centers.

Capital Fund Program (CFP) - Formerly the Comprehensive Grant Program (CGP) is a HUD program which provides fungible modernization and reconstruction funds on a formula basis to the Housing Authorities with 250 or more Public Housing units.

Capital Projects - The purchase of land, renovations or construction of a building or facility.

Chair - Appointed by the Mayor, the Chair presides at all Board meetings, directs the business and affairs of the Authority, is responsible for the execution of all policies, resolutions, motions, and rules and regulations adopted by the Board.

Chart of Accounts - The complete listing of all accounts listed in the General Ledger that Accounting tracks. Each account is accompanied by a reference number which indicates the account type. Such categories include revenues and expenses.

Commitment (Encumbrance) - The total value of encumbered funds associated with requisitions, or standard or planned purchase orders submitted but not yet approved.

Comprehensive Plan - A plan prepared by the Authority and approved by HUD setting forth all the physical and management needs of the Authority and its housing developments. It indicates the relative urgency of needs, with cost estimates and includes the PHA's Action Plan. The Plan may be revised, as necessary, but must be revised at least every sixth year. It is the focal point of the PHA's modernization strategy.

Consolidation - A group of developments that is managed by one office.

Conveyed Unit - A unit where modernization work has been approved before the transfer of the title to the homeowner. The Authority may complete the work even if the title to the unit is subsequently conveyed before the work is completed. The costs of work are eligible under the Capital Fund Program regulations.

Department - A basic organizational unit that is functionally unique in its delivery of services.

Department of Financial Planning and Analysis (DFPA) - The Department of Financial Planning & Analysis serves as an Authority-wide resource in providing functional and technical guidance on wide-ranges of matters relating to budget planning, development, and management. DFPA advises BRGs in the monitoring of expenses, the progress of service delivery, and the implementation of budget adjustments. This department also provides ongoing training on budget-related Oracle applications, and workshops seminars on advanced analytical techniques. There are three major divisions: Operating Budget Division, Capital Budget Division, and Budget Control and Coordination Division.

Executive Vice President (EVP) - The EVPs functions are to act for the Chief Operating Officer, when required, and to work with the Chief Operating Officer in the day-to-day operation and administration of the business of the Authority.

Development - A low-income housing project that consists of a building or group of buildings housing NYCHA residents. Each has a unique name and responsibility center number.

Director - Supervises the activities and daily operations of the department. The director implements NYCHA policy and procedures in his/her department.

Division - Organizational component of a department.

Expenses - Represents the total cost of operations during a period, regardless of the timing of related expenses.

Federal Fiscal Year (FFY) - October 1 - September 30.

Field Office (FO) - The local HUD office with which the Authority transacts its low-income housing business. In addition, the Field Office reviews the Comprehensive Plan, including the Five-Year Action Plan, in accordance with statutory/regulatory criteria and notifies the Authority in writing of approval or disapproval.

Fiscal Year - for NYCHA, it is the same as the calendar year. This 12-month period begins with January 1 and ends on December 31.

Fund - A fiscal and accounting tool with a self-balancing set of accounts to record revenue and expenditures.

Fund Balance - The excess of an entity's assets over its liabilities.

Funding Source - Identifies a specific pool of funds or revenue source.

Funds Available - Represents the difference between the Budget and the Total Actual and Total Encumbrances.

Fundability - A concept which permits the Authority to substitute any work item from the latest approved Five-Year Action Plan to any previously approved CFP Annual Statement, and to move to work items among approved modernization budgets without prior HUD approval.

Gap Sheet - A tool used by DFPA during the financial plan exercise. It lists all deficits that exist upon entering the budget process and includes any projected changes to those deficits.

General Ledger (G/L) - The General Ledger is the official accounting record for all Authority transactions.

Chief Operating Officer (COO) - The Chief Operating Officer is the principal executive administrator of the Authority. The COO assists the Chair in the supervision of the business affairs of the Authority and is responsible for the proper execution of all orders, rules and regulations made or approved by the Authority.

Grant - A contribution by a government or other organization to support a function. Grants may be classified as categorical or block, depending upon the amount of discretion allowed by the grantee.

Grants - The Oracle module used by Capital that allows the Authority to maintain a five-year capital plan. It is intended as the means for collection and storage of capital project financial information.

Hard Costs - The physical improvement costs in the development accounts 1450-1475, which include Account 1450 Site Improvements, Account 1460 Dwelling Structures, Account 1465 Dwelling Equipment, Account 1470 Non-Dwelling Structure, and Account 1475 Non-Dwelling Equipment. These are costs directly associated with the construction of a development, including labor, materials, overhead, profit, and contingencies.

Headcount (HC) - The Authority's full-time headcount plan accounts for all authorized employees that can be sustained by the amount of projected revenue, as approved by the Board, and broken down by department for current year as well as for out years.

Housing Choice Voucher (HCVP/ Section 8) - Is a rent subsidy allowing families to pay a reasonable share of income for rent with the government making up the difference up to a specified limit.

Housing Development Corporation (HDC) - A corporate government agency constituted as a public benefit corporation and established in 1971. HDC encourages the investment of private

capital through low-interest mortgage loans and provides safe and sanitary dwellings for families and persons whose housing needs cannot be met by unassisted private enterprise. Through the issuance of bonds and notes, provides construction and/or permanent financing for multifamily residential housing.

Housing and Urban Development (HUD) - United States Department of Housing and Urban Development provides funds to promote homeownership, support community development, and increase access to affordable housing free from discrimination.

Human Resource Administration (HRA) - An agency with New York City government that delivers social services that enable individuals and families to achieve their highest level of self-reliance.

Liquidated Actual (Actuals) - The total funds paid to vendors for received and invoiced goods or services.

Modernization Program - The Authority's program for carrying out capital modernization and reconstruction projects to keep the developments in a state of good repair, as set forth in the Annual Statement.

New Needs - Are all costs associated with a purchase of goods or services, or additional costs of existing goods or services.

New York City Housing Authority (NYCHA) - Provides decent and affordable housing in a safe and secure living environment for low and moderate-income residents throughout the five boroughs.

New York City Office of Management and Budget (OMB) - In assisting the mayor with developing and implementing the City's budget, OMB monitors and forecasts the revenues and expenditures of the City. It analyzes the economy, evaluates agencies' management improvement initiatives, including information technology purchases, and conducts value engineering reviews of capital projects and, in cooperation with the Office of the Comptroller for the City of New York, issues bonds and notes in the public credit markets.

Obligation (Encumbrance) - The total unexpended balance of encumbered funds associated with approved requisitions and standard or planned purchase orders.

Operating Budget - Authorized expenditures for ongoing day-to-day services, e.g., maintenance, materials, supplies, etc.

Other Than Personnel Services (OTPS) - The OTPS budget pays for the non-personnel costs of running the Authority, including payments for utilities such as water, electricity, heating fuels,

and cooking gas for NYCHA residents, payments to outside contractors who provide painting, elevator maintenance, fire safety, plumbing and heating services, all insurance costs, consulting services, the purchase of machines and equipment used by development staff to maintain the buildings and grounds, and payments to private landlords participating in the Section 8/Housing Choice Voucher Program.

Parent Fixed Asset Accounts (Equipment Accounts) - A reporting tool which allows a BRG to view the Budget, Encumbrances, and Actual for equipment accounts. For example:

GF01	3240000	164000300	Budget
GF01	3240000	990400300	Encumbrances & Actual
PG01	P324000	PFA4000300	PFA

Parent/Child Relationship - Describes the relationship between the Management Office and the developments within a consolidation. For example:

GF01	B100300	4301200000	Consolidation
GF01	B000300	4301200000	Child
PG01	BP00300	P301200000	Parent

Permanent Affordability Commitment Together (PACT) - It is the Authority's 10-year strategic plan to repair public housing to improve residents' quality of life. Under PACT, NYCHA seeks to identify resources and opportunities to make major improvements to developments, while preserving long-term affordability and maintaining strong resident rights. PACT includes portfolios under the federal Rental Assistance demonstration (RAD) and NYCHA's Unfunded Units (also known as LLC II and PACT City/State Developments). PACT creates public-private partnerships to repair and manage the developments.

Personnel Action Request (PAR) - A form submitted by BRGs to change salaries and add staff. This form is required for filling a vacancy.

Personnel Services (PS) - The PS budget includes salaries and fringe benefits for all NYCHA's staff. Approximately 14,000 NYCHA employees are responsible for all service delivery within NYCHA's developments, including building maintenance, rent collection, administration of the Section 8 program, annual inspections and certifications, grounds maintenance, community center staffing, social services, and administrative services.

Program/Phase - Unique identifier used primarily to specify Grant Year for Funding Source.

Program to Eliminate the Gap (PEG) - Is a financial package of ideas to close a given financial deficit. They can be classified as expense reductions, revenue increases, legislative/regulatory changes, or management initiatives to improve productivity.

Project - A budget line-item identifier used for external reporting and billing purposes.

Project Organization Expenditure Type Task Awards (POETA) - Tool used by the Oracle Grants Module. It includes detailed award information which incorporates information from the Chart of Accounts.

Public Sector Budgeting (PSB) - The Oracle application that is used to create and maintain the operating budget and financial plan processes.

Rental Assistance demonstration (RAD) - An innovative HUD tool to preserve public housing and address capital needs (also called deferred maintenance). Under RAD, public housing authorities convert the funding source that supports a development from the public housing subsidy (Section 9) to the Section 8 voucher program.

Responsibility Center (RC) - A Development or Department where expenses will be budgeted and recorded.

Revenues - Funds received from various sources and treated as income that the Authority uses to finance expenditures.

Revision - The journal processes used between financial planning exercises which allows the modification of the current year budget.

Risk Management – to help manage and protect government’s assets against accidental loss via utilization of financial measures.

Service Package - A worksheet tool used to identify portions of a budget. It is used to modify the approved baseline budget during the semi-annual financial planning exercises.

The United States District Court for the Southern District of New York (S.D.N.Y./SDNY) - a federal district court whose geographic jurisdiction encompasses eight counties of New York State.

Soft Costs - The non-physical improvement or non-brick and mortar costs which exclude any costs in the development accounts 1450-1475. These are the non-construction costs incurred in the development of a project (e.g. third-party expenses such as design and legal fees, taxes, insurance, construction, loan debt service, developer overhead and profit.)

Tenant Participation Activities (TPA) - According to HUD, \$25 per unit per year is allocated to fund resident participation activities such as training and outreach programs.

Un-Liquidated Actual (Actuals) - Represents the total funds expensed for received and invoiced goods or services.

Vice Chair (of NYCHA) - One member of the Authority's Board is designated to be the Vice-Chair, and in the event of a vacancy in the office of the Chair or when the Chair is absent or unable to act, the Vice-Chair assumes his/her duties and powers.